Rockbuster Video Business Analysis

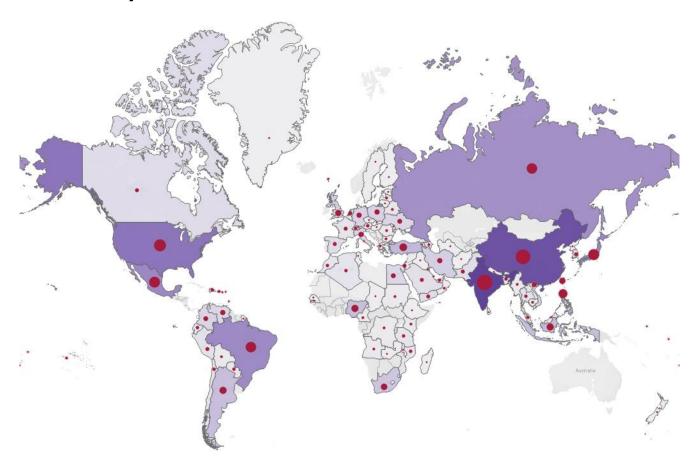
Summary Statistics

| Minimum Rental Price | - | \$0.99 | Minimum Rental Duration | - | 3 Days |
|----------------------|---|---------------|-------------------------|---|--------|
| Maximum Rental Price | - | \$4.99 | Maximum Rental Duration | - | 7 Days |
| Average Rental Price | - | \$2.98 | Average Rental Duration | - | 5 Days |
| | | | | | |
| Total Inventory | - | 4581 | Number of Customers | - | 599 |
| Unique Titles | - | 1000 | Number of Rentals | _ | 16044 |

Our company is quite small in terms of inventory and number of customers, but those customers are extremely active, averaging about 27 rentals each across the roughly three months we have on file.

Spatial Analysis

Countries by Gross Revenue and Number of Customers



Darker = Higher Revenue, Larger Circle = More Customers

Top Ten Countries by Average Lifetime Value

| Country | Average Lifetime Value |
|-------------|------------------------|
| Thailand | \$133.69 |
| Ecuador | \$123.06 |
| Yemen | \$118.48 |
| Bangladesh | \$117.73 |
| Algeria | \$116.39 |
| Taiwan | \$115.51 |
| Vietnam | \$112.74 |
| Ukraine | \$112.59 |
| Canada | \$111.94 |
| Netherlands | \$111.55 |
| | |

Only countries with at least 3 customers included

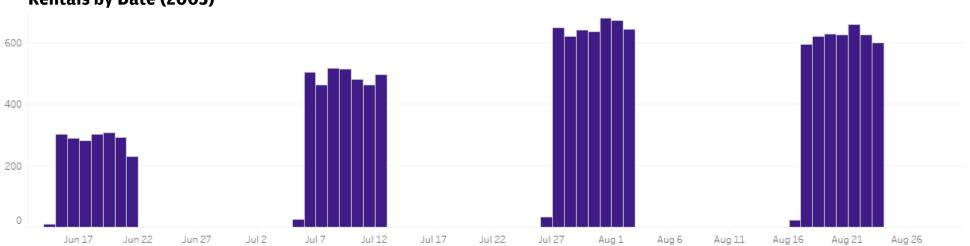
Top Five Customers by Total Lifetime Value

| Name | City | Country | Total Paid |
|----------------|--------------------------|-------------|------------|
| Eleanor Hunt | Saint-Denis | Réunion | \$211.55 |
| Karl Seal | Cape Coral | USA | \$208.58 |
| Marion Snyder | Santa Bárbara d'Oeste | Brazil | \$194.61 |
| Rhonda Kennedy | Apeldoorn | Netherlands | \$191.62 |
| Clara Shaw | Molodetno | Belarus | \$189.60 |

We have customers in 108 countries including the Vatican, North Korea, and Yugoslavia - a country that hasn't existed since 1992 - but none in Australia, where one of our two stores is located.

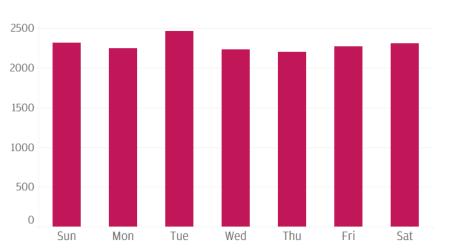
Temporal Analysis

Rentals by Date (2005)



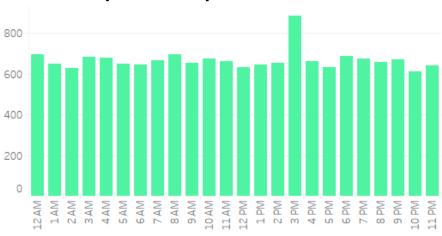
Our stores operate on a very unusual schedule - closed for two weeks then open for one - but it appears to be working as sales have grown steadily.

Rentals by Day of Week



Sales are very consistent throughout the week although our busiest day is typically Tuesday.

