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Title: Scrum Open

Percentage: 56.7%

**Duration:** 00:11:46

Date started: Sun 17 Nov 2019 01:51

Date finished: Sun 17 Nov 2019 02:03

### **Feedback**

Thank you for taking the Open assessment of Scrum. Please review The Scrum Guide on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

✓ Correctly answered × Incorrectly answered → Missed correct option

All Questions | 17 Correct | 1 Partially Correct | 12 Incorrect

# Question 1 of 30

Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

#### (choose the best answer)

Correct answer: D)

You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- A) Lead the discussions of the Development Team.
- X B) Ensure that all 3 questions have been answered.
  - C) Facilitate in a way that ensures each team member has a chance to speak.
- → D) Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.
  - **E)** All answers apply.

#### **Feedback**

The Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum. The Scrum Master teaches the Development Team to keep the

Daily Scrum within the 15-minute time-box. The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

# Question 2 of 30

When does a Development Team member become the sole owner of a Sprint Backlog item?

## (choose the best answer)

Correct answer: **B)**You chose: **B)** 

Note: This question displayed answer options in random order when taking this Test.

- A) At the Sprint planning meeting.
- ✓ B) Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be implemented by an individual development team member.
  - C) Whenever a team member can accommodate more work.
  - **D)** During the Daily Scrum.

#### **Feedback**

Sprint Backlog and all of its items are collectively owned by the Development Team. No individual team member can claim ownership over an item as this would block communication and collaboration.

# Question 3 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

# (choose the best answer)

Correct answer: **B)**You chose: **A)** 

Note: This question displayed answer options in random order when taking this Test.

- X A) To make sure every team member answers the three questions.
- → B) He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.
  - **C)** To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
  - **D)** To gather status and progress information to report to management.

### **Feedback**

The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

## Question 4 of 30

**True or False:** When multiple teams work together on the same product, each team should maintain a separate Product Backlog.

Correct answer: B)

You chose: B)

A) True

✓ B) False

#### **Feedback**

Products have one Product Backlog, regardless of how many teams are used. Any other setup makes it difficult for the Development Team to determine what it should work on.

## Question 5 of 30

When many Development Teams are working on a single product, what best describes the definition of "Done?"

### (choose the best answer)

Correct answer: **C)**You chose: **D)** 

Note: This question displayed answer options in random order when taking this Test.

- A) Each Development Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.
- **B)** Each Development Team uses its own but must make their definition clear to all other teams so the differences are known.
- → C) All Development Teams must have a definition of "Done" that makes their combined work potentially releasable.
- X D) It depends.

#### **Feedback**

Scrum requires an Increment to be releasable. This is an Increment of product. Many teams working on a single product are expected to deliver such an Increment.

## Question 6 of 30

Which events are time-boxed according to the Scrum Guide?

## (choose the best three answers)

Correct answer: C) F) G)
You chose: C) D) F)

Note: This question displayed answer options in random order when taking this Test.

- A) Sprint Testing.
- B) Release Testing.
- ✓ C) Daily Scrum.
- X D) Design Sprint.
  - E) Release Retrospective.
- ✓ F) The Sprint.
- → G) Sprint Review.

#### **Feedback**

The Scrum Guide states that all Scrum Events are time-boxed. The Sprint - 1 month or less, Sprint Planning - maximum 8 hours for a one-month sprint, Daily Scrum - 15-minutes, Sprint Review - maximum 4 hours for a one-month sprint, and the Sprint Retrospective - maximum 3 hours for a one-month sprint.

# Question 7 of 30

The time-box for a Daily Scrum is?

## (choose the best answer)

Correct answer: D)

You chose: E)

Note: This question displayed answer options in random order when taking this Test.

- A) The same time of day every day.
- B) Two minutes per person.
- C) 4 hours.
- **D)** 15 minutes.
- **E)** 15 minutes for a 4 week sprint. For shorter Sprints it is usually shorter.

### **Feedback**

The length of a daily Scrum is time-boxed at 15 minutes, it does not change with the length of a Sprint.

## Question 8 of 30

What is the recommended size for a Development Team (within the Scrum Team)?

### (choose the best answer)

Correct answer: **B)** You chose: **C)** 

Note: This question displayed answer options in random order when taking this Test.

- A) Minimal 7
- → **B)** 3 to 9
- X C) 7 plus or minus 2
  - **D)** 9

#### **Feedback**

Optimal Development Team size is small enough to remain nimble and large enough to complete significant work. Fewer than three Development Team members decreases interaction and results in smaller productivity gains. More than nine members simply requires too much coordination.

## Question 9 of 30

When does the next Sprint begin?

### (choose the best answer)

Correct answer: **D)**You chose: **B)** 

Note: This question displayed answer options in random order when taking this Test.

- A) Next Monday.
- **B)** Immediately following the next Sprint Planning.
  - C) When the Product Owner is ready.
- → D) Immediately after the conclusion of the previous Sprint.

