# What are the effects of online job search on the labor market?

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#### **Outline**

#### What are the effects of online job search on the labor market?

#### Initial studies found no effect on matching quality.

- Basic idea: Online tools preferred by the least qualified workers.
- Identification issues: hard to control for all correlated variables.

#### More recent papers bring evidence of positive impacts.

- Better technology, widespread adoption of online tools.
- Methodological refinement: use of randomized control trials.

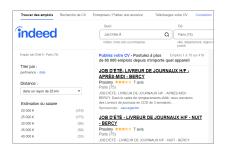
#### Looking forward: limits and possibilities.

- Online search is still cognitively costly.
- "Digital coaching" can accelerate reemployment.

#### What do you mean by online job search?

Any online matching interaction between firms and workers:

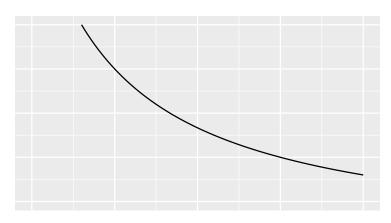
- online interactive repositories of CVs and/or vacancies;
- job applications in corporate websites;
- employee search in social networks.





#### The theoretical Beveridge curve

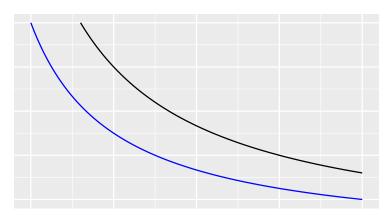




unemployment rate

#### The theoretical Beveridge curve

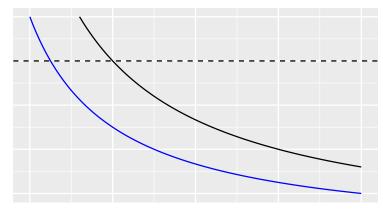




unemployment rate

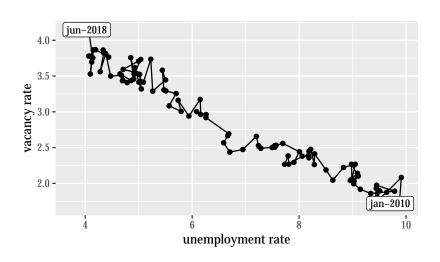
#### The theoretical Beveridge curve





 $unemployment\ rate$ 

**Actual U.S. Beveridge curve (2010-today)** 



# Looking for "quasi-experiments" Kroft & Pope (2014)

#### Key strategy:

■ Craigslist entry into different US areas in 2005-07.

#### Findings:

- Reduction in apartment and house rental vacancy rate
- No effect on unemployment rate.

#### Why?

- Structural difference in the market responsiveness to online ads.
- No effect of online job search, or no effect of Craigslist? Growth at expenses of other similar online boards active in those areas.

### The empirical problem of unobservables

Kuhn & Skuterud (2004)

#### **Key strategy:**

 Probability of being unemployed one year later, conditional on job seeking strategy and individual characteristics (US CPS 1998-2000).

#### Findings:

- People who look for jobs online have characteristics positively associated to lower unemployment duration (e.g. higher education);
- Controlling for those factors, the difference vanishes or increases.

#### Why?

Online job seekers can be adversely selected on unobservables: have poor social connections, have private information on their poor qualification and are more likely to use the low cost search method.

# "Is Internet Job Search Still Ineffective?" Kuhn & Mansour (2014)

#### Findings:

Although online job search appeared to be either ineffective or counterproductive a decade earlier, more recently it is associated with 25% reduction in unemployment duration.

#### What has changed?

- Change in the correlation with omitted variables? Impossible to know.
- Development in technology, job board functionalities.
- Widespread adoption, network externalities: online tools now connects each worker to larger number of firms and vice-versa.

## The burden of cognitive costs Brenčič (2014)

#### Theoretical justification:

■ **Order effect**: Since it is costly to process a full list of alternatives, an agent can incur in less costs by reviewing only the options at the top.

#### Key strategy:

- Regressing the number of posts hosted by a site on
  - 1 the number of visitors it attracts and
  - 2 the number of consults in a typical visit.

#### Findings:

- Significant network effects, as expected.
- No link between data available and data effectively reviewed.

Limitation: Not an experimental setting.

## Hello, digital coaching Belot, Kircher & Muller (2015)

#### Key strategy:

 RCT in local Job Centers in Edinburgh. Treatment group randomly assigned to an online tool that provided advice using an algorithm. Effects measures with diff-in-diff model.

#### Findings:

- Increase in number of job interviews among treated.
- Increase in breadth in occupations considered by the job-seeker.

#### Strengths:

 Controlled randomization. Researcher observe the search behavior of the job-seeker and subsequent job applications, interviews and job offers (but not hirings).

#### Conclusions

#### Common challenges in the literature:

- Endogeneity, self-selection. Need for Randomized Control Trials.
- Matching quality is a multidimensional object: conclusions are uncertain and comparison across studies is difficult.
- External validity of any empirical finding becomes weak when the effect of interest (online job search) is under **rapid evolution**.

#### Key takeaways:

- Recent evidences that online services can ease job search friction.
- Effects are stronger if the tools increase data availability and adopt algorithms to lower the cognitive cost of searching.
- **Policy recommendation:** low cost, large scale digital coaching mechanisms could shorten unemployment duration.