

Virtual Data Room

Investor Guide

This document describes the structure and contents of Aurelian Manufacturing's Virtual Data Room (VDR) for the fundraising process across Pre-Seed, Seed, and Series A rounds. The structure follows Nordic and European institutional VC standards.

| | |
|---------------------------|--|
| Company | Aurelian Manufacturing AS |
| Location | Våler, Østfold, Norway |
| Sector | Autonomous CNC Manufacturing (Industry 4.0) |
| Current Round | Pre-Seed — 5 MNOK @ 25 MNOK pre-money |
| Total Capital Plan | 94 MNOK across 3 rounds (Pre-Seed → Seed → Series A) |
| VDR Version | 4.0 — February 2026 |

How This Structure Works

Folders 00–07 are investor-facing — shared via DocSend, Dropbox, or VDR platform.

Folder 08 is your internal DD war room. Never shared externally.

Folder 09 contains Vedlegg (appendices). Shared selectively on request.

Document Naming Convention

Every document follows **XX_Descriptive_Content_Name** where XX is the section number. The descriptive name gives immediate recognition of the content.

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00 — Executive Summary

The first thing any investor opens.

| Document Name | Status | Round |
|-------------------------------|--------|----------|
| 00_Executive_Summary_2page | NEED | Pre-Seed |
| 00_Investment_Teaser_OnePager | NEED | Pre-Seed |
| 00_Company_Fact_Sheet | NEED | Seed |

01 — Corporate & Governance

Legal entity, ownership, and governance.

1.1 Formation Documents

| Document Name | Status | Round |
|---|--------|----------|
| 01_Articles_of_Incorporation | NEED | Pre-Seed |
| 01_Registration_Certificate_Brønnøysund | NEED | Pre-Seed |
| 01_Bylaws_Vedtekter | NEED | Pre-Seed |

1.2 Shareholder Agreements

| Document Name | Status | Round |
|----------------------------|---------------|----------|
| 01_Shareholder_Agreement | NEED | Pre-Seed |
| 01_Side_Letters_Amendments | NEED (if any) | Seed |

1.3 Board & Governance

| Document Name | Status | Round |
|--------------------------------|--------|----------|
| 01_Board_Composition_Overview | ■ HAVE | Pre-Seed |
| 01_Board_Meeting_Minutes | NEED | Seed |
| 01_Corporate_Governance_Policy | NEED | Series A |

1.4 Cap Table

| Document Name | Status | Round |
|---|--------------------|----------|
| 01_Cap_Table_ProForma_All_Rounds | NEED (spreadsheet) | Pre-Seed |
| 01_Cap_Table_Evolution_PreSeed_to_SeriesA | ■ HAVE | Pre-Seed |
| 01_Share_Register_Detailed | NEED | Seed |

1.5 Organizational Structure

| Document Name | Status | Round |
|------------------------------|--------|----------|
| 01_Org_Chart_Current | NEED | Pre-Seed |
| 01_Org_Chart_12Month_Roadmap | NEED | Seed |

1.6 Founder Vesting

| Document Name | Status | Round |
|-------------------------------|--------|----------|
| 01_Vesting_Schedule_4yr_Cliff | NEED | Pre-Seed |

| Document Name | Status | Round |
|--------------------------------------|--------|----------|
| 01_Acceleration_Terms_Double_Trigger | NEED | Pre-Seed |

02 — Financial

All financial projections, models, and analysis.

2.1 Financial Model

| Document Name | Status | Round |
|--|--------|----------|
| 02_Financial_Model_Excel_Interactive | NEED | Pre-Seed |
| 02_Model_Assumptions_Grunnlag_Verdisetting | ■ HAVE | Pre-Seed |

2.2 Financing Plan

| Document Name | Status | Round |
|---|--------|----------|
| 02_Financing_Plan_KOMPLETT_94MNOK | ■ HAVE | Pre-Seed |
| 02_Round_Structure_PreSeed_Seed_SeriesA | ■ HAVE | Pre-Seed |

2.3 Valuation Basis

| Document Name | Status | Round |
|---------------------------------------|--------|----------|
| 02_Valuation_Methodology_Revidert | ■ HAVE | Pre-Seed |
| 02_Comparable_Industrial_Transactions | ■ HAVE | Pre-Seed |

