

**From:** Walensky, Rochelle (CDC/OD)  
**Sent:** Wed, 3 Feb 2021 17:04:41 +0000  
**To:** Johnson, Carole A. EOP/WHO;Berger, Sherri (CDC/OCOO/OD);O'Connell, Dawn (HHS/IOS)  
**Cc:** Martin, Carmel EOP/WHO;Tracey-Mooney, Maureen EOP/WHO;McIntee, William T. EOP/WHO;Okolo, Osaremen F. EOP/WHO;Gonzalez, Noe EOP/WHO;Cc: Michelle Ringuette, Office of the President;Jane Meroney, Legislation;Beth Antunez, Legislation;Marla Ucelli-Kashyap, Educational Issues  
**Subject:** RE: AFT Follow-up

Dear All,

I just wanted to circle back and extend my gratitude for the language you have provided us below. Regrets for my delay in reply but I wanted to be certain you knew it is being worked into (with just a few small tweaks) the school opening guidance. We have also included the executive summary you suggested.

Please know we are listening and working hard to ensure your confidence and partnership in this endeavor.

My very best,  
Rochelle

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**From:** Johnson, Carole A. EOP/WHO (b)(6)  
**Sent:** Tuesday, February 2, 2021 10:24 AM  
**To:** Walensky, Rochelle (CDC/OD) <aux7@cdc.gov>; Berger, Sherri (CDC/OCOO/OD) <sob8@cdc.gov>; O'Connell, Dawn (HHS/IOS) <Dawn.Oconnell@hhs.gov>  
**Subject:** FW: AFT Follow-up

Dr Walensky – AFT followed up w suggested lang on accommodations per your exchange with Randi. I think this went to Lynn not you, so in case you did not see, pasted below. Thanks

---

**From:** Kelly Trautner, Health Issues <[ktrautne@aft.org](mailto:ktrautne@aft.org)>  
**Sent:** Monday, February 1, 2021 7:27 PM  
**To:** Johnson, Carole A. EOP/WHO (b)(6) Martin, Carmel EOP/WHO (b)(6) Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Tracey-Mooney, Maureen EOP/WHO (b)(6) McIntee, William T. EOP/WHO (b)(6) Okolo, Osaremen F. EOP/WHO (b)(6) Gonzalez, Noe EOP/WHO (b)(6)  
**Cc:** Michelle Ringuette, Office of the President <[mringuette@aft.org](mailto:mringuette@aft.org)>; Jane Meroney, Legislation <[JMeroney@aft.org](mailto:JMeroney@aft.org)>; Beth Antunez, Legislation <[bantunez@aft.org](mailto:bantunez@aft.org)>; Marla Ucelli-Kashyap, Educational Issues <[mucelli@aft.org](mailto:mucelli@aft.org)>  
**Subject:** [EXTERNAL] AFT Follow-up

Good evening, Colleagues:

Thank you again for Friday's rich discussion about forthcoming CDC guidance and for your openness to the suggestions made by our president, Randi Weingarten, and the AFT. We are hopeful that lines of

communications will remain open, and that we can serve as a true thought partner as you continue the important work toward safe reopening of schools.

You will recall that Randi committed to provide Dr. Walensky and the group with suggested language on the issue of accommodations for staff who are either themselves in the high-risk category, or for those who reside with a high-risk individual. We crafted the language below using a NIOSH document, as well as language in some of our agreements with school employers. Thank you for considering it.

- Employers should provide reassignment, remote work, or other options for staff who have documented high-risk conditions or who are at increased risk for severe illness from COVID-19 to limit the risk of workplace exposure. Options for reassignment include telework, virtual teaching opportunities, modified job responsibilities, environmental modifications, scheduling flexibility, or temporary reassignment to different job responsibilities. These options should likewise be extended to staff who have a household member with documentation of a high-risk condition or who are at increased risk for severe illness from COVID-19. Policies and procedures addressing issues related to teachers and other staff at higher risk of serious illness should be made in consultation with occupational medicine and human resource professionals, keeping in mind Equal Employment Opportunity (EEO) concerns.

Finally, we were able to review a copy of the draft guidance document over the weekend and were able to provide some initial feedback to several staff this morning about possible ways to strengthen the document. We are grateful for the agency's effort to bring some measure of organization and framework to guidance. We are likewise grateful for the inclusion of some of the mitigation efforts we have been calling for since last year. It is our hope that we can be engaged early in the process moving forward, as we believe our experiences on the ground can inform and enrich thinking around what is practicable and prudent in future guidance documents.

Please do not hesitate to reach out should you have questions or desire additional dialogue.

Warm regards,

Kelly

**Kelly D. Trautner**

Director | Health Issues

(she/her/hers)

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Sat, 23 Jan 2021 17:54:21 +0000  
**To:** Harris-Aikens, Donna;Miller, Benjamin  
**Cc:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP)  
**Subject:** RE: Connecting on calendars  
**Attachments:** DRAFT School Reopening Guidance Vol. I\_CDC comments 2020-1-22.docx

Hi Ben and Donna,

I just finished reviewing the K-12 school reopening guidance (volume 1). Thanks for the opportunity to take a look and provide comments. I included my feedback as comments throughout the document. We appreciate how much CDC's guidance is referenced and linked.

(b)(5)

(b)(5)

We can discuss further on our call on Monday, or we can set up a call this weekend if it would be useful to get on the phone earlier.

Greta

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
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[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

---

**From:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>  
**Sent:** Friday, January 22, 2021 4:44 PM  
**To:** Miller, Benjamin <[Benjamin.Miller@ed.gov](mailto:Benjamin.Miller@ed.gov)>  
**Cc:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>  
**Subject:** Re: Connecting on calendars

Hi Greta and Erin—I'm looking forward to working with you both. I'm reviewing docs tonight as well so will be great to compare notes

Take care  
Donna

Sent from my iPhone

On Jan 22, 2021, at 4:06 PM, Miller, Benjamin <[Benjamin.Miller@ed.gov](mailto:Benjamin.Miller@ed.gov)> wrote:

Got it. I think that's ok. I'm talking to the ED team at 4:15. I'm cc'ing Donna who would be good to also include on the ED front.

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Friday, January 22, 2021 3:50 PM  
**To:** Miller, Benjamin <[Benjamin.Miller@ed.gov](mailto:Benjamin.Miller@ed.gov)>  
**Cc:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>  
**Subject:** RE: Connecting on calendars

Hi Ben – I'm working on reading through the ED guidance (b)(5)  
(b)(5) We had tentatively said to check in by 4:30 – I won't get a chance to get through most of the document by then. I will send you my high-level review later this evening or tomorrow morning.

Is there anyone else from ED who should be copied?

Greta Massetti, Ph.D.  
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678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

---

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Friday, January 22, 2021 12:19 PM  
**To:** Miller, Benjamin <[Benjamin.Miller@ed.gov](mailto:Benjamin.Miller@ed.gov)>  
**Cc:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>  
**Subject:** RE: Connecting on calendars

Erin is copied here. Email is [ige7@cdc.gov](mailto:ige7@cdc.gov) (CDC emails are a bit impenetrable). If we're looking at a standing morning call, I could do 8:30, 11 or 11:30.

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**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

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**From:** Miller, Benjamin <[Benjamin.Miller@ed.gov](mailto:Benjamin.Miller@ed.gov)>  
**Sent:** Friday, January 22, 2021 12:16 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Subject:** Connecting on calendars

Hi Greta,

I think I don't have Erin's email address, but connecting here so we can find calendar time for next week.

(b)(5)

**From:** Walensky, Rochelle (CDC/OD)  
**Sent:** Sun, 7 Feb 2021 15:46:06 +0000  
**To:** Christopher.J.Spiro@omb.eop.gov  
**Cc:** Berger, Sherri (CDC/OCOO/OD)  
**Subject:** COVID funding

Good morning, Topher –

Do you have a few minutes to connect with Sherri and me? I understand the supplement is moving quickly through Congress and HHS has updated you on our current request.

Separate from the vaccine activities that we have been discussing, CDC has thousands of staff supporting outbreak response activities (b)(5)

(b)(5) ranging from communication and public education (e.g., development, translation, and dissemination of materials) to laboratory support (e.g., scaling up variant activities) and epidemiologic investigations (e.g., wastewater surveillance, mask usage, etc.).

We have three items we hope to discuss with you:

1. (b)(5)

2.

3.

On a separate note, in case you haven't already heard, I will be in DC on Tuesday to brief

(b)(5)

Much appreciated,  
Rochelle

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Mon, 25 Jan 2021 18:51:25 +0000  
**To:** Miller, Benjamin  
**Cc:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP); Parikh, Parul H. (CDC/DDNID/NCIPC/DOP); Harris-Aikens, Donna; McKinney, Jessica; Kesner, Paul  
**Subject:** RE: Listening Session: Updated Operational Strategy to Incorporate COVID-19 Testing into Phased Mitigation for Safe Reopening of K-12 Schools

Will do – sharing invite now.

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
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[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

---

**From:** Miller, Benjamin <Benjamin.Miller@ed.gov>  
**Sent:** Monday, January 25, 2021 1:37 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>  
**Cc:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <ige7@cdc.gov>; Parikh, Parul H. (CDC/DDNID/NCIPC/DOP) <ifw8@cdc.gov>; Harris-Aikens, Donna <Donna.Harris-Aikens@ed.gov>; McKinney, Jessica <Jessica.Mckinney@ed.gov>; Kesner, Paul <Paul.Kesner@ed.gov>  
**Subject:** RE: Listening Session: Updated Operational Strategy to Incorporate COVID-19 Testing into Phased Mitigation for Safe Reopening of K-12 Schools

Oh great. If it's possible to add Donna, Jessica, and Paul, cc'ed here. Recognizing that it may be too tighter for them to make it. I think they could introduce themselves if possible.

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Monday, January 25, 2021 12:54 PM  
**To:** Miller, Benjamin <[Benjamin.Miller@ed.gov](mailto:Benjamin.Miller@ed.gov)>  
**Cc:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Parikh, Parul H. (CDC/DDNID/NCIPC/DOP) <[ifw8@cdc.gov](mailto:ifw8@cdc.gov)>  
**Subject:** FW: Listening Session: Updated Operational Strategy to Incorporate COVID-19 Testing into Phased Mitigation for Safe Reopening of K-12 Schools

Hi Ben – I checked with our policy and partnerships group and they would be happy to have someone from ED join the stakeholders session. It's today at 2pm. If you want to let me know who will join, I'll forward the invitation.

They also asked whether they will introduce the participants from ED at the beginning, or if you/they will introduce themselves. Parul Parikh, copied here, is our point person for this.

Greta Massetti, Ph.D.  
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[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

-----Original Appointment-----

**From:** Parikh, Parul H. (CDC/DDNID/NCIPC/DOP) <[ifw8@cdc.gov](mailto:ifw8@cdc.gov)>  
**Sent:** Friday, January 22, 2021 10:17 AM  
**To:** Parikh, Parul H. (CDC/DDNID/NCIPC/DOP); Massetti, Greta M. (CDC/DDNID/NCIPC/DVP); Kanade Cramer, Neha (CDC/DDNID/NCCDPHP/DPH); [Jessah.Walker@ccsso.org](mailto:Jessah.Walker@ccsso.org); [megan.blanco@nasbe.org](mailto:megan.blanco@nasbe.org); [achavez@nsba.org](mailto:achavez@nsba.org); Adams-Taylor, Sharon (CDC aasa.org); [dmazyck@asn.org](mailto:dmazyck@asn.org); [JSolomon@nea.org](mailto:JSolomon@nea.org); [kmcnett@nea.org](mailto:kmcnett@nea.org)  
**Cc:** Thigpen, Sally (CDC/DDNID/NCIPC/DIP); CDC IMS 2019 NCOV Response CICP Policy and Partner Outreach; CDC IMS 2019 NCOV Response STLT Policy and Public Health Partnerships; Polinsky, Rebecca (CDC/DDID/NCHHSTP/DASH); Solhtalab, Elizabeth (CDC/DDNID/NCIPC/OD); Weakland, Aliki P. (CDC/DDID/NCEZID/DPEI); Brush, Charles (Adam) (CDC/DDPHSIS/CGH/OD); Kim, Madeline (CDC/DDPHSIS/CSTLTS/DPIFS); Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP)  
**Subject:** Listening Session: Updated Operational Strategy to Incorporate COVID-19 Testing into Phased Mitigation for Safe Reopening of K-12 Schools  
**When:** Monday, January 25, 2021 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Microsoft Teams Meeting



Please join us for a listening session hosted by the Centers for Disease Control and Prevention to provide updates and receive feedback on CDC's draft updated strategy to incorporate COVID-19 testing into phased mitigation to safely reopen K-12 Schools.

**Updated Operational Strategy to Incorporate COVID-19 Testing into Phased Mitigation for Safe Reopening of K-12 Schools**  
**Date: Monday, January 25, 2021**  
**Time: 2:00-3:00 PM EST**

**Agenda:**

- **Introductions**
- **Overview of updates to CDC's Current Schools Strategy**
- **Discussion and feedback from stakeholders**

Dr. Greta Massetti, co-lead for the Community Interventions and Critical Populations

Task Force, and Ms. Neha Kanade Cramer, Lead for the Schools Unit for the Community Interventions and Critical Populations Task Force, will provide an overview and lead a discussion to solicit feedback about changes being considered to CDC's current mitigation strategies for schools, including but not limited to:

- COVID-19 vaccination for teachers and staff, and in communities
  - COVID-19 testing
  - Mitigation strategies to reduce transmission of SARS-CoV-2 in schools
  - Phased reopening, learning modes, and testing

CDC is interested in attendees' feedback about

- Perceptions of COVID-19 testing and safety of in-person learning
  - Present use of COVID-19 testing by school districts
  - Impressions of testing alongside other mitigation measures (i.e. hand hygiene, masking, distancing) as a comprehensive mitigation strategy
  - Recommendations for resources and tools that CDC can develop
  - Challenges and barriers to implementing CDC guidance
  - Examples of successful partnerships between school districts and health departments

This session is by invitation only to facilitate a robust discussion. If you would like to send a delegate on your behalf, please email [eocevent357@cdc.gov](mailto:eocevent357@cdc.gov).

We look forward to this discussion.

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**From:** Walensky, Rochelle (CDC/OD)  
**Sent:** Tue, 2 Feb 2021 15:38:54 +0000  
**To:** Johnson, Carole A. EOP/WHO;Berger, Sherri (CDC/OCOO/OD);O'Connell, Dawn (HHS/IOS)  
**Cc:** Walke, Henry (CDC/DDID/NCEZID/DPEI);Schuchat, Anne MD (CDC/OD)  
**Subject:** RE: AFT Follow-up

Thank you so much, Carole, I actually had not yet seen.  
I'm looping in our team here to see if there is some common language within we may opt to consider.  
Many thanks,  
Rochelle

---

**From:** Johnson, Carole A. EOP/WHO (b)(6)  
**Sent:** Tuesday, February 2, 2021 10:24 AM  
**To:** Walensky, Rochelle (CDC/OD) <[aux7@cdc.gov](mailto:aux7@cdc.gov)>; Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; O'Connell, Dawn (HHS/IOS) <[Dawn.OConnell@hhs.gov](mailto:Dawn.OConnell@hhs.gov)>  
**Subject:** FW: AFT Follow-up

Dr Walensky – AFT followed up w suggested lang on accommodations per your exchange with Randi. I think this went to Lynn not you, so in case you did not see, pasted below. Thanks

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**From:** Kelly Trautner, Health Issues <[ktrautne@aft.org](mailto:ktrautne@aft.org)>  
**Sent:** Monday, February 1, 2021 7:27 PM  
**To:** Johnson, Carole A. EOP/WHO (b)(6) Martin, Carmel EOP/WHO  
(b)(6) Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Tracey-Mooney, Maureen EOP/WHO (b)(6) McIntee, William T. EOP/WHO  
(b)(6) Okolo, Osaremen F. EOP/WHO  
Gonzalez, Noe EOP/WHO (b)(6)  
**Cc:** Michelle Ringuette, Office of the President <[mringuette@aft.org](mailto:mringuette@aft.org)>; Jane Meroney, Legislation <[JMeroney@aft.org](mailto:JMeroney@aft.org)>; Beth Antunez, Legislation <[bantunez@aft.org](mailto:bantunez@aft.org)>; Marla Ucelli-Kashyap, Educational Issues <[muccelli@aft.org](mailto:muccelli@aft.org)>  
**Subject:** [EXTERNAL] AFT Follow-up

Good evening, Colleagues:

Thank you again for Friday's rich discussion about forthcoming CDC guidance and for your openness to the suggestions made by our president, Randi Weingarten, and the AFT. We are hopeful that lines of communications will remain open, and that we can serve as a true thought partner as you continue the important work toward safe reopening of schools.

