

# Priyadarshini College of Engineering, Nagpur

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Question Bank (2023-24)

## Sessional Exam

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# Answers

## Q.1 : Differentiate between Microeconomics and Macroeconomics.

### Microeconomics

Microeconomics focuses on the choices made by individual consumers as well as businesses concerning the fluctuating cost of goods and services in an economy.

### Macroeconomics

Macroeconomics studies the economic progress and steps taken by a nation. It also includes the study of policies and other influencing factors that affect the economy as a whole.

### Difference

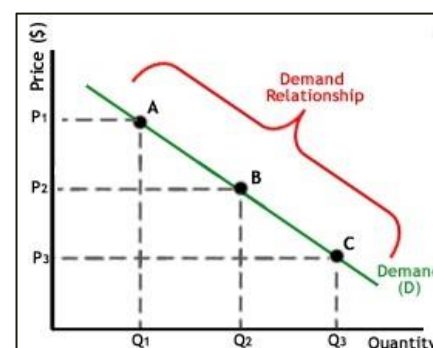
Features	Microeconomics	Macroeconomics
<b>Economic Unit</b>	It is the study of individual economic units of an economy.	It is the study of economy as a whole and its aggregates.
<b>Scope</b>	It deals with individual income, individual prices and individual output.	It deals with aggregates like national income, general price level and national output.
<b>Known as</b>	Price theory	Income and Employment theory
<b>Main tools</b>	Its main tools are demand and supply of particular commodity factor.	Its main tools are aggregate demand and aggregate supply of economy as a whole.
<b>Use</b>	It helps to solve the central problem of what, how and for whom to produce in the economy.	It helps to solve the central problem of full employment of resources in the economy.
<b>Determinants</b>	Price is the main determinant of microeconomic problems.	Employment is the main determinants of macroeconomic problems.
<b>Limitations</b>	It is based on unrealistic assumption i.e In microeconomics it is assumed that there is a full employment in the society which is not at all possible.	It has been analyzed that fallacy of composition involves, which sometimes doesn't prove true because it is possible that what is true for aggregate may not be true for individual too.
<b>Approach</b>	While analyzing any economy microeconomics take bottom up approach.	While analyzing any economy macroeconomics take bottom up approach.

## Q.2 : State the Law of Demand and its assumptions.

Demand- Demand is the quantity of consumers who are willing and able to buy products at various prices during a given period of time.

### Law of Demand-

- The law of demand is a fundamental principle in economics that describes the relationship between the price of a good or service and the quantity demanded by consumers.
- Law of demand states that, when the price of the product decreases, the quantity demanded increases and conversely, when the price of a product increases, the quantity demanded decreases.
- In law of demand, price is inversely proportional to demand.
- In simpler terms, people generally buy more of a product when its



price is lower, and they buy less of it when its price is higher. This relationship is often represented graphically as a downward-sloping demand curve on a supply and demand graph.

- The demand curve is a graphical representation of the relationship between the price of a good or service and the quantity demanded for a given period of time.
- In a typical representation, the price will appear on the left vertical axis, the quantity demanded on the horizontal axis. Note that this formulation implies that price is the independent variable, and quantity the dependent variable.
- The demand curve will move downward from the left to the right, which expresses the law of demand: as the price of a given commodity increases, the quantity demanded decreases, all else being equal.

#### Assumptions of Law of Demand

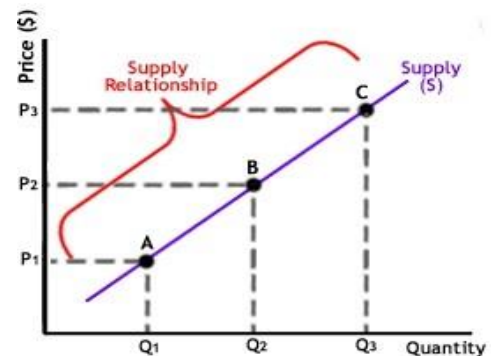
- 1) There is no expectation of the change in income of the consumer is constant.
- 2) There is no change in availability and price of the related commodities. (complementary and substitutes)
- 3) Consumers are not aware of changes in the future price and income.
- 4) Consumer taste and preference remain the same.
- 5) There is no change in the population and its structure.

#### **Q.3 : Explain Law of Supply with a suitable diagram.**

Supply- Supply is the amount of a good or service that is available to consumers. It can also refer to the number of units of goods or services that a supplier is willing and able to bring to the market for a specific price.

#### Law of Supply

- Law of Supply states that the direct relationship between price and quantity supplied, keeping the other factors constant.
- "All else being equal, as the price of a good or service increases the quantity supplied by producers will also increase, and as the price decreases, the quantity supplied will decrease."
- In other words, there is a direct positive relationship between the price of a product and the quantity that producers are willing to supply. This relationship is typically depicted on a graph as an upward-sloping supply curve, where the quantity supplied increases as the price increases.
- The supply curve is upward sloping because, over time, suppliers can choose how much of their goods to produce and later bring to market.
- At any given point in time, however, the supply that sellers bring to market is fixed, and sellers simply face a decision to either sell or withhold their stock from a sale; consumer demand sets the price, and sellers can only charge what the market will bear.
- If consumer demand rises over time, the price will rise, and suppliers can choose to devote new resources to production (or new suppliers can enter the market), which increases the quantity supplied. Demand ultimately sets the price in a competitive market; supplier response to the price they can expect to receive sets the quantity supplied.
- The law of supply is one of the most fundamental concepts in economics. It works with the law of demand to explain how market economies allocate resources and determine the prices of goods and services.



