# A generic approach to districting with diameter or center-based objectives

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#### **ABSTRACT**

Districting is the problem of grouping basic geographic units into clusters called districts. Districts are typically required to be geometrically compact, contiguous, and evenly balanced with respect to attributes of the basic units. Though most applications share these core criteria, domain-specific constraints and objective functions are common. This leads to a fragmented literature with different approaches for similar domains and hinders comparisons between these approaches. In this paper we study a unified heuristic approach that can handle three of the most common objective functions concerning compactness: diameter, p-center and p-median, as well as a variable number of balancing attributes. We propose a multistart method which iteratively constructs greedy randomized solutions followed by an improvement phase which alternates between optimizing compactness and satisfying balancing constraints through a series of tabu searches. Experiments show that the proposed method is competitive when compared to approaches in the literature which are specific to each objective, improving known upper bounds in some cases.

# **CCS CONCEPTS**

• Computing methodologies  $\rightarrow$  Search methodologies; • Applied computing  $\rightarrow$  Operations research;

#### **KEYWORDS**

Districting, Territory Design, Hybrid heuristic, p-median, p-center, diameter.

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# 1 INTRODUCTION

Districting is the problem of grouping basic geographical units into clusters, also called districts. Basic units usually correspond to contiguous real-world regions of similar size or category, such as

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city blocks, streets or parcels of land. Districting has a broad range of applications, including electoral districting [3, 13, 18, 21, 24, 26], design of commercial territories [12, 22, 31, 34], agrarian lots [2, 14], service districting such as police [6, 8], energy [42], salt spreading [25], waste collection [17] or health care districts [40]. Ref. [20] provides a comprehensive overview of the different applications as well as solution methods to districting problems.

Almost all districting problems share three main requirements:

- Connectivity: districts must be connected regions in space. Connected districts generally reduce travel times of agents and, in the case of political districts, are often legally required. Connectivity is almost always treated as a hard constraint.
- (2) Balancing: districts must be evenly balanced with respect to attributes of the basic units, such as population, product demand or expected service time. Some applications have multiple balancing constraints.
- (3) Compactness: districts should have a geometrically convex and compact shape, not being too long or narrow. Compactness is generally seen as a subjective concept. Measures differ widely from domain to domain (see [5] for an overview), and are often specially designed for the particular application. Compact districts tend to have shorter inner-district travel times and, in the case of political districting, help prevent gerrymandering.

In addition to these core criteria, domain-specific requirements are common. Examples are maximizing the similarity to past plans [3, 32], forbidding enclaves [13, 21], satisfying conflict relations between the basic units [32], or maximizing the number of districts subject to a minimum district size [9].

Problems have been modeled in a number of different ways in the literature. Some works use an objective function which is a convex combination of multiple criteria, possibly including balancing and several different measures of compactness [3]. Others consider a multi-objective approach [1, 27, 35]. The most common approach, however, is to optimize compactness as the objective function and treat the remaining criteria as constraints, where they are limited by a maximum allowed value. Balancing, for example, is usually handled by limiting the maximum deviation of a district's total or average attribute value to a target value.

The wide range of compactness measures, the domain-specific requirements and several different modeling techniques make each problem in the literature more or less "unique". As a consequence, solution methods are often tailored to each model and there is a lack of standard instances sets or cross-domain comparisons between different approaches.

In this paper we take a first step towards the unified solutions of these problem variants. We propose a generic single-objective heuristic solver that obtains connected and balanced districts and that can handle the three most common objective functions found in the literature: the center-based approaches p-median and p-center, where a center unit is assigned to each territory, and the diameter, which is independent of centers. For all three objectives the desired number p of districts is given. The p-median objective minimizes the sum of the distances between the units in a district and their center, summed over all districts. The p-center minimizes the maximum distance between any unit and its center. The diameter minimizes the maximum distance between two same-district units. For the p-center and p-median approaches, centers that minimize the respective objective function can be found in linear time. The method we propose in this paper can be applied to either objective function and multiple balancing constraints with little modification. It iteratively constructs solutions by a greedy randomized algorithm, and then improves them by an algorithm which alternates between a tabu search aimed at improving compactness and a series of constrained tabu searches aimed at balancing the solution.

The rest of this paper is structured as follows. Section 2 gives an overview of related work in districting concerning the three objective functions. Section 3 introduces the problem formally. Section 4 and subsections therein present the proposed algorithm in detail. We discuss some relevant implementation details in Section 5. In Section 6 we calibrate the parameters of our algorithm and compare its effectiveness with existing approaches in the literature. We conclude in Section 7.

# 2 RELATED WORK

Table 1 summarizes the main studies which consider either p-median, p-center or diameter in the objective function. For each paper we present the application domain, the objective function and main constraints, including the number of balancing criteria and other domain-specific constraints, the solution method used and the sizes of the instances considered, where n denotes the number of units and p the number of desired districts. All studies except [42] and [10] treat connectivity as a hard constraint and, except [13], use compactness as (part of the) objective function.

Ref. [13] propose an exact method based on set partitioning where a first step generates a set of feasible districts, and a second step selects them so as to minimize imbalance. It is one of the only works in the literature which considers balancing as an objective, and treats compactness by setting an upper limit on the diameter/area ratio of each district. A similar approach is used by [24] who propose a column generation framework to solve a model with the *p*-median objective; however, the corresponding pricing problem is still too difficult to be solved optimally in feasible time, so their method is not exact.

Ref. [34] propose exact solutions by integer programming (IP) models for both p-center and p-median objectives with two balancing constraints. The models do not consider district connectivity directly, and connectivity cuts are added iteratively as optimal unconnected solutions are encountered by the solver. A similar technique is also used by [32, 35] to solve problems with composite objectives.

