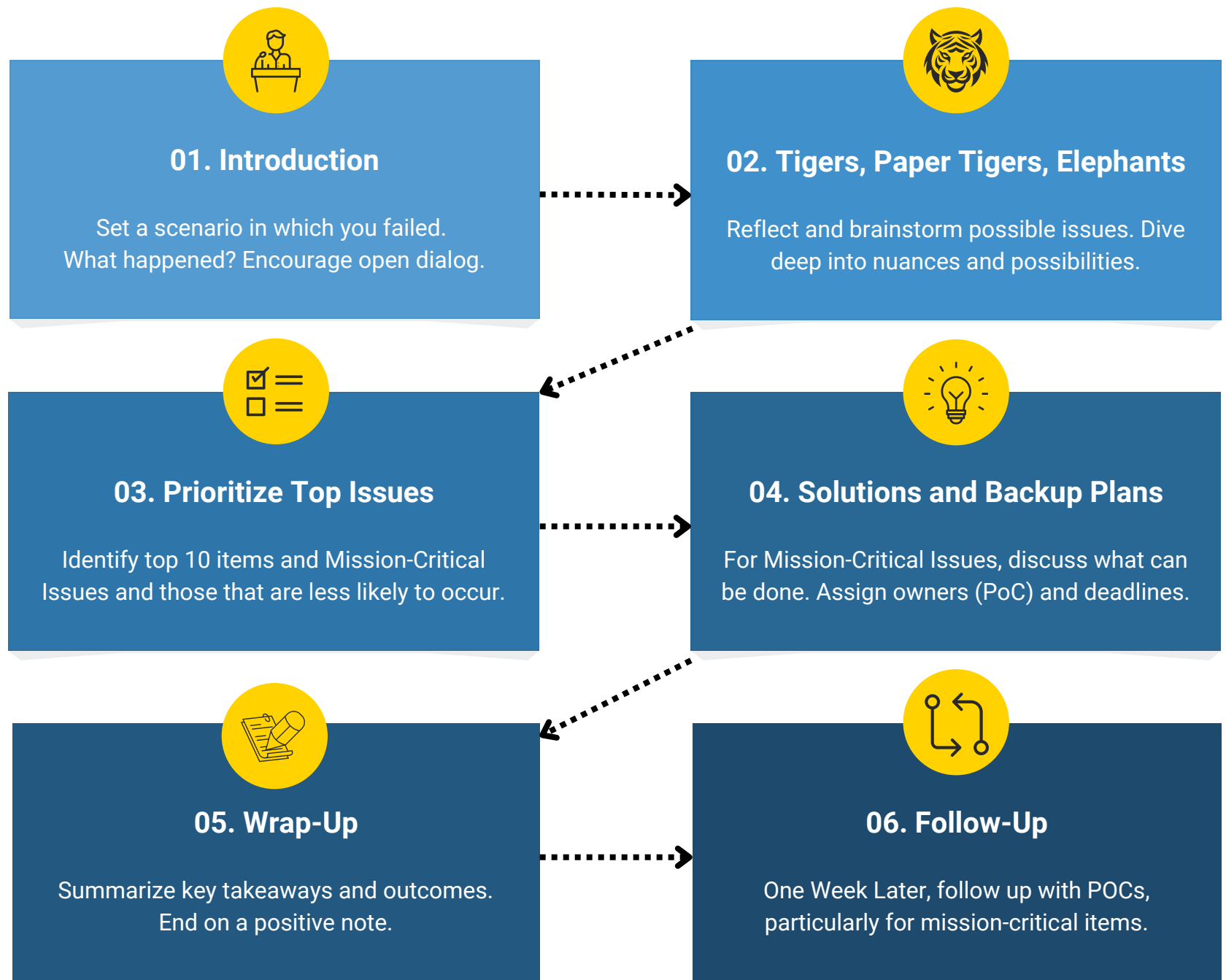


# How to Run a Pre-Mortem

## What Meta and Instagram Do to Avoid Post-Mortems



### Three categories of issues by Shreyas Doshi:



**Tiger:** A real problem you see that can derail the project



**Paper Tiger:** A problem others might worry about, but you are not



**Elephant:** The group is not talking about it enough