You will recall that Randi committed to provide Dr. Walensky and the group with suggested language on the issue of accommodations for staff who are either themselves in the high-risk category, or for those who reside with a high-risk individual. We crafted the language below using a NIOSH document, as well as language in some of our agreements with school employers. Thank you for considering it.

- Employers should provide reassignment, remote work, or other options for staff who have documented high-risk conditions or who are at increased risk for severe illness from COVID-19

to limit the risk of workplace exposure. Options for reassignment include telework, virtual teaching opportunities, modified job responsibilities, environmental modifications, scheduling flexibility, or temporary reassignment to different job responsibilities. These options should likewise be extended to staff who have a household member with documentation of a high-risk condition or who are at increased risk for severe illness from COVID-19. Policies and procedures addressing issues related to teachers and other staff at higher risk of serious illness should be made in consultation with occupational medicine and human resource professionals, keeping in mind Equal Employment Opportunity (EEO) concerns.

Finally, we were able to review a copy of the draft guidance document over the weekend and were able to provide some initial feedback to several staff this morning about possible ways to strengthen the document. We are grateful for the agency's effort to bring some measure of organization and framework to guidance. We are likewise grateful for the inclusion of some of the mitigation efforts we have been calling for since last year. It is our hope that we can be engaged early in the process moving forward, as we believe our experiences on the ground can inform and enrich thinking around what is practicable and prudent in future guidance documents.

Please do not hesitate to reach out should you have questions or desire additional dialogue.

Warm regards,

Kelly

**Kelly D. Trautner**

Director | Health Issues

(she/her/hers)

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Mon, 8 Feb 2021 17:03:53 +0000  
**To:** Humphrey, Clarke EOP/WHO; Harris, Sally  
**Cc:** Halle, Benjamin; Jones, Christopher M. (CDC/DDNID/NCIPC/OD); Okolo, Osaremen F. EOP/WHO; Chu, Elizabeth; Rodriguez, Celeste; Williams, Kymber (CDC/DDID/NCHHSTP/DASH); Frey, Meghan T. (CDC/DDNID/NCIPC/DIP); Omisore, Shannon L. (CDC/OD/OADC); Heldman, Amy B. (CDC/OD/OADC); Walker, Ashlee; Hoover, Joshua; Wood, Paul; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP)  
**Subject:** RE: Schools digital planning

+Erin Sauber-Schatz from CDC

Greta Massetti, Ph.D.  
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<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

---

**From:** Humphrey, Clarke EOP/WHO (b)(6)  
**Sent:** Monday, February 8, 2021 11:46 AM  
**To:** Harris, Sally <[Sally.Harris@ed.gov](mailto:Sally.Harris@ed.gov)>  
**Cc:** Halle, Benjamin <[Benjamin.Halle@ed.gov](mailto:Benjamin.Halle@ed.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJRO@cdc.gov](mailto:FJRO@cdc.gov)>; Okolo, Osaremen F. EOP/WHO (b)(6) Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Chu, Elizabeth <[Elizabeth.Chu@ed.gov](mailto:Elizabeth.Chu@ed.gov)>; Rodriguez, Celeste <[Celeste.Rodriguez@ed.gov](mailto:Celeste.Rodriguez@ed.gov)>; Williams, Kymber (CDC/DDID/NCHHSTP/DASH) <[knw0@cdc.gov](mailto:knw0@cdc.gov)>; Frey, Meghan T. (CDC/DDNID/NCIPC/DIP) <[wpk5@cdc.gov](mailto:wpk5@cdc.gov)>; Omisore, Shannon L. (CDC/OD/OADC) <[hyl5@cdc.gov](mailto:hyl5@cdc.gov)>; Heldman, Amy B. (CDC/OD/OADC) <[evd4@cdc.gov](mailto:evd4@cdc.gov)>; Walker, Ashlee <[Ashlee.Walker@ed.gov](mailto:Ashlee.Walker@ed.gov)>; Hoover, Joshua <[Joshua.Hoover@ed.gov](mailto:Joshua.Hoover@ed.gov)>; Wood, Paul <[Paul.Wood@ed.gov](mailto:Paul.Wood@ed.gov)>  
**Subject:** Re: Schools digital planning

Great thank you —(b)(5)

(b)(5)

On Feb 8, 2021, at 11:45 AM, Harris, Sally <[Sally.Harris@ed.gov](mailto:Sally.Harris@ed.gov)> wrote:

Thanks, Clarke. (b)(5)

(b)(5)

S

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**From:** "Humphrey, Clarke EOP/WHO" (b)(6)  
**Date:** Monday, February 8, 2021 at 11:39 AM

**To:** "Harris, Sally" <[Sally.Harris@ed.gov](mailto:Sally.Harris@ed.gov)>, "Halle, Benjamin" <[Benjamin.Halle@ed.gov](mailto:Benjamin.Halle@ed.gov)>, "Jones, Christopher M. (CDC/DDNID/NCIPC/OD)" <[FJRO@cdc.gov](mailto:FJRO@cdc.gov)>, "Okolo, Osaremen F. EOP/WHO"

(b)(6) [REDACTED]

**Cc:** "Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)" <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>, "Chu, Elizabeth" <[Elizabeth.Chu@ed.gov](mailto:Elizabeth.Chu@ed.gov)>, "Rodriguez, Celeste" <[Celeste.Rodriguez@ed.gov](mailto:Celeste.Rodriguez@ed.gov)>, "Williams, Kymber (CDC/DDID/NCHHSTP/DASH)" <[knw0@cdc.gov](mailto:knw0@cdc.gov)>, "Frey, Meghan T. (CDC/DDNID/NCIPC/DIP)" <[wpk5@cdc.gov](mailto:wpk5@cdc.gov)>, "Omisore, Shannon L. (CDC/OD/OADC)" <[hyl5@cdc.gov](mailto:hyl5@cdc.gov)>, "Heldman, Amy EOP" <[evd4@cdc.gov](mailto:evd4@cdc.gov)>, "Walker, Ashlee" <[Ashlee.Walker@ed.gov](mailto:Ashlee.Walker@ed.gov)>, "Hoover, Joshua" <[Joshua.Hoover@ed.gov](mailto:Joshua.Hoover@ed.gov)>, "Wood, Paul" <[Paul.Wood@ed.gov](mailto:Paul.Wood@ed.gov)>

**Subject:** RE: Schools digital planning

Thanks so much, Sally.

I know that there has been some stakeholder outreach (b)(5) [REDACTED]

(b)(5) [REDACTED]

Let me know what else I can be doing to be helpful.

Clarke

---

**From:** Harris, Sally <[Sally.Harris@ed.gov](mailto:Sally.Harris@ed.gov)>

**Sent:** Monday, February 8, 2021 8:29 AM

**To:** Humphrey, Clarke EOP/WHO <(b)(6)> Halle, Benjamin <[Benjamin.Halle@ed.gov](mailto:Benjamin.Halle@ed.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJRO@cdc.gov](mailto:FJRO@cdc.gov)>; Okolo, Osaremen F. EOP/WHO <(b)(6)>

**Cc:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Chu, Elizabeth <[Elizabeth.Chu@ed.gov](mailto:Elizabeth.Chu@ed.gov)>; Rodriguez, Celeste <[Celeste.Rodriguez@ed.gov](mailto:Celeste.Rodriguez@ed.gov)>; Williams, Kymber (CDC/DDID/NCHHSTP/DASH) <[knw0@cdc.gov](mailto:knw0@cdc.gov)>; Frey, Meghan T. (CDC/DDNID/NCIPC/DIP) <[wpk5@cdc.gov](mailto:wpk5@cdc.gov)>; Omisore, Shannon L. (CDC/OD/OADC) <[hyl5@cdc.gov](mailto:hyl5@cdc.gov)>; Heldman, Amy EOP <[evd4@cdc.gov](mailto:evd4@cdc.gov)>; Walker, Ashlee <[Ashlee.Walker@ed.gov](mailto:Ashlee.Walker@ed.gov)>; Hoover, Joshua <[Joshua.Hoover@ed.gov](mailto:Joshua.Hoover@ed.gov)>; Wood, Paul <[Paul.Wood@ed.gov](mailto:Paul.Wood@ed.gov)>

**Subject:** Re: Schools digital planning

Thanks, Clarke. I'm cc'ing our Branding & Design Lead, Ashlee Walker, here.

(b)(5)

We'll follow up ASAP on the (b)(5)

S

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**From:** "Humphrey, Clarke EOP/WHO" (b)(6)

**Date:** Friday, February 5, 2021 at 7:26 PM

**To:** "Harris, Sally" <[Sally.Harris@ed.gov](mailto:Sally.Harris@ed.gov)>, "Halle, Benjamin" <[Benjamin.Halle@ed.gov](mailto:Benjamin.Halle@ed.gov)>, "Jones, Christopher M. (CDC/DDNID/NCIPC/OD)" <[FJRO@cdc.gov](mailto:FJRO@cdc.gov)>, "Okolo, Osaremen F. EOP/WHO"

(b)(6)

**Cc:** "Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)" <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>, "Chu, Elizabeth" <[Elizabeth.Chu@ed.gov](mailto:Elizabeth.Chu@ed.gov)>, "Rodriguez, Celeste" <[Celeste.Rodriguez@ed.gov](mailto:Celeste.Rodriguez@ed.gov)>, "Williams, Kymber (CDC/DDID/NCHHSTP/DASH)" <[knw0@cdc.gov](mailto:knw0@cdc.gov)>, "Frey, Meghan T. (CDC/DDNID/NCIPC/DIP)" <[wpk5@cdc.gov](mailto:wpk5@cdc.gov)>, "Omisore, Shannon L. (CDC/OD/OADC)" <[hyl5@cdc.gov](mailto:hyl5@cdc.gov)>, "Heldman, Amy EOP" <[evd4@cdc.gov](mailto:evd4@cdc.gov)>

**Subject:** Schools digital planning

Thank you all for chatting this evening!

As promised – an email outlining what we discussed:

(b)(5)

(b)(5)

(b)(5)

Please let me know if I am missing anything, and also what I can do to be helpful moving all these pieces.

Thanks, again!  
Clarke

**Clarke Humphrey**  
Digital Director, COVID-19 Response Team  
The White House

(b)(6)

**From:** Walensky, Rochelle (CDC/OD)  
**Sent:** Tue, 2 Mar 2021 15:12:04 +0000  
**To:** Quillian, Natalie H. EOP/WHO; Sackner-Bernstein, Sonya E. EOP/WHO; Messonnier, Nancy (CDC/DDID/NCIRD/OD); Dawn O'Connell; Delery, Stuart F. EOP/WHO; Gluck, Abbe R. EOP/WHO; Lisa Barclay; Johnson, Carole A. EOP/WHO  
**Cc:** Rowe, Courtney M. EOP/WHO  
**Subject:** RE: Speech Rollout Plan

Great, thanks.

R

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**From:** Quillian, Natalie H. EOP/WHO (b)(6)  
**Sent:** Tuesday, March 2, 2021 10:11 AM  
**To:** Walensky, Rochelle (CDC/OD) <[aux7@cdc.gov](mailto:aux7@cdc.gov)>; Sackner-Bernstein, Sonya E. EOP/WHO (b)(6) Messonnier, Nancy (CDC/DDID/NCIRD/OD) <[nar5@cdc.gov](mailto:nar5@cdc.gov)>; Dawn O'Connell <[dawn.oconnell@hhs.gov](mailto:dawn.oconnell@hhs.gov)>; Delery, Stuart F. EOP/WHO (b)(6) Gluck, Abbe R. EOP/WHO (b)(6) <[Lisa.Barclay@hhs.gov](mailto:Lisa.Barclay@hhs.gov)>; Johnson, Carole A. EOP/WHO (b)(6)  
**Cc:** Rowe, Courtney M. EOP/WHO (b)(6)  
**Subject:** RE: Speech Rollout Plan

Thanks.

On AFT/NEA, we will cover those. We'll do them at the 330PM time. Will circle back once complete.

Thanks!

N

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**From:** Walensky, Rochelle (CDC/OD) <[aux7@cdc.gov](mailto:aux7@cdc.gov)>  
**Sent:** Tuesday, March 2, 2021 10:04 AM  
**To:** Sackner-Bernstein, Sonya E. EOP/WHO (b)(6) Quillian, Natalie H. EOP/WHO (b)(6) Messonnier, Nancy (CDC/DDID/NCIRD/OD) <[nar5@cdc.gov](mailto:nar5@cdc.gov)>; Dawn O'Connell <[dawn.oconnell@hhs.gov](mailto:dawn.oconnell@hhs.gov)>; Delery, Stuart F. EOP/WHO (b)(6) Gluck, Abbe R. EOP/WHO (b)(6) <[Lisa.Barclay@hhs.gov](mailto:Lisa.Barclay@hhs.gov)>; Johnson, Carole A. EOP/WHO (b)(6)  
**Cc:** Rowe, Courtney M. EOP/WHO (b)(6)  
**Subject:** RE: Speech Rollout Plan

Hi Sonya,  
For this:

(b)(5)

(b)(5)

(b)(5)  
(b)(5)

(b)(5)

(b)(5)

Natalie,  
R

(b)(5)

**From:** Sackner-Bernstein, Sonya E. EOP/WHO (b)(6)  
**Sent:** Tuesday, March 2, 2021 9:56 AM  
**To:** Quillian, Natalie H. EOP/WHO (b)(6) Messonnier, Nancy (CDC/DDID/NCIRD/OD) <[nar5@cdc.gov](mailto:nar5@cdc.gov)>; Walensky, Rochelle (CDC/OD) <[aux7@cdc.gov](mailto:aux7@cdc.gov)>; Dawn O'Connell <[dawn.oconnell@hhs.gov](mailto:dawn.oconnell@hhs.gov)>; Delery, Stuart F. EOP/WHO (b)(6) Gluck, Abbe R. EOP/WHO (b)(6) Lisa Barclay <[Lisa.Barclay@hhs.gov](mailto:Lisa.Barclay@hhs.gov)>; Johnson, Carole A. EOP/WHO (b)(6)  
**Cc:** Rowe, Courtney M. EOP/WHO (b)(6)  
**Subject:** Speech Rollout Plan

Hi all –

Please see attached for today's rollout plan – which includes the latest TPs and QAs, with input from this group. If you have any issues making the calls here, please let me/Courtney know.

Thanks,  
Sonya

-----Original Appointment-----

**From:** Quillian, Natalie H. EOP/WHO  
**Sent:** Monday, March 1, 2021 10:44 AM  
**To:** Quillian, Natalie H. EOP/WHO; Sackner-Bernstein, Sonya E. EOP/WHO; Nancy Messonnier; Rochelle Walensky; Dawn O'Connell; Delery, Stuart F. EOP/WHO; Gluck, Abbe R. EOP/WHO; Lisa Barclay; Johnson, Carole A. EOP/WHO  
**Cc:** Lynn Gershman; Sabrina Bousbar; Teresa Williams; Kwak, Grace EOP/WHO; Gonzalez, Noe EOP/WHO  
**Subject:** 6:00pm Tuesday Planning  
**When:** Monday, March 1, 2021 6:00 PM-6:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** (b)(6)



Hi there,

Natalie Quillian is inviting you to a scheduled ZoomGov meeting.

## Join Zoom Meeting

Phone one-tap: (b)(6)

Meeting URL:

Meeting ID:

Passcode:

## **Join by Telephone**

For higher quality, dial a number based on your current location.