Refs. [12, 38, 42] propose heuristic solutions based on the location-allocation originally proposed by [18], which iteratively selects district centers with a heuristic and then allocates the remaining units optimally, given the fixed centers. Concerning metaheuristic methods, local search-based methods such as greedy randomized adaptive search procedures (GRASP) [28, 30, 31, 33, 36], simulated annealing [1] and tabu search [15] are the most common, and typically use a neighborhood structure which changes the assignment of a basic unit from its current district to an adjacent district. Refs. [1, 35–37] propose heuristic solutions to bi-objective models which optimize one balancing attribute and the *p*-median value as objective, while treating additional requirements as constraints.

With respect to instance sizes, current heuristic approaches can usually handle instances of up to 10000 basic units, whereas exact approaches are limited to about 200 basic units.

#### 3 DEFINITIONS

In the following, we use the set notation  $[n] = \{1, \ldots, n\}$ . We are given an undirected planar graph G = (V, E) with |V| = n nodes, the desired number of districts  $p \le n$ , and a balancing threshold  $\tau \in [0, 1]$ . We use the terms node and basic unit interchangeably. Each unit  $v \in V$  is associated with a activity values  $w_v^i \in \mathbb{R}$ ,  $i \in [a]$ . The distance between nodes u and v is given by  $d_{uv} \in \mathbb{R}$ .

A districting plan (or solution) S is a partition  $S_1 \cup \cdots \cup S_p \subseteq V$  of the nodes into p districts. We say that solution S is complete if  $\bigcup_{k \in [p]} S_k = V$ , otherwise it is incomplete. We also use the notation S(v) = k to denote that node v is assigned to district k, i.e.  $v \in S_k$ . If S is incomplete, then S(v) is undefined for some v, in which case we call v unassigned. We define the boundary  $\partial S_k = \{v \mid v \notin S_k, \exists u \in S_k : \{u,v\} \in E\}$  of district k as the set of nodes not in  $S_k$  which are directly adjacent to  $S_k$ . We say that two districts k and k are neighbors if k k k k (or alternatively k k k k k since the graph is undirected).

The target value  $\mu_i = \sum_{v \in V} w_v^i/p$  of each district with respect to activity  $i \in [a]$  is given by the total value of activity i in V, averaged over the p districts. Let  $b_i(S_k) = |(\sum_{u \in S_k} w_u^i - \mu_i)/\mu_i|$  denote the absolute relative deviation of activity i in district k to the target  $\mu_i$ . We say that district k is balanced with respect to activity i if  $b_i(S_k) \leq \tau$ , and that k simply is balanced if it is balanced with respect to all  $i \in [a]$ . A solution is balanced if all its districts are balanced. The imbalance of district k denotes its total balance violation and is given by  $b(S_k) = \sum_{i \in [a]} \max\{0, b_i(S_k) - \tau\}$ . Similarly, the imbalance of solution S is  $B(S) = \sum_{k \in [p]} b(S_k)$ .

We denote the *compactness* of a solution S by C(S). Depending on which objective function is being considered, C(S) will represent the diameter, the p-center value or the p-median value of a solution S. The diameter  $diam(S) = \max\{d_{uv} \mid u, v \in V, S(u) = S(v)\}$  of solution S is the maximum distance between two nodes belonging to the same district. The p-center value  $pcen(S) = \max_{k \in [p]} \max_{u \in S_k} d_{uc_k}$  is the maximum distance of a node  $u \in S_k$  to its district center  $c_k$ , for any district k. We assume that the district centers are placed optimally, i.e.  $c_k = \arg\min_{v \in S_k} \{\max_{u \in S_k} d_{uv}\}$ . The p-median objective value  $pmed(S) = \sum_{k \in [p]} \sum_{u \in S_k} d_{uc_k}$  is the sum of distances of each node to its district center. As before, we assume the district centers are placed optimally, i.e.  $c_k = \arg\min_{v \in S_k} \{\sum_{u \in S_k} d_{uv}\}$ .

Reference Year Domain Objective(s) Constraint(s) Solution method Instances Garfinkel and Nemhauser [13] 1970 political 1 bal. attr. diameter/area Set partitioning  $n \in [26, 55], p \in [5, 7]$ Fleischmann and Paraschis [12] 1988 commercial 1 bal. attr Location-allocation n = 1402, p = 168p-median Mehrotra et al. [24] 1998 political p-median 1 bal. attr. Branch-and-cut (heu.) n = 46, p = 6(p-median, n = 30, p = 5Bergev et al. [1] 2003 power distr. Simulated annealing 1 bal. attr.) Segura-Ramiro et al. [38] commercial 2 bal. attr. Location-allocation  $n \in \{500, 1000\}$ p-median Ríos-Mercado and Fernández [31] 2009 commercial 3 bal. attr. GRASP n = 500, p = 10p-center 2 bal. attr., GRASP -Ríos-Mercado and Salazar-Acosta [33] n = 1000, p = 402011 commercial diameter max. distr. TSP strategic osc. p-median ∨ Salazar-Aguilar et al. [34]  $n \in [60, 200], p \in [4, 11]$ 2011 commercial 2 bal, attr IP + cuts p-center (p-median, Salazar-Aguilar et al. [35] 2 bal, attr IP + cuts  $n \in [60, 150], p \in [4, 6]$ 2011 commercial 1 bal. attr.) (p-median, Salazar-Aguilar et al. [37] 2012 commercial 1 bal. attr. Scatter search  $n \in \{500, 1000\}, p \in \{20, 50\}$ 1 bal. attr.) 3 bal. attr. p-median + Ríos-Mercado and López-Pérez [32] 2012 commercial conflicts IP + cuts  $n \in \{5000, 10000\}, p = 50$ sim. to ex. plan dif. to cur. plan Chou et al. [7] 1 bal. attr. Genetic algorithm n = 66, p = 102012 political diameter (p-median, Salazar-Aguilar et al. [36] 2013 commercial 1 bal. attr GRASP  $n \in [500, 1000], p \in [20, 50]$ 1 bal. attr.) 2 bal. attr. Elizondo-Amaya et al. [10] commercial p-center Dual bounding  $n \in [60, 2000], p \in [4, 20]$ no conn. Ríos-Mercado and Escalante [30] 2016 commercial diameter GRASP + path relinking n = 500, p = 103 bal. attr. 1 bal. attr. energy supply  $n=933, p \in [7, 100]$ Yanik et al. [42] 2016 p-median Location-allocation system no conn. Ríos-Mercado [28] GRASP  $n \in \{1000, 2000\}, p = 20$ 2016 commercial ₽-center 3 bal. attr. Gliesch et al. [15] commercial Tabu search  $n \in [500, 10000], p \in [10, 160]$ 2018 diameter 3 bal. att.

