



# IBM Data Science Capstone Project

*Using k-means clustering to find the best area in Toronto to expand to for a food delivery company.*



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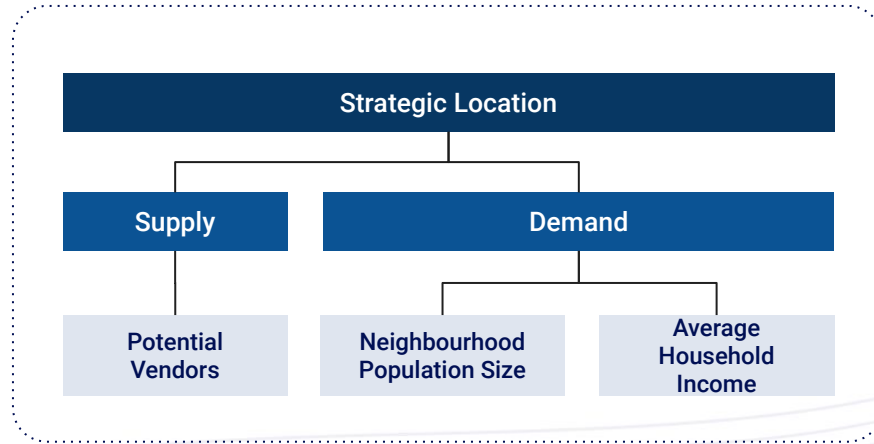
# Food Delivery Company: Strategic Expansion

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## Context

In this project, we will hypothesise that a new food delivery company, like that of Uber Eats decides to expand to the city of Toronto in the midst of a COVID-19 lockdown. To ensure that every dollar is strategically spent, this food delivery company must selectively choose the most optimal regions for expansion in order to maintain a high gross profit margin.

## Issue Tree



## Problem Statement

This project seeks determine the most strategic region in Toronto for a food delivery company to expand to.



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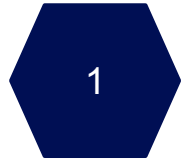
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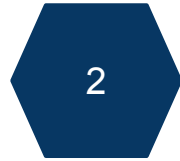
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# Data Acquisition and Cleaning

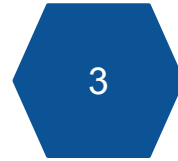
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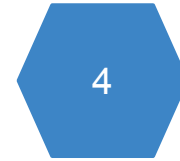
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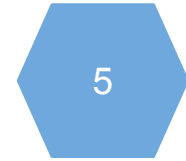
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Toronto neighborhood data was web scraped from Wikipedia

Number of nearby restaurants from each neighbourhood was extracted via Foursquare API

Household income and neighbourhood population size data was extracted from Toronto Wellbeing

Household income, neighbourhood population size and nearby restaurants are all merged into a single data frame

The clean data contains 3 features (household income, population size and restaurant count)





