



## Commitment :

Commitment	Product Goal	Sprint Goal	Definition of Done
<b>Definition</b>	Describes the future state of product. It is the WHAT of the project	Describes a future state of product to plan the sprint. It is the WHY of the sprint	Formal description of the state of the increment when it meets the quality measure required
<b>Used for</b>	Describes a future state of the product which can serve as a target for the Scrum Team to plan against	Expresses the purpose of a Sprint, often a business problem that is addressed	<ul style="list-style-type: none"> <li>- Is assessed when work is completed on the product Increment.</li> <li>- Ensures artifact's transparency</li> <li>- Guides the Developers in knowing how many PBLs they can select during a Sprint Planning</li> </ul>
<b>When is it created or changed?</b>	Created by the <b>PO</b> . It is a long term objective and part of the PBL. Objectives must be fulfilled or abandoned	Created by the <b>Scrum Team</b> during the Sprint Planning	Created by <b>ST</b> during the retro. If multiple teams work on the same product, the DoD is in common at minimum
<b>Responsible</b>	PO	Scrum Team	Scrum Team

## The Product Backlog Refinement

- ★ Adds granularity to the Product Backlog
- ★ Is a part-time activity during a Sprint
- ★ Can focus on the current and future sprints
- ★ Is owned by the PO and Devs
- ★ Multiple teams can participate
- ★ Not a Scrum Event

## Cancel a sprint ?

- ★ Only when Sprint Goal becomes useless
- ★ Decided by PO
- ★ Done PBLs are reviewed
- ★ Potentially releasable can be accepted by PO
- ★ Incomplete PBLs are re-estimated and put back in PBL

## Criteria of Product Backlog Item ?

- ★ Depends on each team, but the Scrum Guide talks about : description, order and size
- ★ Test descriptions or acceptance criteria are optional
- ★ Dependences with other products or PBLs can also be criterias to order the PBL when you have multiple team

## Glossary :

**PBL** : Product Backlog

**DoD** : Definition of Done

**PBLI** : Product Backlog Item

**PG** : Product Goal

**SG** : Sprint Goal

**ST** : Scrum Team

**PO** : Product Owner

**SM** : Scrum Master

**DEV** : Developers

## Tools compatible with SCRUM ?

- ★ Cone of Uncertainty, User Story, Velocity, story points, Burn-Down / Burn-Up charts, velocity
- ★ **Not Compatible with Scrum:** Gantt Chart

## Technical debt

- ★ Technical Debt when software is of poor quality
- ★ This may be a technical choice to move quickly at a given time
- ★ If the technical debt is not "*paid*", it will be expensive in terms of bugs and maintainability
- ★ It concerns the whole Scrum Team

## Many Scrum Team with 1 product ?

- ★ 1 PBL, 1 PO for all teams
- ★ 1 DoD at minimal for all Scrum Teams
- ★ PBL is ordered by value and dependencies to other products and other PBLs
- ★ You have to let the members build their own ST. (It's not built by a leader or according to a design).

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