2.4 Economic Tables & Projections

| Document Name | Status | Round |
|------------------------------------|--------|----------|
| 02_Economic_Tables_Projections_8yr | ■ HAVE | Pre-Seed |
| 02_Monthly_Cash_Flow_Year1_Year2 | NEED | Seed |
| 02_CAPEX_Breakdown_By_Phase | NEED | Seed |

2.5 Sensitivity Analysis

| Document Name | Status | Round |
|---------------------------------------|--------|----------|
| 02_Utilization_Scenarios_40_50_65pct | ■ HAVE | Pre-Seed |
| 02_Sensitivity_Matrix_Full_Standalone | NEED | Seed |
| 02_Monte_Carlo_Downside_Scenarios | NEED | Series A |

2.6 Use of Funds

| Document Name | Status | Round |
|------------------------------------|--------|----------|
| 02_Use_of_Funds_PreSeed_5MNOK | ■ HAVE | Pre-Seed |
| 02_Milestone_Based_Fund_Allocation | NEED | Seed |

2.7 VC Benchmarks & Comparables

| Document Name | Status | Round |
|--|--------|----------|
| 02_European_VC_Practice_Benchmarks | ■ HAVE | Pre-Seed |
| 02_Industrial_Investment_Case_Comparison | ■ HAVE | Pre-Seed |
| 02_CNC_Resale_Value_Downside_Protection | ■ HAVE | Pre-Seed |

2.8 Tax & Accounting

| Document Name | Status | Round |
|--------------------------------------|--------|----------|
| 02_Tax_Registration_MVA_Skatteetaten | NEED | Pre-Seed |

| Document Name | Status | Round |
|-----------------------|-------------------|----------|
| 02_Audited_Financials | N/A (pre-revenue) | Series A |

03 — Commercial & Market

Market opportunity, pipeline, and go-to-market.

3.1 Market Analysis

| Document Name | Status | Round |
|---|--------|----------|
| 03_Market_Analysis_Master_Report | ■ HAVE | Pre-Seed |
| 03_Defence_Market_NATO_Spending | ■ HAVE | Pre-Seed |
| 03_Energy_Market_Transition_Offshore | ■ HAVE | Pre-Seed |
| 03_Critical_Infrastructure_Supply_Chain | ■ HAVE | Pre-Seed |
| 03_TAM_SAM_SOM_Norwegian_Nordic | ■ HAVE | Pre-Seed |

3.2 Competitive Landscape

| Document Name | Status | Round |
|---|--------|----------|
| 03_Competitive_Analysis_7_Industrial_Benchmarks | ■ HAVE | Pre-Seed |
| 03_Competitive_Moat_Autonomous_CNC | ■ NEED | Seed |
| 03_Hadrian_Comparison_US_vs_Europe | ■ NEED | Seed |

3.3 Customer Pipeline

| Document Name | Status | Round |
|---------------------------------------|-------------------|----------|
| 03_Customer_Pipeline_Tracker | ■ NEED | Pre-Seed |
| 03_Letters_of_Intent_LOIs | ■ NEED | Seed |
| 03_Customer_Discovery_Interview_Notes | ■ NEED | Seed |
| 03_Customer_Contracts_Signed | N/A (pre-revenue) | Series A |

3.4 Go-To-Market Strategy

| Document Name | Status | Round |
|--|--------|----------|
| 03_GTM_Strategy_Defence_Energy_Entry | ■ NEED | Pre-Seed |
| 03_Sales_Process_12_18_Month_Cycle | ■ NEED | Seed |
| 03_Physical_Robotics_Partnership_Details | ■ NEED | Seed |

3.5 Pricing & Revenue Model

| Document Name | Status | Round |
|-------------------------------------|--------|----------|
| 03_Pricing_Model_3000NOK_per_Hour | ■ HAVE | Pre-Seed |
| 03_Profit_Sharing_50_50_Above_45pct | ■ HAVE | Pre-Seed |

3.6 Market Trends

| Document Name | Status | Round |
|--|--------|----------|
| 03_Market_Trends_Projections_Report | ■ HAVE | Pre-Seed |
| 03_NATO_Defence_Spending_Growth_Analysis | ■ HAVE | Pre-Seed |

04 — Technical & Operations

Technology, equipment, facility, quality, timeline.

