GLOBAL INSURANCE PLC. SALESFORCE IMPLEMENTATION

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BUSINESS REQUIREMENTS

Project Title: Salesforce CRM Implementation for Global Insurance Plc

Document Purpose

The purpose of this Business Requirements Document is to outline the functional and non-

functional requirements for implementing Salesforce as the enterprise CRM solution at Global

Insurance Plc.. This document will serve as a guide to ensure that all business needs are met by the

solution.

Background

Global Insurance Plc. is a global insurance provider facing challenges in customer data

management, process efficiency, and cross-departmental collaboration. Adopting Salesforce aims to

provide a centralized CRM platform to address these challenges and improve customer experience.

Stakeholders

1. Executive Sponsor: Verri Happie, CEO

2. Sales Department: Regional Sales Directors, Sales Managers

3. Customer Service Department: Service Managers, Support Agents

4. Marketing Department: Marketing Managers, Campaign Strategists

5. IT Department: CRM Lead, Integration Specialists

6. Compliance and Legal Teams: Data Privacy and Security Officers

Business Requirements

Functional Requirements

1. Customer Data Management

• Requirement ID: CRM-01

• Description: Centralize customer data with a single source of truth accessible across

regions.

• Priority: High

2. Sales Pipeline and Lead Management

• Requirement ID: CRM-02

• **Description:** Enable comprehensive tracking of leads, sales pipelines, and automated

follow-ups.

• Priority: High

3. Policy and Claims Tracking

• **Requirement ID:** CRM-03

- **Description:** Integrate with policy administration and claims systems to display relevant customer policy and claims data in Salesforce.
- **Priority:** Medium

4. Customer Service Case Management

- Requirement ID: CRM-04
- **Description:** Implement case management workflows to enable customer support agents to manage and track customer queries and claims more effectively.
- **Priority:** High

5. Marketing Automation

- **Requirement ID:** CRM-05
- **Description:** Use Salesforce Marketing Cloud to create and deploy targeted marketing campaigns based on customer segmentation.
- **Priority:** Medium

6. Reporting and Dashboards

- **Requirement ID:** CRM-06
- **Description:** Provide customizable dashboards and reports for sales, customer service, and marketing to improve data-driven decision-making.
- **Priority:** High

Non-Functional Requirements

- 1. Data Security and Compliance
 - **Requirement ID:** NFR-01
 - **Description:** Ensure Salesforce implementation meets regulatory compliance (GDPR, HIPAA) and includes robust data encryption and access control.
 - Priority: High

2. System Performance

- **Requirement ID:** NFR-02
- **Description:** System must support up to [X] concurrent users with minimal downtime and high availability.
- **Priority:** Medium

3. Scalability

- **Requirement ID:** NFR-03
- **Description:** System should be scalable to support anticipated growth in users and data volume for at least the next 5 years.
- **Priority:** Medium

4. User Accessibility

• Requirement ID: NFR-04

• **Description:** Ensure Salesforce is accessible via desktop and mobile devices for remote and on-site staff.

• Priority: High

5. Integration with Existing Systems

• Requirement ID: NFR-05

• **Description:** Integrate Salesforce with policy management, claims, billing, and document management systems via secure APIs.

• Priority: High

Key Dependencies

- Completion of data migration and cleansing activities.
- Successful integration with third-party systems.
- Availability of Salesforce consultants for configuration and development.

Assumptions

- End-users will have access to the necessary technology (devices, internet) for Salesforce access.
- Training resources will be available for all departments involved in the project.
- Any additional licenses and support services required will be procured in advance.

Constraints

- Adherence to project budget and timeline.
- Compliance with regional and industry-specific regulations.
- Limited availability of end-users for testing due to business operation constraints.

Acceptance Criteria

- 1. Centralized customer data is accessible to all relevant departments within Salesforce.
- 2. Sales and service workflows are fully operational within Salesforce for user acceptance testing (UAT).
- 3. All integrations with back-office systems are tested and validated.
- 4. System performs within specified performance criteria under test conditions.