Table 1: Works in the literature that consider districting with center-based or diameter-based objective functions

We call a solution S feasible if it is balanced, complete, and the subgraph of G induced by each district  $S_k$  is connected. Our goal is to find a feasible solution which minimizes C(S). We use the pair notation BC(S) = (B(S), C(S)) to indicate a lexicographical comparison of solutions with respect to non-increasing balance which breaks ties by non-increasing compactness, and similarly CB(S) = (C(S), B(S)) for an order that gives preference to more compact solutions, breaking ties by balance.

Finally, we define two modification operators for complete solutions. A *shift*  $v \rightarrow k$  applied to a solution S changes the assignment of node  $v \in V \setminus S_k$  to district  $k \in [p] \setminus \{S(v)\}$ . Similarly, a *swap*  $v \leftrightarrow u$  exchanges the currently assigned districts of nodes v and u,  $S(u) \neq S(v)$ . The notation S[m] is used to refer to the solution obtained by applying operator m to solution S.

# 4 PROPOSED ALGORITHM

The multistart heuristic we propose here is outlined in Algorithm 1. At each iteration we generate a number of initial solutions by a randomized greedy constructive heuristic, and select a high-quality one using a simple filtering mechanism (line 3). Section 4.1 gives further details about this step.

Next, we iteratively alternate between two procedures aimed at improving compactness and balance (lines 6–7), in this order. At each alternation, we store the current solution in a hash table X, and move on to the next multistart iteration if cycling is detected (lines 8-9). Since the total number of intermediate solutions is expected to be small, this is not performance-critical. We also stop when the solution is still infeasible after an attempt to balance it, since it is unlikely that it will become balanced in a subsequent iteration, or after a maximum number  $A_{max}$  of alternations. We use parameter  $A_{max}$  to avoid alternating indefinitely between low

# Algorithm 1 Main algorithm.

```
1: R ← Ø
2: repeat
3:
         S \leftarrow selectInitialSolution()
         X = \{S\}
4:
5:
         for i \in [A_{\max}] do
             S' \leftarrow \text{optimizeCompactness}(S)
6:
             S' \leftarrow \text{optimizeBalance}(S', S)
7:
             if B(S') > 0 or S' \in X then
 8:
                  break
9:
             S \leftarrow S', X \leftarrow X \cup \{S\}
         R \leftarrow \arg\min\{BC(R), BC(S)\}
11:
12: until time limit reached
13: return R
```

and high compactness values without a global improvement. In practice, this happens rarely. In our implementation, we have set  $A_{max} = 100$ .

Both alternating procedures are based on tabu search. Tabu search is a non-monotone local search proposed by [16]. It iteratively executes the best neighboring operator on the current solution, with respect to some objective. If multiple candidates exist, we select one uniformly at random. To avoid cycling, some operators are declared tabu after a neighboring move, and cannot be selected again for t iterations, where the tenure t is a parameter. Specifically, after executing a shift  $u{\rightarrow}k$  we mark operators  $u \rightarrow i, i \in [p]$  and  $u{\leftarrow}v, v \in V$  incident to u as tabu; similarly, after a swap  $u{\leftarrow}v$  we mark all operators incident to u or v as tabu. We discard all moves which violate district connectivity. The search terminates after  $I_{\max}$  iterations without improvement, where  $I_{\max}$  is a parameter, and

returns the best intermediate solution w.r.t. *BC* if we are optimizing for balance, or *CB* if we are optimizing for compactness.

We improve compactness with a standard tabu search on a specific neighborhood for each objective. These neighborhoods are explained in further detail in Sections 4.3, 4.4, and 4.5. To improve balance, we execute a series of tabu searches on neighborhoods bounded by a maximum increase to compactness. This is done with the intent to maintain the progress in compactness made so far. Given an upper bound C(S), where S is the previous solution before optimizing compactness (line 7), we apply a binary search to find the smallest  $c^* \in [C(S'), C(S)]$  for which a tabu search aimed at reducing imbalance and bounded by  $C \le c^*$  obtains a feasible solution. Section 4.2 explains the details of this procedure. Both optimization procedures always maintain connectivity.

Note, that the alternated search strategy is agnostic of the choice of optimization algorithms for balancing or improving compactness. We use tabu search, as it has been effective in solving related problems in the past [3, 15, 29], but other methods might also be used without loss of generality.

# 4.1 Initial solutions

We use the constructive heuristic of [15] to generate new solutions. Although this heuristic was originally developed for the diameter objective, we found in preliminary tests that it also produced satisfactory results for the other two objectives without further adaptations, compared to simpler approaches. It consists of two phases. First, p seed nodes, one for each district, are obtained by a randomized greedy heuristic to the p-dispersion problem [11], which aims at maximizing the minimum distance between two units. Next, starting from a basic solution where each seed is assigned to a district, it iteratively selects a district k of minimum total weight  $\sum_{i \in [a]} \sum_{u \in S_k} w_u^i$  and assigns to it an unassigned node  $v \in \partial S_k$  which minimizes  $C(S[v \rightarrow k])$ . If there are multiple candidate units, one is selected uniformly at random. For more details on the algorithm as well as an experimental discussion, we refer the reader to [15].

4.1.1 Filtering. In early experiments we have found that the quality of the solution obtained after the alternating procedure is highly dependent on the compactness of the initial solutions. Since the alternating phase is significantly more time-consuming than the construction phase, we filter low quality initial solutions in order to invest time in more promising ones. To this end, at each multistart iteration we construct p randomized greedy solutions and add them to a pool P of possible initial solutions. We then select the solution  $S \in P$  with minimum CB(S) to be improved next, and remove S from P. The pool P is carried on to the next iteration. To limit memory usage, we limit |P| to 2p and discard the max $\{0, |P| - 2p\}$  worst solutions w.r.t. CB at each iteration. Here we are greedy w.r.t. CB as opposed to BC, since empirically the initial imbalance of a solution is not a good predictor of the difficulty to balance it in the alternating phase.

