

AURELIAN MANUFACTURING

Production as a Service — Autonomous, Data-Driven, and Scalable

Investment Teaser | Pre-Seed Round | February 2026

THE OPPORTUNITY

Europe’s defense and energy sectors face a structural shortage of precision CNC manufacturing capacity. Norwegian shops typically operate at 30–40% utilization with high labor intensity. No domestic facility combines autonomous operation, digital traceability, and defense certifications.

Three mega-trends converge:

- ▶ Defense: NATO 5% GDP commitment. Norway: 1,624B NOK (2025–2036).
- ▶ Energy: Offshore wind, hydrogen/CCS, grid — all need precision parts.
- ▶ Capacity: No autonomous CNC facility exists in Europe.

OUR SOLUTION

Greenfield autonomous CNC facility in Våler, Østfold. 60–65% utilization vs industry 30–40%. Sub-linear staffing vs high labor intensity in traditional workshops. Lights-out production with full digital traceability. MAZAK + DMG MORI equipment (50–70% resale value).

COMPETITIVE MOAT

- ▶ Low labor intensity, sub-linear scaling — structurally impossible to retrofit.
- ▶ 50/50 profit-sharing creates customer lock-in.
- ▶ ISO 9001 → AS9100 → AQAP NATO certification path.
- ▶ Validated model: Hadrian (USA, \$1.6B) confirms appetite.

TEAM

André Tandberg (CEO) — MD Nyskappingsfond, SpareBank 1 board

Tore Ausland (VP BD) — 30yr O&G: GE, FMC, Aker

Henrik Strøm (CFO candidate) — Banking & finance

Advisors: Torsnes (VW/TINE), Vangsal (CNC), Mollatt (Robotics)

FINANCING (REV 6)

| Round | Equity | Pre-\$ | Dilut. | ROI |
|----------|--------|--------|--------|-------|
| Pre-Seed | 5M | 25M | 16.7% | 46.6x |
| Seed | 51.3M | 130M | 28.3% | 10.8x |
| Serie A | 45M | TBD | TBD | TBD |
| Total | 101.3M | | | |

CAPEX: 10 MNOK/CNC. Founders retain 50.6% post-Serie A.

KEY FINANCIAL METRICS

| Metric | Value |
|-----------------------|--------------------|
| Revenue (20 CNC, 60%) | ~315 MNOK |
| Exit Valuation | 2.3B NOK |
| Exit Multiple | 10x EBITDA |
| Break-even | ~24% util. (5 CNC) |
| Accum. Profit '27–'35 | ~1,254 MNOK |
| First Revenue | August 2027 |
| Self-funded from | ~2030 |

SCALING PATH

| Year | CNC | Util. | Rev. | Staff |
|------|-----|-------|-------|-------|
| 2027 | 5 | 20% | ~11M | 10 |
| 2028 | 5 | 37.5% | 49.3M | 10 |
| 2030 | 17 | 47.5% | ~212M | 17 |
| 2035 | 25 | 65% | ~427M | 24 |

THE ASK

Pre-Seed: 5 MNOK at 25 MNOK pre-money (16.7% dilution)

Use of funds: concept validation, customer discovery, supplier LOIs, regulatory groundwork, team building.

Projected investor ROI: ~46.6x at exit.