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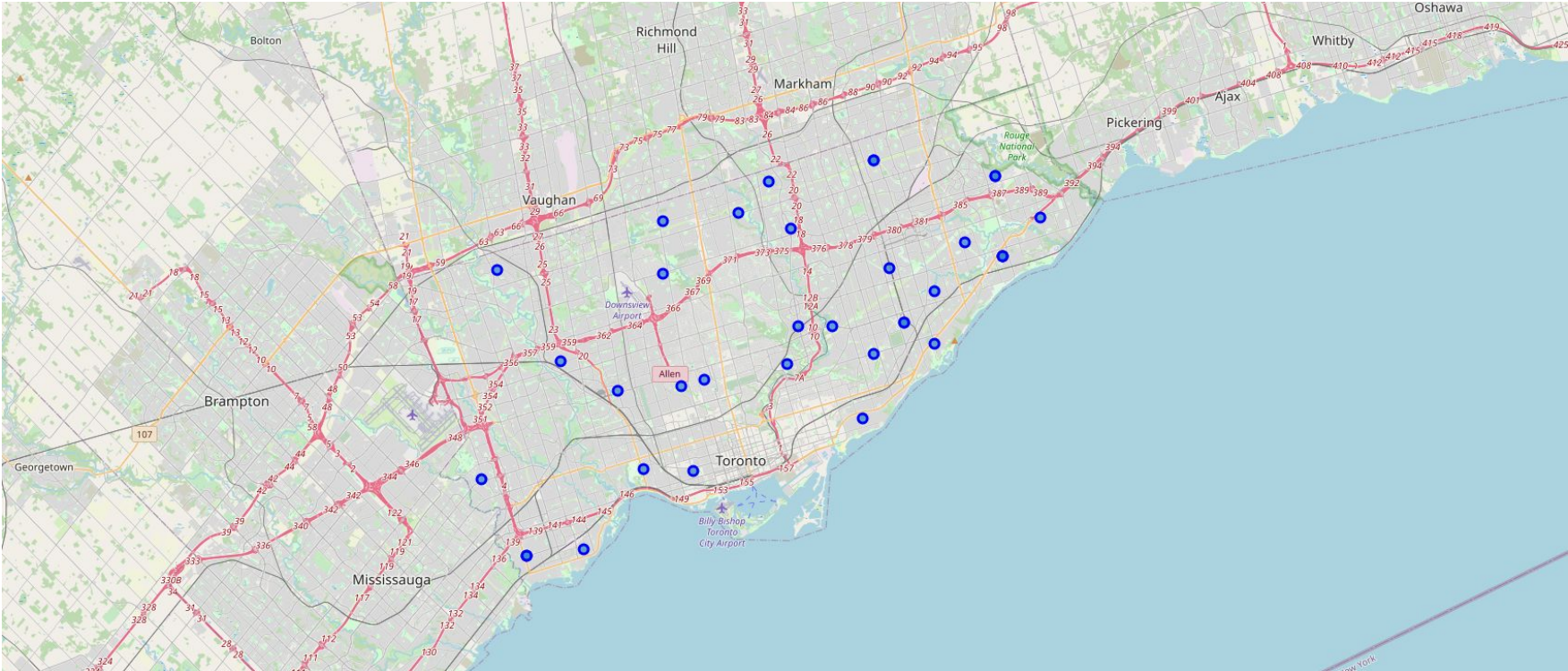
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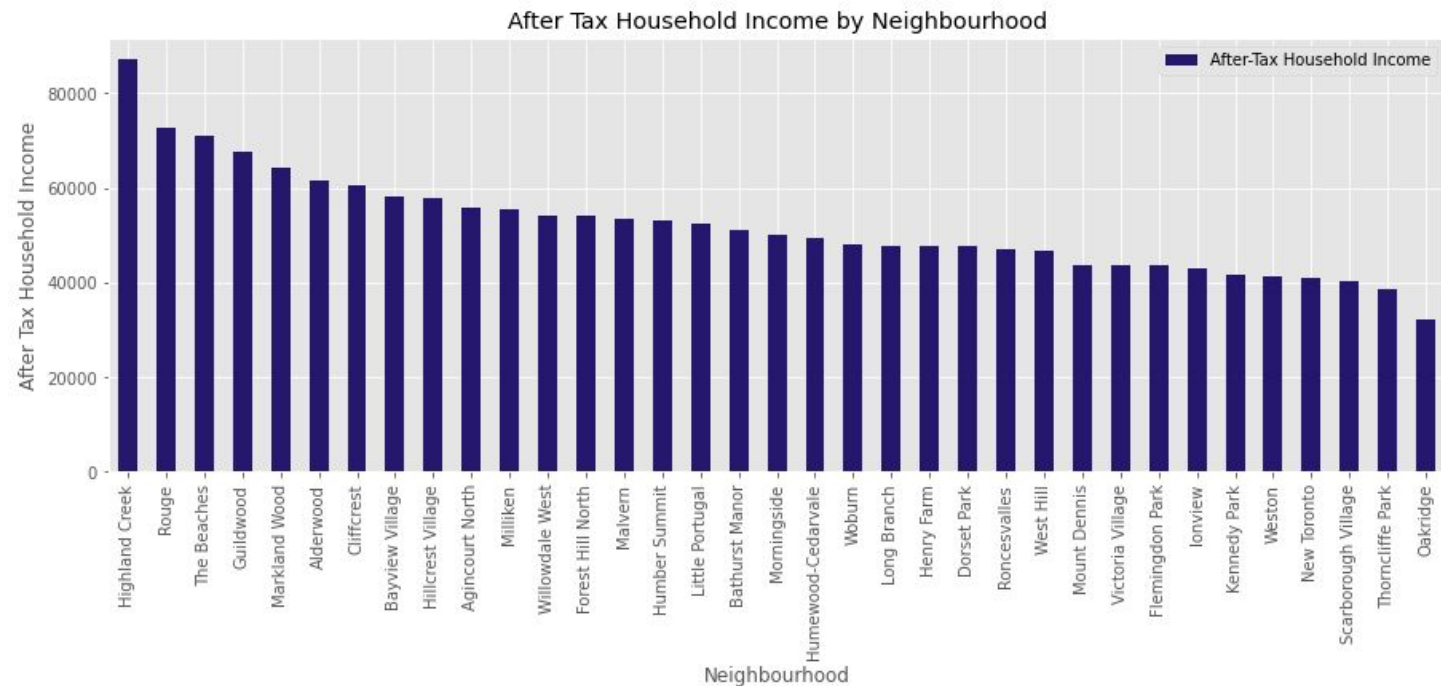
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# Exploratory Data Analysis: Folium Mapping