#### Q.4 : Discuss the concept of Elasticity of Demand and explain its various types.

- The elasticity of demand refers to the degree to which demand responds to a change in an economic factor. Price is the most common economic factor used when determining elasticity.
- Other factors include income level and substitute availability. Elasticity measures how demand shifts when economic factors change. When demand remains constant regardless of price changes, it is called inelasticity.
- The elasticity of demand refers to the change in demand when there is a change in another economic factor, such as price or income.
- Demand is considered inelastic if demand for a good or service remains unchanged even when the price changes,
- Elastic goods include luxury items and certain food and beverages as changes in their prices affect demand.
- Inelastic goods may include items such as tobacco and prescription drugs as demand often remains constant despite price changes.
- There three types of Elasticity of Demand:



1. **Price Elasticity of Demand** : Any change in the price of a commodity, whether it's a decrease or increase, affects the quantity demanded for a product. For example, when there is a rise in the prices of ceiling fans, the quantity demanded goes down. This measure of responsiveness of quantity demanded when there is a change in price is termed as the Price Elasticity of Demand (PED).
2. **Income Elasticity of Demand** : The income levels of consumers play an important role in the quantity demanded for a product. This can be understood by looking at the difference in goods sold in the rural markets versus the goods sold in metro cities. The Income Elasticity of Demand, also represented by YED, refers to the sensitivity of quantity demanded for a certain good to a change in real income (the income earned by an individual after accounting for inflation) of the consumers who buy this good, keeping all other things constant.
3. **Cross Elasticity of Demand** : In a market where there is an oligopoly, multiple players compete. Thus, the quantity demanded for a product does not only depend on itself but rather, there is an effect even when prices of other goods change. Cross Elasticity of Demand, also represented as XED, is an economic concept that measures the sensitiveness of quantity demanded of one good (X) when there is a change in the price of another good (Y), and that's why it is also referred to as Cross-Price Elasticity of Demand.

#### Q.5 : Differentiate between deflation and recession.

Deflation- Deflation is the general decline of the price level of goods and services. Deflation is usually associated with a contraction in the supply of money and credit, but prices can also fall due to increased productivity and technological improvements.

Recession- A recession is a significant, widespread, and prolonged downturn in economic activity. A common rule of thumb is that two consecutive quarters of negative gross domestic product (GDP) growth mean recession, although more complex formulas are also used.

### Difference

Aspect	Recession	Deflation
<b>Definition</b>	A significant decline in economic activity measured by a decrease in GDP over two consecutive quarters.	A sustained decrease in the general price level of goods and services in an economy.
<b>Cause</b>	Can be triggered by various factors such as reduced consumer spending, investment, or government spending, often resulting from economic shocks, financial crises, or policy changes.	Often associated with a decrease in aggregate demand, which can be caused by factors like reduced consumer spending, lower business investments, or decreased money supply.
<b>Impact on prices</b>	Prices may decrease due to reduced demand for goods and services, but it's not a defining characteristic. Inflation can still occur during a recession.	A decrease in the general price level of goods and services is the primary characteristic.
<b>Employment</b>	Typically leads to increased unemployment as businesses cut costs and lay off workers due to reduced demand.	Can lead to increased unemployment as businesses may reduce production and cut costs, but the impact on employment may vary depending on other economic factors.
<b>Consumer Behavior</b>	Consumers may postpone large purchases, leading to further decreases in demand and economic activity.	Consumers may delay purchases in anticipation of lower prices in the future, which can further reduce demand and economic activity.

### Q.6 : Explain the role of IT Industry in Economic Growth of the country.

The IT industry plays a crucial role in the economic growth of a country in several ways:

1. **Job Creation:** The IT sector generates a significant number of employment opportunities. It not only provides jobs directly related to information technology but also indirectly supports employment in various other sectors.
2. **Innovation and Productivity:** IT promotes innovation and enhances overall productivity by introducing new technologies, tools, and systems. Automation, data analytics, and artificial intelligence contribute to efficiency gains in various industries.
3. **Global Competitiveness:** A thriving IT sector improves a country's global competitiveness. It allows businesses to participate in the global market, facilitates international trade, and attracts foreign investments.
4. **Economic Diversification:** The IT industry contributes to economic diversification by reducing dependence on traditional sectors. It enables a more balanced and resilient economy less susceptible to fluctuations in specific industries.
5. **Entrepreneurship and Startups:** The IT sector fosters entrepreneurship and the growth of startups. It provides a platform for individuals and small businesses to innovate, disrupt traditional models, and create new economic opportunities.
6. **Education and Skill Development:** The demand for IT skills drives educational and skill development initiatives. Investing in education related to technology and information systems creates a workforce capable of meeting industry needs, fostering a knowledge-based economy.
7. **Infrastructure Development:** The IT industry often necessitates robust digital infrastructure. Governments invest in improving internet connectivity, data centers, and telecommunications, which not only supports the IT sector but also benefits other industries.
8. **Government Efficiency:** Implementing IT solutions in government processes enhances efficiency, reduces bureaucracy, and minimizes corruption. E-governance initiatives streamline public services, contributing to economic development.
9. **Research and Development:** The IT sector is a hub for research and development

activities. Continuous innovation in software, hardware, and emerging technologies. contributes to long-term economic growth by pushing the boundaries of what is possible.

10. **Financial Contributions:** The IT industry generates substantial revenue through software exports, IT services, and licensing fees. This revenue contributes directly to a country's GDP and helps in maintaining fiscal stability.