#### 4.2 Optimizing balance

We balance solutions by executing a series of tabu searches on restricted neighborhoods, which are defined by setting an upper limit to the compactness of a solution. Specifically, given a solution

# Algorithm 2 Improving balance

```
1: procedure improveBalance(S, S_u)
          U \leftarrow C(S_u)
 3:
          if B(S_u) > 0 then
              U \leftarrow 2U
 4:
          L \leftarrow C(S), R \leftarrow S
 5:
          while U > L \wedge B(S) \neq 0 do
 6:
              S' \leftarrow TS(S, (U+L)/2)
 7:
              if B(S') = 0 then
 8:
                   R \leftarrow S', U \leftarrow C(R) - d_{min}
10:
                   S \leftarrow S', L \leftarrow (U + L)/2 + d_{min}
11:
12:
          return R
```

S to be balanced and an upper limit  $c \geq C(S)$ , the respective tabu search  $TS_b(S,c)$  considers neighborhoods  $N^b_{shift}(S,c) = \{u \rightarrow k \mid k \in [p], u \in \partial S_k, C(S[u \rightarrow k]) \leq c\}$  and  $N^b_{swap}(S,c) = \{u \leftrightarrow v \mid S(u) \neq S(v), u \in \partial S_{S(v)}, v \in \partial S_{S(u)}, C(S[u \leftrightarrow v]) \leq c\}$ , in this order. At each iteration, we first look for non-tabu shifts  $m \in N^b_{shift}$  which minimize BC(S[m]), and that are improving, i.e. B(S[m]) < B(S). If such a move is found, we apply it immediately and move on to the next iteration; otherwise, we search for swaps in  $N^b_{swap}$  under the same criteria. We then apply the best move found (among all shifts and swaps) w.r.t. BC. To consider first shifts, then swaps in order has been generally effective for grouping problems [4, 19]. Since the size of region boundaries in planar domains tends to scale closely to  $\sqrt{n}$ , generally  $|N^b_{shift}| \approx \sqrt{n}$  while  $|N^b_{swap}| \approx n$ ; in practice, visiting all  $N^b_{swap}$  at each iteration in a search for the best possible move is not worth the cost.

The improves Balance procedure is given a (likely imbalanced) initial solution S and the solution  $S_u$  incident to the current upper bound (i.e. the best solution visited in this multistart iteration), such that  $C(S) \leq C(S_u)$ . Let  $U = C(S_u)$ , or, if this is the first call to improves Balance (i.e.  $S_u$  may not be balanced), U = 2C(S). We apply binary search to find the smallest  $c^* \in [C(S), U)$  such that  $TS_b(S, c^*)$  is balanced. This is motivated by the fact that  $B(TS_b(S, c))$  is expected to be monotonically decreasing as c grows: given some  $c_1$  and  $c_2$  such that  $c_1 < c_2$ , the neighborhood explored by search  $TS_b(S, c_2)$  is a superset of the one explored by  $TS_b(S, c_1)$ , and thus  $TS_b(S, c_2)$  typically has more available improving movements. Because we already have a feasible solution of value U, we also expect that  $TS_b(S, U)$  will be balanced. Of course, since  $TS_b$  is a heuristic algorithm, this may not always be the case.

Algorithm 2 outlines the complete balancing method. At each step of the binary search with upper and lower limits U and L, we execute a constrained tabu search with c = (U + L)/2 (line 7). If the resulting solution is balanced, we update the return solution R as well as the upper limit  $U = C(R) - d_{min}$  (line 9), where  $d_{min} = \min\{d_{uv} \mid u,v \in V\}$  is the smallest distance between any two units; otherwise, we update the current solution S and the lower limit  $L = (U + L)/2 + d_{min}$  (line 11). We used step size  $d_{min}$  since we found it empirically to be a good compromise between precision and the total number of calls to the tabu search TS.

# 4.3 Optimizing p-median

We optimize the p-median objective with a standard tabu search on neighborhood  $N^{pm} = \{u \rightarrow k \mid k \in [p], u \in \partial S_k\}$ . This neighborhood is similar to  $N^b_{shift}$  in that it considers all possible shifts of nodes to adjacent districts. We have also considered a neighborhood which uses swap moves, but we have found it to be not effective.

# 4.4 Optimizing *p*-center

We optimize the *p*-center objective with a standard tabu search which considers two different neighborhoods in an order, in the same way as the balancing tabu search  $TS_b$ . To explain them, we first define the set of *critical units*  $K_u(S) = \{u \in V \mid d_{uc_{S(u)}} = C(S)\}$  of solution S as the set of units whose distance to their district center is equal to C(S), and the set of *critical districts*  $K_d(S) = \{S(u) \mid u \in K_u(S)\}$  of S as the set of districts that contain a critical node.

The first neighborhood  $N_1^{pc} = \{u \rightarrow k \mid k \in [p], u \in K_u(S) \cap \partial S_k\}$  considered consists of shifting critical units out of their critical districts, in an attempt to reduce the local compactness of their district and consequently the global compactness of the solution.

The second neighborhood  $N_2^{pc} = \{u \rightarrow k \mid k \in [p], u \in \{S_j \cap \partial S_k \mid j \in K_d(S)\}\}$  consists of shifting arbitrary units out of critical districts. We do so in an attempt to induce a change to the optimal district center, in such a way that it is moved closer to the critical units and therefore decreases the district's local compactness.

Similarly to  $TS_b$ , we first search for non-tabu moves  $m \in N_1^{pc}$  which minimize C(S[m]) and, if no improving move exists for it, we then consider  $N_2^{pc}$  under the same criteria. We consider  $N_1^{pc}$  and  $N_2^{pc}$  in this order since  $N_1^{pc}$  tends to be about a factor  $\sqrt{n/p}$  smaller than  $N_2^{pc}$  and, in practice, yields the best move in about 80% of cases.