Approvals

Name	Title	Signature	Date
[Executive Sponsor]	CEO		
[Project Manager]	PM		
[HR Head]	HR		
[Finance Head]	Finance		



Project Title: Salesforce CRM Implementation for Global Insurance Plc.

Date: 07/01/021

Prepared By: Timi Ogunjobi, Project Manager

Executive Summary

The proposed project seeks to implement Salesforce as the enterprise CRM for Global Insurance Plc., a multinational insurance provider with operations across multiple regions. This CRM solution aims to address challenges in customer relationship management, data consistency, operational efficiency, and regulatory compliance by centralizing customer data and processes across all departments. Salesforce's platform offers powerful tools for managing sales, customer service, and marketing, enabling the company to improve customer engagement and operational efficiency, ultimately driving revenue growth and enhancing customer satisfaction.

1. Business Need

Problem Statement

Global Insurance Plc. currently faces several key challenges with its legacy CRM and customer data systems:

- **Data Fragmentation:** Customer data is siloed across regions and departments, resulting in inconsistent customer records and limited visibility into customer interactions.
- Operational Inefficiencies: Disparate systems and manual processes slow down sales, customer service, and marketing operations, leading to higher operating costs and missed business opportunities.
- Compliance and Security Risks: Existing systems may not fully comply with stringent data privacy regulations like GDPR, HIPAA, and other regional laws, exposing the company to regulatory penalties.
- **Poor Customer Experience:** Due to limited insights and segmented customer data, the company struggles to provide a seamless and personalized experience to policyholders.

Strategic Goals

- **Centralize Customer Data:** Provide a unified platform where customer data is consistently managed and accessible across all regions.
- Enhance Operational Efficiency: Streamline workflows in sales, service, and marketing to improve productivity and reduce operational costs.
- Improve Customer Satisfaction: Enable personalized customer experiences and faster response times by consolidating customer information.
- Ensure Compliance and Security: Achieve full compliance with international data protection regulations and improve data security measures.

2. Project Objectives

- 1. **Implement Salesforce CRM** across sales, customer service, and marketing functions to centralize customer data.
- 2. **Integrate Salesforce** with existing back-office systems (e.g., policy management, billing, claims systems).
- 3. **Enhance Customer Service** by implementing case management, automated workflows, and personalized service features.
- 4. **Enable Data-Driven Decision Making** through real-time dashboards, reporting, and analytics.
- 5. **Comply with Regulatory Standards** to mitigate risks associated with data security and privacy regulations.

3. Options Analysis

Option 1: Maintain Current CRM Systems (Do Nothing)

- Pros:
 - No additional implementation costs.
 - Minimal disruption to current operations.

• Cons:

- Inefficiencies and data silos remain, leading to continued customer dissatisfaction and operational issues.
- Increased risk of non-compliance with data privacy regulations.
- Lost opportunities for improved customer engagement and sales growth.
- Conclusion: Maintaining current systems does not meet the company's growth, efficiency, and compliance needs.

Option 2: Implement a Custom-Built CRM Solution

- Pros:
 - Custom solution tailored to exact business requirements.
 - Greater control over software functionality and features.

· Cons:

- High development costs and prolonged implementation time.
- Potential difficulties in scaling the custom solution as business needs evolve.
- Requires ongoing maintenance and internal support.
- Conclusion: While a custom solution would meet specific needs, the high costs and

complexity make it less viable than a scalable platform like Salesforce.

Option 3: Adopt Salesforce as the Enterprise CRM (Recommended)

• Pros:

- Industry-leading CRM capabilities, including automation, integration, and reporting.
- Rapid deployment with scalability to support global operations.
- Ongoing updates and support from Salesforce, reducing the internal IT burden.

• Cons:

- Initial implementation costs and the need for comprehensive data migration.
- Requires user training and change management to ensure adoption.
- **Conclusion:** Salesforce offers the best balance of cost, functionality, and scalability, making it ideal for centralizing and improving customer relationship management.