### Q.7 : Differentiate between Labour-intensive and Capital-intensive industry.

Labour-Intensive Industry- Labour-intensive is a production activity that requires a large amount of labour to manufacture a product or service. Labour-intensive industries require large amounts of manual labour to produce their goods or services.

Capital-Intensive Industry- Capital intensive refers to a business, industry, or production process that requires a large amount of investment in fixed assets, such as property, plant, and equipment, relative to the labour employed. Capital-intensive production processes will have a relatively low ratio of labour inputs and will have higher labour productivity (output per worker).

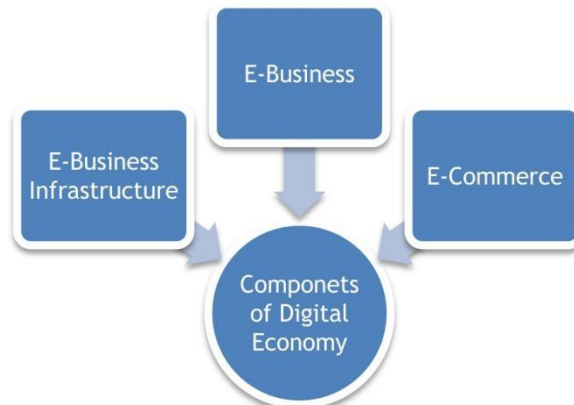
#### Difference

Criteria	Labour-Intensive Production	Capital-Intensive Production
<b>Primary Input</b>	Relies heavily on human labour as the primary input.	Emphasizes the use of machinery, technology, and capital.
<b>Workforce</b>	Large workforce is required.	Relatively smaller workforce is needed.
<b>Cost Structure</b>	Lower initial capital investment, but higher labour costs.	Higher initial capital investment, but lower labour costs.
<b>Productivity</b>	Productivity may be influenced by the skill and effort of the labour force.	Productivity is often more consistent and predictable due to automation.
<b>Flexibility</b>	More adaptable to changes in production needs.	Less adaptable to rapid changes; reconfiguring machinery can be time-consuming.
<b>Skill Requirements</b>	Relies on a skilled labour force.	Requires skilled technicians to operate and maintain machinery.
<b>Examples</b>	Cottage industries, handicrafts, some agricultural practices.	Automotive manufacturing, semiconductor production, automated assembly lines.

### Q.8 : Explain Digital Economy and their components.

- The digital economy refers to an economic system that is primarily based on digital technologies, including electronic devices, networks, and the internet.
- In a digital economy, businesses, governments, and individuals use digital technologies to create, distribute, and consume goods and services.
- This includes online commerce, digital communication, data-driven decision-making, and various other activities enabled by technology.
- The digital economy has profound implications for industries, employment, and global economic systems.
- It has created new opportunities for innovation and growth but also poses challenges related to privacy, cyber security, and the digital divide.
- Governments, businesses, and individuals are adapting to this digital transformation, and it continues to shape the way we live, work, and conduct business.

## Components of Digital Economy



1. **E-Business Infrastructure:** This refers to the electronic systems that businesses use to conduct their operations. This includes the hardware, software, networks, and data storage systems.
2. **E-Business:** It is the conduct of business activities through the use of electronic systems. This includes the processes of buying and selling and the marketing, production, and delivery of goods and services digitally.
3. **E-Commerce:** This is the buying and selling of goods and services through electronic systems. This includes exchanging money, goods, and services between businesses and consumers.

## Q.9 : Explain advantages and disadvantages of Digital Economy.

### Advantages of Digital Economy:

- i. **Efficiency and Productivity:** Digital technologies enable automation, streamlining processes, and increasing overall efficiency and productivity.
- ii. **Global Reach:** Digital platforms facilitate global connectivity, allowing businesses to reach a wider audience and participate in international trade more easily.
- iii. **Cost Savings:** Online business models often have lower operational costs, as they may not require physical storefronts or extensive traditional infrastructure.
- iv. **Convenience for Consumers:** Digital technologies provide consumers with convenient access to a wide range of products and services from the comfort of their homes.
- v. **Job Creation:** The digital economy creates job opportunities in areas such as software development, digital marketing, data analysis, and other technology-related fields.

### Disadvantages of the Digital Economy:

- i. **Digital Divide:** Not everyone has equal access to digital technologies, leading to a digital divide that can exacerbate existing socioeconomic inequalities.
- ii. **Cybersecurity Risks:** Increased reliance on digital systems exposes individuals and organizations to cybersecurity threats, including data breaches, hacking, and identity theft.
- iii. **Dependency on Technology:** Overreliance on digital technologies can create vulnerabilities, as disruptions in technology infrastructure can have widespread consequences.
- iv. **Digital Addiction and Health Issues:** Excessive use of digital devices can contribute to issues such as digital addiction, mental health concerns, and physical health problems related to sedentary behaviour.
- v. **Loss of Traditional Business Models:** The shift to the digital economy can lead to the decline or obsolescence of traditional businesses that are unable to adapt to the digital landscape.