We have also conducted experiments with a third neighborhood  $N_3^{pc} = \{u \rightarrow k \mid k \in K_d(S), u \in \partial S_k\}$  in which a critical district receives a unit which will become the new optimal district center. We have found, however, that this neighborhood is seldom better than the two previous ones, yielding the best move in only 0.36% of cases, on average, and is rather time-consuming to explore fully. Therefore, we have excluded  $N_3^{pc}$  from the final algorithm.

# 4.5 Optimizing diameter

We use a tabu search algorithm proposed by [15] to optimize diameters, since it solves a problem with a similar model to ours. Let  $L(S) = \{u \mid \exists v \in S, S(u) = S(v), d_{uv} = D(S)\}$  be a set of *critical* units incident to the maximum diameter of S. The tabu search considers neighborhood  $N^d = \{u \rightarrow i \mid i \in [p], u \in L(S) \cap \partial S_i\}$  which shifts critical units out of their current district. The main search parameters and termination criteria are the same as described at the start of Section 4. Further, [15] use an additional improvement step in their tabu search called sp-escape, in order to avoid situations where no critical node is on a boundary. We refer the reader to the original paper for more details.

# **5 IMPLEMENTATION**

Some components of our algorithm are performance-critical and, if implemented in a naïve way, can easily dominate the running time

of the algorithm. In this section, we discuss relevant data structures and speed-up techniques we used in our implementation.

# 5.1 Connectivity tests

Neighboring operations may break connectivity if a moved unit was an articulation node of the subgraph induced by its previous district. Testing for connectivity loss by performing a graph search on such subgraph in O(n/p) time would be a bottleneck to the algorithm, since this must be done for each candidate neighbor. This can be improved by maintaining a flag on each node denoting whether it is an articulation node of its district's induced subgraph.

Articulation nodes are computed in O(n/p) average time for each district with the algorithm of [41], assuming an average district size of n/p. Since these only need be recomputed after a move has been made, and only for the districts involved in the move, given a neighborhood of size k each test is done in amortized time O(n/(kp)). In the case of  $N^b_{shift}$ , for example, since  $|N^b_{shift}| \approx \sqrt{n}$ , each test takes  $O(\sqrt{n}/(kp))$  time.

In the case of a swap  $u \leftrightarrow v$  on solution S, we test whether u is an articulation node in S(u) or v is an articulation node in S(v). This can however lead us to inadvertently discard valid moves in the special case where  $G \cap (S_{S(u)} \setminus \{u\})$  is not connected, but  $G \cap (S_{S(u)} \setminus \{u\}) \cup \{v\})$  is. In practice, however, this situation rarely happens, and the performance gained by ignoring such cases make up for the possible lost moves.

# 5.2 Dynamic objective updates for local search candidates

Recomputing the objective function and constraint violations for each candidate neighbor can as well become a bottleneck, especially on large neighborhoods, such as  $N^b_{swap}$ .

For balancing constraints dynamic updates are straightforward: we maintain the total value of each district with respect to each activity, update it by adding or removing values as nodes get assigned or unassigned from the district, and recompute *b* in constant time for each candidate.

In the next two subsections, we explain how efficient dynamic updates for the compactness measures can be achieved.

5.2.1 Dynamic p-median. We maintain, for each node  $u \in V$ , the compactness  $\delta_u^{pm}$  of S(u) if node u were the district center. Further, we keep the compactness value  $C_k^{pm} = \sum_{u \in S_k} d_{uc_k}$  of each district  $k \in [p]$ . When considering a candidate shift  $u \rightarrow k$  on solution S, the expected compactness value is given by

$$\left(\sum_{j\in[p]}C_j^{pm}\right)+\Delta_k+\Delta_{S(u)},$$

where

$$\begin{split} \Delta_k &= \min \left\{ \sum_{v \in S_k} d_{uv}, \min_{v \in S_k} (\delta_v^{pm} + d_{uv}) \right\} - C_k^{pm} \\ \Delta_{S(u)} &= \min_{v \in S_{S(u)}} (\delta_v^{pm} - d_{uv}) - C_{S(u)}^{pm} \end{split}$$

are the expected changes to the compactness values of districts k and S(u), respectively. Similarly, given a swap  $u \leftrightarrow v$  the expected

compactness is

$$\left(\sum_{j\in[p]}C_j^{pm}\right)+\Delta_{S(v)}+\Delta_{S(u)},$$

where

$$\Delta_{S(u)} = \min \left\{ \sum_{i \in S_{S(v)}} d_{iu}, \min_{i \in S_{S(v)}} (\delta_i^{pm} - d_{iv} + d_{iu}) \right\}$$

(and vice-versa for  $\delta_{S(v)}^{pm}$ ).

Iterating over the nodes of two districts for each candidate takes O(2n/p) time, for both shift and swap. After a move has been made, we recompute the optimal centers as well as  $\delta^{pm}$  directly in  $O(n^2)$ . In a neighborhood of size k, computing the p-median value of each candidate is therefore done in amortized  $O(2n/p + n^2/k)$ . For the case of  $N^b_{shift}$ , for example, the amortized time per candidate is then  $O(2n/p + n^{3/2}) = O(n^{3/2})$ .