4. Project Scope

The scope of this project includes:

- Salesforce Configuration and Customization: Tailoring Salesforce to support sales, customer service, and marketing functions.
- Data Migration: Transferring customer data from legacy systems to Salesforce.
- **System Integration:** Integrating Salesforce with policy administration, claims processing, billing, and document management systems.
- Training and Support: Training staff on Salesforce usage and providing ongoing support.
- **Security and Compliance:** Ensuring the implementation complies with regulatory standards and enhances data security.

Out of Scope:

- Replacement of back-office systems.
- Additional hardware or infrastructure upgrades.

5. Project Milestones and Timeline

1. **Project Kickoff:** Week 1

2. Requirements Gathering and Finalization: Week 6

3. Design and Planning Completion: Week 10

4. Salesforce Configuration and Customization: Week 14

5. Integration Testing: Week 18

6. User Acceptance Testing (UAT): Week 22

7. Training Completion: Week 26

8. Go-Live: Week 28

9. Project Closure and Continuous Improvement: Week 34

6. Cost-Benefit Analysis

Cost Estimate

• Salesforce Licenses (5 years): \$1,500,000

• Implementation and Customization Services: \$500,000

• Data Migration Costs: \$250,000

• Training and Change Management: \$150,000

• Total Estimated Cost: \$2,400,000

Anticipated Benefits

1. **Increased Efficiency:** A 20% reduction in operational costs due to improved workflows and automation.

- 2. **Enhanced Customer Satisfaction:** Projected improvement in customer satisfaction scores by 15%.
- 3. **Increased Sales Conversion Rates:** Estimated 10-15% increase in lead conversion rates due to better pipeline management.
- 4. **Regulatory Compliance and Reduced Risk Exposure:** Avoidance of potential regulatory fines associated with data breaches and compliance failures.

7. Risks and Mitigation Strategies

Risk	Impact	Probability	Mitigation Strategy
Data Migration	High	Medium	Conduct iterative data migration tests; hire consultants as
Complexity	High	Medium	needed.
H ALC DIA ME		M - 1:	Implement a change management strategy with training and
User Adoption Resistance	Medium	Medium	incentives.
Compliance and Security	High	Low	Engage security experts to review and configure Salesforce for
Compliance and Security			compliance.
Integration Challenges	Medium	Medium	Early engagement with IT teams to align integration needs and
Integration Challenges			test integrations.

8. Success Criteria

- 1. **Centralized Customer Data:** Successful migration and availability of unified customer data across all regions.
- 2. **Operational Efficiency Gains:** Reduced response times in customer service and increased productivity in sales and marketing.
- 3. Customer Satisfaction Improvement: Measurable increase in customer satisfaction based

on feedback and post-implementation surveys.

4. **Regulatory Compliance:** Salesforce environment meets all security and compliance standards with no regulatory violations.

9. Recommendation

The recommended course of action is to adopt Salesforce as the enterprise CRM for Global Insurance Plc.. Salesforce's industry-leading capabilities, scalability, and support for integration with existing systems make it an ideal solution for addressing the company's customer relationship management challenges. The anticipated benefits in operational efficiency, customer satisfaction, and compliance justify the investment, making this a strategically aligned decision for sustainable growth.

10. Approvals

Name	Position	Signature	Date
[Executive Sponsor]	CEO/CFO/CHRO		
[Project Manager]	PM		
[Finance Head]	Finance		
[IT Head]	IT		



Project Title: Salesforce CRM Implementation for Global Insurance Plc.

Project Sponsor : Verri Happie, CEO

Project Manager: Timi Ogunjobi, PM

Date: 07/01/2021

1. Project Purpose and Background

As a global insurance provider, Global Insurance Plc. operates across various regions with multiple departments, including Sales, Customer Service, Marketing, and Compliance. Currently, the organization faces challenges in managing customer relationships effectively due to data fragmentation, inconsistent workflows, and outdated CRM systems. This project seeks to implement Salesforce as the enterprise-wide CRM solution to consolidate customer data, enhance operational efficiency, and enable better decision-making through a unified platform.

By deploying Salesforce, Global Insurance Plc. aims to create a seamless, cloud-based CRM environment that supports personalized customer experiences, strengthens compliance, and improves data visibility for all business units. This implementation aligns with the company's strategic objective to improve customer satisfaction, increase productivity, and drive growth through enhanced customer engagement.