## **Q.10 : Explain the concept of Digital Divide and Digital Age.**

### Digital Divide

- The digital age refers to the current era characterized by the widespread use and integration of digital technologies in various aspects of human life, society, and the economy.
- It is also commonly referred to as the "Information Age" or the "Computer Age."
- The digital age represents a significant shift from earlier industrial and mechanical eras, as it is defined by the rapid development and adoption of digital technology, particularly in the form of computers, the internet, and other electronic devices.
- The digital age has transformed how individuals communicate, work, learn, and conduct business.
- It has led to significant advancements in various fields, but it also presents challenges related to privacy, security, and the impact on traditional industries.
- Embracing and navigating the complexities of the digital age are essential for individuals, businesses, and societies to thrive in this rapidly evolving technological landscape.
- It continues to shape the way people interact, work, and live, with ongoing advancements in technology influencing the trajectory of this era.
- Key Features of Digital Age are as follows :
  - i. Digital Technologies: The digital age is marked by the pervasive use of digital technologies, including computers, smartphones, tablets, and other electronic devices that process and transmit information in digital form.
  - ii. Automation and Artificial Intelligence (AI): Automation and AI technologies have become integral parts of the digital age, impacting industries, services, and even daily life. These technologies automate tasks, enhance productivity, and enable the development of intelligent systems.
  - iii. Globalization of Information: Information is shared and disseminated globally in real-time. News, ideas, and cultural influences can spread rapidly through digital channels, contributing to a more interconnected world.
  - iv. Cyber security Challenges: With increased reliance on digital technologies, cyber security has become a critical concern. The digital age brings challenges related to protecting sensitive information, preventing cyber attacks, and ensuring the security of digital systems.

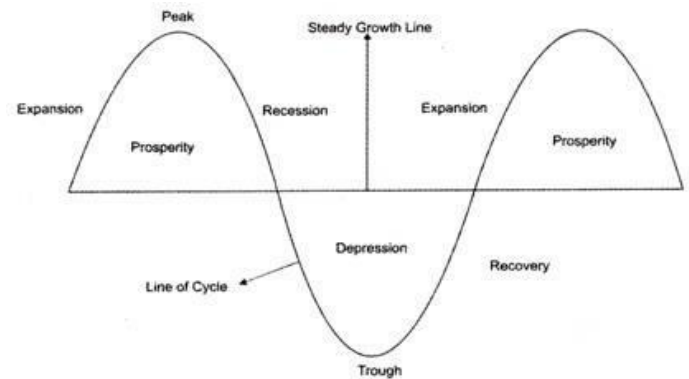
### Digital Age

- The digital divide refers to the gap or disparity between those who have access to modern information and communication technologies (ICTs) and those who do not.
- This divide can manifest in various forms, including differences in access to the internet, digital devices, skills to use digital tools, and the ability to benefit from information and communication technologies.
- The digital divide can exist at local, regional, national, and global levels and is often influenced by factors such as socioeconomic status, geography, education, and infrastructure.
- Addressing the digital divide is crucial for promoting inclusivity, equal opportunities, and socioeconomic development.
- Efforts to bridge the divide often involve policy interventions, infrastructure development, digital literacy programs, and initiatives to make technology more accessible to marginalized or under served populations.
- Closing the digital divide contributes to creating a more equitable and connected global society.
- There are types of digital divides:
  - i. The access divide: This is the most visible digital divide. It refers to the socioeconomic differences among people and the impact on their ability to afford the devices necessary to get online. In developing countries, many people have limited access to technology or the internet and do not have the skills necessary to use it effectively.
  - ii. The use divide: This refers to the difference in the level of skills possessed by individuals. There is a generation gap when it comes to the skills necessary to use the internet. It is also affected by the quality of education that an individual receives. Younger, educated people tend to have more skills than older, less educated ones.
  - iii. The quality-of-use gap: This measure is a little more complicated. It refers to the different ways that people use the internet and the fact that some people are far more able to get the information they need from it than others.



### Q.11 : Explain Business Cycle and its various phases.

- The business cycle is the rise and fall of economic activities that occur over time in an economy.
- It is also referred to as an 'economic cycle' or 'trade cycle'.
- It is an alternate expansion and contraction in overall business activity, as evident by fluctuations in the gross domestic product (GDP).
- Generally, the business cycle is characterized by four phases which are Expansion (Boom), Contraction (recession), Depression and Recovery.
- The duration of business cycles may be anywhere from about two to twelve years, with most cycles averaging six years in length.
- It represents the fluctuations in economic activity around its long-term trend.



#### Phases of Business Cycle

The business cycle typically consists of four phases:

1. **Expansion:** During this phase, the economy experiences increased economic activity, rising employment levels, higher consumer spending, and growing production of goods and services. This is often accompanied by higher investment and business optimism.
2. **Peak:** The peak represents the highest point of economic activity in a business cycle. It marks the transition from expansion to contraction. At this stage, various economic indicators may start showing signs of slowing down or levelling off.
3. **Contraction (Recession):** In this phase, economic activity starts to decline. There is a decrease in consumer spending, business investment, and production. Unemployment may rise, and overall economic growth contracts. Recessions can vary in severity and duration.
4. **Trough:** The trough is the lowest point of economic activity in the business cycle. It marks the end of the contraction phase and the beginning of a new expansion phase. At this stage, the economy starts to recover, and economic indicators gradually improve.
5. **Recovery:** Once the economy touches the lowest level, it happens to be the end of negativism and beginning of positivism. This leads to reversal of the process of business cycle. As a result, individuals and organizations start developing a positive attitude toward the various economic factors, such as investment, employment, and production. This process of reversal starts from the labour market.
6. **Depression:** There is a commensurate rise in unemployment. The growth in economy continuous to decline and it falls below the steady growth line.
7. **Prosperity:** Growth level is maximum. All economic indicators like income, demand, investments and profits are high.
8. **Steady Line of Growth:** A steady growth line in a business cycle indicates that the economy is improving steadily over several cycles.

