

Cultures of Programming

Chapter 1

Introduction

Teacher: The author of this book, believe it or not, will have a few words on thinking about programming. I wonder if that is really true. Maybe we can first find out whether we agree on what programming is in the first place...

Xenophon: I do not see how we could disagree on this. Programming is the process of developing a software system that solves some business problem.

Socrates: This is a painfully limited perspective! Programming is a tool for understanding the world. It can equally inspire and be used to express new creative ideas.

Archimedes: Those are lofty visions, but in reality, most programming is done to solve a business problem. I see a grain of truth in what you say though, because modern development methodologies make understanding of the problem, obtained through programming, a key part of the iterative development lifecycle.

Humanistic

Socrates: You keep treating programming as a boring commercial utility. It is better seen as a kind of literacy. Programming forces you to think about the world in a clear structured way



Socrates: They may be great, but they are boring. The amazing thing about computers is that they give you an unprecedented creative freedom. What you can do with a computer is a simple programming device that she created for controlling "floor turtles", robots based on the Logo programming language.

Xenophon: I thought that C was only used only for historical reasons. Are you trying to find safer and more expressive alternatives these days?

Diogenes: This is a common myth, but the power of C is in that it lets you access and communicate with anything on your computer. The C language captured this idea when it was created and it still follows this basic principle.⁶

Socrates: I too think that the early MIT spirit is a source of many good ideas, but I would not choose MIT over the other examples. To me, these two sound like the exact opposite of systems showing the creative potential of computers. I much prefer creative use of programming like the Spacewar! game or the graphical system Sketchpad. But today, the most



Xenophon: The most interesting case to tell about... Perhaps the plurality of our views on programming will let us better identify the issues with programming are and what a well-known company like Amazon has nearly destroyed IBM.

Diogenes: I agree. Amazon's system is unacceptable. But this is not an issue with the algorithm itself. The issue is that it was used poorly. Presumably, the algorithm just had a bias that was already present in the training data set.⁸

Socrates: What I find most worrying is that we often do not understand the effects of programs that we create. Consider the numerous AI chatbots that have been found to contain inflammatory and racist language of their users or their training datasets.

Teacher: We will get to issues with important achievements and positive developments.

Archimedes: As I said, I do not think gradually getting better at programming is the Agile movement. Developers need to work more on the language.

Socrates: Phrases like "we value innovation" and "the Agile manifesto" sound nice. But it is a mechanism for control. Not only are they more often in leading companies, but they are also narrower.

Xenophon: I do not understand the Agile movement. If you need a large team, you need a large team structure or "continuous integration".

Diogenes: I agree with Socrates that Agile is not the answer.

Xenophon: I think Agile is an example of a paradigmatic achievement.

Pythagoras: An example? The development of the SAGE system is an example. It required a man on the moon and was made possible thanks to rigorous definition and planning.

Socrates: You are playing it safe. It is a paradigmatic achievement, but even so, it is not the best example.

Xenophon: That is correct, but the SAGE system was built to fix bugs in the computer to avoid crashing. It was not attempting to fix them at the last minute.³

Pythagoras: That is why I find the present situation unsatisfactory. It is not a paradigmatic achievement and so you can't learn from it. It is not a paradigmatic achievement and so you can't learn from it.

Socrates: That is correct. We should build something that is correct and safe, not post-hoc workarounds!

Xenophon: What is usually done in practice? What is your example?

Pythagoras: Formal verification is challenging, but there are some good examples such as the formally verified microkernel sel4 that has been used as the basis for systems that are robust

against, including one that controlled an unmanned flight of the AH-6 helicopter.⁴ But my example of a paradigmatic achievement would be the Algol programming language, which pioneered the idea of treating programs as mathematical objects that could be analysed and made all the follow-up work thinkable.

Teacher: Our examples so far include the Agile movement, the Algol language and the Apollo

space program. Let's move on to the next section, which is the Mathematical culture of programming.

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