5.2.2 Dynamic p-center. We compute dynamic p-center in a similar way to p-median. We maintain, for each node  $u \in V$ , two values  $\delta_u^{pc,1}$  and  $\delta_u^{pc,2}$  which correspond to the largest and second largest distances from u to any other node in S(u) (i.e., the compactness of S(u) if u were center, and the compactness of S(u) if u were center and  $\delta^{pc,1}$  was removed). We also keep the compactness  $C_k^{pc} = \max_{u \in S_k} d_{uc_k}$  of each district  $k \in [p]$ . When considering a candidate shift  $u \rightarrow k$  on solution S, the expected compactness value is then given by

$$\max \left\{ \max_{j \in [p] \setminus \{k, S(u)\}} C_j^{pc}, \Delta_k, \Delta_{S(u)} \right\},\,$$

where

$$\begin{split} & \Delta_k = \min \left\{ \max_{v \in S_k} d_{uv}, \min_{v \in S_k} \max\{d_{uv}, \delta_v^{pc, 1}\} \right\} \\ & \Delta_{S(u)} = \min_{v \in S_{S(u)}} \left[ [d_{uv} = \delta_v^{pc, 1}] \delta_v^{pc, 2} + [d_{uv} \neq \delta_v^{pc, 1}] \delta_v^{pc, 1} \right] \end{split}$$

are the expected compactness values of districts k and S(u), respectively<sup>1</sup>. The time complexity analysis and the generalization to swaps are similar to the p-median case, and have been omitted for space reasons.

5.2.3 Dynamic diameters. We compute dynamic diameters using the same method of [15]. It maintains the convex hull of each district in O(n/p) time per update and, for each candidate, obtains the new diameter in  $O(\log n/p)$  time by executing the rotating calipers algorithm of [39], for a final amortized time of  $O(\log n/p + n/(pk))$  in a neighborhood of size k. For  $N_{shift}^b$ , for example, this amounts to  $O(\log n/p + \sqrt{n}/p)$  time.

# 5.3 Caching movements on $TS_b$

To avoid recomputing movements on  $TS_b$ , we cache the outcome of operators. Given a solution S and a maximum compactness value c, for each district  $k \in [p]$  we maintain a list  $\Lambda_k$  of feasible operators incident to k, sorted increasing by expected BC. Further, we maintain flags  $\lambda_k$  that indicate whether  $\Lambda_k$  may contain swap moves.

Initially we have  $\lambda_k=0$  and  $\Lambda_k=\{u{\rightarrow}k\mid u\in V\}\cap N^b_{shift}(S,c)$  for all k. When computing the best neighboring move, we then proceed as follows. For each  $k\in [p]$  we consider the first feasible move m of  $\Lambda_k$  (i.e., S[m] is connected,  $C(S[m])\leq c$ , and BC(S[m]) is minimum) as a possible choice, removing infeasible moves from  $\Lambda_k$  in the process. If no such move improves B(S), for each k such that  $\lambda_k=0$  we add to  $\Lambda_k$  the swap moves  $\{u{\rightarrow}v\mid u,v\in V,S(u)=k\}\cap N^b_{swap}(S,c)$ , sort  $\Lambda_k$  accordingly, and set  $\lambda_k=1$  to indicate that  $\Lambda_k$  now considers swaps as well as shifts. Finally, we consider once again the first feasible move in each  $\Lambda_k, k\in [p]$  as a possible choice, and return the best move w.r.t. BC.

After applying a chosen move m, we reset  $\lambda_j = 0$  and  $\Lambda_j = \{u \rightarrow j \mid u \in V\} \cap N^b_{shift}(S,c)$  for each district j modified by m, as well as its neighbors. Because neighboring relations between districts induce a planar graph (since G is planar), the average number of districts for which  $\Lambda$  must be recomputed at each iteration is at most 12 (as opposed to p), since the average degree of planar graphs is at most 6. This saves us a factor p in time complexity compared to computing the entire neighborhood, but requires us to store all neighbors in memory, at the worst case. Note, however, that for the p-center and diameter objectives we only need store the first element of each  $\Lambda_k$ , thus using constant space, since due to the maximum-based objective a feasible move w.r.t. C < c will continue to be feasible independently of subsequent moves.

#### **6 COMPUTATIONAL EXPERIMENTS**

In our computational experiments we use the domain originally introduced by [38] and subsequently studied by [10, 15, 30–37] in several variant models. It originates from a context in the distribution of goods, where basic units are city blocks and districts are independent regions of distribution. Despite the large number of variants, the corresponding models and solution methods are well-defined, and large instance sets are available. We use the models proposed by [34] for the p-median and p-center objectives, and by [30] for the diameter objective. Besides the objective function, these models have three balancing constraints concerning the attributes workload, number of customers and product demand of each city block.

#### 6.1 Instances

We use four data sets from the literature. Data sets DS and DT comprise 20 instances of size n=500 with p=10 districts each and were originally introduced by [31] for a p-center-based model and are generated in such a way as to resemble real-world scenarios. Data set DS selects activity values uniformly from fixed intervals, while DT selects them from a non-uniform symmetric distribution, which tends to represent the application more closely.

Data set DL comprises four instances of each sizes  $n \in \{1000, 2500, 5000, 10000\}$  and number of districts  $p \in \{n/200, n/100, n/62.5\}$ , for a total of 48 instances. It was introduced by [15] to assess the scalability of their heuristic algorithm to optimize the diameter. Unit weights are generated as for DL, and topologies are obtained by Delaunay triangulations.

Finally, the data set introduced by [34], which we denote by DU, contains 20 instances of each size  $(n, p) \in \{(60, 4), (80, 5), (100, 6)\}$  and 10 of each  $(n, p) \in \{(150, 8), (200, 11)\}$ , for a total of 80 instances.

 $<sup>^1 \</sup>mbox{For a proposition } P,$  Iverson's brackets [P] evaluate to 1 if P is true, and 0 otherwise.

Table 2: Parameter calibration: optimization ranges and best setting found by irace.

| Param.       | Optimization range                       | p-med. | p-cen. | diam.      |
|--------------|--|--------|--------|------------|
| t            | $\{0.1, 0.25, 0.5, 1, 1.5, 2, 2.5, 5\}p$ | 1.5p   | 0.25p  | 5 <i>p</i> |
| $I_{ m max}$ | {50, 100, 250, 500, 1000, 2500, 5000}    | 100    | 1000   | 5000       |

It contains significantly smaller instances than the other data sets, as it reflects the instance sizes treatable by the exact method proposed of [34].

To be consistent with previous works, we used a balancing threshold of au=0.05 on all instances.