2. Objectives

The primary objectives of the Salesforce CRM implementation project are as follows:

- Centralized Data Management: Migrate all customer-related data into a single, unified Salesforce CRM platform to eliminate data silos and improve data visibility across the organization.
- 2. **Operational Efficiency**: Streamline workflows across Sales, Customer Service, and Marketing departments by leveraging Salesforce automation tools, which will help to increase productivity and reduce manual effort.
- 3. **Enhanced Customer Experience**: Enable a 360-degree view of customers, allowing personalized and proactive interactions across all touchpoints, improving overall customer satisfaction and retention.
- 4. **Regulatory Compliance**: Ensure the new CRM environment complies with international data protection regulations (e.g., GDPR, HIPAA) to avoid potential penalties and improve data governance.
- 5. **Scalability and Growth**: Implement a CRM solution that can scale with the organization's growth and support future business initiatives, new product offerings, and customer segments.

3. Scope of Work

In-Scope

The scope of this project includes:

- Salesforce Configuration and Customization: Setting up Salesforce Sales Cloud, Service Cloud, and Marketing Cloud with customized workflows, dashboards, and reporting tools tailored to insurance-specific requirements.
- **Data Migration**: Migrating customer data, policy records, and claims information from legacy systems to Salesforce, ensuring data accuracy and integrity.
- **System Integration**: Integrating Salesforce with existing back-office systems, such as policy management, billing, claims processing, and document management systems, to streamline data flow and minimize redundancy.
- **User Training**: Conducting role-based training sessions to ensure that end-users in sales, service, and marketing departments are proficient with Salesforce's features and workflows.
- Security and Compliance Setup: Configuring Salesforce with robust security measures, including role-based access controls, data encryption, and regulatory compliance settings to protect sensitive customer information.

Out of Scope

The following items are out of scope for this project:

- Replacement of Back-office Systems: This project will not involve any modifications or replacements of existing policy management, claims, or billing systems, apart from integration with Salesforce.
- Hardware and Infrastructure Upgrades: No additional physical infrastructure or hardware will be acquired as part of this project since Salesforce operates as a cloud-based solution.

4. Key Deliverables

- 1. Salesforce Configured and Customized CRM Environment: A fully configured Salesforce environment with custom objects, fields, workflows, and automation aligned with insurance operations.
- 2. **Completed Data Migration**: Successful migration of all necessary customer and policy data from legacy CRM systems to Salesforce, verified for accuracy and completeness.
- 3. **Integrated Systems**: Seamless integration between Salesforce and essential back-office systems (e.g., policy administration, claims management, billing).
- 4. User Training and Support Materials: Comprehensive training sessions and

documentation for all user groups to ensure familiarity with Salesforce tools, processes, and best practices.

5. **Compliance and Security Assurance**: Configured security measures and compliance checks to meet regulatory standards across all operating regions.

5. Project Timeline and Phases

The Salesforce CRM implementation project will be executed over approximately **36 weeks** and will follow a phased approach:

- Phase 1: Initiation and Discovery (Weeks 1-4)
- Phase 2: Design and Planning (Weeks 5-10)
- Phase 3: Development and Customization (Weeks 11-18)
- Phase 4: Testing (Weeks 19-24)
- Phase 5: Training and Go-Live Preparation (Weeks 25-28)
- Phase 6: Go-Live and Post-Implementation (Weeks 29-32)
- Phase 7: Closure and Continuous Improvement (Weeks 33-36)

Each phase will have specific milestones, including the project kickoff, requirements gathering, design sign-off, configuration completion, integration testing, user acceptance testing (UAT), and the go-live event. Detailed task breakdowns, schedules, and resources will be outlined in the full project schedule.