4.1 Technology Overview

| Document Name | Status | Round |
|--|--------|----------|
| 04_Concept_Note_Strategic_Production_Node | ■ HAVE | Pre-Seed |
| 04_Technology_Stack_CNC_Automation_Digital | NEED | Seed |

4.2 CNC Equipment

| Document Name | Status | Round |
|---------------------------------------|--------|----------|
| 04_CNC_Equipment_Specifications_Mazak | NEED | Pre-Seed |
| 04_CNC_Resale_Value_Analysis | ■ HAVE | Pre-Seed |
| 04_Mazak_LOI_Purchase_Agreement | NEED | Seed |
| 04_Supplier_Backup_DMG_MORI_Strategy | NEED | Seed |

4.3 Automation Validation

| Document Name | Status | Round |
|---------------------------------------|-----------------------|----------|
| 04_Automation_Feasibility_Stud | NEED (Vedlegg D ref.) | Pre-Seed |
| 04_Lights_Out_Manufacturing_Evidence | NEED | Seed |
| 04_Digital_Twin_Siemens_NX_Validation | NEED | Seed |

4.4 Facility & Real Estate

| Document Name | Status | Round |
|--|--------|----------|
| 04_Facility_Strategy_Norbygg_Våler | ■ HAVE | Pre-Seed |
| 04_Norbygg_Lease_Agreement | NEED | Pre-Seed |
| 04_Architectural_Plans_Workshop_Layout | NEED | Seed |
| 04_Environmental_Impact_Assessment | NEED | Series A |

4.5 Quality & Certifications

| Document Name | Status | Round |
|--------------------------------------|--------|----------|
| 04_ISO_9001_Certification_Roadmap | NEED | Pre-Seed |
| 04_AS9100_Aerospace_Defence_Timeline | NEED | Seed |
| 04_AQAP_NATO_Qualification_Plan | NEED | Seed |

4.6 Production Timeline

| Document Name | Status | Round |
|---|--------|----------|
| 04_Gantt_Chart_Investment_to_Production | NEED | Pre-Seed |
| 04_Key_Milestones_Critical_Path | NEED | Pre-Seed |

4.7 Risk Register

| Document Name | Status | Round |
|--|--------|----------|
| 04_Risk_Register_with_Mitigations | NEED | Seed |
| 04_Contingency_Plans_Supplier_Facility | NEED | Series A |

05 — Legal & IP

IP, contracts, compliance, and insurance.

5.1 IP Ownership

| Document Name | Status | Round |
|---------------------------------------|--------|----------|
| 05_IP_Assignment_Agreements_Founders | NEED | Pre-Seed |
| 05_Trademark_Registration_Aurelian | NEED | Seed |
| 05_Patent_Strategy_Process_Innovation | NEED | Seed |

5.2 Material Contracts

| Document Name | Status | Round |
|---------------------------------------|-------------------|----------|
| 05_Employment_Agreements_Founders | NEED | Pre-Seed |
| 05_Advisory_Agreements_Signed | NEED | Pre-Seed |
| 05_Supplier_Contracts_Mazak_Materials | NEED | Seed |
| 05_Customer_Framework_Agreements | N/A (pre-revenue) | Series A |

5.3 Regulatory Compliance

| Document Name | Status | Round |
|--------------------------------------|--------|----------|
| 05_Export_Control_Defence_Assessment | NEED | Seed |
| 05_Defence_Manufacturing_Regulations | NEED | Seed |
| 05_Environmental_Compliance_Permits | NEED | Series A |

5.4 Insurance

| Document Name | Status | Round |
|----------------------------|--------|----------|
| 05_Insurance_Coverage_Plan | NEED | Seed |
| 05_Key_Person_Insurance | NEED | Series A |

5.5 Permits & Licenses

| Document Name | Status | Round |
|-------------------------------------|--------|----------|
| 05_Business_Permits_Registrations | NEED | Pre-Seed |
| 05_Manufacturing_Operating_Licenses | NEED | Seed |

06 — Team & People

Founders, board, advisors, and hiring plan.