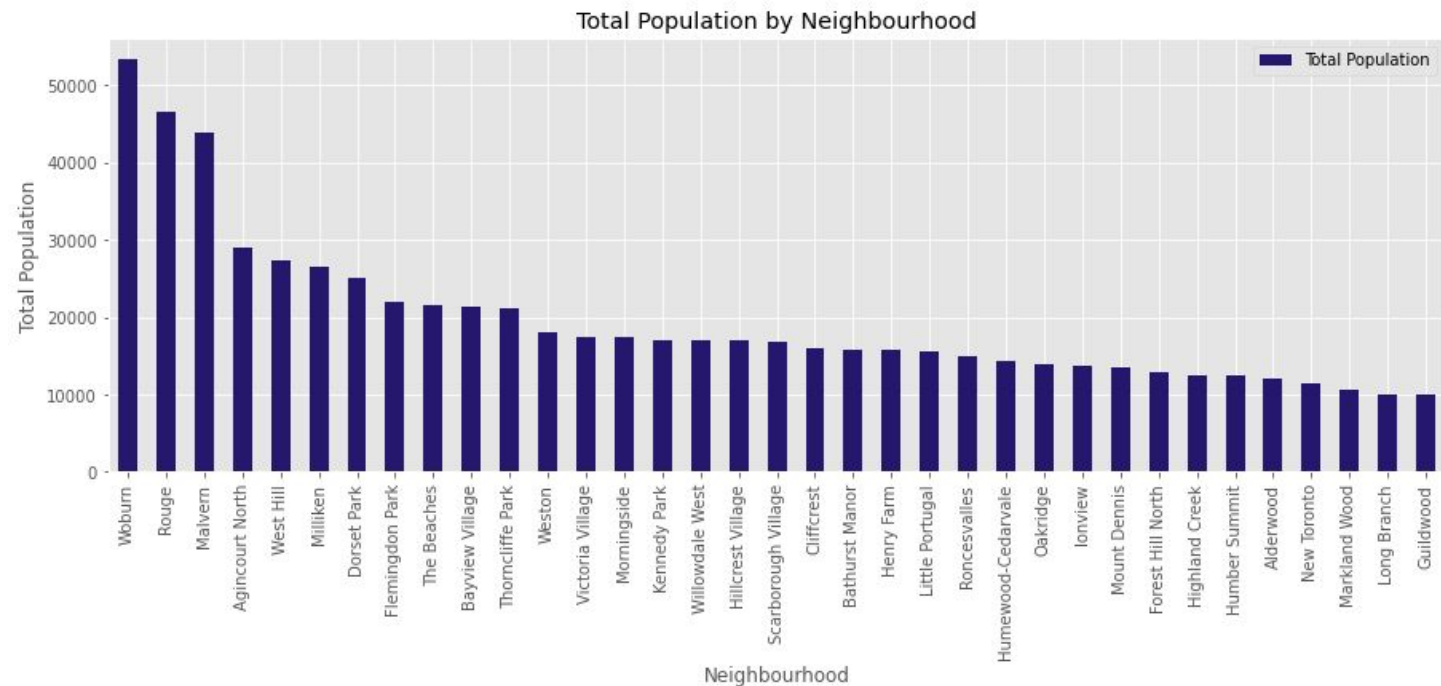


# Exploratory Data Analysis: Household Income by Neighbourhood

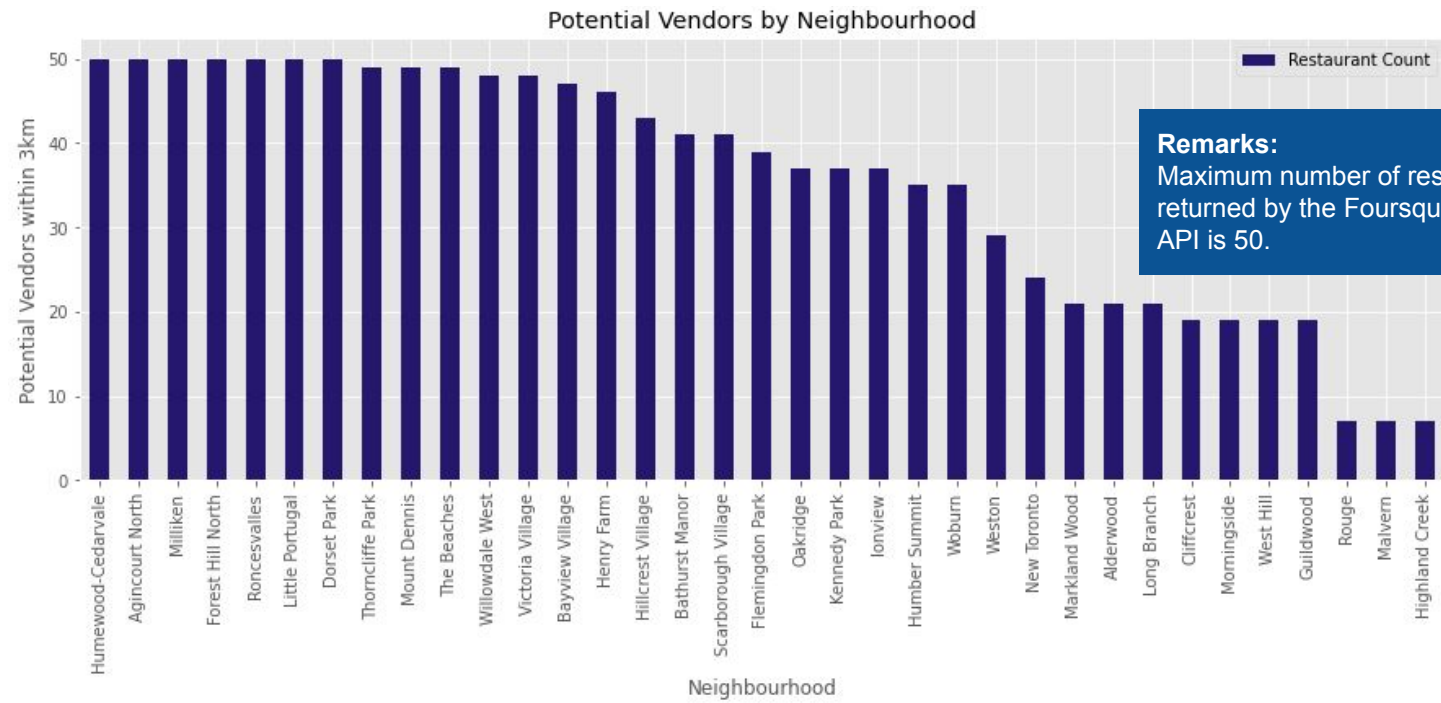




# Exploratory Data Analysis: Total Population by