Dial:

(b)(6)

Meeting ID:

Passcode:

International numbers

## **Join from an H.323/SIP room system**

H.323:

(b)(6)

Meeting ID:

Passcode:

SIP:

Passcode:

**From:** Berger, Sherri (CDC/OCOO/OD)  
**Sent:** Sun, 7 Feb 2021 15:14:29 +0000  
**To:** McIntee, William T. EOP/WHO  
**Cc:** Johnson, Carole A. EOP/WHO;Saenz, Adrian EOP/WHO;Gershman, Lynn E. (CDC/OD/OCS);Williams, Teresa (CDC/OD/OCS);Jones, Christopher M. (CDC/DDNID/NCIPC/OD);Schuchat, Anne MD (CDC/OD)  
**Subject:** RE: Teacher roundtable

Good morning,

Can we schedule this on Tuesday 930-1030am? We will have Anne cover the [REDACTED] (b)(5)

(b)(5)

Thank you,  
Sherri

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**From:** McIntee, William T. EOP/WHO (b)(6)  
**Sent:** Saturday, February 6, 2021 4:32 PM  
**To:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>  
**Cc:** Johnson, Carole A. EOP/WHO (b)(6) Saenz, Adrian EOP/WHO  
(b)(6) Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>  
**Subject:** Re: Teacher roundtable

No worries! Just want to make sure the new time we give them sticks as best we can. Please let us know what time works best Tuesday and we'll let AFT/NEA know. Later in the day is always better for educators if possible.

Thanks!  
Will

On Feb 6, 2021, at 4:07 PM, Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)> wrote:

My apologies, we learned about the WH meetings yesterday afternoon. We have to make a number of adjustments to get her to DC.

For Tuesday, the (b)(5) the NGA meeting is 11-12PM (b)(5) and then (b)(5)  
Thank you,  
Sherri

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**From:** McIntee, William T. EOP/WHO (b)(6)  
**Sent:** Saturday, February 6, 2021 3:50 PM  
**To:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>  
**Cc:** Johnson, Carole A. EOP/WHO (b)(6) Saenz, Adrian EOP/WHO  
(b)(6) Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa  
(CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJRO@cdc.gov](mailto:FJRO@cdc.gov)>  
**Subject:** Re: Teacher roundtable

Thanks, Sherri. That's likely going to have an impact on the availability of the educators we've lined up. Please let us know ASAP when you'd like to move this to and we'll let AFT/NEA know. Both groups have spent significant staff time on a weekend working to line up this excellent group of educators, so I'd like to make sure the time we go back to them with is solid.

On Feb 6, 2021, at 3:29 PM, Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)> wrote:

Thanks Carole.  
Adrian — The availability on our end has changed.  
Dr. Walensky's schedule changed. She is now flying to DC Monday afternoon and will be at the WH on Tuesday.  
Lynn can provide specific times that are open now.  
Thanks

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**From:** Johnson, Carole A. EOP/WHO (b)(6)  
**Sent:** Saturday, February 6, 2021 2:51:22 PM  
**To:** Saenz, Adrian EOP/WHO (b)(6) Gershman, Lynn E. (CDC/OD/OCS)  
<[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>  
**Cc:** Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>; McIntee, William T. EOP/WHO  
(b)(6)  
**Subject:** RE: Teacher roundtable

+ Sherri for viz

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**From:** Saenz, Adrian EOP/WHO  
**Sent:** Saturday, February 6, 2021 2:46 PM  
**To:** Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Johnson, Carole A. EOP/WHO  
(b)(6)  
**Cc:** Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>; McIntee, William T. EOP/WHO  
(b)(6)  
**Subject:** RE: Teacher roundtable

Lynn, for the Monday roundtable with teachers, attached below is the list of participants Will pulled together with the assistance of NEA and AFT. Also have a few logistical questions if you have 5 minutes to connect today.

AFT

- Shari Obrenski (OH), Cleveland Teachers Union, Local president and teacher (b)(6)
- Jose Valenzuela (MA), Boston Teachers Union, high school history teacher (b)(6)
- Carmen Ward (FL), Alachua County (FL), Local Pres and teacher. Merged affiliate. (b)(6)

NEA

- Michelle Pennington (AK), Kodiak Island Schools, Female special education paraeducator, teaching in-person. (b)(6)
- Pam Gaddy (MD), Baltimore Co. Schools social studies teacher (b)(6) (b)(6)
- Tim Royers (NE), Millard Schools, 2016 Teacher of the Year, teaching in-person, (b)(6) (b)(6)

-----Original Message-----

From: Saenz, Adrian EOP/WHO

Sent: Thursday, February 4, 2021 5:16 PM

To: 'Gershman, Lynn E. (CDC/OD/OCS)' <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Johnson, Carole A. EOP/WHO

(b)(6)

Cc: Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>

Subject: RE: Teacher roundtable

We are still locking folks down, but will circle back tomorrow with some details.

What information will you need from our side to prep a briefing memo?

-----Original Message-----

From: Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>

Sent: Thursday, February 4, 2021 1:38 PM

To: Saenz, Adrian EOP/WHO (b)(6) Johnson, Carole A. EOP/WHO

(b)(6)

Cc: Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>

Subject: RE: Teacher roundtable

Thanks! We can make Dr. Walensky available as follows:

Monday, Feb 8: 3:30-5:00PM

Tuesday, Feb 9: 2:00-4:00PM

Kindest Regards,

Lynn

Wisdom is knowing the right path to take; Integrity is taking it.

-----Original Message-----

From: Saenz, Adrian EOP/WHO (b)(6)  
Sent: Thursday, February 4, 2021 1:06 PM  
To: Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Johnson, Carole A. EOP/WHO (b)(6)  
Cc: Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>  
Subject: RE: Teacher roundtable

(b)(5)

-----Original Message-----

From: Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>  
Sent: Thursday, February 4, 2021 12:56 PM  
To: Saenz, Adrian EOP/WHO (b)(6) Johnson, Carole A. EOP/WHO (b)(6)  
Cc: Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>  
Subject: RE: Teacher roundtable

Hi Adrian,

I hope you are doing well!

Happy to help on this.

(b)(5)

Kindest Regards,

Lynn

Lynn Gershman  
Executive Assistant to the Director, Dr. Rochelle Walensky Office of the Director Centers for Disease Control and Prevention (CDC)  
1600 Clifton Road, NE, MS H21-10, Atlanta GA 30333  
Main: 404-639-7002 | Direct Line: 404-639-7855 | Cell (b)(6)  
Email: [veu4@cdc.gov](mailto:veu4@cdc.gov)

Wisdom is knowing the right path to take; Integrity is taking it.

-----Original Message-----

From: Saenz, Adrian EOP/WHO (b)(6)  
Sent: Thursday, February 4, 2021 12:19 PM

To: Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Johnson, Carole A. EOP/WHO  
(b)(6)  
Cc: Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa (CDC/OD/OCS)  
<[coo4@cdc.gov](mailto:coo4@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>  
Subject: RE: Teacher roundtable

Sherri, on our end (b)(5)

(b)(5) Can we find time on those days?

Adrian

-----Original Message-----

From: Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>  
Sent: Thursday, February 4, 2021 9:02 AM  
To: Saenz, Adrian EOP/WHO (b)(6) Johnson, Carole A. EOP/WHO  
(b)(6)  
Cc: Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa (CDC/OD/OCS)  
<[coo4@cdc.gov](mailto:coo4@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>  
Subject: RE: Teacher roundtable

Good morning -

I am picking this back up after the two meetings last night, re: school guidance

(b)(5)  
(b)(5) Her calendar is already pretty packed, so we want to  
get hold(s) on as quickly as possible.

Thank you in advance,  
Sherri

-----Original Message-----

From: Berger, Sherri (CDC/OCOO/OD)  
Sent: Wednesday, February 3, 2021 5:58 PM  
To: Saenz, Adrian EOP/WHO (b)(6) Johnson, Carole A. EOP/WHO  
(b)(6) Martin, Carmel EOP/WHO (b)(6)  
Cc: Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa (CDC/OD/OCS)  
<[coo4@cdc.gov](mailto:coo4@cdc.gov)>; Walke, Henry (CDC/DDID/NCEZID/DPEI) <[hfw3@cdc.gov](mailto:hfw3@cdc.gov)>; Beach, Michael J.  
(CDC/DDID/NCEZID/DFWED) <[mjb3@cdc.gov](mailto:mjb3@cdc.gov)>  
Subject: RE: Teacher roundtable

All - Adrian and I connected. No CDC follow up at the moment, more tomorrow. Thanks

-----Original Message-----

From: Saenz, Adrian EOP/WHO (b)(6) >  
Sent: Wednesday, February 3, 2021 5:27 PM  
To: Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Johnson, Carole A. EOP/WHO  
(b)(6) Martin, Carmel EOP/WHO (b)(6)

Cc: Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>; Walke, Henry (CDC/DDID/NCEZID/DPEI) <[hfw3@cdc.gov](mailto:hfw3@cdc.gov)>; Beach, Michael J. (CDC/DDID/NCEZID/DFWED) <[mjb3@cdc.gov](mailto:mjb3@cdc.gov)>  
Subject: RE: Teacher roundtable

Henry and Michael, can we hop on a quick call? (b)(5)

(b)(5)

-----Original Message-----

From: Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>  
Sent: Wednesday, February 3, 2021 4:53 PM  
To: Saenz, Adrian EOP/WHO (b)(6) Johnson, Carole A. EOP/WHO  
(b)(6) Martin, Carmel EOP/WHO (b)(6)  
Cc: Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>; Walke, Henry (CDC/DDID/NCEZID/DPEI) <[hfw3@cdc.gov](mailto:hfw3@cdc.gov)>; Beach, Michael J. (CDC/DDID/NCEZID/DFWED) <[mjb3@cdc.gov](mailto:mjb3@cdc.gov)>  
Subject: RE: Teacher roundtable

+Henry/Michael who would be the right person to speak with you about the +roundtable. Thanks

-----Original Message-----

From: Saenz, Adrian EOP/WHO (b)(6)  
Sent: Wednesday, February 3, 2021 4:18 PM  
To: Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Johnson, Carole A. EOP/WHO (b)(6) Martin, Carmel EOP/WHO (b)(6)  
Cc: Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>  
Subject: RE: Teacher roundtable

Sherri, can we hop on a quick call?

-----Original Message-----

From: Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>  
Sent: Wednesday, February 3, 2021 1:04 PM  
To: Johnson, Carole A. EOP/WHO (b)(6) Martin, Carmel EOP/WHO (b)(6)  
Cc: Saenz, Adrian EOP/WHO (b)(6) Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>  
Subject: RE: Teacher roundtable

+CDC scheduling team

-----Original Message-----

From: Johnson, Carole A. EOP/WHO (b)(6)  
Sent: Wednesday, February 3, 2021 12:57 PM  
To: Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Martin, Carmel EOP/WHO (b)(6)

Cc: Saenz, Adrian EOP/WHO (b)(6)

Subject: RE: Teacher roundtable

Adrian - Connecting you with Sherri Berger, CDC CoS, who can work with you on Dr W and the roundtable plans. Any status update on this? Thanks

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Mon, 22 Feb 2021 20:01:43 +0000  
**To:** Taverna, Andrea T. EOP/OMB;Williams, Ian (CDC/DDPHSIS/CPR/OD);Peterson, Elisha B.;Nicholas, Paul J.;Gastfriend, Daniel Z. EOP/OMB;Shapiro, Craig (CDC/DDID/NCEZID/OD)  
**Cc:** Shahpar, Cyrus (CDC who.eop.gov)  
**Subject:** RE: Timely ask: (b)(6)

Understood. (b)(5)

(b)(5)

Greta Massetti, Ph.D.

**Centers for Disease Control and Prevention**

678.457.9741

[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

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**From:** Taverna, Andrea T. EOP/OMB (b)(6)  
**Sent:** Monday, February 22, 2021 2:47 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <iaw3@cdc.gov>; Peterson, Elisha B. <Elisha.Peterson@jhuapl.edu>; Nicholas, Paul J. <Paul.Nicholas@jhuapl.edu>; Gastfriend, Daniel Z. EOP/OMB (b)(6) Shapiro, Craig (CDC/DDID/NCEZID/OD) <cns1@cdc.gov>  
**Cc:** Shahpar, Cyrus (CDC who.eop.gov) (b)(6)  
**Subject:** RE: Timely ask: (b)(6)

Hi Greta,

Many thanks for the quick response – very helpful in understanding the guidance correctly.

(b)(5)

All the best,  
Andie

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Monday, February 22, 2021 2:28 PM  
**To:** Taverna, Andrea T. EOP/OMB (b)(6) Williams, Ian  
(CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Gastfriend, Daniel Z. EOP/OMB (b)(6) Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>  
**Cc:** Shahpar, Cyrus EOP/WHO (b)(6)  
**Subject:** RE: Timely ask: (b)(6)

Sorry, just adding one point here (b)(5)

(b)(5)

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

---

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Monday, February 22, 2021 2:23 PM  
**To:** Taverna, Andrea T. EOP/OMB (b)(6) Williams, Ian  
(CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Gastfriend, Daniel Z. EOP/OMB (b)(6) Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>  
**Cc:** Shahpar, Cyrus (CDC who.eop.gov) (b)(6)  
**Subject:** RE: Timely ask: (b)(6)

Thanks for including me. Andie, to answer your question:

(b)(5)

(b)(5)

Greta Massetti, Ph.D.

**Centers for Disease Control and Prevention**

678.457.9741

[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

><https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/><

---

**From:** Taverna, Andrea T. EOP/OMB (b)(6)

**Sent:** Monday, February 22, 2021 2:05 PM

**To:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Gastfriend, Daniel Z. <[cns1@cdc.gov](mailto:cns1@cdc.gov)>

EOP/OMB (b)(6) Shapiro, Craig (CDC/DDID/NCEZID/OD)

Cc: Shahpar, Cyrus (CDC who.eop.gov) (b)(6) Massetti, Greta M.

(CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>

**Subject:** RE: Timely ask: (b)(5)

Yes – great flag – looping on Greta here.

(b)(5)

(b)(5)

---

**From:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>  
**Sent:** Monday, February 22, 2021 1:33 PM  
**To:** Taverna, Andrea T. EOP/OMB (b)(6) Peterson, Elisha B.  
<[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Gastfriend, Daniel Z.  
EOP/OMB (b)(6) Shapiro, Craig (CDC/DDID/NCEZID/OD)  
<[cns1@cdc.gov](mailto:cns1@cdc.gov)>  
**Cc:** Shahpar, Cyrus EOP/WHO (b)(6)  
**Subject:** RE: Timely ask: (b)(5)

Andie,

(b)(5) Think it is important  
she is in the loop about this...

Ian

---

**From:** Taverna, Andrea T. EOP/OMB (b)(6)  
**Sent:** Monday, February 22, 2021 12:46 PM  
**To:** Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>;  
Gastfriend, Daniel Z. EOP/OMB (b)(6) Shapiro, Craig  
(CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>  
**Cc:** Shahpar, Cyrus (CDC who.eop.gov) (b)(6)  
**Subject:** RE: Timely ask: (b)(5)

Amazing – thank you so much, Elisha. Let's chat briefly at 130 just to make sure we're on the same page  
(b)(5) I noodled on it some this morning but am not certain I came to the right answer).

**From:** Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>

**Sent:** Monday, February 22, 2021 12:12 PM

**To:** Taverna, Andrea T. EOP/OMB (b)(6) Nicholas, Paul J.

<[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Gastfriend, Daniel Z. EOP/OMB (b)(6)

Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD)

<[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>

**Cc:** Shahpar, Cyrus EOP/WHO (b)(6)

**Subject:** [EXTERNAL] RE: Timely ask: (b)(5)

Andie,

Yes, we can work on this now. (b)(5)

(b)(5)

We do not yet have the Burbio data, but can work that in if we get a copy.

I can meet at 1:30 as well if needed.

v/r,  
Elisha

**From:** Taverna, Andrea T. EOP/OMB (b)(6)

**Sent:** Monday, February 22, 2021 11:38 AM

**To:** Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>;  
Gastfriend, Daniel Z. EOP/OMB (b)(6) Shapiro, Craig

(CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>

**Cc:** Shahpar, Cyrus EOP/WHO (b)(6)

**Subject:** [EXT] Timely ask: (b)(5)

**APL external email warning:** Verify sender (b)(6) before clicking  
links or attachments

Hi –

With apologies for the fire drill, we have a timely ask (b)(5)

(b)(5)

Paul & Elisha, would your team be able to help?

