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Title: Scrum Open

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Feedback

Thank you for taking the Open assessment of Scrum. Please review The [Scrum Guide](#) on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered ✗ Incorrectly answered ➡ Missed correct option

[All Questions](#) | 20 Correct | 1 Partially Correct | 9 Incorrect

Question 1 of 30

When might a Sprint be abnormally cancelled?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A) When it becomes clear that not everything will be finished by the end of the Sprint.
- B) When the Development Team feels that the work is too hard.
- C) When the sales department has an important new opportunity.
- ✓ D) When the Sprint Goal becomes obsolete.

Feedback

A Sprint can be cancelled before the Sprint time-box is over. A Sprint would be cancelled if the Sprint Goal becomes obsolete. This might occur if the company changes direction or if market or technology conditions change.

Question 2 of 30

What does it mean to say that an event has a time-box?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The event must happen at a set time.
- B)** The event must happen by a given time.
- C)** The event must take at least a minimum amount of time.
- ✓ **D)** The event can take no more than a maximum amount of time.

Feedback

Time-boxed events are events that have a maximum duration.

Question 3 of 30

Which statement best describes Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** A complete methodology that defines how to develop software.
- B)** A cookbook that defines best practices for software development.
- ✓ **C)** A framework within which complex products in complex environments are developed.
- D)** A defined and predictive process that conforms to the principles of Scientific Management.

Feedback

Scrum is not a process or a technique for building products; rather, it is a framework within which you can employ various processes and techniques.

Question 4 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** Optimizing the value of the work the Development Team does.
- B)** Directing the Development Team.
- C)** Managing the project and ensuring that the work meets the commitments to the stakeholders.
- D)** Keeping stakeholders at bay.

Feedback

The Product Owner is responsible for maximizing the value of the product and the work of the Development Team.

Question 5 of 30

The length of a Sprint should be:

(choose the best answer)

Correct answer: **D)**

You chose: **C)**

- A)** Short enough to keep the business risk acceptable to the Product Owner.
- B)** Short enough to be able to synchronize the development work with other business events.
- ✗ **C)** No more than one month.
- ➔ **D)** All of these answers are correct.

Feedback

All of these choices are appropriate considerations in determining the length of a Sprint.

Question 6 of 30

Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Lead the discussions of the Development Team.
- B)** Ensure that all 3 questions have been answered.

- C)** Facilitate in a way that ensures each team member has a chance to speak.
- ✓ **D)** Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.
- E)** All answers apply.
-

Feedback

The Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum. The Scrum Master teaches the Development Team to keep the Daily Scrum within the 15-minute time-box. The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

Question 7 of 30

When does a Development Team member become the sole owner of a Sprint Backlog item?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** At the Sprint planning meeting.
- ✓ **B)** Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be implemented by an individual development team member.
- C)** Whenever a team member can accommodate more work.
- D)** During the Daily Scrum.
-

Feedback

Sprint Backlog and all of its items are collectively owned by the Development Team. No individual team member can claim ownership over an item as this would block communication and collaboration.

Question 8 of 30

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** The Product Owner
- B)** The Development Team

C) The Scrum Master

D) The Project Manager

Feedback

The Product Owner is the sole person responsible for managing the Product Backlog, which includes that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next.

Question 9 of 30

The time-box for a Daily Scrum is?

(choose the best answer)

Correct answer: D)

You chose: E)

Note: This question displayed answer options in random order when taking this Test.

A) The same time of day every day.

B) Two minutes per person.

C) 4 hours.

→ D) 15 minutes.

✗ E) 15 minutes for a 4 week sprint. For shorter Sprints it is usually shorter.

Feedback

The length of a daily Scrum is time-boxed at 15 minutes, it does not change with the length of a Sprint.

Question 10 of 30

Upon what type of process control is Scrum based?

(choose the best answer)

Correct answer: A)

You chose: A)

Note: This question displayed answer options in random order when taking this Test.

✓ A) Empirical

B) Hybrid

C) Defined

D) Complex

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

Question 11 of 30

The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

(Which one the following answers is FALSE?)

Correct answer: **B)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The Product Owner can help clarify or optimize the Sprint when asked by the Development Team.
- **B)** The Sprint Backlog is fully formulated in the Sprint Planning meeting and does not change during the Sprint.
- ✗ **C)** As a decomposition of the selected Product Backlog Items, the Sprint Backlog changes and may grow as the work emerges.
- D)** The Development Team may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.

Feedback

The Sprint Backlog makes visible all of the work that the Development Team identifies as necessary to meet the Sprint Goal. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

Question 12 of 30

What is the role of Management in Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Continually monitor staffing levels of the Development Team.
- B)** Monitor the Development Team's productivity.
- ✓ **C)** Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-organization, bottom-up intelligence, and intelligent release of software.
- D)** Identify and remove people that aren't working hard enough.

Feedback

Management has no active role in the actual product development through Scrum. However, management external to the Scrum team is incredibly important in setting the vision and strategy to guide the overall direction of the organization.

Question 13 of 30

True or False: Scrum does not have a role called "project manager."

Correct answer: **A)**

You chose: **A)**

✓ **A) True**

B) False

Feedback

A Scrum Team has a Scrum Master, a Product Owner and a Development Team. As a whole they have all controls needed.

Question 14 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

A) Without a new vocabulary as a reminder of the change, very little change may actually happen.

B) The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.

C) Management may feel less anxious.

✓ **D)** All of the above.

Question 15 of 30

Which statement best describes the Sprint Review?

(choose the best answer)

Correct answer: **B)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** It is a mechanism to control the Development Team's activities during a Sprint.
- ➔ **B)** It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.
- ✗ **C)** It is a demo at the end of the Sprint for everyone in the organization to check on the work done.

