Aluma-Form, Inc



B ^{1 year PD} 1.89% to 3.18%

- Aluma-Form shows strong profitability, low leverage, and stable ownership, supporting solid near-term credit quality.
- Limited cash liquidity, working capital dependency, and low transparency (e.g. concentrations, 1 year of financials, backlog, succession planning, revenue sustainability vs lumpy project business) present a moderate risk. There is tariff-sensitivity.

Strengths

- Exceptional Capital Efficiency: With a 76.5% ROCE and 44.3% ROA, Aluma-Form
 exhibits best-in-class returns on invested and total capital, enabling organic growth
 without relying on external financing.
- Robust Free Cash Flow Generation: The company generated \$38.1mn in Free Cash
 Flow in FY-24, reversing a negative cash position of -\$37.9mn. This provides flexibility
 for reinvestment and shields from short-term financing pressures.
- Strong Profitability Margins: A gross profit margin of 49.3% and EBITDA margin of 18.2% significantly exceed peer medians, demonstrating pricing power and operational efficiency in a margin-sensitive, project-driven industry.

Challenges

- Inventory-Heavy Liquidity Profile: Despite a solid current ratio of 2.19, the Quick Ratio
 of 0.83 reveals dependency on inventory and receivables, which may constrain
 flexibility during supply chain or demand shocks.
- Limited Cash Reserves Relative to Operating Scale: Despite strong free cash flow, the
 company ended FY-24 with just \$118k in cash, offering little cushion against
 unforeseen disruptions. This thin absolute liquidity position increases reliance on
 continuous cash conversion and exposes the business to short-term funding strain in
 the event of delayed collections or demand volatility.
- Transparency & Tariffs: Lack of visibility into customer concentration, contract backlog, and project pipeline weakens confidence in revenue stability and forward cash flow visibility. Due to high reliance on imported raw materials we consider the tariff-risk exposure moderate to high

scorecard Summary

Financial vs Business Risk Weighting Factors

	Ownership Company Stage Financials	Private (Non-PE) Stabilized Partial				
	Weight	Score	Dimension	Weight	Score	
Financial	50%	7.3	Liquidity	25%	5.0	
			Leverage	38%	6.9	
			Profitability	38%	9.3	
Business	50%	5.4	Industry Risk	20%	6.0	
			Competitive Position	50%	5.3	
			Mgmt / Governance	30%	5.3	
			Sponsor / Parent			
Modifiers		-1.6	Financial Transparency		(0.9)	
			Tariffs		(0.25)	

Company Overview

Headquarters	Memphis, TN
Туре	Private (Non-PE)
Employees	~120
Year Founded	1961
Website	www.alumaform.com
Business	Engineers and manufactures utility infrastructure components.
Revenues	\$226.8M

- Company Overview: Aluma-Form, Inc. is a privately held, management-owned manufacturer of engineered components for the utility and telecommunications infrastructure sectors. Headquartered in Memphis, TN, it has operated since 1961 with a focus on North America.
- Product: They design and fabricate structural utility equipment including aluminum
 platforms, fiberglass arms, apitong wood braces, pole-mounting brackets, and
 sectionalizing enclosures. Products are engineered for corrosion resistance, ease of
 installation, and compliance with utility-grade standards.
- Customers: The company serves a wide range of electric utility companies, telecom
 providers, and government agencies across North America. Products are sold into both
 overhead and underground infrastructure applications, with some clients reportedly
 relying on Aluma-Form as a sole-source provider.
- Ownership: They are privately held and management-owned, with no evidence of external PE-ownership or ESOP structure.
- **Debt Structure:** The entity has about \$5.5mn in LT-Debt, and an R/C-line, under which nearly \$11mn were drawn per 12/24. No terms or max limit were provided.
- Basis for Assessment: Company-prepared, FY-24 i/s, and b/s uncommented.
- Single Event Risks: Loss of a major customer or contract could quickly disrupt cash flow
 given likely revenue concentration and high receivables exposure. Inventory disruption
 or impairment would pressure liquidity due to inventory-heavy asset structure and
 limited quick assets. Potential key-man risk, depending on in-place succession planning,
 and potentially skewed financials provided due to project based business (given we
 only received FY-24).

Financial Benchmarking & Debt Maturity Profile

# of Benchmarks:	67	Industry Median	Company Metric	Percentile Rank
Liquidity	Current Ratio	1.80	2.19	60%
	Quick Ratio	1.05	0.83	29%
Leverage	Net Debt / EBITDA	2.02	0.45	69%
	Debt to Assets	28.3%	23.7%	57%
Profitability	EBITDA Margin	11.6%	18.2%	87%
	ROCE %	13.3%	76.5%	100%
	Revenue	\$217M	\$227M	

Industry Benchmarks - Primary: Electrical Components and Equipment | Secondary: Building Products

Debt Maturities



Financial Statement Highlights

	(C)	(B)	(A)	
\$ '000s	Dec-22	Dec-23	Dec-24	<u>Change</u>
	T12	T12	T12	(C) to (B) (B) to (A)
Income Statement				
Total Revenue	-	-	226,753	FALSE
Gross Profit	-	-	111,808	FALSE
Adjusted EBITDA	-	-	41,179	FALSE
Gross Profit Margin			49.3%	
Net Income	-	-	34,999	
Balance Sheet				
Cash And Cash Equivalents	-	-	118	FALSE
Total Current Assets	-	-	64,191	FALSE
Total Assets	-	-	79,076	FALSE
Total Current Liabilities	-	-	29,268	FALSE
Total Debt			18,775	n/a
Total Equity	-	-	44,382	FALSE
Key Ratios				
Current Ratio			2.19	n/a
Quick Ratio			0.83	n/a
Net Debt / EBITDA			0.45	
Debt to Assets			23.7%	
EBITDA Margin			18.2%	
ROCE %			76.5%	

- Despite a high COGS, the company maintained a 49.3% gross margin and converted nearly 16.8% of revenue into Free Cash Flow, highlighting operational strength.
- Net Debt/EBITDA at 0.45x and Debt to Assets at 23.7% in FY-24 place Aluma-Form well below peer leverage levels, enhancing financial durability and optionality.

Business Risk Highlights

- Industry: The utility infrastructure components sector is experiencing steady 5.2% CAGR growth through 2031, but is exposed to raw material volatility (aluminum, fiberglass) and capital spending cycles tied to macro conditions.
- Competitive Position: Aluma-Form differentiates itself with custom-engineered solutions and high-margin specialty products. Key peers include Hubbell Power Systems and MacLean Power Systems, which operate at scale with broader catalogs.
- Management: As a privately held, management-owned entity, decisions appear closely
 aligned with operational performance. No external sponsor or PE firm is involved, limiting
 pressure for short-term exits but also reducing access to external capital resources.
- PE Sponsor: N/A