(b)(5)

(b)(5)

Apologies again for the fire drill. Happy to step out of meetings if it's helpful to chat immediately: (b)(6)  
(b)(6) Or I'm free 130 – 2 pm if helpful to do a quick team call.

(b)(5)

HUGE THANKS in advance,  
Andie

(b)(5)

---

Andrea Taverna

(b)(6)

**From:** Walensky, Rochelle (CDC/OD)  
**Sent:** Wed, 3 Feb 2021 16:46:52 +0000  
**To:** Jones, Christopher M. (CDC/DDNID/NCIPC/OD);O'Connell, Dawn (HHS/IOS;Walke, Henry (CDC/DDID/NCEZID/DPEI);Berger, Sherri (CDC/OCOO/OD)  
**Subject:** RE: TIMELY: Schools Huddle

Hi all,

Hoping you can loop back to my CDC email: [aux7@cdc.gov](mailto:aux7@cdc.gov).

I don't want to miss these important ones and they're still going to (b)(6).

Of note – I don't know if it got circled back to AFT (b)(5)

(b)(5) ].

I'm going to reach out in reply to that now...

R

---

**From:** Rochelle Walensky (b)(6)  
**Sent:** Wednesday, February 3, 2021 11:03 AM  
**To:** Walensky, Rochelle (CDC/OD) <[aux7@cdc.gov](mailto:aux7@cdc.gov)>  
**Subject:** Fwd: TIMELY: Schools Huddle

----- Forwarded message -----

**From:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>  
**Date:** Wed, Feb 3, 2021 at 11:02 AM  
**Subject:** RE: TIMELY: Schools Huddle  
**To:** O'Connell, Dawn (HHS/IOS) <[Dawn.OConnell@hhs.gov](mailto:Dawn.OConnell@hhs.gov)>, Rochelle Walensky (b)(6)  
**CC:** Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJRO@cdc.gov](mailto:FJRO@cdc.gov)>, Walke, Henry (CDC/DDID/NCEZID/DPEI) <[hfw3@cdc.gov](mailto:hfw3@cdc.gov)>

Hi Dawn –

Thank you for letting us know we will lead this one.

+Henry

+Chris to help w/ prep, we have been working on roll out materials

Chat soon,  
Sherri

---

**From:** O'Connell, Dawn (HHS/IOS) <[Dawn.OConnell@hhs.gov](mailto:Dawn.OConnell@hhs.gov)>  
**Sent:** Wednesday, February 3, 2021 10:59 AM  
**To:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Rochelle Walensky (b)(6)  
**Subject:** FW: TIMELY: Schools Huddle

Rochelle and Sherri, just flagging that I got a call from Carole letting us know the expectation is that CDC will provide the briefing on this tonight at 6—for DPC and others in the WH. She also flagged that

(b)(5)

Thanks!

Dawn

---

**From:** Kwak, Grace EOP/WHO (b)(6)

**Sent:** Wednesday, February 3, 2021 10:30 AM

**To:** Walensky, Rochelle (CDC/OD) <[aux7@cdc.gov](mailto:aux7@cdc.gov)>; Johnson, Carole A. EOP/WHO

(b)(6) Smith, Marcella N. EOP/OSTP (b)(6)

Martin, Carmel EOP/WHO (b)(6) O'Connell, Dawn (HHS/IOS)

<[Dawn.OConnell@hhs.gov](mailto:Dawn.OConnell@hhs.gov)>; Rowe, Courtney (b)(6)

[sheila.nix@ed.gov](mailto:sheila.nix@ed.gov)

**Cc:** Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa (CDC/OD/OCS)

<[coo4@cdc.gov](mailto:coo4@cdc.gov)>; Burgess, Angela (HHS/IOS) (CTR) <[Angela.Burgess@hhs.gov](mailto:Angela.Burgess@hhs.gov)>; [tara.rizzo@yale.edu](mailto:tara.rizzo@yale.edu);

Smith, Marcella <[marcella.nunez-smith@yale.edu](mailto:marcella.nunez-smith@yale.edu)>; Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>

**Subject:** TIMELY: Schools Huddle

Good morning everyone,

I hope your day is off to a great start!

Would it be possible to find a time for this group to meet with Natalie sometime today to discuss schools?

Please let me know if you are available between 12 – 1pm, 2:30 – 3:00pm or 6 – 6:30pm.

Many thanks,

Grace

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Sun, 21 Feb 2021 19:14:29 +0000  
**To:** Weston, Emily (CDC/DDID/NCHHSTP/DSTDTP);Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP);Shapiro, Craig (CDC/DDID/NCEZID/OD);Gastfriend, Daniel Z. EOP/OMB;Peterson, Elisha B.;Williams, Ian (CDC/DDPHSIS/CPR/OD);Gleason, Amy M. EOP/OMB;Imbriale, Samuel (OS/ASPR/SIIM);Houston, James C. (CDC/DDPHSIS/CGH/DGHT);Bennett, Kelly (OS/ASPR/SIIM);Graff, Philip B.;Nicholas, Paul J.;Shepard, Colin W. (CDC/DDPHSIS/CPR/OD);Fullerton, Katie (CDC/DDID/NCEZID/DFWED);Loustalot, Fleetwood (CDC/DDNID/NCCDPHP/DHDSP);Mattocks, Linda (CDC/DDPHSIS/CGH/DGHT)  
**Cc:** Biggerstaff, Matthew (CDC/DDID/NCIRD/ID)  
**Subject:** RE: update to CDU

No additional recommendations from me (b)(5)  
(b)(5)

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

---

**From:** Weston, Emily (CDC/DDID/NCHHSTP/DSTDTP) <csi7@cdc.gov>  
**Sent:** Sunday, February 21, 2021 2:05 PM  
**To:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <ige7@cdc.gov>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>; Shapiro, Craig (CDC/DDID/NCEZID/OD) <cns1@cdc.gov>; Gastfriend, Daniel Z. EOP/OMB (b)(6) Peterson, Elisha B. <Elisha.Peterson@jhuapl.edu>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <iaw3@cdc.gov>; Gleason, Amy M. EOP/OMB (b)(6) Imbriale, Samuel (OS/ASPR/SIIM) <Samuel.Imbriale@hhs.gov>; Houston, James C. (CDC/DDPHSIS/CGH/DGHT) <vie3@cdc.gov>; Bennett, Kelly (OS/ASPR/SIIM) <Kelly.Bennett2@hhs.gov>; Graff, Philip B. <Philip.Graff@jhuapl.edu>; Nicholas, Paul J. <Paul.Nicholas@jhuapl.edu>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <cvs8@cdc.gov>; Fullerton, Katie (CDC/DDID/NCEZID/DFWED) <kgf9@cdc.gov>; Loustalot, Fleetwood (CDC/DDNID/NCCDPHP/DHDSP) <hgn1@cdc.gov>; Mattocks, Linda (CDC/DDPHSIS/CGH/DGHT) <lpm8@cdc.gov>  
**Cc:** Biggerstaff, Matthew (CDC/DDID/NCIRD/ID) <zmo2@cdc.gov>; Weston, Emily (CDC/DDID/NCHHSTP/DSTDTP) <csi7@cdc.gov>  
**Subject:** RE: update to CDU

Hi Everyone,

Happy Sunday. Just wanted to follow back up about the slide that Elisha sent out for review. (b)(5)  
(b)(5)

Many thanks,  
Emily

**Emily Weston**

COVID-19 Response

Co-lead, Integrated Surveillance & Analysis

Data Strategy and Execution Workgroup

Joint Coordination Cell

**Emily J. Weston, MPH**

Epidemiologist

SDMB/DSTD/PNCHHSTP

Office Phone: 404-639-3603 | Cell

(b)(6)

[cse7@cdc.gov](mailto:cse7@cdc.gov)

---

**From:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>

**Sent:** Thursday, February 18, 2021 4:17 PM

**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Gastfriend, Daniel Z. EOP/OMB

(b)(6) Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>; Weston, Emily (CDC/DDID/NCHHSTP/DSTD) <[cse7@cdc.gov](mailto:cse7@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Gleason, Amy M. EOP/OMB (b)(6) Imbriale, Samuel (OS/ASPR/SIIM) <[Samuel.Imbriale@hhs.gov](mailto:Samuel.Imbriale@hhs.gov)>; Houston, James C. (CDC/DDPHSIS/CGH/DGHT) <[yie3@cdc.gov](mailto:yie3@cdc.gov)>; Bennett, Kelly (OS/ASPR/SIIM) <[Kelly.Bennett2@hhs.gov](mailto:Kelly.Bennett2@hhs.gov)>; Graff, Philip B. <[Philip.Graff@jhuapl.edu](mailto:Philip.Graff@jhuapl.edu)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <[cvs8@cdc.gov](mailto:cvs8@cdc.gov)>; Fullerton, Katie (CDC/DDID/NCEZID/DFWED) <[kgf9@cdc.gov](mailto:kgf9@cdc.gov)>; Loustalot, Fleetwood (CDC/DDNID/NCCDPHP/DHDSP) <[hgn1@cdc.gov](mailto:hgn1@cdc.gov)>; Mattocks, Linda (CDC/DDPHSIS/CGH/DGHT) <[lpm8@cdc.gov](mailto:lpm8@cdc.gov)>

**Cc:** Biggerstaff, Matthew (CDC/DDID/NCIRD/ID) <[zmo2@cdc.gov](mailto:zmo2@cdc.gov)>

**Subject:** RE: update to CDU

This looks great (b)(5)

Thanks!

Erin

Erin K. Sauber-Schatz, PhD, MPH

CDR, US Public Health Service

Task Force Lead

Community Interventions and Critical Populations Task Force

CDC COVID-19 Emergency Response

770-488-0566 (work) (b)(6) cell) | [ige7@cdc.gov](mailto:ige7@cdc.gov)

[eocdgmqclearoff@cdc.gov](mailto:eocdgmqclearoff@cdc.gov)

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>

**Sent:** Thursday, February 18, 2021 4:11 PM

**To:** Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Gastfriend, Daniel Z. EOP/OMB

(b)(6) Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>; Weston, Emily (CDC/DDID/NCHHSTP/DSTD) <[cse7@cdc.gov](mailto:cse7@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>;

Gleason, Amy M. EOP/OMB (b)(6) Imbriale, Samuel (OS/ASPR/SIIM)  
<[Samuel.Imbriale@hhs.gov](mailto:Samuel.Imbriale@hhs.gov)>; Houston, James C. (CDC/DDPHSIS/CGH/DGHT) <[vie3@cdc.gov](mailto:vie3@cdc.gov)>; Bennett, Kelly (OS/ASPR/SIIM) <[Kelly.Bennett2@hhs.gov](mailto:Kelly.Bennett2@hhs.gov)>; Graff, Philip B. <[Philip.Graff@jhuapl.edu](mailto:Philip.Graff@jhuapl.edu)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <[cvs8@cdc.gov](mailto:cvs8@cdc.gov)>; Fullerton, Katie (CDC/DDID/NCEZID/DFWED) <[kgf9@cdc.gov](mailto:kgf9@cdc.gov)>; Loustalot, Fleetwood (CDC/DDNID/NCCDPHP/DHDSP) <[hgn1@cdc.gov](mailto:hgn1@cdc.gov)>; Mattocks, Linda (CDC/DDPHSIS/CGH/DGHT) <[lpm8@cdc.gov](mailto:lpm8@cdc.gov)>  
**Cc:** Biggerstaff, Matthew (CDC/DDID/NCIRD/ID) <[zmo2@cdc.gov](mailto:zmo2@cdc.gov)>  
**Subject:** RE: update to CDU

Looks great, thanks. (b)(5)

(b)(5)

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

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**From:** Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>  
**Sent:** Thursday, February 18, 2021 4:04 PM  
**To:** Gastfriend, Daniel Z. EOP/OMB (b)(6) Peterson, Elisha B.  
<[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>; Weston, Emily (CDC/DDID/NCHHSTP/DSTD) <[csi7@cdc.gov](mailto:csi7@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Gleason, Amy M. EOP/OMB  
(b)(6) Imbriale, Samuel (OS/ASPR/SIIM) <[Samuel.Imbriale@hhs.gov](mailto:Samuel.Imbriale@hhs.gov)>;  
Houston, James C. (CDC/DDPHSIS/CGH/DGHT) <[vie3@cdc.gov](mailto:vie3@cdc.gov)>; Bennett, Kelly (OS/ASPR/SIIM)  
<[Kelly.Bennett2@hhs.gov](mailto:Kelly.Bennett2@hhs.gov)>; Graff, Philip B. <[Philip.Graff@jhuapl.edu](mailto:Philip.Graff@jhuapl.edu)>; Nicholas, Paul J.  
<[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Massetti, Greta M. (CDC/DDNID/NCIPC/DIP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <[cvs8@cdc.gov](mailto:cvs8@cdc.gov)>; Fullerton, Katie (CDC/DDID/NCEZID/DFWED) <[kgf9@cdc.gov](mailto:kgf9@cdc.gov)>; Loustalot, Fleetwood (CDC/DDNID/NCCDPHP/DHDSP) <[hgn1@cdc.gov](mailto:hgn1@cdc.gov)>; Mattocks, Linda (CDC/DDPHSIS/CGH/DGHT) <[lpm8@cdc.gov](mailto:lpm8@cdc.gov)>  
**Cc:** Biggerstaff, Matthew (CDC/DDID/NCIRD/ID) <[zmo2@cdc.gov](mailto:zmo2@cdc.gov)>  
**Subject:** RE: update to CDU

Looping in Greta and CICP/DAV/CDT for comments. (b)(5)

(b)(5)

--Craig

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**From:** Gastfriend, Daniel Z. EOP/OMB (b)(6)  
**Sent:** Thursday, February 18, 2021 3:22 PM  
**To:** Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>; Weston, Emily (CDC/DDID/NCHHSTP/DSTD) <[csi7@cdc.gov](mailto:csi7@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Gleason, Amy M. EOP/OMB  
(b)(6) Imbriale, Samuel (OS/ASPR/SIIM) <[Samuel.Imbriale@hhs.gov](mailto:Samuel.Imbriale@hhs.gov)>;  
Houston, James C. (CDC/DDPHSIS/CGH/DGHT) <[vie3@cdc.gov](mailto:vie3@cdc.gov)>; Bennett, Kelly (OS/ASPR/SIIM)

<[Kelly.Bennett2@hhs.gov](mailto:Kelly.Bennett2@hhs.gov)>; Graff, Philip B. <[Philip.Graff@jhuapl.edu](mailto:Philip.Graff@jhuapl.edu)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>

**Cc:** Biggerstaff, Matthew (CDC/DDID/NCIRD/ID) <[zmo2@cdc.gov](mailto:zmo2@cdc.gov)>

**Subject:** RE: update to CDU

Thanks Elisha I think this is a great start. (b)(5)

(b)(5)

(b)(5)

B for comment.

Matt

(b)(5)

Apologies if this was all discussed already at the 2PM yesterday!

Daniel

---

**From:** Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>

**Sent:** Thursday, February 18, 2021 1:21 PM

**To:** Weston, Emily (CDC/DDID/NCHHSTP/DSTDTP) <[csi7@cdc.gov](mailto:csi7@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Gastfriend, Daniel Z.

EOP/OMB (b)(6) Gleason, Amy M. EOP/OMB

(b)(6) Imbriale, Samuel (OS/ASPR/SIIM) <[Samuel.Imbriale@hhs.gov](mailto:Samuel.Imbriale@hhs.gov)>;

Houston, James C. (CDC/DDPHSIS/CGH/DGHT) <[vie3@cdc.gov](mailto:vie3@cdc.gov)>; Bennett, Kelly (OS/ASPR/SIIM)

<[Kelly.Bennett2@hhs.gov](mailto:Kelly.Bennett2@hhs.gov)>; Graff, Philip B. <[Philip.Graff@jhuapl.edu](mailto:Philip.Graff@jhuapl.edu)>; Nicholas, Paul J.

