

# **UAS General Assembly 2025**



**Board of Governance Pitch  
Frank Heijckers**

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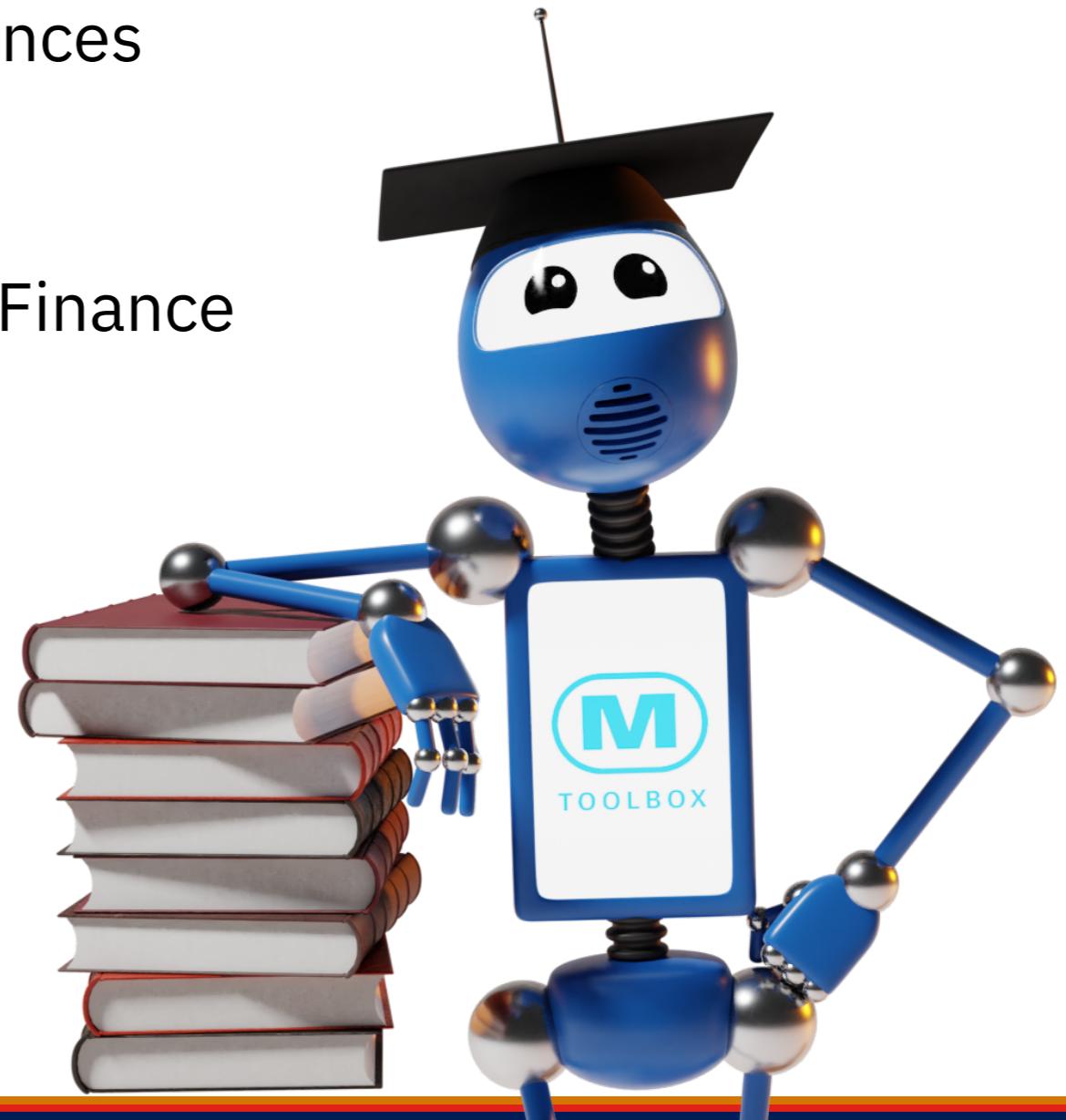
# Education

BEd, Education

Fontys University of Applied Sciences

Actuarial Science and Mathematical Finance

University of Amsterdam





# Experience

## **NOW (Software)**

Partner, Misión Digital Uruguay (2025 - Now)

