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Title: Scrum Open

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Feedback

Thank you for taking the Open assessment of Scrum. Please review The [Scrum Guide](#) on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered ✗ Incorrectly answered ➡ Missed correct option

[All Questions](#) | 25 Correct | 1 Partially Correct | 4 Incorrect

Question 1 of 30

True or False: The Scrum Team should choose at least one high priority process improvement, identified during the Sprint Retrospective, and place it in the Product Backlog.

Correct answer: **B)**

You chose: **B)**

A) True

✓ **B)** False

Feedback

False, to ensure continuous improvement, the Sprint Backlog rather than the Product Backlog includes at least one high priority process improvement identified in the previous Sprint Retrospective meeting.

Question 2 of 30

The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

(Which one the following answers is FALSE?)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The Product Owner can help clarify or optimize the Sprint when asked by the Development Team.
- ✓ **B)** The Sprint Backlog is fully formulated in the Sprint Planning meeting and does not change during the Sprint.
- C)** As a decomposition of the selected Product Backlog Items, the Sprint Backlog changes and may grow as the work emerges.
- D)** The Development Team may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.

Feedback

The Sprint Backlog makes visible all of the work that the Development Team identifies as necessary to meet the Sprint Goal. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

Question 3 of 30

When does a Development Team member become the sole owner of a Sprint Backlog item?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** At the Sprint planning meeting.
- ✓ **B)** Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be implemented by an individual development team member.
- C)** Whenever a team member can accommodate more work.
- D)** During the Daily Scrum.

Feedback

Sprint Backlog and all of its items are collectively owned by the Development Team. No individual team member can claim ownership over an item as this would block communication and collaboration.

Question 4 of 30

Select three incorrect, untrue, or misleading statements about Scrum?

(choose the best three answers)

Correct answer: **A) B) C)**

You chose: **A) B) F)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** Scrum is a methodology where you can pick and choose which parts of Scrum you think will work for your environment.
- ✓ **B)** Scrum is like traditional processes but with self-organization to replace Project Managers.
- **C)** Scrum is a framework that eliminates complexity.
- D)** Scrum is a framework for developing and sustaining complex products.
- E)** Scrum is based on empirical process control theory.
- ✗ **F)** Each component of Scrum serves a specific purpose and is essential to Scrum's success and your usage of Scrum to develop complex products.

Feedback

1. Scrum is meant to be implemented as prescribed in the Scrum Guide. For example, the five events in the Scrum Guide are mandatory, each event has a specific purpose.
2. Scrum does not eliminate the complexity that is inherent in delivering a product in today's world, instead it offers a framework for dealing with complexity. By regularly delivering increments of value teams gain the ability to inspect and rapidly adapt based on the feedback received.
3. Project Managers are not simply replaced by self-organizing teams. Scrum is a framework for optimizing decision making based on the knowledge and experience of the entire team.

Question 5 of 30

Who creates the definition of "Done"?

(choose the best answer)

Correct answer: **A)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- **A)** The development organization (or Development Team if none is available from the development organization)
- B)** The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions
- ✗ **C)** The Product Owner as he/she is responsible for the product's success
- D)** The Scrum Master as he/she is responsible for the Development Team's productivity

Feedback

If the definition of "done" is part of the conventions, standards or guidelines of the development organization, all Scrum Teams must follow it as a minimum. The Development Team of the Scrum Team can complement it with elements specific for the product or context.

If "done" for an increment is not a convention of the development organization, the Development Team of the Scrum Team must define a definition of "done" appropriate for the product.

Question 6 of 30

True or False: It is mandatory that the product increment be released to production at the end of each Sprint.

Correct answer: **B)**

You chose: **B)**

A) True

✓ **B)** False

Feedback

The product increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

Question 7 of 30

When might a Sprint be abnormally cancelled?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

A) When it becomes clear that not everything will be finished by the end of the Sprint.

B) When the Development Team feels that the work is too hard.

C) When the sales department has an important new opportunity.

✓ **D)** When the Sprint Goal becomes obsolete.

Feedback

A Sprint can be cancelled before the Sprint time-box is over. A Sprint would be cancelled if the Sprint Goal becomes obsolete. This might occur if the company changes direction or if market or technology conditions change.