<[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>

**Subject:** [EXTERNAL] RE: update to CDU

Here's a mockup/strawman for the CDU education slide. (b)(5)

(b)(5)

Elisha

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**From:** Peterson, Elisha B.

**Sent:** Wednesday, February 17, 2021 11:08 AM

**To:** 'Weston, Emily (CDC/DDID/NCHHSTP/DSTDTP)' <[csi7@cdc.gov](mailto:csi7@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Gastfriend, Daniel Z. EOP/OMB (b)(6) Gleason, Amy M. EOP/OMB

(b)(6) Imbriale, Samuel (OS/ASPR/SIIM) <[Samuel.Imbriale@hhs.gov](mailto:Samuel.Imbriale@hhs.gov)>;

Houston, James C. (CDC/DDPHSIS/CGH/DGHT) <[vie3@cdc.gov](mailto:vie3@cdc.gov)>; Bennett, Kelly (OS/ASPR/SIIM)

<[Kelly.Bennett2@hhs.gov](mailto:Kelly.Bennett2@hhs.gov)>; Graff, Philip B. <[Philip.Graff@jhuapl.edu](mailto:Philip.Graff@jhuapl.edu)>; Nicholas, Paul J.

<[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>

**Subject:** RE: update to CDU

Roger. (b)(5)

(b)(5)

Elisha

---

**From:** Weston, Emily (CDC/DDID/NCHHSTP/DSTD) <[csi7@cdc.gov](mailto:csi7@cdc.gov)>  
**Sent:** Wednesday, February 17, 2021 10:57 AM  
**To:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Gastfriend, Daniel Z. EOP/OMB (b)(6) Gleason, Amy M. EOP/OMB (b)(6) Imbriale, Samuel (OS/ASPR/SIIM) <[Samuel.Imbriale@hhs.gov](mailto:Samuel.Imbriale@hhs.gov)>; Houston, James C. (CDC/DDPHSIS/CGH/DGHT) <[yie3@cdc.gov](mailto:yie3@cdc.gov)>; Bennett, Kelly (OS/ASPR/SIIM) <[Kelly.Bennett2@hhs.gov](mailto:Kelly.Bennett2@hhs.gov)>; Peterson, Elisha B. <[Elisha.Peterson@jhuapl.edu](mailto:Elisha.Peterson@jhuapl.edu)>; Graff, Philip B. <[Philip.Graff@jhuapl.edu](mailto:Philip.Graff@jhuapl.edu)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>  
**Cc:** Weston, Emily (CDC/DDID/NCHHSTP/DSTD) <[csi7@cdc.gov](mailto:csi7@cdc.gov)>  
**Subject:** [EXT] RE: update to CDU

**APL external email warning:** Verify sender [csi7@cdc.gov](mailto:csi7@cdc.gov) before clicking links or attachments

(-) Cyrus

+Kelly, Elisha/Phil/Paul

(b)(5)

Thanks,  
Emily

**Emily Weston**  
COVID-19 Response  
Co-lead, Integrated Surveillance & Analysis  
Data Strategy and Execution Workgroup  
Joint Coordination Cell

**Emily J. Weston, MPH**

Epidemiologist  
SDMB/DSTD/PNCHHSTP

Office Phone: 404-639-3603 | Cell  
[csi7@cdc.gov](mailto:csi7@cdc.gov)

(b)(6)

**From:** Shahpar, Cyrus EOP/WHO (b)(6)

**Sent:** Wednesday, February 17, 2021 10:13 AM

**To:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Gastfriend, Daniel Z. EOP/OMB (b)(6) Gleason, Amy M. EOP/OMB (b)(6) Imbriale, Samuel (OS/ASPR/SIIM) <[Samuel.Imbriale@hhs.gov](mailto:Samuel.Imbriale@hhs.gov)>; Houston, James C. (CDC/DDPHSIS/CGH/DGHT) <[vie3@cdc.gov](mailto:vie3@cdc.gov)>; Weston, Emily (CDC/DDID/NCHHSTP/DSTDP) <[csi7@cdc.gov](mailto:csi7@cdc.gov)>

**Subject:** update to CDU

Hi all,

(b)(5)

Thank you!

Cyrus

(b)(5)

(b)(5)

---

Cyrus Shahpar  
COVID Data Director

(b)(6)

**From:** Walensky, Rochelle (CDC/OD)  
**Sent:** Tue, 9 Feb 2021 02:14:00 +0000  
**To:** Slavitt, Andrew M. EOP/WHO;Johnson, Carole A. EOP/WHO;Sharma, Vidur K.  
EOP/WHO  
**Subject:** RE: [EXTERNAL] EnerAllies CO2 Monitoring Solution for Ventilation and  
Reopening Schools

Thanks much, passing to my team and will let you know.

I know Joe well, but not Rob.

Thanks for passing along.

Best,

R

---

**From:** Slavitt, Andrew M. EOP/WHO (b)(6)  
**Sent:** Monday, February 8, 2021 8:56 PM  
**To:** Johnson, Carole A. EOP/WHO (b)(6) Walensky, Rochelle (CDC/OD)  
<aux7@cdc.gov>; Sharma, Vidur K. EOP/WHO (b)(6)  
**Subject:** Fwd: [EXTERNAL] EnerAllies CO2 Monitoring Solution for Ventilation and Reopening Schools

(b)(5)

Sent from my iPhone

Begin forwarded message:

**From:** Rob Keil <rob@enerallies.com>  
**Date:** February 4, 2021 at 9:56:58 PM EST  
**To:** "Slavitt, Andrew M. EOP/WHO" (b)(6)  
**Subject:** [EXTERNAL] EnerAllies CO2 Monitoring Solution for Ventilation and Reopening Schools

Hi Andy,

Congratulations on your new role as Senior Advisor for the pandemic response for the Biden Administration!

I've been enjoying listening to some of your podcasts - in particular the "Toolkit: How to Stay Safe at Work", in which you featured Joe Allen, Director of Harvard's Healthy Buildings program.

I understand that one of your main priorities is to ramp up testing to accelerate the reopening of schools. I wanted to make you aware of a new technology - a low-cost connected SaaS solution - that will help mitigate the risks of reopening schools.

I've mentioned previously that EnerAllies is launching an air quality monitoring solution to mitigate Covid-19 airborne transmissions indoors. Our "Air Quality Optimization for Healthy Buildings" solution provides real-time data analytics that indicate whether ventilation is working, by measuring CO2 PPM and providing alerts and reports.

One big area of focus is to assist in the safe reopening of schools. California's Governor Newsom passed a law in October '20 (AB 841) that directs grants to schools to get a CO2 Monitoring service to assess ventilation effectiveness. The grants are administered through utility energy efficiency programs. The EnerAllies Air Quality Optimization solution meets all of the AB 841 requirements for this CO2 Monitoring service.

It occurred to me that AB 841 could be used as a template for other states across the country as part of the plan to safely reopen schools. Many schools don't have a building management system (BMS) in place to do real-time CO2 Monitoring, or the systems they have are not well-suited to providing easily accessible real-time data.

Amidst the fears of Covid-19 transmissions, I've heard anecdotal stories of school districts having a knee-jerk reaction of throwing money at ventilation upgrades. However, it is not a good allocation of resources to make these investments before establishing a data-driven baseline to understand which indoor spaces are ventilated properly versus those that are problematic. Once a school has a baseline, they can then determine whether the ventilation investments have been effective by measuring the 'before' and 'after'. An ideal program should be able to measure the results after the funds have been spent. Our solution provides that baseline measurement at a very low cost.

In short, we're addressing a huge gap in the Covid-19 airborne transmission mitigation solution set, with a very low cost SaaS-based IoT solution. To provide more information, I've attached two documents for reference:

1. Short overview deck on our Air Quality Optimization for Healthy Buildings
2. AB 841 Draft Guidelines (1/22/21): School Reopening Ventilation and Energy Efficiency Verification and Repair Program Guidelines (pages 18-19 describe the CO2 Monitoring requirements).

I know you're extremely busy, and I appreciate your time on this. I would be happy to answer any questions or speak directly to any of your colleagues that are working on addressing HVAC and ventilation-related issues as part of the Biden Administration's efforts in safely reopening schools.

Best,  
Rob

Rob Keil<mailto:rob@enerallies.com> | CEO & Co-Founder | (b)(6)  
EnerAllies, Inc.  
10096 Soquel Drive, Suite 2, Aptos, CA 95003 <<https://maps.google.com/maps?ll=37.383626,-122.009603&spn=0.010383,0.018389&t=m&z=16>>5003  
Reinventing Energy Management

**From:** Walensky, Rochelle (CDC/OD)  
**Sent:** Tue, 2 Mar 2021 15:09:35 +0000  
**To:** Zients, Jeffrey D. EOP/WHO;Quillian, Natalie H. EOP/WHO;Johnson, Carole A. EOP/WHO  
**Subject:** RE: [EXTERNAL] K-12 school reopening & other items

Yup – thank you,  
R

---

**From:** Zients, Jeffrey D. EOP/WHO (b)(6)  
**Sent:** Tuesday, March 2, 2021 8:57 AM  
**To:** Quillian, Natalie H. EOP/WHO (b)(6); Johnson, Carole A. EOP/WHO (b)(6)  
**Subject:** Fwd: [EXTERNAL] K-12 school reopening & other items

FYSA

Begin forwarded message:

**From:** "Shah, Rajiv" <[RajivShah@rockfound.org](mailto:RajivShah@rockfound.org)>  
**Date:** February 25, 2021 at 10:47:17 PM EST  
**To:** "Zients, Jeffrey D. EOP/WHO" (b)(6)  
**Subject:** [EXTERNAL] K-12 school reopening & other items

Jeff,

Congrats on all the great work you are doing. It is wonderful and refreshing to see all of the tangible progress and the ambition to set and achieve bold goals once again.

I am thrilled that our teams are working so well together. Just on Tuesday, Carole Johnson joined our State and Territory Alliance for Testing call. We had 125 attendees from 22 states join to learn more about the Biden Administration's testing plans and provide feedback on how things can be improved.

Sometime in the next few weeks, I would love to discuss a major G7 partnership we are spearheading with the UK on global genomic surveillance. This effort is critically needed and we are working with Tony Fauci, Francis Collins, and Rochelle Walensky already so we are partnering well with the USG. However, since it is a G7 effort, I wanted to make sure you were aware of this effort and will send a bit more information on it shortly.

We continue to work with partners across the country on K-12 school reopening. We work with ~30 states (from Texas and Florida to Massachusetts and Washington) and nearly 50 cities (from NYC and LA to Tulsa and Louisville) across America on this topic. Randi Weingarten and I

have done joint work, including [this USA Today OpEd](#), to forge some consensus across health and education stakeholders, and we are optimistic about meeting the goals you have set.

However, I worry about one roadblock in particular. The CDC guidance around 6 feet mandatory distancing in the context of so many other mitigation efforts is precluding a meaningful proportion of schools from reopening fully. For the schools that don't have the space or can't afford it, it places a further disadvantage on already vulnerable and hard hit communities.

I have attached two documents that describe why 3 feet is sufficient in the context of mask wearing and other mitigation steps. In fact, nearly half of American schools are open with a significant proportion of them not following the 6 ft guidance. The group of scientists and experts that have signed the letter in Massachusetts on this topic is impressive. And the basic reality is 6 feet should not be a mandatory minimum from a public health perspective if other mitigation steps are in place. I think this point of view is the consensus of our network of practitioners and experts, and I hope CDC could consider updating this guidance. The issue is that schools feel they need to adhere to the CDC guidance, and in practice this one prevents many from being fully open.

If there is anything that the Rockefeller team or national network can do to help on this or any other issue, please let us know.

Always here if you need me – [\(b\)\(6\)](#). Let me know how I can help.

Thanks,  
Raj

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Tue, 2 Mar 2021 14:55:51 +0000  
**To:** Harris-Aikens, Donna  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Got it, thanks. Will forward to Erin so she can be available for questions if necessary.

Greta Massetti, PhD  
**Task Force Lead**  
**Community Interventions and Critical Populations Task Force**  
**CDC COVID-19 Response**  
**JCC Mitigations and Risk Working Group Lead**  
Mobile: 678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

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**From:** Harris-Aikens, Donna <Donna.Harris-Aikens@ed.gov>  
**Sent:** Tuesday, March 2, 2021 8:50 AM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Your call whether to add Erin, she's more than welcome. Here was the draft agenda as of last night before news that Dr. Walensky would join. Osa will open the briefing then turn it to Dr. Walensky and then we'll turn to you, then me, etc. He does have a hard stop bc his ceremonial swearing in is at 6:30 at the WH

#### Agenda

1. Introductions
2. Safe School Reopening—National Strategy for the COVID-19 Response and Pandemic Preparedness (Osaremen Okolo)
3. *CDC Operational Strategy for K-12 Schools through Phased Mitigation* and the *ED COVID-19 Handbook Volume 1: Strategies for Safely Reopening Elementary and Secondary Schools* (Greta Massetti and Donna Harris-Aikens)
4. American Rescue Plan (Mo Tracey-Mooney)
5. Q&A

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Tuesday, March 2, 2021 8:45 AM  
**To:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Hi Donna, do you have a suggestion about how to plan for the briefing – should I just plan to provide a brief, 5-10-minute verbal overview of CDC's guidance and then answer questions? Any other suggestions or advice?

Also, I'm not sure what the plan is for the briefing, would it be helpful to have Erin Sauber-Schatz also join, or should we keep it to just me from CDC?

Thank you!

Greta Massetti, PhD  
**Task Force Lead**  
**Community Interventions and Critical Populations Task Force**  
**CDC COVID-19 Response**  
**JCC Mitigations and Risk Working Group Lead**  
Mobile: 678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

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**From:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>  
**Sent:** Tuesday, March 2, 2021 8:14 AM  
**To:** Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>  
**Cc:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>; Okolo, Osaremen F. EOP/WHO <(b)(6)> ; Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJRO@cdc.gov](mailto:FJRO@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Reczek, Jeffrey (CDC/OD/CDCWO) <[msq5@cdc.gov](mailto:msq5@cdc.gov)>; Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>  
**Subject:** Re: Connecting you for Dr. Cardona briefing

Great, thank you!

Sent from my iPhone

On Mar 2, 2021, at 8:08 AM, Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)> wrote:

Good morning,

Dr. Walensky is available 4:30-4:40 p.m.

Thanks,  
Teresa

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**From:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>  
**Sent:** Monday, March 1, 2021 8:43 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Cc:** Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>; Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>; Okolo, Osaremen F. EOP/WHO <(b)(6)> ; Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJRO@cdc.gov](mailto:FJRO@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Reczek, Jeffrey (CDC/OD/CDCWO) <[msq5@cdc.gov](mailto:msq5@cdc.gov)>; Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>  
**Subject:** Re: Connecting you for Dr. Cardona briefing

Yes still tomorrow. Thanks Greta!

Sent from my iPhone

On Mar 1, 2021, at 8:33 PM, Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)> wrote:

Is this 4:30pm tomorrow (Tuesday)? I am available then.

Greta Massetti, PhD  
**Task Force Lead**  
**Community Interventions and Critical Populations Task Force**  
**CDC COVID-19 Response**  
**JCC Mitigations and Risk Working Group Lead**  
Mobile: 678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

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**From:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>  
**Sent:** Monday, March 1, 2021 8:32 PM  
**To:** Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>; Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>; Okolo, Osaremen F. EOP/WHO <(b)(6)>  
**Cc:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[jge7@cdc.gov](mailto:jge7@cdc.gov)>; Reczek, Jeffrey (CDC/OD/CDCWO) <[msq5@cdc.gov](mailto:msq5@cdc.gov)>; Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Subject:** Re: Connecting you for Dr. Cardona briefing

Hi all—

It's looking like his swearing in will be tomorrow evening and his scheduler is asking if CDC is available at 4:30 for this briefing?

Sent from my iPhone

On Mar 1, 2021, at 6:30 PM, Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)> wrote:

WH has not yet set a confirmed time for the swearing in, but it is expected to come by 10 pm tonight.  
Will send as soon as I have confirmation of briefing time

---

**From:** Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>  
**Sent:** Monday, March 1, 2021 6:29 PM  
**To:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>; 'Pearlman, Aj (HHS/IOS)'

<[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>; 'Okolo, Osaremen F. EOP/WHO' (b)(6)  
**Cc:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Reczek, Jeffrey (CDC/OD/CDCWO) <[msq5@cdc.gov](mailto:msq5@cdc.gov)>; Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Good afternoon,

Dr. Walensky is available to join from 5:10-5:20 p.m.