6.1 Founders

| Document Name | Status | Round |
|-------------------------------------|--------|----------|
| 06_Founder_CVs_Detailed_3_Profiles | NEED | Pre-Seed |
| 06_Team_Board_Governance_Overview | ■ HAVE | Pre-Seed |
| 06_Professional_References_Industry | NEED | Seed |

6.2 Board of Directors

| Document Name | Status | Round |
|-----------------------------------|--------|----------|
| 06_Board_Member_Bios_Experience | ■ HAVE | Pre-Seed |
| 06_Board_Mandate_Responsibilities | NEED | Seed |

6.3 Advisors

| Document Name | Status | Round |
|------------------------------------|--------|----------|
| 06_Advisor_Bios_Industry_Relevance | NEED | Pre-Seed |
| 06_Advisory_Agreements_Signed | NEED | Pre-Seed |

6.4 Key Hires Plan

| Document Name | Status | Round |
|-------------------------------------|--------|----------|
| 06_Hiring_Roadmap_12_24_Months | NEED | Pre-Seed |
| 06_Role_Descriptions_Critical_Hires | NEED | Seed |

6.5 ESOP / Option Pool

| Document Name | Status | Round |
|----------------------------------|--------|-------|
| 06_ESOP_Plan_Employee_Incentives | NEED | Seed |
| 06_Option_Pool_Allocation_10pct | NEED | Seed |

07 — Presentations & Pitch Materials

All investor-facing pitch materials.

7.1 Investor Pitch Deck

| Document Name | Status | Round |
|--------------------------------------|--------|------------|
| 07_Investor_Pitch_Deck_V3 | ■ HAVE | Pre-Seed |
| 07_Pitch_Deck_Round_Specific_Version | NEED | Each Round |

7.2 One-Pagers

| Document Name | Status | Round |
|-------------------------------|--------|----------|
| 07_Investment_Teaser_1page | NEED | Pre-Seed |
| 07_Executive_Summary_OnePager | NEED | Pre-Seed |

7.3 Video Pitch

| Document Name | Status | Round |
|-----------------------------|--------|-------|
| 07_Founder_Video_Pitch_3min | NEED | Seed |

7.4 Press & Media

| Document Name | Status | Round |
|------------------------------------|--------|-------|
| 07_Press_Media_Coverage_Collection | NEED | Seed |

08 — DD Process (Internal Only)

Your war room. Never share with investors.

| Document Name | Status | Round |
|----------------------------------|--------|----------|
| 08_DD_Checklist_PreSeed_Round | NEED | Pre-Seed |
| 08_DD_Checklist_Seed_Round | NEED | Seed |
| 08_DD_Checklist_SeriesA_Round | NEED | Series A |
| 08_Investor_QA_Database_200plus | NEED | Pre-Seed |
| 08_Investor_Pipeline_CRM_Tracker | NEED | Pre-Seed |
| 08_Gap_Analysis_Action_Items | NEED | Pre-Seed |
| 08_DD_Response_Templates | NEED | Pre-Seed |
| 08_Investor_Meeting_Notes_Log | NEED | Pre-Seed |

09 — Appendices (Vedlegg)

Supporting evidence shared on request.

| Document Name | Status | Round |
|---|--------|----------|
| 09_Vedlegg_A_Investment_Memorandum | NEED | Pre-Seed |
| 09_Vedlegg_B_Economic_Tables_Projections | NEED | Pre-Seed |
| 09_Vedlegg_C_Industrial_Investment_Benchmarks | ■ HAVE | Pre-Seed |
| 09_Vedlegg_D_Automation_Feasibility_Study | NEED | Pre-Seed |
| 09_Vedlegg_E_CNC_Resale_Value_Analysis | ■ HAVE | Pre-Seed |
| 09_Vedlegg_F_Team_Board_Governance | ■ HAVE | Pre-Seed |
| 09_Vedlegg_G_Facility_Strategy_Norbygg | ■ HAVE | Pre-Seed |

Rename Map: Existing Files

Rename your current project files to match the VDR naming convention.

| Current Filename | → New VDR Name | Folder |
|---|---|---------------------|
| Aurelian_Manufacturing_Investor_Pitch_V3.pdf | 07_ Investor_Pitch_Deck_V3.pdf | 07 / 7.1 |
| Final_Aurelian_Markedsanalyse_Master_V3.pdf | 03_Market_Analysis_Master_Report.pdf | 03 / 3.1 |
| Defence_Market_Research.pdf | 03_Defence_Market_NATO_Spending.pdf | 03 / 3.1 / Defence |
| Energy_Market_Research.pdf | 03_Energy_Market_Transition_Offshore.pdf | 03 / 3.1 / Energy |
| Critical_Markets_Research.pdf | 03_Critical_Infrastructure_Supply_Chain.pdf | 03 / 3.1 / Critical |
| Aurelian_Marked_Trends_projections_report.pdf | 03_Market_Trends_Projections_Report.pdf | 03 / 3.6 |
| Vedlegg_C__Sammenligning_med_lignende_caser.pdf | 09_Vedlegg_C_Industrial_Investment_Benchmarks.pdf | 09 / Vedlegg_C |
| Vedlegg_E__CNC_Resale_Value_Analysis.pdf | 09_Vedlegg_E_CNC_Resale_Value_Analysis.pdf | 09 / Vedlegg_E |
| Vedlegg_F__Team_Styre_Og_Governance.pdf | 09_Vedlegg_F_Team_Board_Governance.pdf | 09 / Vedlegg_F |
| Vedlegg_G__Verksted_og_eiendomsstrategi.pdf | 09_Vedlegg_G_Facility_Strategy_Norbygg.pdf | 09 / Vedlegg_G |