Question 8 of 30

What is the role of Management in Scrum?

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Continually monitor staffing levels of the Development Team.
- B)** Monitor the Development Team's productivity.
- ✓ **C)** Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-organization, bottom-up intelligence, and intelligent release of software.
- D)** Identify and remove people that aren't working hard enough.

Feedback

Management has no active role in the actual product development through Scrum. However, management external to the Scrum team is incredibly important in setting the vision and strategy to guide the overall direction of the organization.

Question 9 of 30

Who is required to attend the Daily Scrum?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** The Development Team.
- B)** The Scrum team.
- C)** The Development Team and Scrum Master.
- D)** The Development Team and Product Owner.
- E)** The Scrum Master and Product Owner.

Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

Question 10 of 30

The Development Team should have all the skills needed to:

(choose the best answer)

Correct answer: **C)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Complete the project as estimated when the date and cost are committed to the Product Owner.
- ✗ B)** Do all of the development work, except for specialized testing that requires additional tools and environments.
- C)** Turn the Product Backlog items it selects into an increment of potentially releasable product functionality.

Feedback

The Development Team consists of professionals who do the work of delivering a potentially releasable Increment of "Done" product at the end of each Sprint. Development Teams are cross-functional, with all of the skills as a team necessary to create a product Increment.

Question 11 of 30

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ A)** The Product Owner
- B)** The Development Team
- C)** The Scrum Master
- D)** The Project Manager

Feedback

The Product Owner is the sole person responsible for managing the Product Backlog, which includes that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next.

Question 12 of 30

The three pillars of empirical process control are:

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Respect For People, Kaizen, Eliminating Waste
- B)** Planning, Demonstration, Retrospective
- ✓ **C)** Inspection, Transparency, Adaptation
- D)** Planning, Inspection, Adaptation
- E)** Transparency, Eliminating Waste, Kaizen

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

Three pillars uphold every implementation of empirical process control: transparency, inspection, and adaptation.

Question 13 of 30

Who is responsible for managing the progress of work during a Sprint?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** The Development Team
- B)** The Scrum Master
- C)** The Product Owner
- D)** The most junior member of the Team

Feedback

The Development Team uses the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

Question 14 of 30

The maximum length of the Sprint Review (its time-box) is:

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** 2 hours.
 - ✓ **B)** 4 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
 - C)** As long as needed.
 - D)** 1 day.
 - E)** 4 hours and longer as needed.
-

Feedback

Sprint Review is a four-hour time-boxed meeting for one-month Sprints. For shorter Sprints, the event is usually shorter.

Question 15 of 30

Upon what type of process control is Scrum based?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** Empirical
 - B)** Hybrid
 - C)** Defined
 - D)** Complex
-

Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

Question 16 of 30

Which statement best describes a Product Owner's responsibility?

(choose the best answer)

Correct answer: **A)**

You chose: **A)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** Optimizing the value of the work the Development Team does.
- B)** Directing the Development Team.
- C)** Managing the project and ensuring that the work meets the commitments to the stakeholders.
- D)** Keeping stakeholders at bay.
-

Feedback

The Product Owner is responsible for maximizing the value of the product and the work of the Development Team.

Question 17 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

- A)** Without a new vocabulary as a reminder of the change, very little change may actually happen.
- B)** The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.
- C)** Management may feel less anxious.
- ✓ **D)** All of the above.
-

Question 18 of 30

When is a Sprint over?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** When all Product Backlog items meet their definition of done.
- B)** When the Product Owner says it is done.
- C)** When all the tasks are completed.
- ✓ **D)** When the time-box expires.
-

Feedback

The duration of a Sprint is fixed and cannot be shortened or lengthened.

Question 19 of 30

Which statement best describes the Sprint Review?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** It is a mechanism to control the Development Team's activities during a Sprint.
- ✓ **B)** It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.
- C)** It is a demo at the end of the Sprint for everyone in the organization to check on the work done.

Feedback

Every event in Scrum, besides the Sprint which is a container for the other events, is an opportunity to Inspect AND Adapt.

Question 20 of 30

Which of the below are roles on a Scrum Team?