### Q.12. Illustrate the concept of Merger. Explain different types of merger.

#### **Merger**

- When two or more individual businesses consolidate to form a new enterprise, it is known as a merger.
- The merged entity usually takes on a new name, ownership, and management that is composed of employees from both companies.
- The decision to merge is always mutual since the merging companies combine their forces to seek certain benefits, even at the cost of diluting their individual powers. There is usually no exchange of cash.
- The motive for mergers may be to expand market share, gain entry into new markets, reduce operating costs, increase revenues, and widen profit margins.
- The parties to the contract are generally similar in terms of size and scale of

operations, and they treat each other as equals.

- A merged company issues new shares, and the shares are distributed proportionately among existing shareholders of both parent companies.

### 1. Horizontal Mergers

- Horizontal merger: A merger between companies that are in direct competition with each other in terms of product lines and markets.
- A horizontal merger occurs when companies operating in the same or similar industry combine together.
- Horizontal mergers are done to increase market power (market share), further utilize economies of scale, and exploit merger synergies. For example, HP (Hewlett-Packard) and Compaq in 2011. The structure was a stock-for-stock merger with an exchange ratio of
  - 0.63 HP share per Compaq share, valued at approximately US\$25 billion.
  - The new company would be held 64% by HP and 36% by Compaq shareholders.

Reasons for merging horizontally:

- o Increase market share and reduce competition in the industry
- o Further utilize economies of scale (thus reducing costs)
- o Increase diversification
- o Reshape the company's competitive scope by reducing intense rivalry
- o Realize economies of scope
- o Share complementary skills and resources

### 2. Vertical Mergers

- A vertical merger is a union between two companies in the same industry but at different stages of the production process.
- In other words, a vertical merger is the combination and integration of two or more companies that are involved in different stages of the supply chain in the production of goods or services. For example, Company A is a computer manufacturer. Company B is the main supplier of parts to Company A. Therefore, the two companies are operating at different stages of the production process.
- Company A decides to merge with Company B to improve operational efficiency. Through this merger, A-B Company can now buy supplies at cost and, thus, increase the profit margin of its products.
- The following are the common reasons for a vertical merger:
  - o Reduce operating costs
  - o Realize higher profits
  - o Ensure tighter quality control
  - o Better flow and control of information along the supply chain
  - o Synergies: operating synergy, financial synergy, managerial synergy, etc.

### 3. Conglomerate Mergers

- A Conglomerate Merger is a union between companies that operate in different industries and are involved in distinct, unrelated business activities.
- Conglomerate mergers are divided into pure conglomerate mergers and mixed conglomerate mergers.
- The first type – the pure merger – is comprised of two companies that operate
  - in separate and distinct markets.
- The second type – the mixed merger – is one where the merging firms intend to expand their product lines or target markets, so they may eventually no longer only be involved in totally unrelated core businesses.

**Q.13. Write short notes on: 1) Acquisition 2) Hostile Takeover**

**Acquisition**

- An acquisition entails one organization acquiring the business of another.
- The acquirer must purchase at least 51% of the target company's stock in order to gain absolute control over it.
- It usually occurs between two companies that are not equal in stature.
- A financially stronger entity generally acquires a smaller, relatively weaker one.
- It is not necessary for the decision to be a mutual one; when a company takes over the operations of another without the latter's consent, it is termed as a hostile takeover.
- The smaller company continues its operations under the name of the larger one.
- The acquirer can choose to either retain or lay off the staff of the acquired company.
- In fact, the acquired company ceases to exist in its previous name and operates under the name of the acquiring company; only in some cases does the acquired company get to retain its original name.
- No new shares are issued in acquisition.

**Hostile Takeover**

- A hostile takeover occurs when an acquiring company attempts to take over a target company against the wishes of the target company's management.
- An acquiring company can achieve a hostile takeover by going directly to the target company's shareholders or fighting to replace its management.
- Hostile takeovers may take place if a company believes a target is undervalued or when activist shareholders want changes in a company.
- A tender offer and a proxy fight are two methods for achieving a hostile takeover.
- Target companies can use certain defenses, such as the poison pill or a golden parachute, to ward off hostile takeovers.
- A hostile takeover allows the new majority shareholder(s) to control the acquired business. The company being acquired in a hostile takeover is called the target company, while the one executing the takeover is called the acquirer.
- Reasons that hostile takeovers occur, from the acquiring party's point of view, often coincide with those of any other acquisition or merger, such as:
  - i. A belief that a company may be significantly undervalued.
  - ii. A desire to access or own a company's brand, operations, technology, or industry foothold.
  - iii. A strategic move by activist investors looking to effect change in a company's operations.

**Q.14. How has information technology impacted the environment in E-Waste management?**

Information technology has had both positive and negative impacts on e-waste management and the environment.

Positive impacts:

- **Awareness and Education:** Information technology has enabled the spread of knowledge about the hazards of improper e-waste disposal. Through websites, social media, online forums, and educational resources, people are more informed about the importance of recycling electronic devices.
- **E-Waste Tracking and Management:** IT solutions such as specialized software, RFID tags, and barcodes help track e-waste from collection points to recycling facilities. This ensures better management of e-waste, including proper disposal, recycling, and reuse.
- **Recycling Technologies:** Advances in information technology have led to the development of more efficient and environmentally friendly recycling technologies. For example, IT innovations have facilitated the extraction of valuable materials from electronic waste, reducing the need for raw materials and minimizing environmental impact.