6. Project Stakeholders

Role	Responsibility
Executive Sponsor	Provides strategic direction, secures funding, and removes barriers.
Project Manager	Manages project scope, timeline, resources, and communication.
Salesforce Consultant	Leads Salesforce configuration, development, and customization.
Data Migration Lead	Oversees data migration planning, testing, and quality assurance.
IT Integration Lead	Manages integration of Salesforce with existing systems.
Training Manager	Develops and executes training sessions for end users.
Compliance Officer	Ensures that security and compliance standards are met.

7. Resource Requirements

Sales, Service, and Marketing Teams

Personnel

- Salesforce Consultants: Experts in configuring and customizing Salesforce.
- Data Migration Specialists: Professionals experienced in data transfer and quality checks.

End users who will adopt the new CRM system.

- IT and Integration Staff: Team members focused on integration with back-office systems.
- Training and Change Management: Team to support user training and adoption.

Technology

- Salesforce Licenses: Appropriate licenses for Sales Cloud, Service Cloud, and Marketing Cloud
- API and Integration Tools: Secure APIs for integration with back-office systems.
- Project Management Software: Tools for project tracking, reporting, and collaboration.

Financial Resources

A budget covering licensing, consulting fees, data migration, user training, and ongoing support will be allocated. [Estimated budget to be finalized in the cost management plan.]

8. Project Assumptions

- **Data Availability**: Customer data in legacy systems will be accessible and accurate for migration.
- **User Participation**: Key users from sales, customer service, and marketing will be available for requirements gathering, testing, and training.
- IT Readiness: IT infrastructure will support integration with Salesforce and necessary data migration processes.
- **Regulatory Compliance**: Salesforce will be configured to meet compliance requirements in all regions of operation.

9. Risks and Mitigation Strategies

Risk	Impact	Probability	Mitigation Strategy
Data Migration Complexity	High	Medium	Conduct phased data migration with iterative testing.
User Adoption Resistance	Medium	Medium	Implement change management and training plans.
Integration Challenges	Medium	Medium	Engage IT early, perform integration tests, and adjust as needed.
Compliance Issues	High	Low	Ensure Salesforce configuration meets all regulatory requirements.

10. Success Criteria

The success of the Salesforce CRM implementation project will be evaluated based on:

- 1. **Operational Efficiency**: Measurable reductions in customer service response times and increases in productivity.
- 2. **Customer Satisfaction**: Improved customer satisfaction scores and feedback post-implementation.
- 3. **Data Accuracy and Accessibility**: All customer data is centralized and accessible in real-time by authorized users.

- 4. **User Adoption**: Achieving a minimum 80% user adoption rate within the first 3 months of go-live.
- 5. **Compliance**: No instances of data breaches or non-compliance with data protection regulations post-implementation.



Project Title: Salesforce CRM Implementation for Global Insurance Plc.

Project Overview

This project aims to implement Salesforce as the enterprise CRM for Global Insurance Plc., a multinational insurance company. The adoption of Salesforce will provide a unified, cloud-based platform that centralizes customer relationship management across regions, enhances sales and service capabilities, and supports global growth initiatives.

Project Objectives

- Centralize customer data and processes to improve visibility and consistency.
- Enhance customer experience through streamlined service workflows.
- Increase operational efficiency across sales, customer service, and marketing departments.
- Ensure compliance with regulatory standards (e.g., GDPR, HIPAA) and improve data security.
- Facilitate collaboration across departments with a shared CRM platform.

Project Scope

1. In-Scope

- Salesforce implementation across sales, customer service, and marketing departments.
- Integration with existing back-office systems (e.g., policy management, billing).
- Data migration from legacy CRM systems.
- Customization of workflows, dashboards, and reporting features.
- Training and support for users.

2. Out of Scope

- Development of new backend systems.
- Hardware infrastructure upgrades.

Key Stakeholders

• Project Sponsor: CEO

• Project Manager: Timi Ogunjobi

• Department Leads: Sales, Customer Service, Marketing

• IT Team: Integration and Data Migration Leads

• Salesforce Consultants: External Salesforce implementation partners

Milestones

1. Project Kickoff: Week 1

2. Requirements Finalization: Week 6

3. System Design Completion: Week 10

4. Salesforce Configuration: Week 14

5. **Integration Testing:** Week 18

6. User Acceptance Testing: Week 22

7. Training Completion: Week 26

8. Go-Live: Week 28

9. Project Closure: Week 34

Risks and Mitigation

- 1. **Data Migration Complexity:** Plan iterative data migration tests and validations to ensure accuracy.
- 2. **User Resistance to Change:** Implement a structured change management and communication plan to ease transition.
- 3. **Compliance and Security Risks:** Conduct thorough compliance reviews and enforce strict data governance policies.