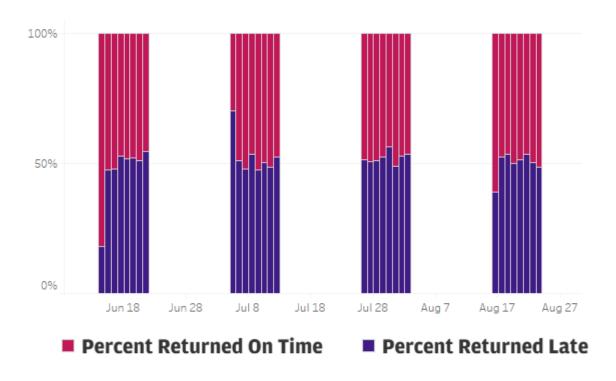
Rentals by Hour of Day



Our stores operate 24 hours a day and sales are extremely consistent throughout, except at 3:00 PM when they peak.

Business Analysis

Overdue rentals mean lost revenue from unavailable inventory, increased unpredictability, and worsened customer experience.



Just over half of all rentals are returned late.

Every customer on file has at least one late return.

Late rentals are returned, on average, three days past their due date.

The most overdue rental was returned 6 days late.

| rental id | rental rate | payment_amount | days_late |
|-----------|-------------|----------------|-----------|
| 1296 | | \$1.99 | |
| 1297 | \$4.99 | \$4.99 | |
| 1299 | \$4.99 | \$4.99 | |
| 1300 | \$2.99 | \$2.99 | 0 |
| 1301 | \$4.99 | \$10.99 | 6 |
| 1303 | \$0.99 | \$1.99 | 1 |
| 1304 | \$2.99 | \$4.99 | 2 |
| 1305 | \$2.99 | \$2.99 | 0 |
| 1306 | \$0.99 | \$1.99 | 1 |
| 1307 | \$4.99 | \$4.99 | 0 |
| 1308 | \$2.99 | \$5.99 | 3 |

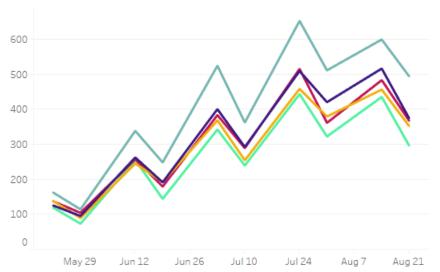
Exploratory data analysis shows we charge late fees of \$1.00/day

| rental_rate | average_dail | y_rate |
|-------------|--------------|--------|
| | \$0.99 | \$0.21 |
| | \$2.99 | \$0.59 |
| | \$4.99 | \$1.02 |

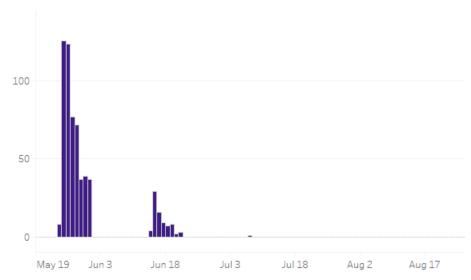
Our daily late fee rate is less than the average daily rate for our \$4.99 rentals.

Potential Drivers of Sales Growth

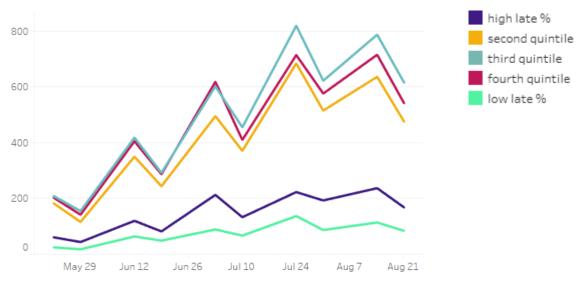
Rentals by Genre Over Time



First Time Renters by Date



Rentals by Country Over Time



The underlying causes of our growing sales could affect trends in overdue returns.

The growth is not due to any increase in users.

The increase is consistent across both genres and countries regardless of differences in average timeliness within those categories.

From this analysis, it seems that the increase in sales is simply driven by our existing customers making more rentals.

Conclusion

Our late fees are too low.

Increasing our late fees to \$2.50 per day will improve customer experience, increase efficiency, and could increase our revenues by up to 45% annually.

| | out_rentals | customer_id | pct_returns_overdue | avg_days_late | expected_old_late_fees | expected_new_late_fees |
|-----|-------------|-------------|---------------------|---------------|------------------------|------------------------|
| 1 | 3 | 75 | 51% | 3 | \$4.59 | \$11.48 |
| 2 | 2 | 284 | 50% | 3 | \$3.00 | \$7.50 |
| 3 | 2 | 228 | 33% | 3 | \$1.98 | \$4.95 |
| 4 | 2 | 361 | 42% | 3 | \$2.52 | \$6.30 |
| 5 | 2 | 448 | 62% | 3 | \$3.72 | \$9.30 |
| ••• | ••• | ••• | | ••• | | |
| 154 | 1 | 80 | 67% | 3 | \$2.01 | \$5.03 |
| 155 | 1 | 83 | 44% | 3 | \$1.32 | \$3.30 |
| 156 | 1 | 87 | 50% | 4 | \$2.00 | \$5.00 |
| 157 | 1 | 91 | 43% | 3 | \$1.29 | \$3.23 |
| 158 | 1 | 94 | 52% | 3 | \$1.56 | \$3.90 |

Expected Late Fees from Outstanding Rentals at \$1.00/day: \$259.72

At \$2.50/day: \$649.51