Negative impacts:

- **Increased Consumption:** The rapid pace of technological advancement has led to shorter product life cycles and increased consumer demand for the latest gadgets. This has resulted in higher rates of e-

waste generation, putting pressure on existing waste management systems and exacerbating environmental problems.

- **Obsolescence:** Planned obsolescence, where manufacturers design products with limited lifespans or compatibility, contributes to the generation of e-waste. Information technology plays a role in this by driving consumer demand for newer, more advanced devices, leading to the disposal of still-functional but outdated electronics.
- **Globalization of E-Waste:** Information technology has facilitated the globalization of e-waste, with electronic devices often being shipped to developing countries for disposal or recycling. This can result in environmental pollution and health hazards in these regions due to inadequate recycling practices and regulations.

### **Q.15. State the advantages and disadvantages of Merger & Acquisitions.**

#### **Advantages of merger**

- i. **Economies of Scale:** Merging companies can benefit from economies of scale, resulting in cost savings due to increased production or operational efficiencies.
- ii. **Increased Market Share:** Mergers can allow companies to gain a larger market share, potentially increasing their competitive advantage and bargaining power in the industry.
- iii. **Synergy:** Merging companies may have complementary strengths, resources, or technologies that, when combined, create synergies, leading to enhanced performance or innovation.
- iv. **Diversification:** Merging with another company in a different market or industry can help diversify risk, reducing dependence on a single market or product line.
- v. **Access to New Markets:** Mergers can provide access to new geographic regions or customer segments that were previously untapped by either company.

#### **Disadvantages of Merger**

- i. **Culture Clash:** Merging companies often have different organizational cultures, which can lead to conflicts, decreased morale, and difficulties in integration.
- ii. **Integration Challenges:** The process of integrating two companies can be complex and time-consuming, leading to disruptions in operations and potential loss of productivity.
- iii. **Regulatory Hurdles:** Mergers may face regulatory scrutiny, especially if they result in a significant concentration of market power, which can lead to delays or even rejection by regulatory authorities.
- iv. **Loss of Talent:** Mergers can result in redundancies and layoffs as the combined entity seeks to eliminate duplicate positions, leading to a loss of key talent and expertise.
- v. **Financial Risk:** Merging companies may face financial risks, including increased debt levels, reduced cash flow, or unforeseen liabilities associated with the acquired company.
- vi. **Customer Disruption:** Mergers can cause confusion or concern among customers, leading to potential loss of business if customers perceive the merged entity negatively or if there are disruptions in service or product offerings during the integration process.

#### **Advantages of Acquisition**

- i. **Rapid Growth:** Acquisitions allow companies to grow quickly by acquiring existing businesses with established customer bases, products, and market presence, rather than building these from scratch.
- ii. **Market Entry:** Acquisitions provide a quicker and sometimes less risky means of entering new markets or expanding into new product lines or geographic regions.
- iii. **Synergy:** Successful acquisitions can create synergies between the acquiring and acquired companies, such as cost savings, increased market share, or enhanced capabilities, which can lead to improved financial performance and competitiveness.
- iv. **Access to Resources:** Acquiring companies gain access to the resources, technologies, talent, or intellectual property of the target company, which can help drive innovation, improve operations, or strengthen competitive advantages.
- v. **Diversification:** Acquisitions can help diversify a company's risk by expanding its business into different industries, markets, or product categories, reducing dependence on a single market or product line.

## **Disadvantages of Acquisition**

- i. **Integration Challenges:** Integrating the operations, cultures, and systems of the acquiring and acquired companies can be complex and time-consuming, leading to disruptions, conflicts, and potential loss of productivity.
- ii. **Over Payment:** Acquiring companies may overpay for the target company, leading to financial strain or reduced shareholder value if the expected benefits or synergies fail to materialize as anticipated.
- iii. **Cultural Clash:** Differences in organizational cultures between the acquiring and acquired companies can result in employee morale issues, resistance to change, and difficulties in retaining key talent.
- iv. **Regulatory Hurdles:** Acquisitions may face regulatory scrutiny, particularly if they result in a significant concentration of market power or potential antitrust concerns, leading to delays or even rejection by regulatory authorities.
- v. **Reputation Damage:** Poorly executed acquisitions can damage the reputation of the acquiring company, eroding investor confidence, customer trust, and brand value.

## **Q.16. Explain the role of E-Commerce in Economic Growth.**

- I. **Increased Market Reach:** E-commerce allows businesses to reach a global audience without the need for physical presence in multiple locations. This expands market opportunities and potential sales, contributing to overall economic growth.
- II. **Efficiency and Cost Reduction:** E-commerce streamlines the buying and selling process, reducing the need for physical infrastructure, such as retail stores, and associated costs like rent, utilities, and staffing. This can lead to cost savings for businesses and consumers alike, stimulating economic activity.
- III. **Job Creation:** While e-commerce may lead to job losses in traditional retail sectors, it also creates new job opportunities in areas such as online marketing, website development, logistics, and customer service. Overall, it can contribute to net job creation and employment growth.
- IV. **Innovation and Entrepreneurship:** E-commerce has lowered barriers to entry for entrepreneurs and small businesses, allowing them to start and scale online ventures more easily. This fosters innovation, competition, and economic dynamism, driving overall economic growth.
- V. **Data-Driven Insights:** E-commerce platforms generate vast amounts of data on consumer behavior, preferences, and trends. Analyzing this data can provide valuable insights for businesses to optimize their operations, improve products and services, and target marketing efforts more effectively, leading to increased competitiveness and growth.
- VI. **International Trade Facilitation:** E-commerce enables businesses to engage in cross-border trade more efficiently, breaking down geographical barriers and expanding access to international markets. This can stimulate exports, foster economic integration, and contribute to overall economic growth.
- VII. **Infrastructure Development:** The growth of e-commerce often spurs investment in digital infrastructure, such as high-speed internet connectivity and online payment systems, which not only supports e-commerce activities but also benefits other sectors of the economy, such as education, healthcare, and government services.
- VIII. **Consumer Welfare:** E-commerce provides consumers with greater convenience, choice, and price transparency, leading to enhanced consumer welfare. This can stimulate consumer spending and overall economic activity. Concept of E-Waste

