# Taylor K McKenzie

U.S. Citizen, DOE Q Clearance

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### **EDUCATION**

Ph.D. Economics June 2017

University of Oregon, Eugene, OR

Dissertation: Railroads, Their Regulation, and Its Effect on Efficiency and Competition

Committee: Dr. Wesley W. Wilson, Dr. Van Kolpin, Dr. Jeremy Piger,

Dr. Diane Del Guercio, Dr. Keaton Miller

M.S. Economics

December 2013

University of Oregon, Eugene, OR Advisor: Dr. Wesley W. Wilson

#### **B.A.** Mathematics and Economics

May 2012

Willamette University, Salem, OR

Summa Cum Laude

Advisors: Dr. Raechelle Mascarenhas and Dr. Peter Otto

### RELEVANT WORK EXPERIENCE

## Sandia National Laboratories

March 2020 - Present

Senior Systems Analyst, Strategic Futures and Policy Analysis Group

- Designed and performed statistical analyses to assess and inform laboratory policy. Examined both short-term mission-enabling policies as well as long-term strategic policies.
- Contributed to Global Futures studies on Space, Collective Security, and Economic Value. Findings for these studies informed strategic and funding policy at the laboratory.

#### Sandia National Laboratories

August 2017 - March 2020

Senior Cybersecurity Researcher, Cyber Resilience Group

- Experience structuring and performing quantitative statistical analyses for a variety of applications using classical statistics, Bayesian statistics, and uncertainty quantification methods. Emphasized reproducible analyses, accounting for frequently atypical statistical properties of data.
- Involved with projects across a variety of disciplines and centers at Sandia. Regularly worked with multidisciplinary teams and frequently synthesized results and expertise from the team to build simulations and predictive models.

# University of Oregon

Fall-Spring 2012-2017

Graduate Teaching Fellow

Department of Economics

- Developed curriculum and acted as independent instructor of five courses covering intermediate microeconomic theory, industrial organization, and development economics. Served as a teaching assistant and provided additional instruction to undergraduate and graduate students.
- Conducted research in industrial organization, authoring the dissertation "Railroads, Their Regulation, and Its Effect on Efficiency and Competition."

### Pacific Northwest National Laboratory

Summers of 2010-2012, 2014

National Security Intern

Knowledge Discovery and Informatics Group

Mentors: Dr. Courtney Corley and Dr. Satish Chikkagoudar

• Conducted research into biosurveillance, disease propagation, social media phenomenology, and cybersecurity. Developed systems models to describe spread of disease, predictive statistical models to describe social media trends and topics, and game-theoretic statistical models used to recreate inter-organizational email traffic for use in cyber simulations.

- Extensive experience using R, Python, Matlab, and Stata to perform simulations and implement statistical methods.
- Experience working with diverse teams and developing models that synthesize theories and results from a multitude of disciplines.
- Familiarity with Sandia-developed software performing uncertainty quantification, simulation, and resilience quantification, including Dakota and the Microgrid Design Toolkit.
- Formal training and practical experience in cybersecurity, ranging from studies of mission and capability resilience of cyber-dependent systems to investigating impacts of specific cyber vulnerabilities.

#### NOTABLE RESULTS AND ACCOMPLISHMENTS

- Sandia Employee Recognition Award for contributions to COVID-19 Pandemic Modeling Effort. Personal contributions: Performed analysis of economic impacts under various projected pandemic and return-to-workplace scenarios. This work also earned personal recognition from J. Stephen Binkley, Acting Director of DOE Office of Science on February 3, 2021.
- Sandia Employee Recognition Award for contributions to Disablement Laser project. Personal contributions: Performed statistical analysis of kill times under various scenarios and configurations, informing expectations real-world outcomes.
- Performed review of statistical methodology in risk assessment of Mars 2020 rover launch.
   Developed alternative methodology that more accurately described physical phenomenology of crash events. Worked closely with Air Force/NASA and risk assessment team to demonstrate improvements provided by alternative methodology, eventually leading to that methodology being adopted for current and future missions.
- Involved with developing theory of uncertainty quantification for experiments that quantify risk posed to and resilience of cyber systems. Developing framework to address often unusual statistical properties of outcomes from cyber experiments and applying those methods to existing simulations to inform customer decisions.
- Development and maintenance of R package snfa (Smooth Non-Parametric Frontier Analysis), available on the Comprehensive R Archive Network (CRAN). Applications to projects analyzing technology transfer efficiency at national laboratories are being explored.
- Best dissertation award from the American Economic Association's Transportation and Public Utilities Group and Ph.D. Research Paper Award from the University of Oregon for paper titled "Markups and Scale Elasticities for Differentiated Railroad Networks."