Budget Estimate

Initial estimate of \$X million for licensing, consulting fees, internal resources, training, and ongoing support.

Success Metrics

- Customer Satisfaction: Increased customer satisfaction scores.
- User Adoption: 80% user adoption within 3 months of go-live.
- Operational Efficiency: 20% reduction in customer service response times.
- Sales Efficiency: 15% increase in lead conversion rates.

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1. Project Overview

Project Title: Salesforce CRM Implementation for Global Insurance Plc.

Project Sponsor: CEO

Project Manager: Timi Ogunjobi

Executive Summary

This project aims to implement Salesforce as the enterprise CRM solution for Global Insurance Plc., centralizing customer data, improving operational efficiency, and ensuring compliance with industry standards. This will empower sales, marketing, and customer service teams to deliver a seamless customer experience globally.

2. Project Objectives and Scope

Objectives

- 1. Centralize Customer Data: Unify customer data across departments and regions.
- 2. Enhance Operational Efficiency: Streamline workflows to improve productivity and reduce operational costs.
- 3. Improve Customer Satisfaction: Enable personalized customer interactions.
- 4. Ensure Compliance: Maintain data privacy standards across all regions.

Scope

- In-Scope: Salesforce configuration, data migration, integration with existing systems, user training, and compliance setup.
- Out of Scope: Development of new back-office systems and hardware infrastructure.

3. Project Deliverables

- 1. Salesforce Configuration for Sales, Service, and Marketing departments.
- 2. **Data Migration** from legacy systems.
- 3. **Integration** with policy administration, billing, and document management systems.
- 4. **User Training** on Salesforce usage.
- 5. Compliance and Security Setup for regulatory adherence.

4. Project Milestones

Milestone	Target Date
Project Kickoff	Week 1
Requirements Finalization	Week 6
Design and Planning Completion	Week 10
Salesforce Configuration Complete	Week 14
Integration Testing Complete	Week 18
User Acceptance Testing (UAT)	Week 22
Training Completion	Week 26
Go-Live	Week 28
Project Closure	Week 34

5. Project Schedule

A high-level breakdown of phases and tasks is as follows:

Phase 1: Initiation and Discovery (Weeks 1-4)

- Project Kickoff
- Current State Assessment
- Stakeholder Identification
- Initial Requirements Gathering

Phase 2: Design and Planning (Weeks 5-10)

- Detailed Requirements Gathering
- System Architecture Design
- Security and Compliance Planning
- Data Migration Strategy Development
- Integration Plan Finalization

Phase 3: Development and Customization (Weeks 11-18)

- Salesforce Configuration
- Customization of Workflows and Features
- Integration Development
- Data Migration Testing

Phase 4: Testing (Weeks 19-24)

- Unit and System Testing
- User Acceptance Testing (UAT)
- Final Data Migration Testing

Phase 5: Training and Go-Live Preparation (Weeks 25-28)

• User Training and Change Management

- Go-Live Strategy Finalization
- Security and Compliance Review

Phase 6: Go-Live and Post-Implementation (Weeks 29-32)

- Phased Go-Live Execution
- Post-Go-Live Support and Monitoring

Phase 7: Closure and Continuous Improvement (Weeks 33-36)

- Project Closure Meeting
- Final Documentation and Handover
- Post-Implementation Review

6. Roles and Responsibilities

Role	Responsibility
Project Sponsor	Provides project funding and strategic oversight.
Project Manager	Manages project timeline, resources, and communications.
Salesforce Consultant	Leads Salesforce configuration, customization, and integration.
Data Migration Lead	Manages data migration planning, testing, and execution.
IT Integration Lead	Oversees integration of Salesforce with existing systems.
Training Manager	Develops and conducts user training sessions.
Compliance Officer	Ensures data security and regulatory compliance.
Department Leads	Provide input on requirements and participate in testing.