Documents Referenced But Not Yet Uploaded

| Known/Referenced Name | → New VDR Name | Folder |
|--|--|----------------|
| Finansieringsplan_KOMPLETT.pdf | 02_Financing_Plan_KOMPLETT_94MNOK.pdf | 02 / 2.2 |
| Grunnlag_for_verdisetting_Revidert.pdf | 02_Model_Assumptions_Grunnlag_Verdisetting.pdf | 02 / 2.1 |
| Analyse_av_Europeisk_VCPaktsis.pdf | 02_European_VC_Practice_Benchmarks.pdf | 02 / 2.7 |
| AurelianManufacturing_ConceptNote.pdf | 04_Concept_Note_Strategic_Production_Node.pdf | 04 / 4.1 |
| Vedlegg_B__Økonomiske_tabeller.pdf | 09_Vedlegg_B_Economic_Tables_Projections.pdf | 09 / Vedlegg_B |
| Vedlegg_D__Automation_Validation.pdf | 09_Vedlegg_D_Automation_Feasibility_Study.pdf | 09 / Vedlegg_D |

Pre-Seed Readiness Scorecard

| Category | Have | Need | Readiness |
|---------------------------|------|------|-----------|
| 00 Executive Summary | 0 | 2 | 0% |
| 01 Corporate & Governance | 1 | 6 | 14% |
| 02 Financial | 6 | 2 | 75% |
| 03 Commercial & Market | 7 | 2 | 78% |
| 04 Technical & Operations | 3 | 5 | 38% |
| 05 Legal & IP | 0 | 4 | 0% |
| 06 Team | 1 | 4 | 20% |

| | | | |
|------------------|-----------|-----------|------------|
| 07 Presentations | 1 | 2 | 33% |
| TOTAL | 19 | 27 | 41% |

Top 5 Priorities for Pre-Seed Readiness

1. **00_Executive_Summary_2page + 00_Investment_Teaser_OnePager**
2. **01_Cap_Table_ProForma_All_Rounds** — ownership across 3 rounds
3. **06_Founder_CVs_Detailed + 01_Vesting_Schedule_4yr_Cliff**
4. **04_Gantt_Chart_Investment_to_Production** — execution timeline
5. **03_GTM_Strategy_Defence_Energy_Entry** — path to revenue

Master Document Register

Complete register — single source of truth for all DD tracking.