# 6.2 Experimental setup

We performed all experiments on a PC with an 8-core AMD FX-8150 processor and 32 GB of main memory, running Ubuntu Linux 18.04. For each experiment, only one core was used. Our algorithms were implemented in C++ and compiled with GCC 7.2 with maximum optimization. The source code and the detailed results will be made available in an online supplement to this paper.

We calibrated parameters t and  $I_{\rm max}$  of the tabu search with the irace package version 3.1 in GNU R [23]. For each objective, we ran irace with a budget of 1000 executions and a time limit of 10 minutes per run. We used a calibration data set consisting of 48 random instances generated with the same parameters and generator of data set DL. As [15] use tabu tenure values t relative to the number of districts. Table 2 shows the parameter ranges and best values found by irace, for each of the three objective functions.

In the following experiments we compare our method to existing approaches in the literature. For the p-median and p-center objectives we consider the exact algorithm of [34], which iteratively solves an IP model without connectivity constraints and adds cuts as unconnected solutions are encountered. Further, for the p-center objective we also consider the GRASP heuristic of [31]. For the diameter objective, we consider the multistart alternating tabu search heuristic of [15]. For the approaches of [34] and [15], we used the source codes provided by the authors. Because no source code for the algorithm of [31] was available, we reimplemented the method on the same platform as our own, and used parameters  $\rho = 1.0, \beta = 0.5, A = \{0.1, 0.2, 0.3, 0.4, 0.5\}$  as given by [31] and  $\lambda = 0.95$  as recommended by [28].

Each test was run with a time limit of 30 minutes. Since the method is stochastic, we report averages over 10 replications. For each experiment we group the results by number of units n. For the heuristic methods we report the average deviation of the compactness value relative to the best known value, in percent (C (%)), the number of multistart iterations ("iter."), the percentage of multistart iterations which resulted in a feasible solution ("fea. (%)"), and the time to find the best solution, in seconds ("t.t.b."). For the exact methods, we report the percentage of instances for which an optimal solution was found ("opt. (%)"), the running time in seconds ("time") and the number of IP models solved ("iter.").

#### 6.3 Experiment 1: p-median objective

In this experiment we compare our approach to the exact method of [34] for the p-median objective. Table 3 shows the results.

Table 3: Comparison of our proposed method to the exact approach of [34] for the p-median objective.

| n      |       | Our    | algorithn | [34]     |          |      |       |
|--------|-------|--------|-----------|----------|----------|------|-------|
|        | C (%) | t.t.b. | iter.     | fea. (%) | opt. (%) | time | iter. |
| 60     | 0.00  | 0      | 193,733   | 100      | 100      | 25   | 1.2   |
| 80     | 1.34  | 130    | 74,056    | 100      | 100      | 35   | 1.4   |
| 100    | 0.02  | 52     | 54,927    | 100      | 100      | 40   | 1.3   |
| 150    | 0.02  | 147    | 20,195    | 100      | 100      | 147  | 2.0   |
| 200    | 0.02  | 334    | 12,453    | 99       | 100      | 765  | 1.3   |
| 500    | 0.04  | 701    | 1,999     | 89       | _        | _    | _     |
| 1,000  | 0.03  | 661    | 255       | 100      | _        | _    | _     |
| 2,500  | 0.13  | 853    | 101       | 94       | _        | _    | _     |
| 5,000  | 0.28  | 882    | 50        | 98       | _        | _    | _     |
| 10,000 | 0.35  | 955    | 21        | 91       | _        | _    | _     |
| Avg.   | 0.22  | 471    | 35,779    | 97       | 100      | 202  | 1.4   |

Our heuristic found feasible solutions in 97% of the iterations, on average, considering all instance sizes. For instances of size  $n \in \{60, 80, 150, 1000\}$  all iterations were feasible. Further, the heuristic reached optimality in all instances of size n = 60, and found solutions within 0.02% of optimality for  $n \in \{100, 150, 200\}$ . It obtained poor results in two particularly difficult instances of n = 80, which resulted in a higher deviation. As expected, the number of multistart iterations decreases as n increases.

The exact method of [34] reached optimality in all instances of size  $n \leq 200$ , and converges to a connected solution in less than 2 iterations, in average. This is most likely because the p-median objective reportedly tends to yield connected optimal solutions, given a relatively uniform planar topology. The exact solver timed out on all instances of n > 200 without finding a feasible upper bound. Although the proposed heuristic performed worse than the exact method, on average, it found the optimal solution in 84.6% of instances in data set DU, and was also able to consistently find feasible solutions for all instances of data sets DS, DT and DL, with n up to 10000.

#### 6.4 Experiment 2: p-center objective

In this experiment we compare our approach to the GRASP heuristic of [31] and the exact method of [34] for the p-center objective. Table 4 shows the results.

Since the p-center objective is less related to connectivity compared to p-median, as reported by [34], their exact method generally requires more iterations to converge to a feasible solution. For  $n \geq 200$ , the exact method timed out in all cases without finding a feasible upper bound, whereas for n=100 and n=150, it found a solution in 90% and 50% of cases, respectively.

Considering instances solved optimally by the algorithm of [34] our heuristic found optimality in 95.4% of cases, and obtained an average relative deviation of 0.27% from the optimal solutions otherwise. For the remaining instances, the proposed heuristic obtained the best average objective values in all cases. On data set DA the heuristic of [31] performs a large number of iterations and thus obtains relatively good solutions, but has difficulty finding feasible solutions as n grows. This likely explains the poor solution quality for data sets DS, DT and DL, since the effectiveness of GRASP usually relies on having a large sample of feasible solutions.

