

Assignment 4 module 8

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2022-10-31

```
#format the problem
tab <- matrix(c("Facility 1","Facility 2","Facility 3","Facility 4","Facility 5",
               "Facility 6",
               150,400,320,520,350,320,
               0.2,0.7,1.2,2.0,1.2,0.7,
               14000,14000,42000,28000,19000,14000,
               3500,21000,10500,42000,25000,15000), ncol=5, byrow=F)
colnames(tab) <- c('DMU', 'Staff Hour per Day','Supplies per Day','Reimbursed patient-days',
                  'Privately Paid Patient-Days')
tab <- as.table(tab)
tab
```

##	DMU	Staff Hour per Day	Supplies per Day	Reimbursed patient-days
## A	Facility 1	150	0.2	14000
## B	Facility 2	400	0.7	14000
## C	Facility 3	320	1.2	42000
## D	Facility 4	520	2	28000
## E	Facility 5	350	1.2	19000
## F	Facility 6	320	0.7	14000
##	Privately Paid Patient-Days			
## A	3500			
## B	21000			
## C	10500			
## D	42000			
## E	25000			
## F	15000			

1. Formulate and perform DEA of FDH, CRS, VRS, IRS, DRS, and FRH. 2. Determine the Peers and Lambdas under each of the above assumptions

```
#Input format
x<-matrix(c(150,400,320,520,350,320,
            0.2,0.7,1.2,2.0,1.2,0.7),
          ncol = 2)
y<-matrix(c(14000,14000,42000,28000,19000,14000,
            3500,21000,10500,42000,25000,15000),
          ncol=2)
colnames(y)<-c('Reimbursed patient-days', 'Privately Paid Patient-Days')
colnames(x)<-c('Staff Hour per Day','Supplies per Day')

#Scale: CRS, IRS, DRS, VRS
dea(x,y,RTS="crs")
```

```
## [1] 1.0000 1.0000 1.0000 1.0000 0.9775 0.8675
```

```
e<-dea(x,y,RTS = "crs")
e
```

```
## [1] 1.0000 1.0000 1.0000 1.0000 0.9775 0.8675
```

```
peers(e)
```

```
##      peer1 peer2 peer3
## [1,]      1     NA     NA
## [2,]      2     NA     NA
## [3,]      3     NA     NA
## [4,]      4     NA     NA
## [5,]      1      2      4
## [6,]      1      2      4
```

```
lambda(e)
```

```
##           L1           L2 L3           L4
## [1,] 1.0000000 0.0000000  0 0.0000000
## [2,] 0.0000000 1.0000000  0 0.0000000
## [3,] 0.0000000 0.0000000  1 0.0000000
## [4,] 0.0000000 0.0000000  0 1.0000000
## [5,] 0.2000000 0.08048142  0 0.5383307
## [6,] 0.3428571 0.39499264  0 0.1310751
```

CRS Observation: Facility 1, 2, 3, 4 are efficient. Facility 5 is 97.75% efficient and facility 6 is 86.75 efficient. Both facility 5 and 6 use peer reference of facility 1, 2 and 4. The weights of facility 1, 2, 4 to facility 5 are 0.2, 0.08 and 0.54; The weights of the same facilities to facility 6 are 0.34, 0.39, and 0.13

```
dea(x,y,RTS="irs")
```

```
## [1] 1.0000 1.0000 1.0000 1.0000 1.0000 0.8963
```

```
e<-dea(x,y,RTS = "irs")
e
```

```
## [1] 1.0000 1.0000 1.0000 1.0000 1.0000 0.8963
```

```
peers(e)
```

```
##      peer1 peer2 peer3
## [1,]      1     NA     NA
## [2,]      2     NA     NA
## [3,]      3     NA     NA
## [4,]      4     NA     NA
## [5,]      5     NA     NA
## [6,]      1      2      5
```

```
lambda(e)
```

```
##           L1           L2 L3 L4           L5
## [1,] 1.0000000 0.0000000  0  0 0.0000000
## [2,] 0.0000000 1.0000000  0  0 0.0000000
## [3,] 0.0000000 0.0000000  1  0 0.0000000
## [4,] 0.0000000 0.0000000  0  1 0.0000000
## [5,] 0.0000000 0.0000000  0  0 1.0000000
## [6,] 0.4014399 0.3422606  0  0 0.2562995
```