## **Feedback**

A new Sprint starts immediately after the conclusion of the previous Sprint.

# Question 10 of 30

What is the role of Management in Scrum?

## (choose the best answer)

Correct answer: **C)** You chose: **C)** 

Note: This question displayed answer options in random order when taking this Test.

- A) Continually monitor staffing levels of the Development Team.
- B) Monitor the Development Team's productivity.
- ✓ C) Support the Product Owner with insights and information into high value product and system capabilities. Support the Scrum Master to cause organizational change that fosters empiricism, self-organization, bottom-up intelligence, and intelligent release of software.
  - **D)** Identify and remove people that aren't working hard enough.

#### **Feedback**

Management has no active role in the actual product development through Scrum. However, management external to the Scrum team is incredibly important in setting the vision and strategy to guide the overall direction of the organization.

# Question 11 of 30

Who is responsible for managing the progress of work during a Sprint?

# (choose the best answer)

Correct answer: A)
You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- → A) The Development Team
- X B) The Scrum Master
  - C) The Product Owner
  - D) The most junior member of the Team

#### **Feedback**

The Development Team uses the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

## Question 12 of 30

**True or False:** It is mandatory that the product increment be released to production at the end of each Sprint.

Correct answer: **B)** You chose: **B)** 

A) True

✓ B) False

#### **Feedback**

The product increment should be usable and releasable at the end of every Sprint, but it does not have to be released.

## Question 13 of 30

When might a Sprint be abnormally cancelled?

# (choose the best answer)

Correct answer: D)

You chose: D)

**Note:** This question displayed answer options in random order when taking this Test.

- A) When it becomes clear that not everything will be finished by the end of the Sprint.
- B) When the Development Team feels that the work is too hard.
- C) When the sales department has an important new opportunity.
- ✓ **D)** When the Sprint Goal becomes obsolete.

## **Feedback**

A Sprint can be cancelled before the Sprint time-box is over. A Sprint would be cancelled if the Sprint Goal becomes obsolete. This might occur if the company changes direction or if market or technology conditions change.

# Question 14 of 30

Who has the final say on the order of the Product Backlog?

## (choose the best answer)

Correct answer: D)

You chose: D)

Note: This guestion displayed answer options in random order when taking this Test.

- A) The Stakeholders
- B) The Development Team
- C) The Scrum Master
- ✓ D) The Product Owner
  - E) The CEO

#### **Feedback**

The Product Owner is the sole person responsible for managing the Product Backlog.

## Question 15 of 30

During a Sprint, a Development Team determines that it will not be able to finish the complete forecast. Who should be present to review and adjust the Sprint work selected?

### (choose the best answer)

Correct answer: **B)** You chose: **A)** 

Note: This guestion displayed answer options in random order when taking this Test.

- **X** A) The Scrum Master, the project manager and the Development Team.
- → B) The Product Owner and the Development Team.
  - C) The Product Owner and all stakeholders.
  - D) The Development Team.

#### **Feedback**

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and Development Team as more is learned.

# Question 16 of 30

Which of the below are roles on a Scrum Team?

#### (choose the best three answers)

Correct answer: A) D) E)

You chose: A) D) E)

Note: This question displayed answer options in random order when taking this Test.

- ✓ A) Development Team
  - B) Users
  - C) Customers
- ✓ D) Product Owner
- ✓ E) Scrum Master

### **Feedback**

The Scrum Team consists of a Product Owner, the Development Team, and a Scrum Master.

## Question 17 of 30

True or False: Scrum does not have a role called "project manager."

Correct answer: A)
You chose: A)

✓ A) True

B) False

#### **Feedback**

A Scrum Team has a Scrum Master, a Product Owner and a Development Team. As a whole they have all controls needed.

# Question 18 of 30

Which two things does the Development Team do during the first Sprint?

### (choose the best two answers)

Correct answer: A) C) You chose: A) C)

Note: This question displayed answer options in random order when taking this Test.

- ✓ A) Deliver an increment of potentially releasable software.
  - **B)** Determine the complete architecture and infrastructure for the product.
- ✓ C) Develop and deliver at least one piece of functionality.
  - **D)** Develop a plan for the rest of the release.
  - E) Create the complete Product Backlog to be developed in subsequent Sprints.

#### **Feedback**

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", useable, and potentially releasable product Increment is created. This applies to every Sprint.

## Question 19 of 30

How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

# (choose the best answer)

Correct answer: A)
You chose: A)

Note: This question displayed answer options in random order when taking this Test.

✓ A) As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".

- B) As much as it can fit into the Sprint.
- C) All development work and at least some testing.
- **D)** Analysis, design, programming, testing and documentation.

## **Feedback**

The purpose of each Sprint is to deliver Increments of potentially releasable functionality that adhere to the Scrum Team's current definition of "Done".

# Question 20 of 30

Upon what type of process control is Scrum based?

