

- * Dave Berkus
- * "Winning Angels"
- * Focus on giving value to elements of the startup which add value and show progress towards revenues
- * Make the company progressively less risky
- * His base assumption is that the company will have \$20m revenues after 5 years.
- * This forms an initial filter to weed out investment opportunities with lower potential

- * Berkus Method assigns a financial valuation to each of the four elements of risk
- * Berkus allowed up to \$500k to be added to the basic valuation (\$500k) for each element
- * He updated his model to reflect that this was a little too inflexible and higher amounts could be justified on a case by case basis

- * Sound Idea basic value
- * Prototype technology risk
- * Quality Management Team execution risk
- * Strategic Relationships market risk
- * Product Rollout or Salesproduction risk

- * The original model therefore enabled a valuation to be up to \$2.5m
- * This forms the basis for a negotiation with the original investors/founders
- * He stresses the importance of keeping the original investment low enough for the VC/Angel to achieve a 10x return on their investment

Base Value up to \$500k

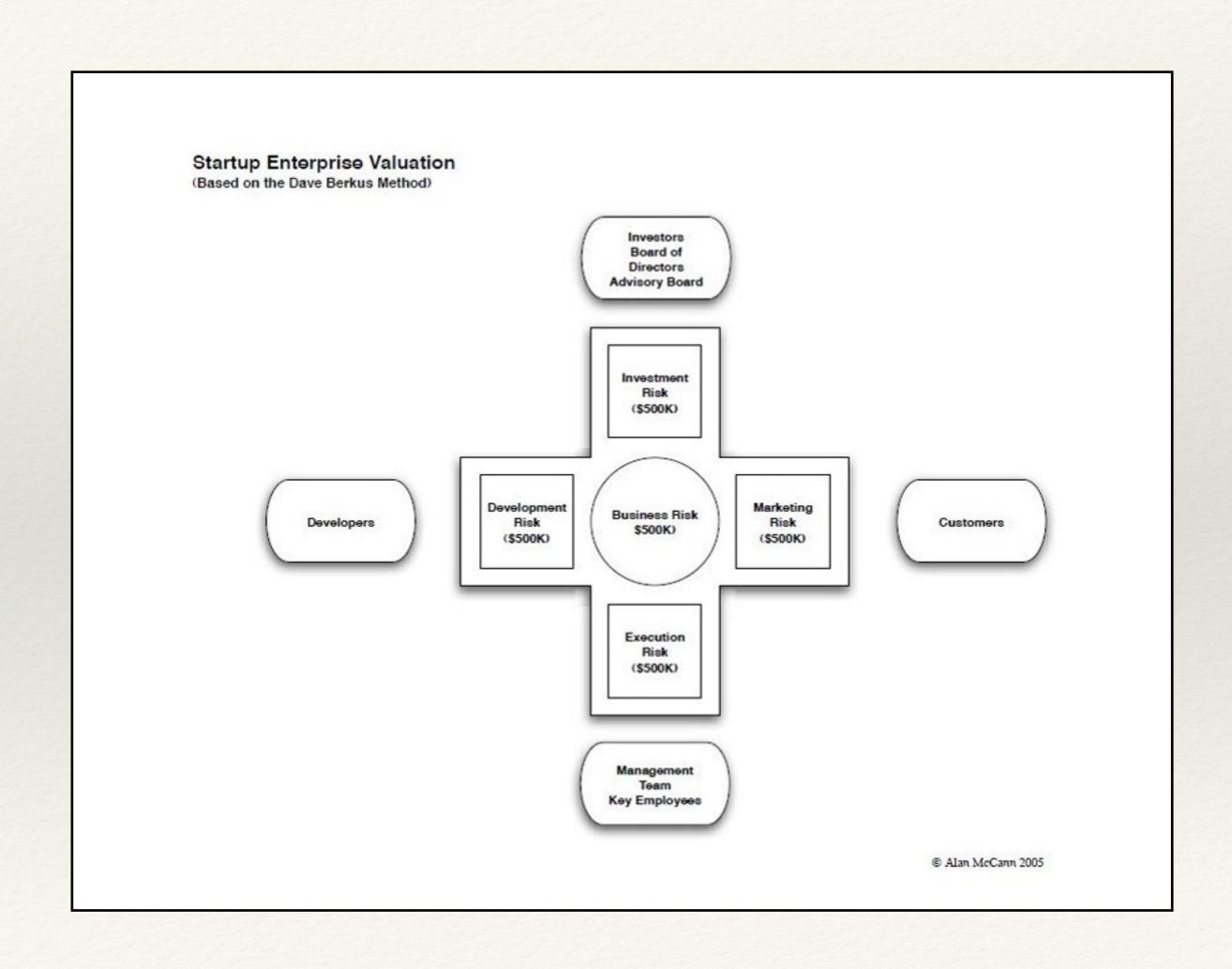
Prototype: up to \$500k

Mgt Team: up to \$500k

Strategic Rel.: up to \$500k

Product Rollout: up to \$500k

- * In 2005 Alan McCann created a graphic representation of the model
- * This also shows the cohort responsible for each factor
 - * Investment Risk Investors Board of Directors/Advisory Board
 - * Development Risk Developers
 - * Marketing Risk Customers
 - * Execution Risk Management Team/ Key Employees



- * The Berkus method still requires considerable homework
- * Its attractiveness is that it provides a short list of factors which can be discussed and negotiated in a structured way and it is easy for both sides to understand.

* Remember, at the end of the day Startup Valuation is a negotiation between the Founders and the Investors who have opposite perspectives on the right valuation for the business