Neighbourhood



# Exploratory Data Analysis: Potential Vendors by Neighbourhood





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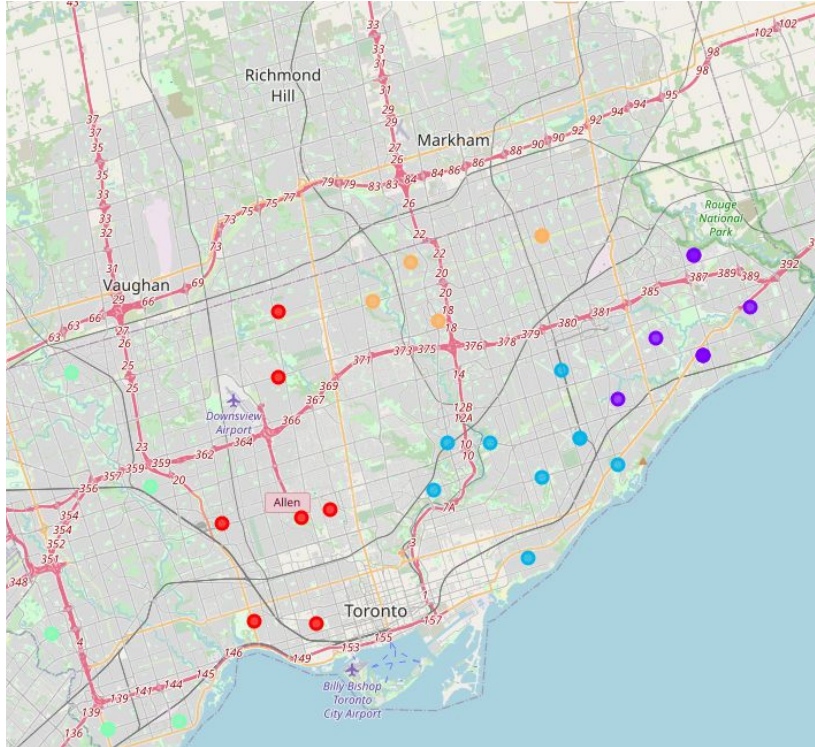
Exploratory Data Analysis