| # | Document Name | Status |
|----|---|---------------|
| 1 | 00_Executive_Summary_2page | NEED |
| 2 | 00_Investment_Teaser_OnePager | NEED |
| 3 | 00_Company_Fact_Sheet | NEED |
| 4 | 01_Articles_of_Incorporation | NEED |
| 5 | 01_Registration_Certificate_Brønnøysund | NEED |
| 6 | 01_Bylaws_Vedtekter | NEED |
| 7 | 01_Shareholder_Agreement | NEED |
| 8 | 01_Side_Letters_Amendments | NEED (if any) |
| 9 | 01_Board_Composition_Overview | ■ HAVE |
| 10 | 01_Board_Meeting_Minutes | NEED |
| 11 | 01_Corporate_Governance_Policy | NEED |
| 12 | 01_Cap_Table_ProForma_All_Rounds | NEED |
| 13 | 01_Cap_Table_Evolution_PreSeed_to_SeriesA | ■ HAVE |
| 14 | 01_Share_Register_Detailed | NEED |
| 15 | 01_Org_Chart_Current | NEED |
| 16 | 01_Org_Chart_12Month_Roadmap | NEED |
| 17 | 01_Vesting_Schedule_4yr_Cliff | NEED |
| 18 | 01_Acceleration_Terms_Double_Trigger | NEED |
| 19 | 02_Financial_Model_Excel_Interactive | NEED |
| 20 | 02_Model_Assumptions_Grunnlag_Verdisetning | ■ HAVE |
| 21 | 02_Financing_Plan_KOMPLETT_94MNOK | ■ HAVE |
| 22 | 02_Round_Structure_PreSeed_Seed_SeriesA | ■ HAVE |
| 23 | 02_Valuation_Methodology_Revidert | ■ HAVE |
| 24 | 02_Comparable_Industrial_Transactions | ■ HAVE |
| 25 | 02_Economic_Tables_Projections_8yr | ■ HAVE |
| 26 | 02_Monthly_Cash_Flow_Year1_Year2 | NEED |
| 27 | 02_CAPEX_Breakdown_By_Phase | NEED |
| 28 | 02_Utilization_Scenarios_40_50_65pct | ■ HAVE |
| 29 | 02_Sensitivity_Matrix_Full_Standalone | NEED |
| 30 | 02_Monte_Carlo_Downside_Scenarios | NEED |
| 31 | 02_Use_of_Funds_PreSeed_5MNOK | ■ HAVE |
| 32 | 02_Milestone_Based_Fund_Allocation | NEED |
| 33 | 02_European_VC_Practice_Benchmarks | ■ HAVE |
| 34 | 02_Industrial_Investment_Case_Comparison | ■ HAVE |
| 35 | 02_CNC_Resale_Value_Downside_Protection | ■ HAVE |
| 36 | 02_Tax_Registration_MVA_Skatteetaten | NEED |
| 37 | 02_Audited_Financials | N/A |
| 38 | 03_Market_Analysis_Master_Report | ■ HAVE |
| 39 | 03_Defence_Market_NATO_Spending | ■ HAVE |
| 40 | 03_Energy_Market_Transition_Offshore | ■ HAVE |
| 41 | 03_Critical_Infrastructure_Supply_Chain | ■ HAVE |
| 42 | 03_TAM_SAM_SOM_Norwegian_Nordic | ■ HAVE |
| 43 | 03_Competitive_Analysis_7_Industrial_Benchmarks | ■ HAVE |
| 44 | 03_Competitive_Moat_Autonomous_CNC | NEED |
| 45 | 03_Hadrian_Comparison_US_vs_Europe | NEED |

| # | Document Name | Status |
|----|--|--------|
| 46 | 03_Customer_Pipeline_Tracker | NEED |
| 47 | 03_Letters_of_Intent_LOIs | NEED |
| 48 | 03_Customer_Discovery_Interview_Notes | NEED |
| 49 | 03_Customer_Contracts_Signed | N/A |
| 50 | 03_GTM_Strategy_Defence_Energy_Entry | NEED |
| 51 | 03_Sales_Process_12_18_Month_Cycle | NEED |
| 52 | 03_Physical_Robotics_Partnership_Details | NEED |
| 53 | 03_Pricing_Model_3000NOK_per_Hour | ■ HAVE |
| 54 | 03_Profit_Sharing_50_50_Above_45pct | ■ HAVE |
| 55 | 03_Market_Trends_Projections_Report | ■ HAVE |
| 56 | 03_NATO_Defence_Spending_Growth_Analysis | ■ HAVE |
| 57 | 04_Concept_Note_Strategic_Production_Node | ■ HAVE |
| 58 | 04_Technology_Stack_CNC_Automation_Digital | NEED |
| 59 | 04_CNC_Equipment_Specifications_Mazak | NEED |
| 60 | 04_CNC_Resale_Value_Analysis | ■ HAVE |
| 61 | 04_Mazak_LOI_Purchase_Agreement | NEED |