Feedback

Every event in Scrum, besides the Sprint which is a container for the other events, is an opportunity to Inspect AND Adapt.

Question 16 of 30

Who is on the Scrum Team?

(choose the best three answers)

Correct answer: **A) B) C)**

You chose: **A) B) C)**

- ✓ **A)** The Scrum Master
- ✓ **B)** The Product Owner
- ✓ **C)** The Development Team
- D)** Project Manager
- E)** None of the above

Feedback

The Scrum Team consists of the Scrum Master (manages the process), the Product Owner (decides what to do) and the Development Team (does the work).

Question 17 of 30

What is the recommended size for a Development Team (within the Scrum Team)?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Minimal 7

- ✓ **B)** 3 to 9
- C)** 7 plus or minus 2
- D)** 9
-

Feedback

Optimal Development Team size is small enough to remain nimble and large enough to complete significant work. Fewer than three Development Team members decreases interaction and results in smaller productivity gains. More than nine members simply requires too much coordination.

Question 18 of 30

The Product Backlog is ordered by:

(choose the best answer)

Correct answer: **E)**

You chose: **E)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Size, where small items are at the top and large items are at the bottom.
- B)** Risk, where safer items are at the top, and riskier items are at the bottom.
- C)** Least valuable items at the top to most valuable at the bottom.
- D)** Items are randomly arranged.
- ✓ **E)** Whatever is deemed most appropriate by the Product Owner.
-

Feedback

The Product Owner decides what makes the most sense to optimize the value of the work being done by the Development Team.

Question 19 of 30

Who has the final say on the order of the Product Backlog?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The Stakeholders
- B)** The Development Team
- C)** The Scrum Master

- ✓ D) The Product Owner
- E) The CEO
-

Feedback

The Product Owner is the sole person responsible for managing the Product Backlog.

Question 20 of 30

True or False: The Scrum Team should choose at least one high priority process improvement, identified during the Sprint Retrospective, and place it in the Product Backlog.

Correct answer: B)

You chose: A)

- ✗ A) True
- B) False
-

Feedback

False, to ensure continuous improvement, the Sprint Backlog rather than the Product Backlog includes at least one high priority process improvement identified in the previous Sprint Retrospective meeting.

Question 21 of 30

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: A)

You chose: C)

Note: This question displayed answer options in random order when taking this Test.

- A) The Development Team.
- B) The Scrum team.
- ✗ C) The Development Team and Scrum Master.
- D) The Development Team and Product Owner.
- E) The Scrum Master and Product Owner.
-

Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

Question 22 of 30

Which two things does the Development Team do during the first Sprint?

(choose the best two answers)

Correct answer: **A) C)**

You chose: **A) C)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** Deliver an increment of potentially releasable software.
- B)** Determine the complete architecture and infrastructure for the product.
- ✓ **C)** Develop and deliver at least one piece of functionality.
- D)** Develop a plan for the rest of the release.
- E)** Create the complete Product Backlog to be developed in subsequent Sprints.

Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", useable, and potentially releasable product Increment is created. This applies to every Sprint.

Question 23 of 30

Which of the below are roles on a Scrum Team?

(choose the best three answers)

Correct answer: **A) D) E)**

You chose: **A) D) E)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** Development Team
- B)** Users
- C)** Customers
- ✓ **D)** Product Owner
- ✓ **E)** Scrum Master

Feedback

The Scrum Team consists of a Product Owner, the Development Team, and a Scrum Master.

Question 24 of 30

When is a Sprint over?

(choose the best answer)

Correct answer: **D)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** When all Product Backlog items meet their definition of done.
- ✗ B)** When the Product Owner says it is done.
- C)** When all the tasks are completed.
- D)** When the time-box expires.

Feedback

The duration of a Sprint is fixed and cannot be shortened or lengthened.

Question 25 of 30

The time-box for the Sprint Planning meeting is?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** 4 hours.
- ✓ B)** 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
- C)** Whenever it is done.
- D)** Monthly.

Feedback

Sprint Planning is time-boxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

Question 26 of 30

The three pillars of empirical process control are:

(choose the best answer)

Correct answer: **C)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A) Respect For People, Kaizen, Eliminating Waste
- ✗ B) Planning, Demonstration, Retrospective
- C) Inspection, Transparency, Adaptation
- D) Planning, Inspection, Adaptation
- E) Transparency, Eliminating Waste, Kaizen

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known. Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

Question 27 of 30

During a Sprint, a Development Team determines that it will not be able to finish the complete forecast. Who should be present to review and adjust the Sprint work selected?

(choose the best answer)

Correct answer: B)

You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- A) The Scrum Master, the project manager and the Development Team.
- ✓ B) The Product Owner and the Development Team.
- C) The Product Owner and all stakeholders.
- D) The Development Team.

Feedback

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and Development Team as more is learned.

Question 28 of 30

What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity?

(choose the best two answers)

Correct answer: A) B)

You chose: B) C)

Note: This question displayed answer options in random order when taking this Test.

- A) By facilitating Development Team decisions
- ✓ B) By removing impediments that hinder the Development Team
- ✗ C) By starting and ending the meetings at the proper time
- D) By keeping high value features high in the Product Backlog

Feedback

A Scrum Master is a servant-leader for the Development Team. Facilitation and removing impediments serves a team in achieving the best productivity possible.

Question 29 of 30

True or False: The purpose of a Sprint is to produce a done increment of working product.

Correct answer: A)

You chose: B)

- A) True
- ✗ B) False

Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", usable, and potentially releasable product Increment is created.

Question 30 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

(choose the best answer)

Correct answer: B)

You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- A) To make sure every team member answers the three questions.
- ✓ B) He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.
- C) To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
- D) To gather status and progress information to report to management.

Feedback

The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

