

# Customer Retention, Cohorts & RFM (K-means) Segment Report

## Executive summary

The ecommerce data shows a sharp drop-off after the first purchase: only about **20–30%** of customers buy again in the next month, and most cohorts fall below **15%** by month 3. A small, loyal base persists past 6 months and drives a disproportionate share of revenue. RFM segmentation finds a high-value **VIP/Champion** group ( $\approx 10\text{--}15\%$  of customers), a large **Potential/Regulars** middle, and a meaningful **At-Risk/Dormant** tail. Focusing on onboarding in month 0–1, converting **Potential** customers to **Loyal**, and structured win-backs for **At-Risk** will lift retention and CLV the most.

## Data & method (in brief)

- Cleaned transactions, added **TotalPrice** = **Quantity**  $\times$  **UnitPrice**, created **InvoiceMonth**, **CohortMonth** (first purchase month per customer), and **CohortIndex** (months since first purchase).
- Built a monthly **cohort retention matrix**: active customers in month  $k \div$  cohort size in month 0.
- Computed **RFM** (Recency-Frequency-Monetary), scored each metric (quartiles), then clustered customers with **K-means** on scaled RFM to form actionable segments.

## Cohort retention findings

### Pattern:

- **Month 0  $\rightarrow$  1**: falls to  $\sim 20\text{--}30\%$ .
- **Month 3+**: typically  $< 15\%$  kept.
- **Best cohorts**: earlier 2011 cohorts kept better (likely stronger offers/experience).
- **Loyal core**: small set active beyond 6 months; key for long-run revenue.

### Implications:

- Your most significant revenue leak is **post-first-order**.

- Early lifecycle journeys (first 30–60 days) need targeted nudges to earn a second and third order.

## **RFM + K-means segment profiles**

Using RFM (low R = recent), typical clusters appeared:

1. **VIP/Champions** (High F, High M, Low R; ~10–15%)
  - Frequent, high spenders; respond to exclusivity and prompt access.
2. **Loyal** (Medium-High F, Medium M, Low-Medium R)
  - Consistent repeaters; value reliability and recognition.
3. **Regulars/Potential** (Low-Medium F, Medium M, Medium R)
  - Occasional buyers with upside; one more purchase could tip them into Loyal.
4. **At-Risk** (Medium F in past, High R now)
  - Previously engaged, now drifting; prime for win-back.
5. **Dormant/One-and-Done** (F = 1, High R, Low M)
  - Only first buy; requires stronger onboarding to activate a second order.

## **Linking cohorts to segments (cohorts → clusters)**

While a crosstab of CohortIndex  $\times$  Cluster should confirm exact mapping, the observed retention pattern supports this lifecycle linkage:

<b>CohortIndex (months since first order)</b>	<b>Likely dominant clusters Interpretation &amp; action</b>	
<b>0–1 (New)</b>	Dormant/One-and-Done, Potential	Critical window; convert to 2nd order quickly.
<b>2–3 (Early repeaters)</b>	Potential → Loyal	Reinforce habit; bundle offers and next-best suggestions.

<b>CohortIndex (months since first order)</b>	<b>Likely dominant clusters</b>	<b>Interpretation &amp; action</b>
<b>4–6 (Stabilising)</b>	Loyal, some At-Risk	Keep cadence; catch early signs of churn (rising Recency).
<b>6+ (Mature)</b>	VIP/Champions or At-Risk/Dormant	Split: deepen VIP value; re-engage lapsed with win-backs.

**How to confirm in your data (analyst note):** compute pd. Crosstab  
(df[['CustomerID']].merge(rfm[['CustomerID', 'Cluster']], 'left'), cohorts[['CustomerID', 'CohortIndex']], ...) to see each cohort's month cluster distribution.

## **Risks & opportunities**

### **Risks**

- **High early churn** after the first purchase depresses CLV.
- **Large Potential segment** under-monetised; low frequency traps value.
- **At-Risk accumulation** raises paid reacquisition spend.

### **Opportunities**

- **Onboarding and 2nd-order push** can lift the long-term retention curve the most.
- **VIP concentration** enables cost-efficient revenue with tiered rewards.
- **Country/product differences** (if analysed) can inform targeted merchandising.

## **Segment-level strategies.**

### **1) Engage Regulars/Potential (convert to Loyal)**

- **30-day repeat plan:**
  - **Day 3** “how did it go?” email + usage tips.
  - **Day 7–10** dynamic recommendation (viewed/bought together).

- **Day 14** limited-time booster (e.g., free shipping) for 2nd order.
- **Merchandising:** starter bundles; subscribe-&-save where fit.
- **Loyalty nudges:** show progress to next tier (“2 orders away from Silver”).
- **KPIs:** repeat rate in 30/60 days, uplift in F, conversion to Loyal.

## 2) Win back At-Risk (reduce churn)

- **Trigger:** Recency above segment-specific threshold (e.g.,  $1.5\times$  median inter-purchase time).
- **Playbook:**
  - **Email/SMS A/B:** reminder vs. incentive vs. “we miss you” content.
  - **Price fence:** targeted discount only for At-Risk; avoid blanket promos.
  - **On-site:** returning-visitor banner with comeback bundle.
- **KPIs:** reactivation rate, margin after incentive, % returning to Loyal.

## 3) Nurture VIP/Champions (protect CLV)

- **Value exchange:** prompt access, exclusive drops, concierge support.
- **Recognition:** visible tier badges, surprise-and-delight gifts.
- **Referrals:** double-sided rewards; social proof campaigns.
- **Risk control:** monitor for **R rising**—trigger a personal note/offer.
- **KPIs:** VIP churn ( $<2-3\%/qtr$ ), VIP share of revenue, referral K-factor.

## Lifecycle programs by cohort month

- **Month 0–1 (New):** welcome series, post-purchase tips, **2nd-order incentive**, first-party data capture (preferences).
- **Month 2–3:** routine cadence (weekly/bi-weekly), replenishment reminders, lightweight loyalty rewards.
- **Month 4–6:** differentiation: VIP upgrades vs At-Risk alerts; cross-sell based on affinity.

- **6+ months:** renewal/reactivation pulses; win-back testing (offer vs content); community/UGC for VIPs.

### Measurement & targets

- **Retention curve:** average cohort retention at month 1, 3, 6. Targets: raise M1 by +5–8pp, M3 by +3–5pp within 2 quarters.
- **Segment transitions:** % moving Potential→Loyal, At-Risk→Active each month.
- **CLV:** track by segment; aim for +10–15% in 6–9 months.
- **Offer efficiency:** reactivation ROI (>3×) and margin impact.
- **VIP health:** revenue concentration, churn, NPS.

### Next analytical steps

1. **Cross-tab cohorts × clusters** monthly to confirm mapping and spot segment drift.
2. **Propensity models** (2nd purchase, churn) to prioritise offers.
3. **Product-level stickiness:** find items with high repeat lift; feature in onboarding.
4. **Experimentation:** A/B test incentives, cadence, channel mix by segment.
5. **CLV forecasting & budget allocation** to shift spend from reacquisition to retention.

### References to my prior analysis

The retention drop-off, the existence of a small long-term loyal base, and RFM framework/segment archetypes come from my earlier **Customer Retention & Cohort Analysis** work (cohort heatmaps, RFM segmentation and distributions)