Master Document Register (continued)

| # | Document Name | Status |
|-----|---|--------|
| 62 | 04_Supplier_Backup_DMG_MORI_Strategy | NEED |
| 63 | 04_Automation_Feasibility_Study | NEED |
| 64 | 04_Lights_Out_Manufacturing_Evidence | NEED |
| 65 | 04_Digital_Twin_Siemens_NX_Validation | NEED |
| 66 | 04_Facility_Strategy_Norbygg_Väler | ■ HAVE |
| 67 | 04_Norbygg_Lease_Agreement | NEED |
| 68 | 04_Architectural_Plans_Workshop_Layout | NEED |
| 69 | 04_Environmental_Impact_Assessment | NEED |
| 70 | 04_ISO_9001_Certification_Roadmap | NEED |
| 71 | 04_AS9100_Aerospace_Defence_Timeline | NEED |
| 72 | 04_AQAP_NATO_Qualification_Plan | NEED |
| 73 | 04_Gantt_Chart_Investment_to_Production | NEED |
| 74 | 04_Key_Milestones_Critical_Path | NEED |
| 75 | 04_Risk_Register_with_Mitigations | NEED |
| 76 | 04_Contingency_Plans_Supplier_Facility | NEED |
| 77 | 05_IP_Assignment_Agreements_Founders | NEED |
| 78 | 05_Trademark_Registration_Aurelian | NEED |
| 79 | 05_Patent_Strategy_Process_Innovation | NEED |
| 80 | 05_Employment_Agreements_Founders | NEED |
| 81 | 05_Advisory_Agreements_Signed | NEED |
| 82 | 05_Supplier_Contracts_Mazak_Materials | NEED |
| 83 | 05_Customer_Framework_Agreements | N/A |
| 84 | 05_Export_Control_Defence_Assessment | NEED |
| 85 | 05_Defence_Manufacturing_Regulations | NEED |
| 86 | 05_Environmental_Compliance_Permits | NEED |
| 87 | 05_Insurance_Coverage_Plan | NEED |
| 88 | 05_Key_Person_Insurance | NEED |
| 89 | 05_Business_Permits_Registrations | NEED |
| 90 | 05_Manufacturing_Operating_Licenses | NEED |
| 91 | 06_Founder_CVs_Detailed_3_Profiles | NEED |
| 92 | 06_Team_Board_Governance_Overview | ■ HAVE |
| 93 | 06_Professional_References_Industry | NEED |
| 94 | 06_Board_Member_Bios_Experience | ■ HAVE |
| 95 | 06_Board_Mandate_Responsibilities | NEED |
| 96 | 06_Advisor_Bios_Industry_Relevance | NEED |
| 97 | 06_Advisory_Agreements_Signed | NEED |
| 98 | 06_Hiring_Roadmap_12_24_Months | NEED |
| 99 | 06_Role_Descriptions_Critical_Hires | NEED |
| 100 | 06_ESOP_Plan_Employee_Incentives | NEED |
| 101 | 06_Option_Pool_Allocation_10pct | NEED |
| 102 | 07_Investor_Pitch_Deck_V3 | ■ HAVE |
| 103 | 07_Pitch_Deck_Round_Specific_Version | NEED |
| 104 | 07_Investment_Teaser_1page | NEED |
| 105 | 07_Executive_Summary_OnePager | NEED |
| 106 | 07_Founder_Video_Pitch_3min | NEED |
| 107 | 07_Press_Media_Coverage_Collection | NEED |

| # | Document Name | Status |
|-----|---|--------|
| 108 | 08_DD_Checklist_PreSeed_Round | NEED |
| 109 | 08_DD_Checklist_Seed_Round | NEED |
| 110 | 08_DD_Checklist_SeriesA_Round | NEED |
| 111 | 08_Investor_QA_Database_200plus | NEED |
| 112 | 08_Investor_Pipeline_CRM_Tracker | NEED |
| 113 | 08_Gap_Analysis_Action_Items | NEED |
| 114 | 08_DD_Response_Templates | NEED |
| 115 | 08_Investor_Meeting_Notes_Log | NEED |
| 116 | 09_Vedlegg_A_Investment_Memorandum | NEED |
| 117 | 09_Vedlegg_B_Economic_Tables_Projections | NEED |
| 118 | 09_Vedlegg_C_Industrial_Investment_Benchmarks | ■ HAVE |
| 119 | 09_Vedlegg_D_Automation_Feasibility_Stud | NEED |
| 120 | 09_Vedlegg_E_CNC_Resale_Value_Analysis | ■ HAVE |
| 121 | 09_Vedlegg_F_Team_Board_Governance | ■ HAVE |
| 122 | 09_Vedlegg_G_Facility_Strategy_Norbygg | ■ HAVE |

| Status | Count | Percentage |
|-----------------------------|-------|------------|
| ■ HAVE | 33 | 27% |
| NEED | 86 | 70% |
| N/A | 3 | 2% |
| TOTAL: 122 documents | | |