## (choose the best answer)

Correct answer: A)
You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- A) Empirical
- X B) Hybrid
  - C) Defined
  - D) Complex

#### **Feedback**

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

# Question 21 of 30

The Product Backlog is ordered by:

### (choose the best answer)

Correct answer: E)

You chose: E)

Note: This question displayed answer options in random order when taking this Test.

- A) Size, where small items are at the top and large items are at the bottom.
- **B)** Risk, where safer items are at the top, and riskier items are at the bottom.
- C) Least valuable items at the top to most valuable at the bottom.

- **D)** Items are randomly arranged.
- ✓ E) Whatever is deemed most appropriate by the Product Owner.

#### **Feedback**

The Product Owner decides what makes the most sense to optimize the value of the work being done by the Development Team.

# Question 22 of 30

Why is the Daily Scrum held at the same time and same place?

## (choose the best answer)

Correct answer: B)

You chose: B)

Note: This guestion displayed answer options in random order when taking this Test.

- A) The place can be named.
- ✓ B) The consistency reduces complexity.
  - C) The Product Owner demands it.
  - D) Rooms are hard to book and this lets it be booked in advance.

## **Feedback**

The Daily Scrum is held at the same time and place each day to reduce complexity.

# Question 23 of 30

Who is on the Scrum Team?

# (choose the best three answers)

Correct answer: A) B) C) You chose: A) B) C)

- ✓ A) The Scrum Master
- ✓ B) The Product Owner
- ✓ C) The Development Team
  - D) Project Manager
  - E) None of the above

#### **Feedback**

The Scrum Team consists of the Scrum Master (manages the process), the Product Owner (decides what to do) and the Development Team (does the work).

# Question 24 of 30

The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

### (Which one the following answers is FALSE?)

Correct answer: B)

You chose: D)

Note: This question displayed answer options in random order when taking this Test.

- **A)** The Product Owner can help clarify or optimize the Sprint when asked by the Development Team.
- → B) The Sprint Backlog is fully formulated in the Sprint Planning meeting and does not change during the Sprint.
  - **C)** As a decomposition of the selected Product Backlog Items, the Sprint Backlog changes and may grow as the work emerges.
- **D)** The Development Team may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.

#### **Feedback**

The Sprint Backlog makes visible all of the work that the Development Team identifies as necessary to meet the Sprint Goal. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

# Question 25 of 30

Which statement best describes a Product Owner's responsibility?

## (choose the best answer)

Correct answer: A)

You chose: C)

Note: This question displayed answer options in random order when taking this Test.

- → A) Optimizing the value of the work the Development Team does.
  - B) Directing the Development Team.
- X C) Managing the project and ensuring that the work meets the commitments to the stakeholders.
  - **D)** Keeping stakeholders at bay.

#### **Feedback**

The Product Owner is responsible for maximizing the value of the product and the work of the Development Team.

# Question 26 of 30

**True or False:** The Scrum Team should choose at least one high priority process improvement, identified during the Sprint Retrospective, and place it in the Product Backlog.

Correct answer: B)

You chose: B)

A) True

✓ B) False

#### **Feedback**

False, to ensure continuous improvement, the Sprint Backlog rather than the Product Backlog includes at least one high priority process improvement identified in the previous Sprint Retrospective meeting.

# Question 27 of 30

Who is required to attend the Daily Scrum?

#### (choose the best answer)

Correct answer: A) You chose: C)

Note: This question displayed answer options in random order when taking this Test.

- A) The Development Team.
  - B) The Scrum team.
- X C) The Development Team and Scrum Master.
  - D) The Development Team and Product Owner.
  - E) The Scrum Master and Product Owner.

#### **Feedback**

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

# Question 28 of 30

The time-box for the Sprint Planning meeting is?

### (choose the best answer)

Correct answer: B) You chose: B)

Note: This guestion displayed answer options in random order when taking this Test.

- A) 4 hours.
- ✓ B) 8 hours for a monthly Sprint. For shorter Sprints it is usually shorter.
  - C) Whenever it is done.
  - **D)** Monthly.

#### **Feedback**

Sprint Planning is time-boxed to a maximum of eight hours for a one-month Sprint. For shorter Sprints, the event is usually shorter.

# Question 29 of 30

True or False: The purpose of a Sprint is to produce a done increment of working product.

Correct answer: A) You chose: A)

✓ A) True

B) False

#### **Feedback**

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", usable, and potentially releasable product Increment is created.

# Question 30 of 30

Which statement best describes the Sprint Review?

## (choose the best answer)

Correct answer: B) You chose: B)

Note: This question displayed answer options in random order when taking this Test.

A) It is a mechanism to control the Development Team's activities during a Sprint.

✓ B) It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out what to do next.

**C)** It is a demo at the end of the Sprint for everyone in the organization to check on the work done.

# **Feedback**

Every event in Scrum, besides the Sprint which is a container for the other events, is an opportunity to Inspect AND Adapt.