Partner, C.E.O. (2025 - Now)

Partner, Maintenanz NL, BE and UY (2018 - Now)

## **PAST (Finance & Risk Management)**

Head of Pension Management, Océ Netherlands (2008 - 2013)

Head of Accounting, Mercer Netherlands (2001 - 2007)

Project Officer, The Dutch Government Bank (2001)

Relationship Manager, KAS Bank (2001)



# Skills

 Corporate Governance

 Strategic Leadership

 Financial Oversight

 Risk Management & Compliance

 Project Management

 Business Development & Innovation

 International Perspective



# Responsibilities

“UAS Board of Governors’ primary responsibilities are to define the school’s mission, vision, and philosophy, address policy matters, develop long-range plans, and provide sound financial management.”

“The Board of Governors also hires the Director and delegates the day-to-day management of the school to the Director and the Director’s administrative team.”

# UAS STRATEGIC PLAN 2023-2028

Learning is continuous and ongoing, occurring in academic, social, emotional, and physical contexts within and outside of school.



## Empower Your Mind

The Future of Learning Starts Here

High-value education approach that combines exceptional teaching with cutting-edge technology, provide our students with a superior learning experience that prepares them for success in an ever-evolving world.

1

### Mastering the Future

Elevate learners with a transformative education, where they master rigorous academic knowledge, skills, dispositions, and the UAS Learner competencies, propelling them towards success in the dynamic landscape of the 21st century.

2

### Empowering Educators

Promote professional development and practice through investment in capable, innovative educators, personnel and administrators.

3

### Beyond the Books

Foster a culture of excellence and lifelong learning through impactful feedback, reflective learning, and inspirational instruction, all dedicated to meeting the unique academic needs of every student.

4

### Tech-Savvy Classrooms

UAS learners and teachers meaningfully integrate technology into the teaching and learning processes.



## Engage and Grow

Building a Community Where You Thrive

1

### Emotional Learning

Establish, implement, and monitor a K-12 social emotional program.

2

### Community Unite

Foster parent and community partnerships, by developing and maintaining strong channels of communication and promote events to gather, unite and engage the UAS community members.

3

### Global Alumni

Develop and expand global network of alumni.

4

### Strategic Philanthropy

Nurture a philanthropic culture that engages stakeholders and generates funds to address both immediate and future strategic priorities.

5

### Unity in Diversity

Empower UAS education through the preservation, promotion, and celebration of a multicultural environment, fueled by a diverse faculty, staff, and student body developing a sense of belonging for everyone in UAS.

6

### Active Leadership

Enhance the range of extracurricular activities and experiences that provide opportunities for leadership and active involvement to complement the academic experience.

7

### Impactful Outreach

Expand opportunities for faculty and students to impact and improve their community through meaningful and sustainable actions.



## Make a Lasting Impact

Be a game-changer

1

### Spaces That Inspire

Develop and maintain world-class facilities to foster a student-centered learning approach encompassing various teaching models and spatial configurations, accommodating diverse learning methods, promoting socialization and meaningful connections.

2

### Tech-Driven Learning Excellence

Guarantee the security, timeliness, and effectiveness of technology to facilitate personalized and differentiated instruction, as well as institutional growth.

3

### Leading the Way

Provide visionary governance to position UAS as a unique educational institution in Uruguay.

4

### Strategic Reserves

Build and manage school reserves to ensure financial stability and to support school and program growth.

5

### Financial Fortitude

Foster and strengthen the financial stability, sustainability and governance effectiveness of the institution.



