



## Credit Risk - Economic Capital Model

ETH, March 2020

# Agenda

1. Introduction
2. Economical Capital Model
3. Case Study

# Introduction

# What is a bank?

## Basic overview of a bank



## How does a bank make money?

Interest Rates (Net Interest Income)

Fees and Commissions

Trading Revenues

# What are the risks?

## Overview of the key risks for a bank

### Credit Risk

- Risk of a counterparty failing to meet its obligations (default)
- Risk of not receiving promised payments

### Market Risk

- Risk of loss in a financial position due to changes in the referenced underlyings (e.g. interest rates, price changes in stock, bond, commodity prices)

### Liquidity Risk

- Lack of marketability of an investment that cannot be bought or sold quickly enough to prevent/minimize a loss
- “Granny” wants money back

### Operational Risk

- Risk of loss resulting from inadequate or failed internal processes, people and systems or from external events (such as cyber attacks)
- Fines, Frauds, ...

# Quantifying risks

## Overview of risk measures and metrics

<b>Loss-based risk metrics</b>	Description	Often risks can often be translated directly into “losses”. Risk metrics can then be expressed in terms of “ <b>extreme event</b> ” losses.
	Example	<ul style="list-style-type: none"> <li>• <b>Credit Risk:</b> Suppose a severe housing crisis occurs in Switzerland, how much money would the bank lose due to defaulting mortgages? (Stress Testing)</li> <li>• <b>Market Risk:</b> Assuming a certain distribution of the stock returns – what is the 99th percentile worst case return over a 1-year horizon? (Value at Risk)</li> </ul>
<b>Absorbing capacity</b>	Description	<ul style="list-style-type: none"> <li>• Sometimes, a risk is such that a particular threshold cannot be breached. Here one tests whether or not a breach would occur under a given stressed scenario.</li> </ul>
	Example	<ul style="list-style-type: none"> <li>• <b>Liquidity Risk:</b> Under a “bank run” scenario (e.g. Greece in 2011), will the bank have sufficient cash to pay-off its liabilities?</li> </ul>

# Risk and Regulation

Various regulations exist to prevent financial institutions from taking excessive risks

**Q Would you trust a bank to manage these risks without any supervision? (especially after 2009)**

➡ **Regulations** are introduced to ensure financial institutions “act responsibly”...



## Regulatory Capital versus Economic Capital

### Regulatory Capital Models

- Determines an institution's **minimum capital requirements**.
- Standardisation across institutions
- Used for regulatory reporting

### Economic Capital Models

- **Company-specific** measure of risk
- Risk appetite setting
- Risk-adjusted return on capital: **economic profitability** of individual businesses, portfolios, regions and assets classes.

# **Economical Capital Model**



# Portfolio Credit Risk model

## Example of portfolio credit losses

### Context:

---

- A bank has a portfolio of many loans of various rating classes (credit quality) and different regions.
- Losses can occur in this portfolio due to loans defaulting.
  - Each loan has a particular **probability of default** (PD) depending on its rating class (highly rated loans have lower default probabilities)
  - In case of a loan defaulting, some proportion of the loss can still be recovered (e.g., in case of a mortgage, the bank can sell the underlying property to cover their losses). The loss of a defaulted loan is given by:

$$Loss_{loan} = Exposure_{loan} \cdot LGD_{loan}$$

Where the **loss given default** (LGD) is a number between 0% and 100%.

### Aim:

---

- The bank wants to assess the **loss distribution** of the portfolio. From this they can identify:
  - **What are expected levels of loss?**
  - **How bad can the losses get in a severe scenario (quantile)?**

# Portfolio Credit Risk model

## Example of portfolio credit losses

- Tables below show portfolio composition and 1 year probability of default for each rating class.

Loan ID	Exposure (CHFm)	Rating	Region	LGD
Loan 1	10	AA	CH	60%
Loan 2	1	A	EU	70%
Loan 3	3	BB	CH	20%
...				