## **Q.17. How effective is angel funding and venture capitalists as a source of finance?**

Angel funding and venture capital (VC) are both important sources of finance for startups and early-stage companies, but their effectiveness can vary depending on several factors:

- i. **Stage of Business:** Angel funding is typically provided in the early stages of a startup, often when the business idea is still in its infancy or when the company has just started operations. Venture capital, on the other hand, usually comes into play once the business has demonstrated some level of traction, such as a viable product, initial customers, or revenue. The effectiveness of each source depends on the stage of the business and its specific needs for funding.
- ii. **Amount of Funding:** Angel investors typically invest smaller amounts of capital compared to venture capitalists. Angel funding is often more suitable for startups that require relatively modest amounts of capital to get off the ground, whereas venture capital can provide larger sums of money to fuel rapid growth and expansion.

- iii. **Speed of Decision Making:** Angel investors can often make quicker investment decisions compared to venture capitalists, who may need to go through a more rigorous due diligence process and involve multiple decision-makers. This can make angel funding a more efficient option for startups in need of immediate capital.
- iv. **Expertise and Support:** Both angel investors and venture capitalists often bring more than just money to the table. They can provide valuable expertise, mentorship, and networking opportunities to help startups grow and succeed. The effectiveness of each source may depend on the level of support and guidance provided beyond just financial investment.
- v. **Risk Tolerance:** Angel investors and venture capitalists have different risk tolerances and investment criteria. Angel investors may be more willing to take on higher risks and invest in early-stage startups with unproven business models, whereas venture capitalists often seek startups with a proven track record and potential for high growth. The effectiveness of each source depends on the risk profile and growth potential of the startup seeking funding.

**Q.18. Differentiate between Angel Investor and Venture Capitalist.**

Basis for Comparison	Venture Capitalist	Angel Investor
<b>Meaning</b>	A venture capitalist (VC) can be described as an investor in private equity who lends capital to companies with high growth potential in exchange for equity stakes.	Angel investors are people who offer promising start-up businesses funding by offering a share of the company, generally as royalties or equity.
<b>What is it?</b>	Professionally managed public/private firm.	Individual investors (often successful businessmen).
<b>Money</b>	Pools money from funds, foundations, corporations, and insurance companies, to invest.	Invest their own funds.
<b>Investment</b>	The investment made in the pre-profitability business.	An investment made in the pre-revenue business.
<b>Post Investment role</b>	Strategic	Active
<b>Investment size</b>	Comparatively large	Less
<b>Screening</b>	Undertaken by an outside firm specialised in the same or an experts' team.	Undertaken by the angel investor as per their own experience.
<b>Approach to agency risk control</b>	Principal-agent approach	Incomplete contracts approach
<b>Stresses on</b>	Investment criteria as per initial screening of investment opportunities.	Investment criteria as per ex-post involvement.

**Q.19. Differentiate between Organic Vs Inorganic growth model of business.**

Aspect	Organic Growth	Inorganic Growth
<b>Definition</b>	Growth achieved internally through the company's own resources and operations.	Growth achieved externally through mergers, acquisitions, partnerships, or investments.
<b>Speed of Growth</b>	Typically, slower as it relies on internal processes and gradual expansion.	Can be faster as it involves external activities that rapidly expand market share.
<b>Risk</b>	Generally lower risk due to reliance on existing resources and operations.	Higher risk due to potential integration challenges, cultural differences, and financial commitments.
<b>Control</b>	Offers more control over the	May result in loss of some

	growth process and company direction.	control, especially in mergers or acquisitions.
<b>Cost</b>	Usually, lower cost as it relies on internal resources and incremental investments.	Can be higher cost due to expenses related to acquisitions, partnerships, or investments.
<b>Innovation</b>	Promotes innovation within the company as it focuses on internal development.	May or may not promote innovation, depending on the nature of acquisitions or partnerships.
<b>Cultural Impact</b>	Typically maintains existing company culture and values.	Can lead to changes in company culture and values due to integration with external entities.
<b>Example</b>	Expanding product lines, opening new locations, increasing market share through internal strategies.	Acquiring a competitor, forming a strategic partnership with another company, investing in a startup.

### **Q.20. What do you understand by agile organization? Explain with example.**

#### **Agile Organization**

1. An Agile organization is one that embraces the principles and values of the Agile methodology, originally developed for software development, and applies them across various functions and departments within the entire organization.
2. The concept of an Agile organization is rooted in the idea of flexibility, adaptability, and responsiveness to change.
3. It aims to create an environment where teams can collaborate effectively, deliver value to customers quickly, and continuously improve.
4. The Agile organizational model has expanded beyond its roots in software development to be applied in various industries and functional areas.
5. Organizations adopting Agile principles often use frameworks like Scrum, Kanban, or SAFe (Scaled Agile Framework) to implement and scale Agile practices across the entire organization.