IRS Observation: Facility 1, 2, 3, 4, 5 are efficient. Facility 6 is 89.63 efficient and uses facility 1, 2 and 5 as peer references. The weights of facility of 1, 2, and 5 to facility 6 are 0.4, 0.34 and 0.26

```
dea(x,y,RTS="drs")
```

```
## [1] 1.0000 1.0000 1.0000 1.0000 0.9775 0.8675
```

```
e<-dea(x,y,RTS = "drs")
```

```
e
```

```
## [1] 1.0000 1.0000 1.0000 1.0000 0.9775 0.8675
```

```
peers(e)
```

```
##      peer1 peer2 peer3
```

```
## [1,]      1     NA     NA
```

```
## [2,]      2     NA     NA
```

```
## [3,]      3     NA     NA
```

```
## [4,]      4     NA     NA
```

```
## [5,]      1      2      4
```

```
## [6,]      1      2      4
```

```
lambda(e)
```

```
##          L1          L2 L3          L4
```

```
## [1,] 1.0000000 0.0000000 0 0.0000000
```

```
## [2,] 0.0000000 1.0000000 0 0.0000000
```

```
## [3,] 0.0000000 0.0000000 1 0.0000000
```

```
## [4,] 0.0000000 0.0000000 0 1.0000000
```

```
## [5,] 0.2000000 0.08048142 0 0.5383307
```

```
## [6,] 0.3428571 0.39499264 0 0.1310751
```

DRS Observation: Facility 1, 2, 3, 4 are efficient. Facility 5 is 97.75 efficient and Facility 6 is 86.75 efficient. Both use facility 1, 2 and 4 as peer references. The weights of facility 1, 2, 4 to facility 5 are 0.2, 0.08 and 0.54; The weights of the same facilities to facility 6 are 0.34, 0.39, and 0.13

```
dea(x,y,RTS="vrs")
```

```
## [1] 1.0000 1.0000 1.0000 1.0000 1.0000 0.8963
```

```
e<-dea(x,y,RTS = "vrs")
```

```
e
```

```
## [1] 1.0000 1.0000 1.0000 1.0000 1.0000 0.8963
```

```
peers(e)
```

```
##      peer1 peer2 peer3
```

```
## [1,]      1     NA     NA
```

```
## [2,]      2     NA     NA
```

```
## [3,]      3     NA     NA
```

```
## [4,]      4     NA     NA
```

```
## [5,]      5     NA     NA
```

```
## [6,]      1      2      5
```

```
lambda(e)
```

```
##          L1          L2 L3 L4          L5
```

```
## [1,] 1.0000000 0.0000000 0 0 0.0000000
```

```
## [2,] 0.0000000 1.0000000 0 0 0.0000000
```

```
## [3,] 0.0000000 0.0000000 1 0 0.0000000
```

```
## [4,] 0.0000000 0.0000000 0 1 0.0000000
```

```
## [5,] 0.0000000 0.0000000 0 0 1.0000000
```

```
## [6,] 0.4014399 0.3422606 0 0 0.2562995
```

VRS Observation: Facility 1, 2, 3, 4, 5 are efficient. Facility 6 is 89.63 efficient and uses facility 1, 2 and 5 as peer references. The weights of facility of 1, 2, and 5 to facility 6 are 0.4, 0.34 and 0.26

```
#Free disposability FDH and free replicability FRH
```

```
dea(x,y,RTS="fdh")
```

```
## [1] 1 1 1 1 1 1
```

```
e<-dea(x,y,RTS = "fdh")
```

```
e
```

```
## [1] 1 1 1 1 1 1
```

```
peers(e)
```

```
##      peer1
```

```
## [1,]      1
```

```
## [2,]      2
```

```
## [3,]      3
```

```
## [4,]      4
```

```
## [5,]      5
```

```
## [6,]      6
```

```
lambda(e)
```

```
##      L1 L2 L3 L4 L5 L6
```

```
## [1,]  1  0  0  0  0  0
```

```
## [2,]  0  1  0  0  0  0
```

```
## [3,]  0  0  1  0  0  0
```

```
## [4,]  0  0  0  1  0  0
```

```
## [5,]  0  0  0  0  1  0
```

```
## [6,]  0  0  0  0  0  1
```

```
dea(x,y,RTS="fdh+")
```

```
## [1] 1 1 1 1 1 1
```

```
e<-dea(x,y,RTS = "fdh+")
```

```
e
```

```
## [1] 1 1 1 1 1 1
```

```
peers(e)
```

```
##      peer1
```

```
## [1,]      1
```

```
## [2,]      2
```

```
## [3,]      3
```

```
## [4,]      4
```

```
## [5,]      5
```

```
## [6,]      6
```

```
lambda(e)
```

```
##      L1 L2 L3 L4 L5 L6
```

```
## [1,]  1  0  0  0  0  0
```

```
## [2,]  0  1  0  0  0  0
```

```
## [3,]  0  0  1  0  0  0
```

```
## [4,]  0  0  0  1  0  0
```

```
## [5,] 0 0 0 0 1 0
## [6,] 0 0 0 0 0 1
```

FDH and FRH Observation: Both share the same results. All facilities are efficient in both methods.