7. Budget Estimate

Estimated costs for the project:

Category	Cost Estimate	
Salesforce Licenses	\$[Amount]	
Consulting Services	\$[Amount]	
Data Migration	\$[Amount]	
Training	\$[Amount]	
Total Cost	\$[Total Amount]	

8. Risk Management Plan

Risk	Impact	Probability	Mitigation Strategy
Data Migration Complexity	High	Medium	Iterative testing and external expertise as needed.
User Adoption Resistance	Medium	Medium	Effective change management and training programs.
Integration Challenges	Medium	Medium	Engage IT early for testing and resolving issues.
Regulatory Compliance	High	Low	Conduct compliance reviews and establish governance.

9. Quality Management Plan

Quality Objectives

- Data Accuracy: Ensure accurate data migration and validation.
- System Performance: Maintain high availability and minimal downtime.
- User Satisfaction: Achieve high user satisfaction and adoption rates.

Quality Control

- Conduct data validation checks throughout migration.
- Perform system testing to confirm all workflows function correctly.
- Gather and act on feedback from UAT sessions.

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10. Change Management Plan

Change Management Process

- 1. Change Request Submission: All changes are logged and submitted to the project manager.
- 2. Impact Analysis: Evaluate changes for potential impacts on timeline, budget, and scope.
- 3. **Approval:** Obtain approval from stakeholders for high-impact changes.
- 4. **Implementation:** Document and execute approved changes.

User Training and Support

- Role-based training for sales, service, and marketing teams.
- Follow-up support sessions and help desk available during go-live phase.

11. Communication Management Plan

Communication Type	Frequency	Audience	Responsibility
Status Updates	Weekly	Project Team	Project Manager
Milestone Reviews	End of Each Phase	Executive Sponsor, Stakeholders	Project Manager
Risk Management Meetings	Monthly	Project Team	Project Manager
Post-Implementation Review	Project Closure	All Stakeholders	Project Manager

12. Stakeholder Engagement Plan

Primary Stakeholders

- Executive Sponsor: Receives milestone updates and financial reports.
- Sales, Service, and Marketing Leads: Participate in requirements gathering and testing.
- IT Department: Handles integration and technical support.
- Compliance Officers: Ensure regulatory standards are met.

Engagement Strategy

- Early Involvement: Engage stakeholders in requirements gathering to ensure buy-in.
- **Regular Updates**: Keep all stakeholders informed through weekly status updates and monthly risk reviews.
- **Feedback Loops**: Implement regular feedback sessions, especially during UAT and postimplementation.

13. Procurement Management Plan

- 1. Salesforce Licensing: Ensure timely procurement of Salesforce licenses to support all users.
- 2. **Consulting and Integration Services**: Engage a certified Salesforce consulting partner for customization and integration.
- 3. **Training Resources**: Procure any external resources required for specialized training programs.

14. Monitoring and Control Plan

Monitoring Tools

- **Project Management Software**: Use [Software Name] for task assignments, timelines, and progress tracking.
- **Status Reports**: Weekly reports will track progress, budget adherence, and resource utilization.

Performance Metrics

- Customer Satisfaction: Track customer satisfaction improvements post-implementation.
- User Adoption: Measure user adoption rates and engagement with the CRM.
- Compliance: Monitor compliance with regulatory standards.

15. Project Closure Plan

Closure Activities

- 1. **Project Closure Meeting**: Conduct a review session with all stakeholders.
- 2. **Final Documentation**: Compile and archive all project documents, including the final report.
- 3. **Post-Implementation Review**: Evaluate project success against objectives and collect lessons learned.
- 4. **Knowledge Transfer**: Ensure all documentation and training materials are handed over to the operations team.

Success Criteria

- Centralized customer data accessible to all departments.
- Efficient workflow improvements and data-driven decision-making.
- High user adoption rate post-implementation.
- System compliance with data privacy and security regulations.