Please advise if we can confirm this time.

Kind Regards,  
Teresa

## Teresa Williams

Scheduler for the CDC Director  
Program Specialist  
Office of the Director  
Centers for Disease Control and Prevention  
1600 Clifton Road, NE  
Building 21, OD Suite, 12th Floor  
Mail Stop H21-10  
Atlanta, GA 30329  
Direct: (404) 639-5998  
Main: (404) 639-7000  
Fax: (404) 639-7111  
email: [coo4@cdc.gov](mailto:coo4@cdc.gov)

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**From:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>  
**Sent:** Monday, March 1, 2021 11:57 AM  
**To:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; 'Pearlman, Aj (HHS/IOS)' <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>; 'Okolo, Osaremen F. EOP/WHO' (b)(6) Gershman, Lynn E. (CDC/OD/OCS) <[veu4@cdc.gov](mailto:veu4@cdc.gov)>; Williams, Teresa (CDC/OD/OCS) <[coo4@cdc.gov](mailto:coo4@cdc.gov)>  
**Cc:** Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Reczek, Jeffrey (CDC/OD/CDCWO) <[msq5@cdc.gov](mailto:msq5@cdc.gov)>  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Looping in the CDC director's scheduling team in case it works for a quick pop in to say hello.  
Thanks

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**From:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>  
**Sent:** Monday, March 1, 2021 11:53 AM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; 'Pearlman, Aj (HHS/IOS)' <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>; 'Okolo, Osaremen F. EOP/WHO' <(b)(6)>  
**Cc:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Reczek, Jeffrey (CDC/OD/CDCWO) <[msq5@cdc.gov](mailto:msq5@cdc.gov)>  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Greta and Osa, please hold 5-6 for the time being. Still tentative until we get time for his swearing in

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Monday, March 1, 2021 9:45 AM  
**To:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>; 'Pearlman, Aj (HHS/IOS)' <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>; 'Okolo, Osaremen F. EOP/WHO' <(b)(6)>  
**Cc:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Reczek, Jeffrey (CDC/OD/CDCWO) <[msq5@cdc.gov](mailto:msq5@cdc.gov)>  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Thanks Donna. I am flexible Tuesday afternoon and can move most things around. The main conflict is a call with WH and HHS 3:30-4:30, so if possible it would be better to avoid that.

Greta Massetti, PhD  
**Task Force Lead**  
**Community Interventions and Critical Populations Task Force**  
**CDC COVID-19 Response**  
**JCC Mitigations and Risk Working Group Lead**  
Mobile: 678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

---

**From:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>  
**Sent:** Monday, March 1, 2021 9:41 AM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; 'Pearlman, Aj (HHS/IOS)' <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>; 'Okolo, Osaremen F. EOP/WHO' <(b)(6)>  
**Cc:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Reczek, Jeffrey (CDC/OD/CDCWO) <[msq5@cdc.gov](mailto:msq5@cdc.gov)>  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Hi folks—we're still in a holding pattern for a time for Dr. Cardona's swearing in on Tuesday, so briefing is expected to be Tuesday afternoon, but without a firm time yet. If there are times tomorrow afternoon that will NOT work, please flag as soon as you can

Thanks for your patience  
Donna

Donna M. Harris-Aikens  
Senior Advisor for Policy and Planning  
Office of the Secretary  
U.S. Department of Education  
[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)  
202-257-0749

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**From:** Harris-Aikens, Donna  
**Sent:** Saturday, February 27, 2021 1:57 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>; Okolo, Osaremen F. EOP/WHO (b)(6)  
**Cc:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJRO@cdc.gov](mailto:FJRO@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Reczek, Jeffrey (CDC/OD/CDCWO) <[msq5@cdc.gov](mailto:msq5@cdc.gov)>  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Hi everyone—

I've put in a request with his scheduler but until we get a time for his swearing in ceremony on Tuesday morning, we're in bit of a holding pattern.

---

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Saturday, February 27, 2021 12:01 PM  
**To:** Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>; Okolo, Osaremen F. EOP/WHO (b)(6) Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>  
**Cc:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJRO@cdc.gov](mailto:FJRO@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>; Reczek, Jeffrey (CDC/OD/CDCWO) <[msq5@cdc.gov](mailto:msq5@cdc.gov)>  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Adding in Chris, Jeff, and Erin here for their awareness.

Greta Massetti, PhD  
**Task Force Lead**  
**Community Interventions and Critical Populations Task Force**  
**CDC COVID-19 Response**  
**JCC Mitigations and Risk Working Group Lead**  
Mobile: 678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

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**From:** Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>  
**Sent:** Saturday, February 27, 2021 11:55 AM  
**To:** Okolo, Osaremen F. EOP/WHO(b)(6) Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>  
**Cc:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Subject:** RE: Connecting you for Dr. Cardona briefing

Hi Donna and Osa,

Nice to hear from you. Adding in Sherri Berger and Greta here so that you can find a time for Greta and others from CDC if needed (b)(5) Feel free to work directly with Donna on a time, and once you do, please include Osa and Mo on the invite.

Let me know if any questions!

Thanks,  
AJ

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**From:** Okolo, Osaremen F. EOP/WHO(b)(6)  
**Sent:** Saturday, February 27, 2021 11:53 AM  
**To:** Harris-Aikens, Donna <[Donna.Harris-Aikens@ed.gov](mailto:Donna.Harris-Aikens@ed.gov)>  
**Cc:** Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>  
**Subject:** Connecting you for Dr. Cardona briefing

Donna—hope you're having a great weekend. For next steps in locking down a time for CDC to brief soon-to-be Secretary Cardona (!), I'm connecting you with HHS COVID-19 Response CoS AJ Pearlman. Please let me know once you all land on a time-(b)(5)

(b)(5)

Thank you!  
OO

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Fri, 22 Jan 2021 15:45:59 +0000  
**To:** Miller, Benjamin;Okolo, Osaremen F. EOP/WHO  
**Cc:** Berger, Sherri (CDC/OCOO/OD);Johnson, Carole A. EOP/WHO  
**Subject:** RE: Following up  
**Attachments:** K-12 Schools Operational Strategy 2021-1-21.docx

Thanks for the connection, Osaremen.

Ben,

Looking forward to working together on this. I am sharing a K-12 school reopening operational strategy document that is in CDC clearance. (b)(5)

(b)(5)

I did receive a draft of the document yesterday and we are looking it over. It would be great to have a call today (b)(5) I am available 11:30-12:45 or after 3:30.

We are really excited to work with ED on this and look forward to coordinating together.

Greta

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

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**From:** Miller, Benjamin <Benjamin.Miller@ed.gov>  
**Sent:** Friday, January 22, 2021 9:47 AM  
**To:** Okolo, Osaremen F. EOP/WHO (b)(6) Massetti, Greta M.  
(CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>  
**Cc:** Berger, Sherri (CDC/OCOO/OD) <sob8@cdc.gov>; Johnson, Carole A. EOP/WHO  
(b)(6)  
**Subject:** RE: Following up

Thanks Osaremen!

Greta,  
It's very nice to meet you over email. I've got some ED colleagues lined up who would be happy to chat. Do you all have a copy of the ED guidance yet? And would it make sense to try and set up a phone call among us today?

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**From:** Okolo, Osaremen F. EOP/WHO (b)(6)  
**Sent:** Friday, January 22, 2021 9:44 AM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>); Miller, Benjamin <[Benjamin.Miller@ed.gov](mailto:Benjamin.Miller@ed.gov)>

**Cc:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Johnson, Carole A. EOP/WHO

(b)(6)

**Subject:** Following up

Greta,

Thanks again to you and your colleagues for making the time to speak with us yesterday on short notice. I wanted to connect you with Ben Miller, who's coordinating the COVID-19 response at the Department of Education. I'll let you both take it from here for next steps.

Osaremen

--

**Osaremen Fortune Okolo**

White House Office on COVID-19 Response

C: (b)(6)

(b)(5)

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Wed, 17 Feb 2021 23:11:03 +0000  
**To:** Cardichon, Jessica  
**Cc:** Schecter, Anna (CDC/DDNID/NCCDPHP/OSH)  
**Subject:** RE: Introduction

Sure, I'll email her and copy you.

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

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**From:** Cardichon, Jessica <jessica.Cardichon@ed.gov>  
**Sent:** Wednesday, February 17, 2021 6:04 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>  
**Cc:** Schecter, Anna (CDC/DDNID/NCCDPHP/OSH) <zho7@cdc.gov>  
**Subject:** RE: Introduction

I am not sure, Lisa's email is below. Do you want to reach out to her directly or want me to connect you over email?

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Wednesday, February 17, 2021 6:02 PM  
**To:** Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>  
**Cc:** Schecter, Anna (CDC/DDNID/NCCDPHP/OSH) <[zho7@cdc.gov](mailto:zho7@cdc.gov)>  
**Subject:** RE: Introduction

Hi Jessica,

Circling back on this, and adding our partnerships lead, Anna Schecter  
[(b)(5)]  
[(b)(5)]

Can you forward a meeting request, or connect us to who is setting up the discussion?

Thanks so much,

Greta

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Wednesday, February 17, 2021 9:45 AM  
**To:** Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>  
**Subject:** Re: Introduction

Thanks for the connection. I think I can join tomorrow. I

Greta Massetti, PhD  
Centers for Disease Control and Prevention  
(770) 488-3943  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

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**From:** Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>  
**Sent:** Wednesday, February 17, 2021 9:40:02 AM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Subject:** FW: Introduction

Hi Greta, please see the request below...it is short notice but wanted to forward in case you are interested. Thanks@

---

**From:** Lisa Longo <[lisa-cts@consultcts.com](mailto:lisa-cts@consultcts.com)>  
**Sent:** Wednesday, February 17, 2021 9:00 AM  
**To:** Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>  
**Subject:** FW: Introduction

Ms. Cardichon, thank you and resending this request to join the PA School Board Association tomorrow, Thursday at Noon. Please let me know if you or a surrogate are available. I would also love to schedule time to speak to you regarding opportunity to work at the Department of Education. Please feel free to call me with any questions.

Regards,  
Lisa Longo

(b)(6)

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**From:** Jessica Cardichon (b)(6)  
**Sent:** Tuesday, February 16, 2021 9:14 PM  
**To:** [lisa-cts@consultcts.com](mailto:lisa-cts@consultcts.com)  
**Subject:** Re: Introduction

Hi Lisa, thank you for reaching out. If you wouldn't mind sending the full request to my work email, I can forward to the CDC. My email is [jessica.cardichon@ed.gov](mailto:jessica.cardichon@ed.gov). Thanks, Jessica

On Mon, Feb 15, 2021 at 2:09 PM Lisa Longo <[lisa-cts@consultcts.com](mailto:lisa-cts@consultcts.com)> wrote:  
Ms. Cardichon, how are you? I was given your name by Maria Ferguson who I worked with on the Biden Public Education Committee. It was such an honor to work with that group. I was part of the team that co-authored several White Papers, one on reopening schools and I was also the lead on the authority and funding outline.

After reading the new CDC guidelines I started drafting an outline for school districts and reached out to the PA School Board Association, they are having an online presentation on Thursday and wondered if I could help engage a surrogate from the CDC to speak. Maria suggested I contact you.

Please feel free to call me, (b)(6)

Regards,

Lisa Longo

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Wed, 10 Feb 2021 19:07:28 +0000  
**To:** Pearlman, Aj (HHS/IOS);Jones, Christopher M. (CDC/DDNID/NCIPC/OD)  
**Cc:** Figueroa, Marvin (HHS/IEA);Berger, Sherri (CDC/OCOO/OD);Stevens, Lee (OS/IEA);Baker, Michael (OS/IEA);Frey, Meghan T. (CDC/DDNID/NCIPC/DIP)  
**Subject:** RE: NEA

Sorry – the email came on Tuesday afternoon. The meeting was that morning – hosted by CCSSO and about 17 other education partners. (b)(5)

(b)(5)

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

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**From:** Pearlman, Aj (HHS/IOS) <Aj.Pearlman@hhs.gov>  
**Sent:** Wednesday, February 10, 2021 2:05 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>; Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <FJR0@cdc.gov>  
**Cc:** Figueroa, Marvin (HHS/IEA) <Marvin.Figueroa@hhs.gov>; Berger, Sherri (CDC/OCOO/OD) <sob8@cdc.gov>; Stevens, Lee (OS/IEA) <Lee.Stevens@hhs.gov>; Baker, Michael (OS/IEA) <Michael.Baker@hhs.gov>; Frey, Meghan T. (CDC/DDNID/NCIPC/DIP) <wpk5@cdc.gov>  
**Subject:** RE: NEA

What was the meeting this morning?

---

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Wednesday, February 10, 2021 2:02 PM  
**To:** fjr0 <[fjr0@cdc.gov](mailto:fjr0@cdc.gov)>; Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>  
**Cc:** Figueroa, Marvin (HHS/IEA) <[Marvin.Figueroa@hhs.gov](mailto:Marvin.Figueroa@hhs.gov)>; Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Stevens, Lee (OS/IEA) <[Lee.Stevens@hhs.gov](mailto:Lee.Stevens@hhs.gov)>; Baker, Michael (OS/IEA) <[Michael.Baker@hhs.gov](mailto:Michael.Baker@hhs.gov)>; Frey, Meghan T. (CDC/DDNID/NCIPC/DIP) <[wpk5@cdc.gov](mailto:wpk5@cdc.gov)>  
**Subject:** RE: NEA

Here's the message we received.

Dear Anna,

I am writing from the National Education Association to arrange a conversation about the soon-to-be-released CDC guidance on schools. In a meeting this morning, Dr. Greta Massetti suggested we reach out to you to talk more about the “phased mitigation” approach she mentioned. We would like to understand it better, but we also have concerns that we are hoping to discuss before the document is

released. We know that the guidance is likely to be released very soon, so we would appreciate the chance to talk today, if possible.

Thank you. Joel

Joel Solomon  
Senior Policy Analyst  
Collective Bargaining and Member Advocacy Department  
National Education Association  
1201 16th Street, NW  
Washington, D.C. 20036  
(202) 822-7248

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

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**From:** Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>  
**Sent:** Wednesday, February 10, 2021 2:00 PM  
**To:** Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>  
**Cc:** Figueroa, Marvin (HHS/IEA) <[Marvin.Figueroa@hhs.gov](mailto:Marvin.Figueroa@hhs.gov)>; Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Stevens, Lee (OS/IEA) <[Lee.Stevens@hhs.gov](mailto:Lee.Stevens@hhs.gov)>; Baker, Michael (OS/IEA) <[Michael.Baker@hhs.gov](mailto:Michael.Baker@hhs.gov)>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Frey, Meghan T. (CDC/DDNID/NCIPC/DIP) <[wpk5@cdc.gov](mailto:wpk5@cdc.gov)>  
**Subject:** RE: NEA

Adding Greta and Meghan who have been managing to provide the specifics.

---

**From:** Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>  
**Sent:** Wednesday, February 10, 2021 1:58 PM  
**To:** Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>  
**Cc:** Figueroa, Marvin (HHS/IEA) <[Marvin.Figueroa@hhs.gov](mailto:Marvin.Figueroa@hhs.gov)>; Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>; Stevens, Lee (OS/IEA) <[Lee.Stevens@hhs.gov](mailto:Lee.Stevens@hhs.gov)>; Baker, Michael (OS/IEA) <[Michael.Baker@hhs.gov](mailto:Michael.Baker@hhs.gov)>  
**Subject:** RE: NEA

Adding in IEA. Do you know what they would like to discuss?

