

# Customer Churn & Retention Analysis

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## 1. Project Overview

The goal of this analysis is to identify key drivers of customer churn, validate marketing offers through statistical testing, and provide a financial justification for a targeted retention program.

## 2. Customer Base & Financial KPIs (Pivot Analysis)

A comprehensive audit of 4,225 customers revealed a highly stable product with a **Refund Ratio of only 0.06%**.

- **Total Revenue:** \$12.95M.
- **Contract Distribution:** 51.9% of customers are on high-risk **Month-to-Month** contracts.
- **Revenue Leader:** Long-term "Two Year" contracts generate the highest revenue (\$5.44M), despite having fewer customers than the monthly segment.

| Contract       | Total Revenue   | Total Refunds | Refund Ratio | Count of Customer ID |
|----------------|-----------------|---------------|--------------|----------------------|
| Month-to-Month | \$3,806,875.37  | \$3,330.68    | 0.000874912  | 2193                 |
| No offer       | \$2,129,698.56  | 1876.15       | 0.000880946  | 1236                 |
| Offer A        | \$55,161.92     | 0             | 0            | 6                    |
| Offer B        | \$774,499.67    | 325.56        | 0.000420349  | 146                  |
| Offer C        | \$374,407.59    | 284.68        | 0.000760348  | 128                  |
| Offer D        | \$350,006.85    | 455.62        | 0.001301746  | 248                  |
| Offer E        | \$123,100.78    | 388.67        | 0.003157332  | 429                  |
| One Year       | \$3,704,942.01  | \$1,882.32    | 0.000508057  | 904                  |
| No offer       | \$1,958,133.86  | 1145.05       | 0.000584766  | 493                  |
| Offer A        | \$439,537.19    | 200.28        | 0.000455661  | 60                   |
| Offer B        | \$1,004,184.88  | 176.29        | 0.000175555  | 189                  |
| Offer C        | \$230,924.34    | 169.85        | 0.000735522  | 83                   |
| Offer D        | \$64,728.23     | 121.24        | 0.001873062  | 58                   |
| Offer E        | \$7,433.51      | 69.61         | 0.009364351  | 21                   |
| Two Year       | \$5,441,225.99  | \$3,042.00    | 0.000559065  | 1128                 |
| No offer       | \$2,772,930.86  | 1937.6        | 0.000698755  | 595                  |
| Offer A        | \$1,741,683.96  | 572.77        | 0.00032886   | 253                  |
| Offer B        | \$801,604.73    | 311.67        | 0.000388808  | 180                  |
| Offer C        | \$79,352.81     | 151.82        | 0.001913228  | 40                   |
| Offer D        | \$36,077.48     | 68.14         | 0.001888713  | 35                   |
| Offer E        | \$9,576.15      | 0             | 0            | 25                   |
| Grand Total    | \$12,953,043.37 | 8255          | 0.000637302  | 4225                 |

### 3. A/B Testing: Offer Performance Validation

To optimize revenue, a t-test was conducted to compare **Offer A** vs **Offer B** based on Monthly Charges (ARPU).

- **Offer A ARPU:** \$77.53 | **Offer B ARPU:** \$70.30
- **P-Value:** 0.0011 (Significant at  $\alpha = 0.05$ )
- **Conclusion:** Offer A is statistically superior. It is recommended to prioritize Offer A for high-value segments to maximize revenue.

| Metric                        | Offer A  | Offer B  |
|-------------------------------|----------|----------|
| Sample Size                   | 319      | 515      |
| Average Monthly Charge (ARPU) | \$77.53  | \$70.30  |
| Variance                      | 959.8109 | 951.8685 |

|                            |        |
|----------------------------|--------|
| T-Statistic                |        |
| Significance Level (Alpha) | 0.05   |
| P-value                    | 0.0011 |

| Statistical Validation   |   |
|--------------------------|---|
| Metric                   | Value / Interpretation                                    |
| ARPU Difference          | \$7.23  |
| P-Value                  | 0.0011  |
| Statistical Significance | Yes ( $p < 0.05$ )  |
| Conclusion               | Offer A generates significantly higher ARPU than Offer B. |

### 4. Retention Analysis: Tenure vs. Contract Type

A heatmap analysis of customer tenure (0–72 months) shows a direct correlation between contract length and loyalty (p. 1).