**Uruguayan  
American  
School**



# Vision

TOP SECRET

meridionali Uruguay posita est, ubi hoves by-laws et discipuli sub sole

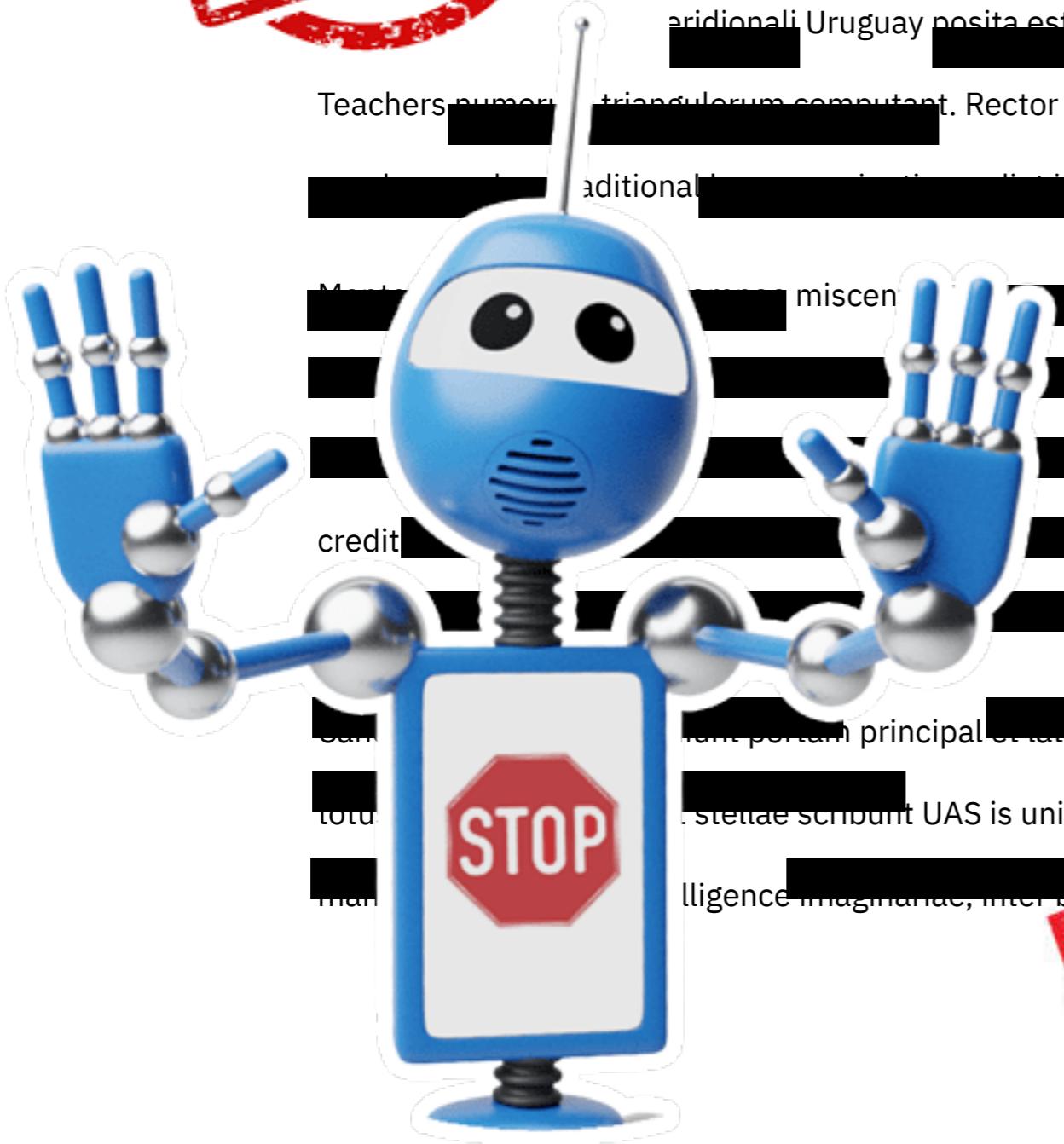
Teachers numeri triangulorum computant. Rector magnificus semper portat pileum caeruleum,

Additional information on the budget will be provided in the budget book.

