

It's ok to...

reduce work in progress
finish things before you start new ones
write off bad investments
change direction
be honest with everyone
clean up after the team
ask the team what they want you to do
promote the team's success
defend the team
point out the team's flaws
allow the team to make mistakes so they can learn
nudge people outside their comfort zone
not split that user story (it won't make sense anymore)
tell people when they're wrong
show people when 'the system' is wrong
encourage people to learn new skills
remove single points of failure
visualise all the work (even if it embarrasses people)
stop work being pushed on the team
just observe and not say a word
teach the team
encourage the team to define their purpose
use a metaphor (even if they don't know you're doing it)
not sign the team up to someone else's estimate
keep taking the team back to basics
take yourself back to basics
make the intangible tangible
call a retro in the middle of a sprint
introduce improvements gradually
shake everything up
set and expect a high standard
help the team to define their values
feel shame when you don't live up to your own values
care about the team

You have permission to be agile

@thatagile