(choose the best three answers)

Correct answer: **A) D) E)**

You chose: **A) D) E)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** Development Team
- B)** Users
- C)** Customers
- ✓ **D)** Product Owner
- ✓ **E)** Scrum Master

Feedback

The Scrum Team consists of a Product Owner, the Development Team, and a Scrum Master.

Question 21 of 30

What does it mean to say that an event has a time-box?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The event must happen at a set time.
- B)** The event must happen by a given time.
- C)** The event must take at least a minimum amount of time.
- ✓ **D)** The event can take no more than a maximum amount of time.

Feedback

Time-boxed events are events that have a maximum duration.

Question 22 of 30

When does the next Sprint begin?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Next Monday.
- B)** Immediately following the next Sprint Planning.
- C)** When the Product Owner is ready.
- ✓ **D)** Immediately after the conclusion of the previous Sprint.

Feedback

A new Sprint starts immediately after the conclusion of the previous Sprint.

Question 23 of 30

Development Team membership should change:

(choose the best answer)

Correct answer: **C)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Every Sprint to promote shared learning.
- ✗ B)** Never, because it reduces productivity.
- C)** As needed, while taking into account a short term reduction in productivity.
- D)** As needed, with no special allowance for changes in productivity.

Feedback

Teams typically go through some steps before achieving a state of increased performance. Changing membership typically reduces cohesion, affecting performance and productivity in the short term.

Question 24 of 30

When many Development Teams are working on a single product, what best describes the definition of "Done?"

(choose the best answer)

Correct answer: **C)**

You chose: **C)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Each Development Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.
- B)** Each Development Team uses its own but must make their definition clear to all other teams so the differences are known.
- ✓ C)** All Development Teams must have a definition of "Done" that makes their combined work potentially releasable.
- D)** It depends.

Feedback

Scrum requires an Increment to be releasable. This is an Increment of product. Many teams working on a single product are expected to deliver such an Increment.

Question 25 of 30

The time-box for the Sprint Planning meeting is?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

- A)** 4 hours.
- ✓ **B)** 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
- C)** Whenever it is done.
- D)** Monthly.

Feedback

Sprint Planning is time-boxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

Question 26 of 30

The length of a Sprint should be:

(choose the best answer)

Correct answer: **D)**

You chose: **C)**

- A)** Short enough to keep the business risk acceptable to the Product Owner.
- B)** Short enough to be able to synchronize the development work with other business events.
- ✗ **C)** No more than one month.
- ➔ **D)** All of these answers are correct.

Feedback

All of these choices are appropriate considerations in determining the length of a Sprint.

Question 27 of 30

Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** Lead the discussions of the Development Team.
- B)** Ensure that all 3 questions have been answered.

- C)** Facilitate in a way that ensures each team member has a chance to speak.
- ✓ **D)** Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.
- E)** All answers apply.
-

Feedback

The Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum. The Scrum Master teaches the Development Team to keep the Daily Scrum within the 15-minute time-box. The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

Question 28 of 30

Which two things does the Development Team do during the first Sprint?

(choose the best two answers)

Correct answer: **A) C)**

You chose: **A) C)**

Note: This question displayed answer options in random order when taking this Test.

- ✓ **A)** Deliver an increment of potentially releasable software.
- B)** Determine the complete architecture and infrastructure for the product.
- ✓ **C)** Develop and deliver at least one piece of functionality.
- D)** Develop a plan for the rest of the release.
- E)** Create the complete Product Backlog to be developed in subsequent Sprints.
-

Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", useable, and potentially releasable product Increment is created. This applies to every Sprint.

Question 29 of 30

Who has the final say on the order of the Product Backlog?

(choose the best answer)

Correct answer: **D)**

You chose: **D)**

Note: This question displayed answer options in random order when taking this Test.

- A)** The Stakeholders
- B)** The Development Team
- C)** The Scrum Master

✓ **D)** The Product Owner

E) The CEO

Feedback

The Product Owner is the sole person responsible for managing the Product Backlog.

Question 30 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

(choose the best answer)

Correct answer: **B)**

You chose: **B)**

Note: This question displayed answer options in random order when taking this Test.

A) To make sure every team member answers the three questions.

✓ **B)** He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.

C) To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.

D) To gather status and progress information to report to management.

Feedback

The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.