Miscellaneous foliations

mathematica

credit



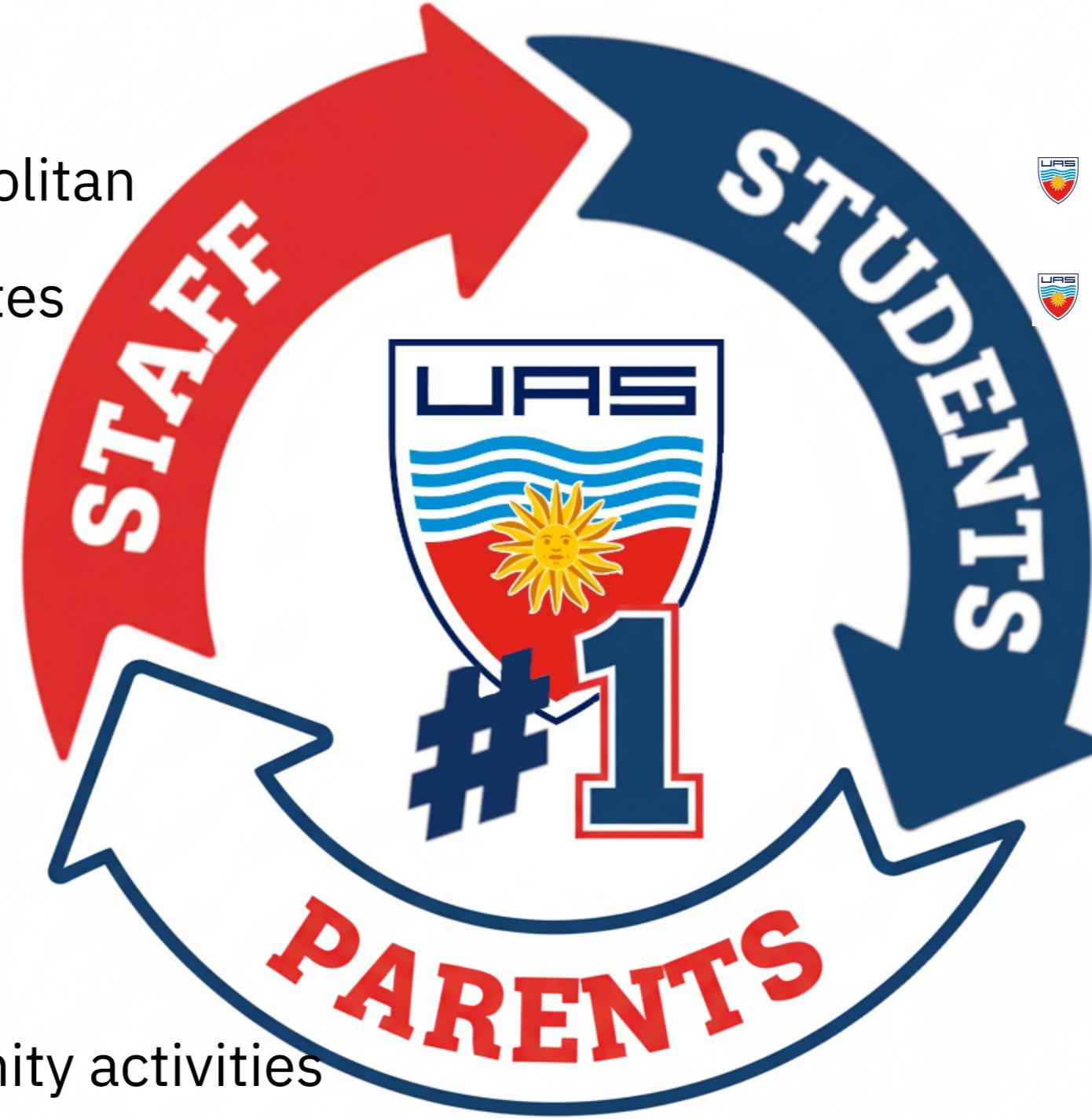
tant portam principal et latram tantum in hexametre. In resto festiva.

*Stellae scribunt UAS* is unique et unique et nesciunt. Sie schreibt S/As

lligence imaginaire, inter-souverain et biblique, inter-église et ecclésium.

A large, red, rectangular stamp with the word "CONFIDENTIAL" printed in bold, capital letters. The stamp is oriented diagonally from the bottom-left towards the top-right. The background of the page is white, and there are several black rectangular redaction boxes placed at the top and on the left side.

# Vision



 Cosmopolitan

 Perquisites

 SAAC

 Experts talks

 Community activities

 Bulk purchases school supplies (Laptops, IB Calculators, etc.)

# Please, vote for me!



# Frank Heijckers