**K-Means Clustering**

Analysing Results

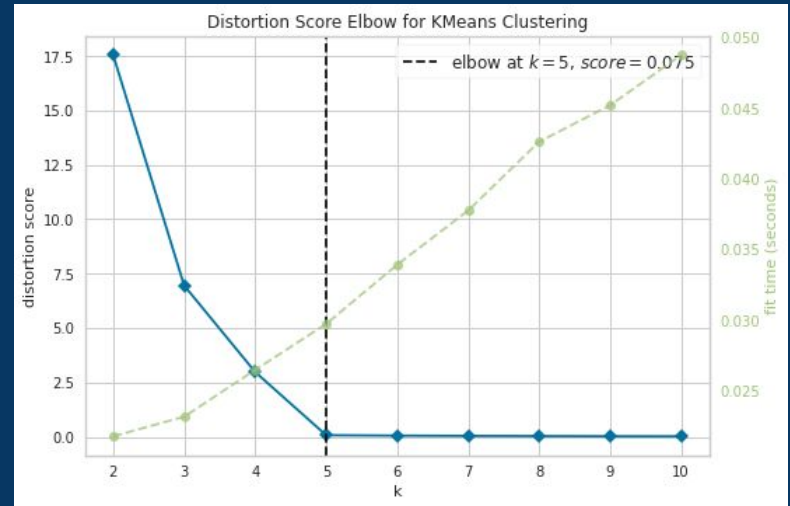
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# K-Means Clustering



## Remarks:

5 clusters returned based on Elbow method







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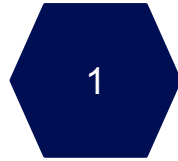
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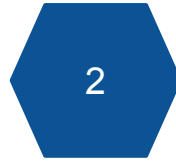
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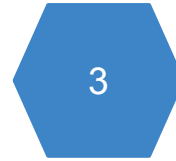
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Normalising feature  
data (population size,  
household income,  
restaurant count)

Calculating the mean  
score of each cluster  
(equal weightage for  
each feature)

Visualising results  
with a bar chart



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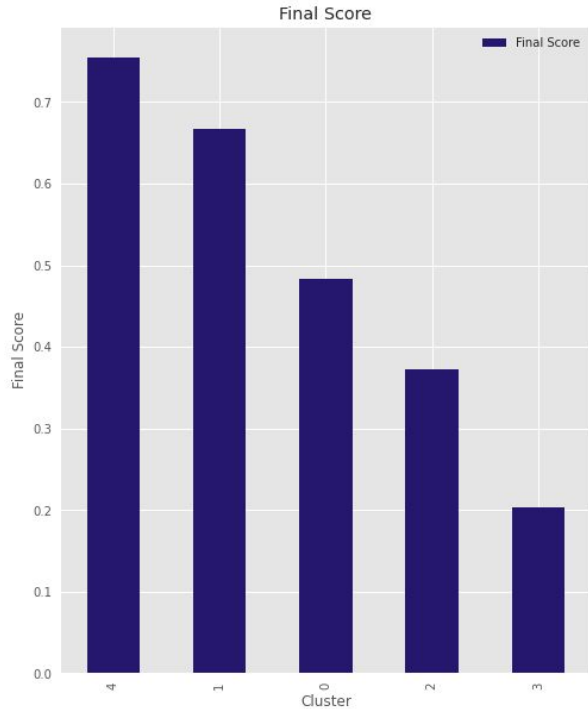
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# Conclusion and Future Directions



## Results

Cluster 4 is the best region to expand to, followed by cluster 1. Both clusters have a final score of more than 0.5, therefore are considered most optimal.

## Future Directions

- The model assumes that only residents of the neighbourhood will issue delivery orders. While this is true during a pandemic lockdown, the model will become obsolete once the lockdown is over since people move around throughout the day. (i.e. working at the office). Therefore it might be wise to consider the distribution of people in Toronto throughout the day during normal circumstances.
- Population size and average household income alone produces limited results. Realistically speaking, demand can also be driven by factors such as popularity of available restaurants, age and delivery fees.
- A larger radius can be used to locate more venues. A radius of 10km would produce results that are more realistic.