---

**From:** Jones, Christopher M. (CDC/DDNID/NCIPC/OD) <[FJR0@cdc.gov](mailto:FJR0@cdc.gov)>  
**Sent:** Wednesday, February 10, 2021 1:50 PM  
**To:** Pearlman, Aj (HHS/IOS) <[Aj.Pearlman@hhs.gov](mailto:Aj.Pearlman@hhs.gov)>  
**Cc:** Berger, Sherri (CDC/OCOO/OD) <[sob8@cdc.gov](mailto:sob8@cdc.gov)>

**Subject:** NEA

**Importance:** High

Hey AJ,

NEA reached out to the response her at CDC and was hoping to set up a call with Greta on the school guidance. (b)(5)

(b)(5)

Christopher M. Jones, PharmD, DrPH, MPH  
CAPT, US Public Health Service  
Acting Associate Director for Communication  
Centers for Disease Control and Prevention  
O: 404-498-0756 | C: (b)(6)  
E: [fjr0@cdc.gov](mailto:fjr0@cdc.gov)

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Thu, 4 Feb 2021 19:31:54 +0000  
**To:** Halle, Benjamin;Jones, Christopher M. (CDC/DDNID/NCIPC/OD);Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP)  
**Cc:** Rowe, Courtney M. EOP/WHO;Okolo, Osaremen F. EOP/WHO;Harris-Aikens, Donna;Honeysett, Adam;Watkins-Foote, Kimberly;Johnson, Carole A. EOP/WHO;Pearlman, Aj (HHS/IOS)  
**Subject:** RE: outreach around CDC/ ED guidance

(b)(5)

(b)(5)

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Fri, 12 Feb 2021 03:25:21 +0000  
**To:** McKinney, Jessica;Cardichon, Jessica  
**Cc:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP)  
**Subject:** RE: Question re: OMB Feedback ED COVID Guidance

I just checked all of these and they should be good to go. We don't have any plans to remove these links, as far as I know.

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

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**From:** McKinney, Jessica <[Jessica.Mckinney@ed.gov](mailto:Jessica.Mckinney@ed.gov)>  
**Sent:** Thursday, February 11, 2021 7:52 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>  
**Cc:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>  
**Subject:** RE: Question re: OMB Feedback ED COVID Guidance

A few more webpage checks (sorry for the long list; just want to be absolutely sure):

(b)(5)

- What to do if a Student Becomes Sick at School (updated Sept. 1):  
<https://www.cdc.gov/coronavirus/2019-ncov/community/schools-childcare/student-becomes-sick-diagnosis-flowchart.html>
- Strategies for Protecting K-12 School Staff From COVID-19 (updated Jan. 4), especially the ventilation section: <https://www.cdc.gov/coronavirus/2019-ncov/community/schools-childcare/k-12-staff.html#engineering-controls>
- Sports Programs FAQ (Dec. 31): <https://www.cdc.gov/coronavirus/2019-ncov/community/schools-childcare/youth-sports-faq.html>

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**From:** McKinney, Jessica

**Sent:** Thursday, February 11, 2021 7:21 PM

**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>

**Subject:** RE: Question re: OMB Feedback ED COVID Guidance

(b)(5)

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**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>

**Sent:** Thursday, February 11, 2021 6:39 PM

**To:** McKinney, Jessica <[Jessica.Mckinney@ed.gov](mailto:Jessica.Mckinney@ed.gov)>; Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>

**Subject:** RE: Question re: OMB Feedback ED COVID Guidance

Sure.

Greta Massetti, Ph.D.

**Centers for Disease Control and Prevention**

678.457.9741

[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

---

**From:** McKinney, Jessica <[Jessica.Mckinney@ed.gov](mailto:Jessica.Mckinney@ed.gov)>

**Sent:** Thursday, February 11, 2021 6:38 PM

**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>

**Subject:** RE: Question re: OMB Feedback ED COVID Guidance

(b)(5)

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**From:** McKinney, Jessica

**Sent:** Thursday, February 11, 2021 6:35 PM

**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>

**Subject:** RE: Question re: OMB Feedback ED COVID Guidance

Thanks very much, Greta. Really appreciate it! I'm working to align and will shortly send over where we are. [REDACTED] (b)(5)

---

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Thursday, February 11, 2021 6:31 PM  
**To:** Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>  
**Cc:** McKinney, Jessica <[Jessica.Mckinney@ed.gov](mailto:Jessica.Mckinney@ed.gov)>  
**Subject:** RE: Question re: OMB Feedback ED COVID Guidance

My comments attached – [REDACTED] (b)(5)

[REDACTED] (b)(5)

I'm also adding the clean and tracked changes version of our document – just sent back to OMB. I don't think there are major discrepancies with your document...

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

---

**From:** Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>  
**Sent:** Thursday, February 11, 2021 6:06 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Cc:** McKinney, Jessica <[Jessica.Mckinney@ed.gov](mailto:Jessica.Mckinney@ed.gov)>  
**Subject:** Question re: OMB Feedback ED COVID Guidance

Hi Greta, I know you are managing a ton right now, but wanted to see if you could take a look at what we received from OMB (attached). [REDACTED] (b)(5)

[REDACTED] (b)(5)

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Sat, 13 Feb 2021 22:52:45 +0000  
**To:** Cardichon, Jessica;Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP)  
**Cc:** Halle, Benjamin  
**Subject:** RE: Request for clarification

Hi Jessica,

We can definitely provide a response to the question (b)(5)

(h)(5) You could have Melissa McGrath reach out to Erin and me and we can draft a response.

Hope you are getting some rest today – you guys pulled that Handbook together so quickly, and it is such a valuable resource for schools!

/g

Greta Massetti, Ph.D.  
**Centers for Disease Control and Prevention**  
678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)  
<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

---

**From:** Cardichon, Jessica <jessica.Cardichon@ed.gov>  
**Sent:** Friday, February 12, 2021 9:55 PM  
**To:** Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <ige7@cdc.gov>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>  
**Cc:** Halle, Benjamin <Benjamin.Halle@ed.gov>  
**Subject:** Fwd: Request for clarification

Hi Greta and Erin, congrats on your release today and thanks again for all your great work and support throughout this whole process.

Please see the question below, I wanted to get your thoughts on how you are responding to these types of questions. I think this is the one that is going to keep coming up!

---

**From:** Melissa McGrath <[Melissa.McGrath@ccsso.org](mailto:Melissa.McGrath@ccsso.org)>  
**Sent:** Friday, February 12, 2021 6:28 PM  
**To:** Cardichon, Jessica  
**Cc:** Peter Zamora  
**Subject:** FW: Request for clarification

Hi Jessica,  
Thank you again for the call this morning. As anticipated, we fielded questions from a few states on the language regarding physical distancing. In particular, as the state chief in Virginia outlines below, the references in the tables on pages 17 and 18 of the operational strategy to "Physical distancing of 6 feet

or more is required" is causing challenges for schools that are already open for in-person instruction using layered mitigation.

Is there someone at ED who can assist with this, or can you direct me to the best person at CDC to assist?

Thanks in advance!

Melissa



**Melissa McGrath**

Chief of Staff

Chief of Staff

Email: [Melissa.McGrath@ccss.org](mailto:Melissa.McGrath@ccss.org)

Office: [202-336-7034](tel:202-336-7034)

Mobile: [\(b\)\(6\)](#)

One Massachusetts Ave. NW, Suite 700  
Washington, DC 20001  
[https://www.ccsso.org](http://www.ccsso.org)

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. Please note that any views or opinions presented in this email are solely those of the author and do not necessarily represent those of CCSSO.

**From:** Lane, James <[james.lane@doe.virginia.gov](mailto:james.lane@doe.virginia.gov)>

**Sent:** Friday, February 12, 2021 5:23 PM

**To:** Carissa Moffat Miller, Ph.D. <[Carissa.Miller@ccss.org](mailto:Carissa.Miller@ccss.org)>; Coy, Holly <[holly.coy@doe.virginia.gov](mailto:holly.coy@doe.virginia.gov)>; Melissa McGrath <[Melissa.McGrath@ccss.org](mailto:Melissa.McGrath@ccss.org)>

**Subject:** Request for clarification

Melissa,

Our team has read the new CDC guidance and some of the language is much more specific about requiring 6ft of distancing especially when their data is "red (high)." Many states that have LEAs doing in-person learning five days a week, like a large percentage of Virginia school districts, are able to accomplish that by following a practice where less than 6ft of distancing can be done when combined with other mitigation strategies such as masking. All of Virginia is currently in the red and orange category. Thus, if 6ft is now required every school division doing 5 days a week will have to roll back to hybrid. I understand that the CDC is guidance only; however, our state works diligently to stay in alignment with national health recommendations and we want to make sure that we understand the best information based on science. Thus, if we successfully implement other mitigation strategies, is 6ft now required or can there be flexibility in this standard? If the intent is to allow flexibility in distancing when combined with masking, a nation-wide clarification is needed immediately before our school divisions come back on Tuesday and begin announcing changes to their current plans.

Thanks!

James

--

James F. Lane, Ed. D.  
Superintendent of Public Instruction  
Virginia Department of Education  
Sent from my iPhone

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Sun, 14 Feb 2021 23:03:16 +0000  
**To:** Melissa McGrath;Cardichon, Jessica  
**Cc:** Peter Zamora;Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP)  
**Subject:** RE: Request for clarification

Hi Melissa,

Thank you for reaching out and passing on Dr. Lane's inquiry. We appreciate CCSSO's commitment to safe in-person instruction in schools. The CDC's K-12 Operational is meant to assist state, tribal, local, and territorial officials in making decisions on how to open K-12 schools for in-person instruction safely.

The phased mitigation component of the K-12 Operational Strategy, as Table 2 indicates, recommends that 6 feet of physical distance be required in schools in areas of substantial and high community transmission. This recommendation and the definition of physical distancing as 6 feet or more are based on numerous studies that at least 6 feet of distance are necessary to reduce transmission of SARS-CoV-2 infection. The epidemiology of SARS-CoV-2 indicates that most infections are spread through close contact between persons who are within 6 feet for a total of 15 minutes or more. Evidence also shows that a significant proportion of SARS-CoV-2 infections occur without symptoms and that infection can be spread by people showing no symptoms. Children with COVID-19 are significantly more likely than adults to have no symptoms or mild, non-specific symptoms. The science thus suggests that asymptomatic spread within a school may be a particular concern in areas of substantial or high community transmission, when one or more cases of COVID-19 are more likely to be introduced into the school environment. Therefore, in an abundance of caution CDC recommends that physical distancing be required for schools in areas of substantial or high community transmission. Ensuring 6 feet of distance also helps minimize crowding in classrooms.

The phased mitigation recommendations are meant to assist school and STLT officials in making decisions, through regular monitoring of local indicators. As school officials monitor indicators and thresholds, they should take local trends and other factors into account when making decisions about in-person learning. The K-12 Operational Strategy suggests that such decisions should be guided by information on school-specific factors such as implementation of mitigation strategies, local needs, stakeholder input, school experience, and the number of cases among students, teachers, and staff. School leaders may use the information in the CDC guidance and apply local contextual factors to make decisions based on what is working well and what needs to be adjusted to strengthen mitigation in their own communities and schools. The recommendations in the K-12 Operational Strategy are not intended to require schools to close or restrict in-person learning for those schools that are already providing in-person instruction (either hybrid or full in-person). Schools that are already open for in-person instruction can remain open, if they strictly implement mitigation strategies and have few cases. A decision to remain open (either hybrid or full in-person) should involve considerations for further strengthening mitigation strategies and continuing to monitor cases to reassess decisions.

CDC is aware that many schools and districts are successfully providing in-person instruction safely, either in hybrid or full in-person learning, through the use of mitigation. There are many schools

implementing mitigation and finding that their plans are resulting in few cases in schools. A number of schools and districts are adapting or implementing variations to CDC's guidance as needed for local context. When these experiences are reflected in published studies, the successes and lessons learned can help other schools and can inform future updates to CDC guidance. We are continuing to review the evidence and will update the guidance as the science evolves. At this time, the preponderance of evidence suggests that 6 feet of distance is critical in minimizing spread in schools. We welcome the opportunity to learn from the experiences of schools in Virginia and other states through efforts to collect data that can inform future updates to guidance.

We would welcome the opportunity to further clarify if additional support would be helpful. Many thanks for your continued partnership!

Best,

Greta

Greta Massetti, Ph.D.

**Centers for Disease Control and Prevention**

678.457.9741

[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

<https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/>

---

**From:** Melissa McGrath <Melissa.McGrath@ccss.o.org>

**Sent:** Saturday, February 13, 2021 8:11 PM

**To:** Cardichon, Jessica <jessica.Cardichon@ed.gov>

**Cc:** Peter Zamora <Peter.Zamora@ccss.o.org>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <ige7@cdc.gov>

**Subject:** Re: Request for clarification

Thank you, Jessica!

It's great to be connected with you both. We appreciate any clarification the CDC can offer here. Or happy to facilitate a call with Virginia officials as well.

Thanks,

Melissa

Get [Outlook for iOS](#)

**Melissa McGrath**

Chief of Staff

Chief of Staff

Council of Chief State School Officers

Office: [202-336-7034](tel:202-336-7034)

Mobile (b)(6)

---

**From:** Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>

**Sent:** Saturday, February 13, 2021 7:02 PM

**To:** Melissa McGrath

**Cc:** Peter Zamora; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP); Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP)  
**Subject:** RE: Request for clarification

Hi Melissa, I am cc'ing Erin Sauber-Schatz and Greta Massetti with CDC. They lead the CDC guidance, are wonderful, and can more specifically speak to the question below.

---

**From:** Melissa McGrath <[Melissa.McGrath@ccssso.org](mailto:Melissa.McGrath@ccssso.org)>  
**Sent:** Friday, February 12, 2021 6:28 PM  
**To:** Cardichon, Jessica <[jessica.Cardichon@ed.gov](mailto:jessica.Cardichon@ed.gov)>  
**Cc:** Peter Zamora <[Peter.Zamora@ccssso.org](mailto:Peter.Zamora@ccssso.org)>  
**Subject:** FW: Request for clarification

Hi Jessica,

Thank you again for the call this morning. As anticipated, we fielded questions from a few states on the language regarding physical distancing. In particular, as the state chief in Virginia outlines below, the references in the tables on pages 17 and 18 of the operational strategy to “Physical distancing of 6 feet or more is required” is causing challenges for schools that are already open for in-person instruction using layered mitigation.

Is there someone at ED who can assist with this, or can you direct me to the best person at CDC to assist?

Thanks in advance!  
Melissa



**Melissa McGrath**

Chief of Staff  
Chief of Staff

Email: [Melissa.McGrath@ccssso.org](mailto:Melissa.McGrath@ccssso.org)

Office: 202-336-7034

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(b)(6)

One Massachusetts Ave. NW, Suite 700  
Washington, DC 20001

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This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. Please note that any views or opinions presented in this email are solely those of the author and do not necessarily represent those of CCSSO.

---

**From:** Lane, James <[james.lane@doe.virginia.gov](mailto:james.lane@doe.virginia.gov)>  
**Sent:** Friday, February 12, 2021 5:23 PM  
**To:** Carissa Moffat Miller, Ph.D. <[Carissa.Miller@ccssso.org](mailto:Carissa.Miller@ccssso.org)>; Coy, Holly <[holly.coy@doe.virginia.gov](mailto:holly.coy@doe.virginia.gov)>;  
Melissa McGrath <[Melissa.McGrath@ccssso.org](mailto:Melissa.McGrath@ccssso.org)>  
**Subject:** Request for clarification

Melissa,

Our team has read the new CDC guidance and some of the language is much more specific about requiring 6ft of distancing especially when their data is “red (high).” Many states that have LEAs doing in-person learning five days a week, like a large percentage of Virginia school districts, are able to accomplish that by following a practice where less than 6ft of distancing can be done when combined with other mitigation strategies such as masking. All of Virginia is currently in the red and orange category. Thus, if 6ft is now required every school division doing 5 days a week will have to roll back to hybrid. I understand that the CDC is guidance only; however, our state works diligently to stay in alignment with national health recommendations and we want to make sure that we understand the best information based on science. Thus, if we successfully implement other mitigation strategies, is 6ft now required or can there be flexibility in this standard? If the intent is to allow flexibility in distancing when combined with masking, a nation-wide clarification is needed immediately before our school divisions come back on Tuesday and begin announcing changes to their current plans.

Thanks!

