Table II:9 – Overview of the Management System of a Nonprofit Organization

System Loop	Major Functions	Comments
Planning	Strategic planning for organization (mission? vision? values? goals?)	 All activities ar integrated with each other.
	Planning for programs (similar to business planning) (clients? outcomes? services? marketing? costs?)	
	Resource planning (people? fundraising/revenue? technologies? other?)	 Driving force behind all
	Revenue / fundraising development (for major activities)	activities is leadership among Board
Developing	Board, staff and volunteer development (recruiting, training, organizing)	and staff.
\bigcap	Development of other resources (facilities, supplies, policies, procedures, etc.)	 Leadership set direction, guid resources towa
	Supervision and teamwork	the direction, and makes adjustments to keep resources on track. Strategic goals set direction for organization ansuggest performance goals for Board and staff.
	Program operations	
	Advertising and promotions	
Operating	Facilities management	
Evaluating	Financial management	
	Administration	
	Board	
	Individuals	
	Programs	
	Processes	
	Organization]