- **Churn Risk:** 1,104 customers on "Month-to-Month" contracts have a tenure of <1 year (p. 1).
- **Loyalty Benchmark:** 56% of customers with 5+ years of tenure are on **Two Year** contracts (p. 1).
- **Insight:** Converting customers to annual plans within the first 12 months is the most effective way to extend Customer Lifetime Value (CLTV).

| Count of Customer ID |  | Tenure in Months |       |       |       |       |       |
|----------------------|--|------------------|-------|-------|-------|-------|-------|
| Contract             |  | 0-11             | 12-23 | 24-35 | 36-47 | 48-59 | 60-72 |
| Month-to-Month       |  | 1104             | 427   | 272   | 190   | 136   | 64    |
| One Year             |  | 64               | 118   | 147   | 171   | 196   | 208   |
| Two Year             |  | 70               | 65    | 78    | 116   | 163   | 636   |

## 5. Predictive Modeling: High-Risk Segment Identification

Using a Churn Score (0-100) generated via Python, we identified specific customers for immediate intervention.

- **Critical Segment:** Customers in **San Diego** and **Los Angeles** with Churn Scores >90.
- **Targeting:** Most high-risk customers currently have **"No Offer"** applied, representing a missed opportunity for automated retention triggers.

| Customer ID | City             | Contract       | Offer    | Churn Score |
|-------------|------------------|----------------|----------|-------------|
| 9776-CLUJA  | Sacramento       | Month-to-Month | No offer | 96          |
| 9840-DVNDC  | Lancaster        | Month-to-Month | No offer | 96          |
| 9158-VCTQB  | Los Angeles      | Month-to-Month | No offer | 96          |
| 8699-ASUFO  | Nuevo            | Month-to-Month | No offer | 96          |
| 8375-DKEBR  | Hermosa Beach    | Month-to-Month | Offer E  | 96          |
| 8111-SLLHI  | San Jose         | Month-to-Month | No offer | 96          |
| 7488-MXIV   | Armona           | Month-to-Month | Offer E  | 96          |
| 7580-UGXNC  | Culver City      | Month-to-Month | No offer | 96          |
| 5028-GZLDO  | Moraga           | Month-to-Month | No offer | 96          |
| 6015-VVHHE  | Los Angeles      | Month-to-Month | No offer | 96          |
| 5565-FILXA  | Escondido        | Month-to-Month | No offer | 96          |
| 4729-XKASR  | San Jose         | Month-to-Month | No offer | 96          |
| 4826-XTSOH  | Moss Landing     | Month-to-Month | No offer | 96          |
| 3776-EKTKM  | Burbank          | Month-to-Month | No offer | 96          |
| 3927-NLNRY  | Long Barn        | One Year       | Offer B  | 96          |
| 3208-YPIOE  | La Mesa          | Month-to-Month | Offer C  | 96          |
| 3415-TAILE  | Johannesburg     | Month-to-Month | No offer | 96          |
| 2685-SREOM  | Rancho Cucamonga | Month-to-Month | No offer | 96          |
| 2754-XBHTB  | Amador City      | Month-to-Month | No offer | 96          |

## 6. Financial Justification (What-If Analysis)

To prove the business value of retention, a simulation was built to estimate the ROI of a \$10 retention incentive.

- **Target:** 5% reduction in churn.
- **Saved CLTV:** \$247,166.56.
- **Program Cost:** \$560.50.
- **Estimated NET ROI: \$246,606.06.**

### Key Metrics

| Metrics                     | Values     |
|-----------------------------|------------|
| Average Monthly Charge (\$) | \$64.91    |
| Average CLTV (\$)           | \$4,409.75 |
| Average Churn Rate          | 0.265      |
| Amount of Churned Clients   | 1121       |

### Input Parameters

| Parameters                      | Values  |
|---------------------------------|---------|
| Target Churn Rate Reduction (%) | 5%      |
| Retention Offer Cost            | \$10.00 |

### Result

| Metrics                    | Values       |
|----------------------------|--------------|
| Additional Customers Saved | 56.05        |
| Recovered CLTV             | \$247,166.56 |
| Total Retention Investment | \$560.50     |
| Estimated ROI NET          | \$246,606.06 |

## 7. STRATEGIC RECOMMENDATIONS

1. **Migrate Segments:** Launch a campaign to migrate "Month-to-Month" users to "One Year" plans after their 6th month.
2. **Scale Offer A:** Replace underperforming Offer B with Offer A across all digital channels.
3. **Deploy ROI-Focused Retention:** Implement the \$10 retention offer specifically for customers with a **Churn Score >85** to achieve the projected \$246k profit.