James

--

James F. Lane, Ed. D.  
Superintendent of Public Instruction  
Virginia Department of Education  
Sent from my iPhone

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
**Sent:** Tue, 2 Mar 2021 15:04:21 +0000  
**To:** Shapiro, Craig (CDC/DDID/NCEZID/OD);Gastfriend, Daniel Z. EOP/OMB;Taverna, Andrea T. EOP/OMB;Nicholas, Paul J.  
**Cc:** Williams, Ian (CDC/DDPHSIS/CPR/OD);Shepard, Colin W. (CDC/DDPHSIS/CPR/OD);Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP)  
**Subject:** RE: School Data Follow Up

(b)(5)

(b)(5)

We can discuss more when we meet

today.

Greta Massetti, PhD  
**Task Force Lead**  
**Community Interventions and Critical Populations Task Force**  
**CDC COVID-19 Response**  
**JCC Mitigations and Risk Working Group Lead**  
Mobile: 678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

---

**From:** Shapiro, Craig (CDC/DDID/NCEZID/OD) <cns1@cdc.gov>  
**Sent:** Tuesday, March 2, 2021 12:18 AM  
**To:** Gastfriend, Daniel Z. EOP/OMB (b)(6); Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>; Taverna, Andrea T. EOP/OMB (b)(6); Nicholas, Paul J. <Paul.Nicholas@jhuapl.edu>  
**Cc:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <iaw3@cdc.gov>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <cvs8@cdc.gov>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <ige7@cdc.gov>  
**Subject:** RE: School Data Follow Up

(b)(5)

--Craig

---

**From:** Gastfriend, Daniel Z. EOP/OMB (b)(6)  
**Sent:** Monday, March 1, 2021 10:00 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <ghz6@cdc.gov>; Taverna, Andrea T. EOP/OMB (b)(6); Shapiro, Craig (CDC/DDID/NCEZID/OD) <cns1@cdc.gov>; Nicholas, Paul J. <Paul.Nicholas@jhuapl.edu>  
**Cc:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <iaw3@cdc.gov>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <cvs8@cdc.gov>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <ige7@cdc.gov>  
**Subject:** RE: School Data Follow Up

Got it. Thanks, really helpful.

For us to discuss tomorrow (b)(5)

(b)(5)

---

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Monday, March 1, 2021 4:05 PM  
**To:** Gastfriend, Daniel Z. EOP/OMB (b)(6) Taverna, Andrea T. EOP/OMB (b)(6)  
(b)(6) Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>  
**Cc:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <[cvs8@cdc.gov](mailto:cvs8@cdc.gov)>; Sauber-Schatz, Erin K. (CDC/DDNID/NCIPC/DIP) <[ige7@cdc.gov](mailto:ige7@cdc.gov)>  
**Subject:** RE: School Data Follow Up

(b)(5)

Greta Massetti, PhD  
**Task Force Lead**  
**Community Interventions and Critical Populations Task Force**  
**CDC COVID-19 Response**  
**JCC Mitigations and Risk Working Group Lead**  
Mobile: 678.457.9741  
[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

---

**From:** Gastfriend, Daniel Z. EOP/OMB (b)(6)  
**Sent:** Monday, March 1, 2021 3:57 PM  
**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Taverna, Andrea T. EOP/OMB (b)(6)  
(b)(6) Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>  
**Cc:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <[cvs8@cdc.gov](mailto:cvs8@cdc.gov)>  
**Subject:** RE: School Data Follow Up

Thanks Greta. (b)(5)

(b)(5)

---

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Sent:** Monday, March 1, 2021 11:52 AM  
**To:** Taverna, Andrea T. EOP/OMB (b)(6) Gastfriend, Daniel Z. EOP/OMB (b)(6)  
(b)(6) Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>  
**Cc:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <[cvs8@cdc.gov](mailto:cvs8@cdc.gov)>  
**Subject:** RE: School Data Follow Up

Hi everyone, I wanted to share a new dashboard with information about school learning mode. This was just launched this weekend. (b)(5)

(b)(5)

New return to school tracker:

[Return to Learn Tracker](#)

And, article in EdWeek about it:

[New Resource Tracks School System Reopening \(Opinion\) \(edweek.org\)](#)

(b)(5)

Greta Massetti, PhD

**Task Force Lead**

**Community Interventions and Critical Populations Task Force**

**CDC COVID-19 Response**

**JCC Mitigations and Risk Working Group Lead**

Mobile: 678.457.9741

[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

---

**From:** Taverna, Andrea T. EOP/OMB (b)(6)

**Sent:** Sunday, February 28, 2021 8:40 PM

**To:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Gastfriend, Daniel Z. EOP/OMB (b)(6) Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Nicholas,

Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>

**Cc:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD)

<[cvs8@cdc.gov](mailto:cvs8@cdc.gov)>

**Subject:** RE: School Data Follow Up

Hi all,

(b)(5)

Welcome feedback from all & thanks again Paul,  
Andie

---

**From:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>

**Sent:** Friday, February 26, 2021 7:26 PM

**To:** Gastfriend, Daniel Z. EOP/OMB · (b)(6) Shapiro, Craig

(CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Taverna, Andrea T. EOP/OMB (b)(6)  
Cc: Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <[cvs8@cdc.gov](mailto:cvs8@cdc.gov)>  
**Subject:** RE: School Data Follow Up

Hi everyone,

(b)(5)

Greta Massetti, Ph.D.

**Centers for Disease Control and Prevention**

678.457.9741

[gmassetti@cdc.gov](mailto:gmassetti@cdc.gov)

>>><https://www.cdc.gov/violenceprevention/childabuseandneglect/vacs/<<<>;

---

**From:** Gastfriend, Daniel Z. EOP/OMB (b)(6)  
**Sent:** Friday, February 26, 2021 1:29 PM  
**To:** Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Taverna, Andrea T. EOP/OMB (b)(6)  
**Cc:** Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <[cvs8@cdc.gov](mailto:cvs8@cdc.gov)>  
**Subject:** RE: School Data Follow Up

Thanks Paul. (b)(5)

(b)(5)

(b)(5)

---

**From:** Shapiro, Craig (CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>  
**Sent:** Friday, February 26, 2021 1:13 PM  
**To:** Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>; Taverna, Andrea T. EOP/OMB (b)(6)  
**Cc:** Gastfriend, Daniel Z. EOP/OMB (b)(6) Massetti, Greta M. (CDC/DDNID/NCIPC/DVP) <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>;

Shepard, Colin W. (CDC/DDPHSIS/CPR/OD) <[cvs8@cdc.gov](mailto:cvs8@cdc.gov)>

**Subject:** RE: School Data Follow Up

+ Colin.

---

**From:** Nicholas, Paul J. <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>

**Sent:** Friday, February 26, 2021 1:08 PM

**To:** Taverna, Andrea T. EOP/OMB <(b)(6)>

**Cc:** Gastfriend, Daniel Z. EOP/OMB <(b)(6)> Shapiro, Craig  
(CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)

<[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>

**Subject:** RE: School Data Follow Up

Hi Andie,

Please find attached the requested assessment on using <(b)(5)>

(b)(5)

Cheers,

Paul

---

**From:** "Nicholas, Paul J." <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>

**Date:** Friday, February 19, 2021 at 20:17

**To:** "Taverna, Andrea T. EOP/OMB" <(b)(6)>

**Cc:** "Gastfriend, Daniel Z. EOP/OMB" <(b)(6)> Shapiro, Craig  
(CDC/DDPHSIS/CPR/DEO)" <[cns1@cdc.gov](mailto:cns1@cdc.gov)>, "Massetti, Greta M.  
(CDC/DDNID/NCIPC/DVP)" <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>, "Williams, Ian (CDC/DDPHSIS/CPR/OD)"  
<[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>

**Subject:** Re: [EXT] RE: School Data Follow Up

Sounds good Andie, we'll get started on this and will let you know if we experience any hiccups.

(b)(5)

Cheers,

Paul

---

**From:** "Taverna, Andrea T. EOP/OMB" [(b)(6)]  
**Date:** Friday, February 19, 2021 at 19:08  
**To:** "Gastfriend, Daniel Z. EOP/OMB" [(b)(6)] "Shapiro, Craig  
(CDC/DDPHSIS/CPR/DEO)" <[cns1@cdc.gov](mailto:cns1@cdc.gov)>, "Massetti, Greta M.  
(CDC/DDNID/NCIPC/DVP)" <[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>, "Nicholas, Paul J."  
<[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>  
**Cc:** "Williams, Ian (CDC/DDPHSIS/CPR/OD)" <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>  
**Subject:** [EXT] RE: School Data Follow Up

Hi Paul,

Mid next week is totally fine, no rush.

(b)(5)

Sorry to send you on a bit of a chase for this data!

-Andie

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**From:** Taverna, Andrea T. EOP/OMB  
**Sent:** Friday, February 19, 2021 5:00 PM  
**To:** Gastfriend, Daniel Z. EOP/OMB [(b)(6)] Shapiro, Craig  
(CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
<[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Nicholas, Paul (jhuapl.edu) <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>  
**Cc:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>  
**Subject:** RE: School Data Follow Up

Hi Paul,

Having security trouble responding directly to your note, but attaching it here for reference.

(b)(5)

(b)(5)

All the best,  
Andie

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**From:** Gastfriend, Daniel Z. EOP/OMB  
**Sent:** Friday, February 19, 2021 1:17 PM  
**To:** Taverna, Andrea T. EOP/OMB (b)(6) Shapiro, Craig  
(CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
<[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>; Nicholas, Paul (jhuapl.edu) <[Paul.Nicholas@jhuapl.edu](mailto:Paul.Nicholas@jhuapl.edu)>  
**Cc:** Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>  
**Subject:** RE: School Data Follow Up

Thanks for sharing, Andie.

+Paul – see below. (b)(5)

(b)(5)

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**From:** Taverna, Andrea T. EOP/OMB <(b)(6)>  
**Sent:** Friday, February 19, 2021 11:27 AM

**To:** Gastfriend, Daniel Z. EOP/OMB <(b)(6)> Shapiro, Craig  
(CDC/DDID/NCEZID/OD) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Massetti, Greta M. (CDC/DDNID/NCIPC/DVP)  
<[ghz6@cdc.gov](mailto:ghz6@cdc.gov)>  
**Subject:** School Data Follow Up

Hi –

Daniel, hugely appreciate the reminder that I owed the team the following paper:

(b)(5)

All the best,  
Andie

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**From:** Gastfriend, Daniel Z. EOP/OMB  
**Sent:** Thursday, February 18, 2021 4:19 PM  
**To:** COVID-DATA-RFI (OS/ASPR) <[COVID-Data-RFI@hhs.gov](mailto:COVID-Data-RFI@hhs.gov)>; Williams, Ian (CDC/DDPHSIS/CPR/OD) <[iaw3@cdc.gov](mailto:iaw3@cdc.gov)>; Gleason, Amy M. EOP/OMB <(b)(6)> Shapiro, Craig (CDC/OPHPR/DEO) <[cns1@cdc.gov](mailto:cns1@cdc.gov)>; Imbriale, Samuel (OS/ASPR/SIIM) <[Samuel.Imbriale@hhs.gov](mailto:Samuel.Imbriale@hhs.gov)>; Shahpar, Cyrus EOP/WHO <(b)(6)> Siegel, Becca G. EOP/OMB <(b)(6)>; Taverna, Andrea T. EOP/OMB <(b)(6)> Hackett, Liz (NIH/NHLBI) [E] <[liz.hackett@nih.gov](mailto:liz.hackett@nih.gov)>; Reese, Heather (CDC/DDID/NCIRD/DVD) <[okn4@cdc.gov](mailto:okn4@cdc.gov)>  
**Cc:** Jarman-Miller, Hannah (OS/ASPR/SIIM) <[Hannah.Jarman-miller@hhs.gov](mailto:Hannah.Jarman-miller@hhs.gov)>  
**Subject:** RE: DSEWG Leadership Check-in with Cyrus

**Suggested agenda:**

(b)(5)

7. (b)(5)

(b)(5)

(b)(5)

-----Original Appointment-----

**From:** COVID-DATA-RFI (OS/ASPR) <[COVID-Data-RFI@hhs.gov](mailto:COVID-Data-RFI@hhs.gov)>

**Sent:** Monday, January 25, 2021 12:02 PM

**To:** COVID-DATA-RFI (OS/ASPR); Williams, Ian (CDC/DDPHSIS/CPR/OD); Gastfriend, Daniel Z. EOP/OMB; Gleason, Amy M. EOP/OMB; Shapiro, Craig (CDC/OPHPR/DEO); Imbriale, Samuel (OS/ASPR/SIIM); Shahpar, Cyrus EOP/WHO; Siegel, Becca G. EOP/OMB; Taverna, Andrea T. EOP/OMB; Hackett, Liz (NIH/NHLBI) [E]; Reese, Heather (CDC/DDID/NCIRD/DVD)

**Cc:** Jarman-Miller, Hannah (OS/ASPR/SIIM)

**Subject:** DSEWG Leadership Check-in with Cyrus

**When:** Thursday, February 18, 2021 4:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:**

"This meeting is related to work by the Data Strategy and Execution Work Group and is intended solely for team members directly associated with this meeting. If elements of the media, the public, or unauthorized persons are present, you must not attend this meeting."

Scheduled CDC Zoom meeting.

**Joining with  
camera  
enabled is  
highly  
encouraged.**

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**Meeting ID:**

**Passcode:**

### **Join by Telephone**

Phone one-  
tap: (b)(6)

For higher quality, dial a number based on your current location.

**Dial:** (b)(6)

**Meeting ID:**

**Passcode  
(dial-in):**

### International numbers

**From:** Walensky, Rochelle (CDC/OD)  
**Sent:** Fri, 12 Feb 2021 12:23:15 +0000  
**To:** Berger, Sherri (CDC/OCOO/OD);O'Connell, Dawn (HHS/IOS)  
**Cc:** Walke, Henry (CDC/DDID/NCEZID/DPEI);Schuchat, Anne MD (CDC/OD)  
**Subject:** RE: FYI -- CDC revised documents with HHS and OMB -- RE: OMB comments on CDC School guidance

Henry,  
Can you and Dawn please connect this morning regarding the final outstanding question?  
Many thanks for the huge lift, all! Almost over the finish line...  
Rochelle

---

**From:** Berger, Sherri (CDC/OCOO/OD) <sob8@cdc.gov>  
**Sent:** Friday, February 12, 2021 7:03 AM  
**To:** O'Connell, Dawn (HHS/IOS) <Dawn.OConnell@hhs.gov>; Walensky, Rochelle (CDC/OD) <aux7@cdc.gov>  
**Cc:** Walke, Henry (CDC/DDID/NCEZID/DPEI) <hfw3@cdc.gov>; Schuchat, Anne MD (CDC/OD) <acs1@cdc.gov>  
**Subject:** FYI -- CDC revised documents with HHS and OMB -- RE: OMB comments on CDC School guidance

Per my chat w/ Dawn this morning, this is the version that went up last night and there may be one line to discuss. (b)(5)  
Thank you

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**From:** Hoffmann, Lauren (CDC/OD/OCS) <cpf5@cdc.gov>  
**Sent:** Thursday, February 11, 2021 6:48 PM  
**To:** Berger, Sherri (CDC/OCOO/OD) <sob8@cdc.gov>  
**Cc:** CDC Review Clear Coordinator <rcc@cdc.gov>; Caudwell, Kerry M. (CDC/OD/OCS) <cli9@cdc.gov>; Brown, Tiffany J. (CDC/OCOO/OSSAM/OD) <iji3@cdc.gov>  
**Subject:** STATUS UPDATE -- CDC revised documents with HHS and OMB -- RE: OMB comments on CDC School guidance

The response turned around the revised documents (b)(5)

(b)(5)

(b)(5)

Lauren Hoffmann, MA, BS | Lead Public Health Analyst/Senior Issues Manager, Division of Issues Management, Analysis and Coordination (IMAC) | Office of Chief of Staff | Office of the Director | Centers for Disease Control and Prevention  
1600 Clifton Road, NE, Mail Stop H21-10, Atlanta, GA 30329-4027 | Office: 404-639-7126 | Mobile: (b)(6) | E-mail: [lhoffmann@cdc.gov](mailto:lhoffmann@cdc.gov).