## Publications and Reports

- Aamir, Munaf, Taylor McKenzie, Walter Beyeler, Ryan Kennedy, Raymond Reilly III (2022). Global Futures Series: The Future of Economic Value and National Security. SAND2022-8480PE (UUR).
- Hayden, Nancy, Marie Arrieta, Mary Ann Cordova, Taylor McKenzie, and Michael Vannoni (2020). Telecommuting Best Practices. SAND2020-5530R (UUR).
- Keller, Elizabeth Kistin, Ryan Kennedy, Nancy Hayden, Catherine Branda, Julia Fruetel, Kelsey Abel, Mikaela Armenta, Ashley Maes, Taylor McKenzie, Emily O'Bryan, Danielle Rodriguez, Bryn Stuart, and Nerayo Teclemariam (2020). Sandia Covid-19 Scenarios Initiative: Anticipating and Shaping Mission Futures. SAND2020-7168R (OUO Ex. 5).
- Hayden, Nancy, Munaf Aamir, John Foley, Patricia Hernandez, Elizabeth Keller, Caroline Maloney, Taylor McKenzie, Carrie McNeil, Thomas Nelson, Emily O'Bryan, Elizabeth Roll, Matthew Sumner, and David White. SLT COVID-19 Scenario Exercise. SAND2020-12622R (OUO Ex. 5).

- McKenzie, Taylor, Thomas D. Tarman, Christopher Lamb (2020). Uncertainty Quantification for Cyber-Physical PWR Experiments. Proceedings of the 28th Annual International Conference on Nuclear Engineering. SAND2020-1357C (UUR).
- Keller, Elizabeth Kistin, Ryan Kennedy, Taylor McKenzie, Emily O'Bryan, Bryn Stuart, and Nerayo Teclemariam (2020). Sandia Covid-19 Scenarios Initiative: FY21 Budget Fluctuations and Adaptations. SAND2020-7166R (OUO Ex. 5).
- Galiardi, Meghan, Nicholas Jacobs, Christine Lai, Taylor McKenzie, Trisha Miller, Christopher Perr, Zachary Thomas, Eric Vugrin, and Lynn Yang (2019). Metric Development for the NETCOM System Impact and Resilience (SIR) Project. SAND2019-0875R (OUO Ex. 7).
- Yang, Lynn Rossitza Homan, Sean DeRosa, Ann Hammer, Dennis Raymond Imbro, Taylor McKenzie, Trisha Hoette Miller, Daniel J. Pless, Mark D. Tucker, and Gregory D. Wyss (2018).
   CSA Engagement Prioritization Methodology (EPM) Overview and Process. SAND-2018-11322 (OUO Ex. 7).
- Färe, Rolf, Taylor McKenzie, Wesley Wilson, and Wenfeng Yang (2017). Mergers, efficiency, and productivity in the railroad industry: An attribute-incorporated data envelopment analysis approach. Transportation Policy and Economic Regulation: Essays in Honor of Theodore Keeler.
- Corley, C.D., C. Dowling, S.J. Rose, and Taylor McKenzie (2013). SociAL Sensor Analytics: Measuring Phenomenology at Scale. 2013 IEEE International Conference on Intelligence and Security Informatics, 61-66.
- Corley, C.D., et al, including Taylor McKenzie (2012). Assessing the Continuum of Event-Based Biosurveillance Through an Operational Lens. *Biosecurity and Bioterrorism* 10(1), 131-41.

## WORKING PAPERS

- McKenzie, Taylor. Markups and Scale Elasticities for Differentiated Railroad Networks (with Wesley W. Wilson).
- McKenzie, Taylor. Decomposing Changes in Productivity Using Bayesian Methods.
- McKenzie, Taylor. General Bayesian Marginal Likelihood Estimation Using Iterative Density Estimation.