#### **Characteristics of an Agile organization include**

##### **1) Customer-Centricity:**

Agile organizations prioritize customer needs and satisfaction. They focus on delivering value to customers and seek regular feedback to make necessary adjustments to their products or services.

##### **2) Cross-Functional Teams:**

Work is organized into cross-functional teams that bring together individuals with diverse skills necessary to deliver a complete product or service. These teams are self-organizing and empowered to make decisions.

##### **3) Iterative and Incremental Delivery:**

Agile organizations follow iterative and incremental development practices, breaking down work into smaller, manageable increments. This allows for quicker releases and the ability to adapt to changing requirements.

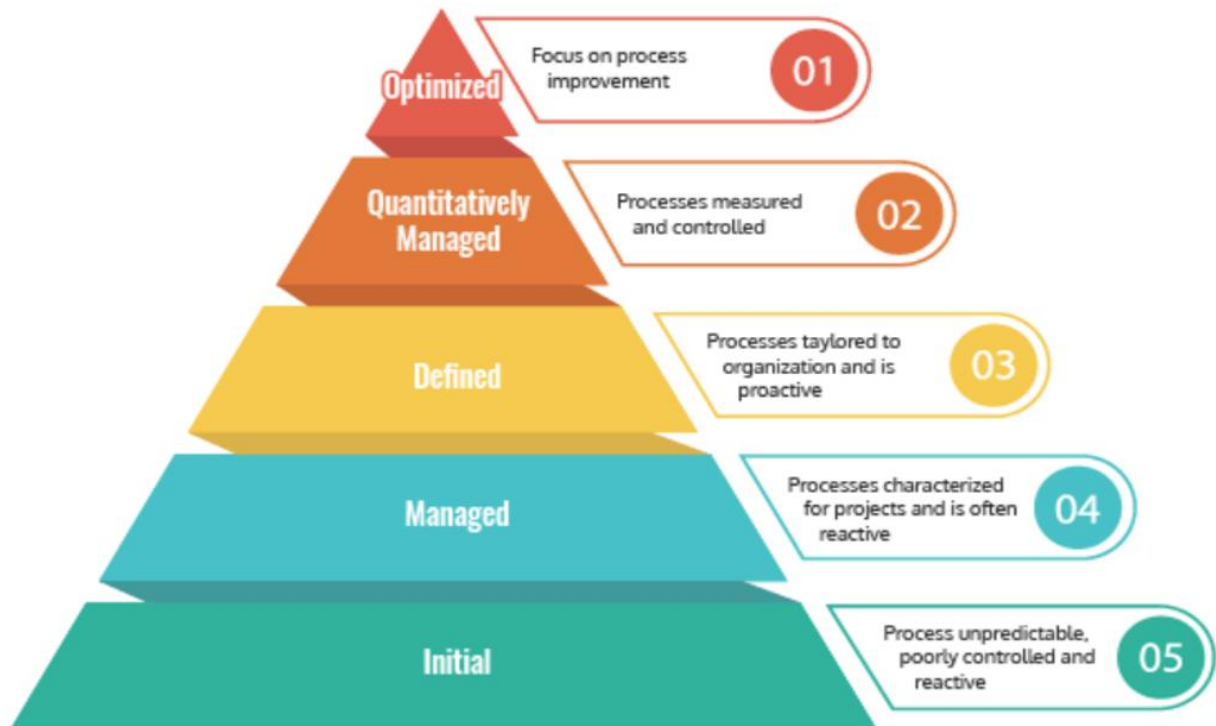
##### **4) Adaptability to Change:**

Agile organizations are adaptable and embrace change as a natural part of the process. They respond quickly to shifting market conditions, customer feedback, and emerging opportunities.

##### **5) Continuous Improvement:**

Continuous improvement is a core tenet of Agile organizations. Teams regularly reflect on their processes and outcomes, seeking ways to enhance efficiency, quality, and collaboration.

**Q.21.What are the 5 levels of the Capability Maturity Model of IT Industry?**



- Capability Maturity Model (CMM) is a methodology used to develop, refine maturity of an organizations software development process.
- It is developed by SIE in mid 1980. It is a process improvement approach.
- To assess an organization against a scale of 5 process maturity levels.
- It Deals with the what processes should be implemented & not so much with the how processes should be implemented.
- Each maturity level comprises a predefined set of process areas called KDA (Key Process Area), these KDA – Goals, Commitment, Ability, measurement, verification.

Levels of Capability Maturity Model (CMM) are as following below.

1. Level One : Initial – Work is performed informally.  
A software development organization at this level is characterized by AD HOC activities (organization is not planned in advance.).
2. Level Two : Repeatable – Work is planned and tracked.  
This level of software development organization has a basic and consistent project management processes to TRACK COST, SCHEDULE, AND FUNCTIONALITY. The process is in place to repeat the earlier successes on projects with similar applications.
3. Level Three : Defined – Work is well defined.  
At this level the software process for both management and engineering activities are DEFINED AND DOCUMENTED.
4. Level Four : Managed – Work is quantitatively controlled.
- **Software Quality management** – Management can effectively control the software development effort using precise measurements. At this level, organization set a quantitative quality goal for both software process and software maintenance.
- **Quantitative Process Management** – At this maturity level, The performance of processes is controlled using statistical and other quantitative techniques, and is quantitatively predictable.
5. Level Five : Optimizing – Work is Based Upon Continuous Improvement.  
The key characteristic of this level is focusing on CONTINUOUSLY IMPROVING PROCESS performance.

Key features are:

- Process change management
- Technology change management
- Defect prevention.