3. Summary of results in tabular format

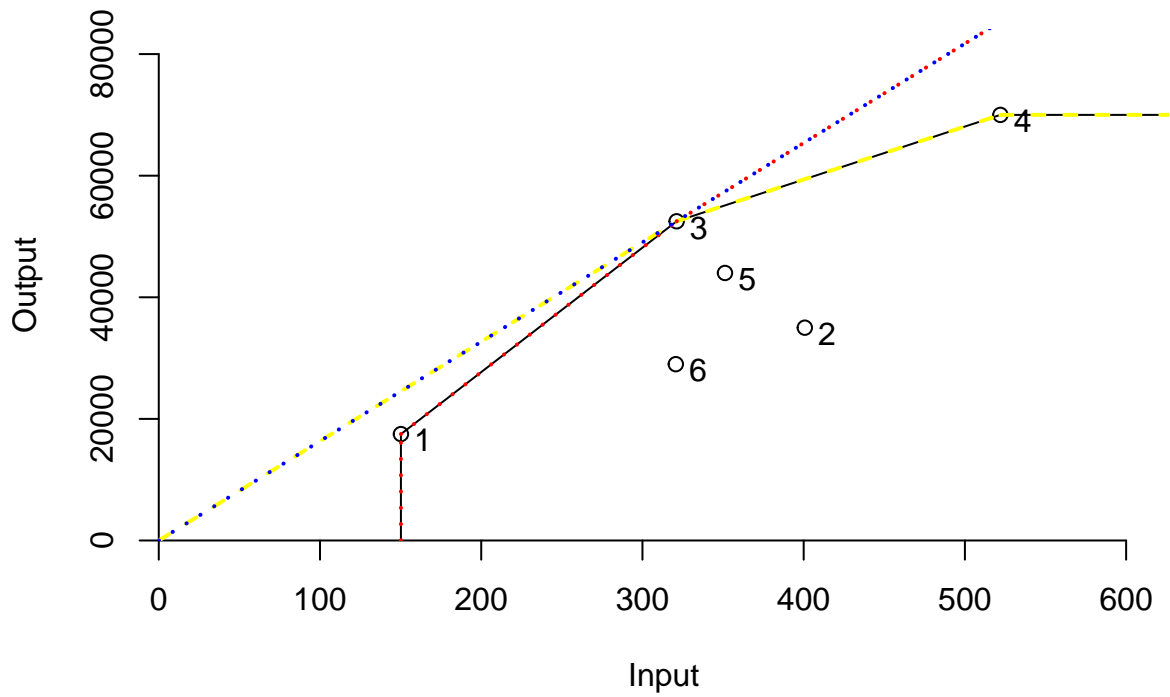
```
summary_tab <- matrix(c("Facility 1","Facility 2","Facility 3","Facility 4","Facility 5",
  "Facility 6", "Peer set",
  1,1,1,1,0.9775, 0.8675, "1,2,4",
  1,1,1,1,0.9775, 0.8675, "1,2,4",
  1,1,1,1,1,0.8963, "1,2,5",
  1,1,1,1,1,0.8963,"1,2,5",
  1,1,1,1,1,1,"NA",
  1,1,1,1,1,1, "NA"), ncol=7, byrow=F)
colnames(summary_tab) <- c('DMU', 'CRS', 'DRS', 'IRS', 'VRS', 'FDH', 'FRH')
summary_tab <- as.table(summary_tab)
summary_tab
```

	DMU	CRS	DRS	IRS	VRS	FDH	FRH
## A Facility 1	1	1	1	1	1	1	1
## B Facility 2	1	1	1	1	1	1	1
## C Facility 3	1	1	1	1	1	1	1
## D Facility 4	1	1	1	1	1	1	1
## E Facility 5	0.9775	0.9775	1	1	1	1	1
## F Facility 6	0.8675	0.8675	0.8963	0.8963	1	1	1
## G Peer set	1,2,4	1,2,4	1,2,5	1,2,5	NA	NA	NA

Comments: 1 means efficient. Since Facility 5 and 6 always have the same peer set, we use one peer set to refer to each method.

4. Compare and contrast the above results

```
dea.plot(x,y,RTS="vrs",ORIENTATION="in-out",txt=TRUE,
  xlab = "Input", ylab = "Output")
dea.plot(x,y,RTS="drs",ORIENTATION="in-out",add=TRUE,lty="dashed",lwd=2,col="yellow")
dea.plot(x,y,RTS="irs",ORIENTATION="in-out",add=TRUE,lty="dotted",lwd=2, col="red")
dea.plot(x,y,RTS="crs",ORIENTATION="in-out",add=TRUE,lty="dotted",lwd=2, col="blue")
```



```
dea.plot(x,y,RTS="fdh",ORIENTATION="in-out",txt=TRUE,main="fdh",
        xlab = "Input", ylab = "Output")
dea.plot(x,y,RTS="fdh+",ORIENTATION="in-out",add=TRUE,lty="dotted",param=.5)
```

fdh