| n      | •     | Our a  | algorith | n        | [31]   |        |           |          | [34]     |       |      |
|--------|-------|--------|----------|----------|--------|--------|-----------|----------|----------|-------|------|
|        | C (%) | t.t.b. | iter.    | fea. (%) | C (%)  | t.t.b. | iter.     | fea. (%) | opt. (%) | time  | iter |
| 60     | 0.13  | 50     | 16,518   | 96       | 0.67   | 36     | 2,627,936 | 45       | 100      | 52    | 4.3  |
| 80     | 0.72  | 19     | 11,305   | 97       | 1.63   | 153    | 1,707,644 | 30       | 100      | 255   | 8.1  |
| 100    | 0.00  | 4      | 13,126   | 100      | 1.16   | 230    | 1,277,550 | 42       | 90       | 1,018 | 11.6 |
| 150    | 0.06  | 107    | 5,909    | 100      | 2.72   | 515    | 767,707   | 30       | 50       | 3,436 | 10.4 |
| 200    | 0.00  | 44     | 3,660    | 100      | 3.97   | 812    | 493,211   | 15       | _        | _     | _    |
| 500    | 0.31  | 499    | 1,086    | 97       | 13.11  | 870    | 111,890   | 15       | _        | _     | _    |
| 1,000  | 0.79  | 688    | 254      | 100      | 27.29  | 934    | 25,531    | 7        | _        | _     | _    |
| 2,500  | 1.68  | 949    | 57       | 99       | 65.82  | 1,149  | 6,468     | 6        | _        | _     | _    |
| 5,000  | 1.62  | 946    | 23       | 99       | 101.89 | 1,827  | 2,243     | 5        | _        | _     | _    |
| 10,000 | 1.76  | 980    | 9        | 94       | 161.57 | 2,347  | 725       | 2        | _        | _     | _    |
| Avg.   | 0.71  | 429    | 5,195    | 98       | 37.98  | 887    | 702,091   | 20       | 85       | 1,190 | 8.6  |

Table 4: Comparison of our proposed method to the heuristic of [31] and the exact approach of [34], for the p-center objective.

Table 5: Comparison of our proposed method to the heuristic approach of [15] for the diameter objective.

| n      |       | Our    | algorithn | 1        | [15]  |        |         |          |
|--------|-------|--------|-----------|----------|-------|--------|---------|----------|
|        | C (%) | t.t.b. | iter.     | fea. (%) | C (%) | t.t.b. | iter.   | fea. (%) |
| 60     | 0.00  | 0      | 888,007   | 100      | 0.61  | 52     | 285,632 | 100      |
| 80     | 0.00  | 0      | 461,409   | 100      | 0.14  | 28     | 108,174 | 96       |
| 100    | 0.00  | 0      | 280,698   | 100      | 0.24  | 62     | 114,601 | 97       |
| 150    | 0.00  | 18     | 130,446   | 100      | 0.21  | 78     | 144,994 | 100      |
| 200    | 0.03  | 64     | 24,169    | 100      | 0.04  | 68     | 69,743  | 98       |
| 500    | 0.07  | 329    | 3,634     | 99       | 1.05  | 378    | 61,316  | 87       |
| 1,000  | 0.33  | 532    | 1,070     | 100      | 1.06  | 564    | 18,664  | 84       |
| 2,500  | 1.82  | 883    | 264       | 99       | 5.01  | 803    | 9,843   | 75       |
| 5,000  | 2.91  | 886    | 147       | 99       | 7.32  | 915    | 5,555   | 64       |
| 10,000 | 5.31  | 958    | 65        | 92       | 30.82 | 874    | 2,477   | 53       |
| Avg.   | 1.05  | 367    | 178,991   | 99       | 4.65  | 382    | 82,100  | 85       |

Compared to the p-median objective, the p-center variant of our algorithm performs as little as 22.16 times fewer iterations in the same amount of time. This is mainly due to the differences in parameter  $I_{\text{max}}$  (see Table 2), which determines the amount of time spent on each tabu search. In fact, given equal t and  $I_{\text{max}}$  values, iterations which optimize p-center are usually faster, since balancing requires fewer binary search steps, in average. This happens because the number of possible p-center objective values is limited to  $\binom{n}{2}$  (i.e., the maximum number of distinct node-node distances).

#### 6.5 Experiment 3: diameter objective

In this experiment, we compare our approach with the heuristic method of [15] for the diameter objective. Table 5 shows the results.

Overall, our proposed heuristic produced solutions with lower average diameters in 38.7% of instances, and with equal diameters in 48.8% of instances. It also generally found solutions which are closer to the best known values, with an average relative deviation of 1.05%, compared to 4.65% for the algorithm of [15]. For the smaller data sets DU, DS and DT the proposed algorithm produced the best diameters in nearly all cases. For  $n \leq 100$  it generates significantly more feasible solutions in the same amount of time, and finds the best known solutions almost immediately. As n grows, however, the total number of multistart iterations of our method

decreases rapidly, which reduces the explored sample of the search space, causing comparatively higher diameters in some cases. This decrease in performance at higher values of n likely due to the increasing difficulty of finding balanced solutions.

In general, we found that the algorithm of [15] has more difficulties in balancing instances with high p/n ratios, especially as the number of units n grows. On the other hand, the performance of our method is less dependent on the number of districts p. Overall, 99% of the multistart iterations of our method were feasible, compared to 85% of [15]'s method.

Compared to the center-based objectives, the diameter approach is significantly faster per iteration. This is due to the high cost of computing the expected objective value of a neighbor, even with dynamic updates, which is O(n/p) for p-median and p-center versus  $O(\log n/p)$  for the diameter objective.

#### 7 CONCLUSION

We have proposed a heuristic that can handle the three most common compactness measures in the literature: *p*-median, *p*-center and diameter, with little modification. It iteratively generates new solutions in a multistart fashion, and improves them by alternating between optimizing compactness and balance. Our main goal in this paper, however, was not to develop a state-of-the-art method which outperforms all others, but rather to establish a well-defined generic approach that can serve as a basis of comparison for future works considering one of the objectives above, as well as a baseline for new heuristics considering similar objectives or additional constraints.

The proposed method was compared to existing approaches in a widely-studied domain in commercial districting. For the *p*-center and *p*-median objectives, our heuristic yielded optimal solutions in almost all instances with less than 200 basic units in a fraction of the time, compared to a current exact approach. For the diameter objective, it improved upper bounds in 38.7% instances considered, on average, compared to a state-of-the-art heuristic approach.

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