Rating	PD (1yr)
AAA	0.01%
AA	0.02%
A	0.06%
...	...
Default	100%

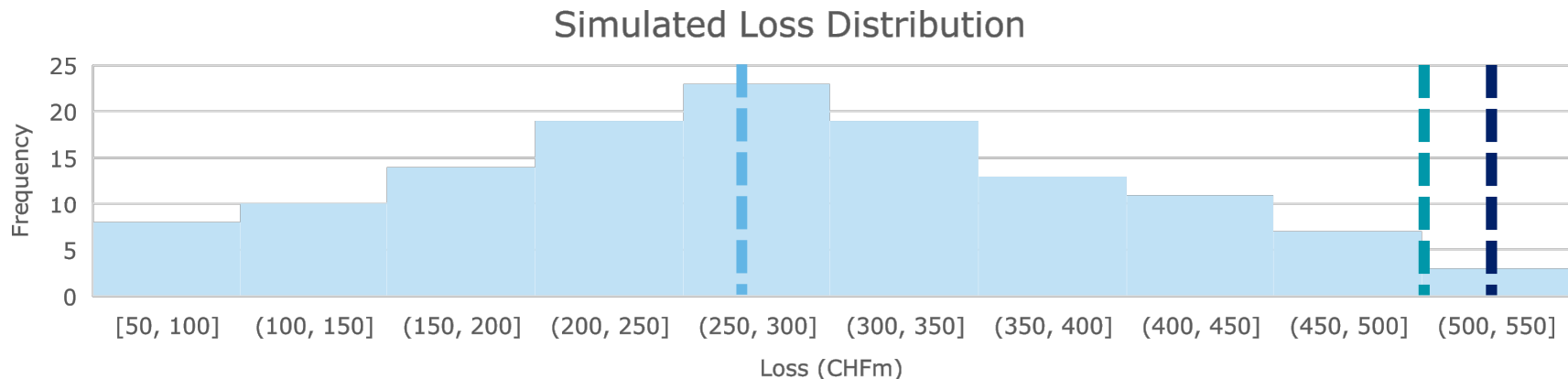
- The portfolio-level loss distribution is mathematically very complex:
  - Takes into account that certain loans are more likely to default than other (rating classes)
  - Takes into account correlations of loans defaulting (regional concentrations)
  - Takes into account the fact that very large loan exposures carry a higher risk ("single-name" concentrations)
- ➔ Finding an analytical solution of the loss distribution is very tricky (and only works in very simple cases)
- ➔ **Monte Carlo simulation** approach is used to estimate the loss distribution

	Scenario 1		Scenario 2	
Loan ID	Status	Loss	Status	Loss
Loan 1	Def.	6	No Def.	0
Loan 2	No Def.	0	No Def.	0
Loan 3	No Def.	0	Def.	0.6
...				
<b>Total</b>		<b>390</b>		<b>255</b>

# Portfolio Credit Risk model

## Loss Risk Measures

- Portfolio losses can be simulated numerous times, producing a simulated loss distribution



- There are different **risk measures** based on loss distributions:

### Expected Loss

- Average portfolio simulated losses
- It can be calculated without performing a simulation
- EL is an **expected**-based risk measure

### Value-at-Risk

- $VaR_\alpha(L)$  represents the  $\alpha$ -th quantile of the cumulative distribution function of  $L$  ( $F_L$ ), i.e.  $VaR_\alpha(L) = \inf\{x \in \mathbb{R} | F_L(x) \geq \alpha\}$
- Example:  $VaR_{0.95}(L)$  represents the portfolio losses that are expected to be exceeded only once every 20 years.
- VaR is a **frequency**-based risk measure

### Expected Shortfall

- $ES_\alpha(L)$  represents the expected losses above  $VaR_\alpha(L)$ , i.e. the average losses that are higher than  $VaR_\alpha(L)$ . It is given by  $ES_\alpha(L) = \mathbb{E}(L | L > VaR_\alpha(L))$
- Example:  $ES_{0.95}(L)$  represents the average portfolio losses that are expected to occur once every 20 years.
- ES is a **severity**-based risk measure

# Portfolio Credit Risk model

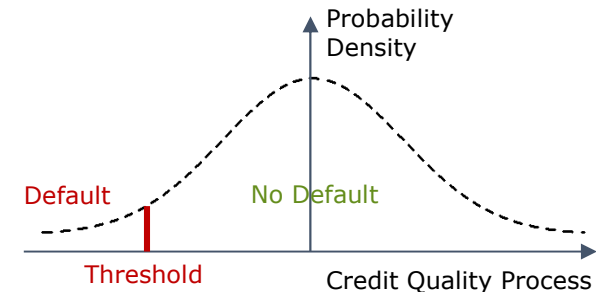
## Simulating default for a single loan

Define for each loan  $i$  a “**Credit Quality Process**”  $X_i$  so that:

- $X_i \sim N(0,1)$
- $Loan_i$  defaults within 1 year if and only if  $X_i < threshold_i$ , for some threshold

We can then simulate defaults of loan  $i$  as follows:

1. Generate an observation of  $X_i$
2. If  $X_i \geq threshold_i$  then no default occurs, else  $Loan_i$  defaults



### Determining the threshold $threshold_i$

- For each loan  $i$  we have a rating, which corresponds to a 1-year default probability ( $PD_i$ )

- We have that:

$$\begin{aligned} PD_i &= \mathbb{P}[X_i < threshold_i] \\ &= \Phi(threshold_i) \quad \text{as } X_i \sim N(0,1) \end{aligned}$$

- Hence:  $threshold_i = \Phi^{-1}(PD_i)$

➔ Given the rating class (and hence the PD) of each loan, we can determine the threshold

# Portfolio Credit Risk model

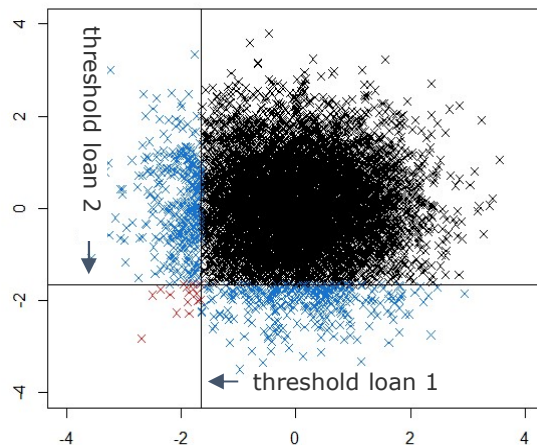
## Simulating joint defaults (1/3)

Consider two loans:  $Loan_i$  and  $Loan_j$

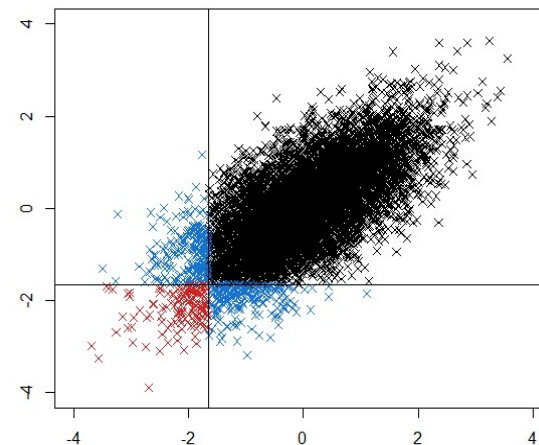
- If the default of  $Loan_i$  and  $Loan_j$  would be completely independent, then we could just simply simulate  $X_i$  and  $X_j$  independently and determine joint default observations
- However, suppose that  $Loan_i$  and  $Loan_j$  are both mortgages with underlying properties in Zürich. A significant drop in Zürich house prices could lead to both loans defaulting.

→ **Loan defaults in similar regions or industries are typically correlated**

Returns & Defaults for two uncorrelated loans



Returns & Defaults for two correlated loans



# Portfolio Credit Risk model

## Simulating joint defaults (2/3)

### Capturing default correlations: Factor Model Approach

Correlations are introduced by **systematic risk factors** corresponding to specific regions (or industries). For our example, we express:

$$X_i = \alpha_{CH,i} \cdot Z_{CH} + \alpha_{EU,i} \cdot Z_{EU} + \alpha_{US,i} \cdot Z_{US} + \gamma_i \cdot \epsilon_i$$

Where:

- $Z_{CH}, Z_{EU}, Z_{US}$  are regional **systematic risk factors**. We assume that each risk factor are standard normally distributed ( $\sim N(0,1)$ ) and correlated with covariance  $\Sigma$  (next slide)
- $\epsilon_i \sim N(0,1)$  is the loan-specific **idiosyncratic risk factor**
- $\alpha_{CH,i}, \alpha_{EU,i}, \alpha_{US,i}, \gamma_i$  are loan-specific systematic and idiosyncratic factor loadings

### Note the indices:

- The systematic factor  $Z_{region}$  is the same for each loan  $i$
- The idiosyncratic factor is unique for each loan  $i$
- The factor loadings ( $\alpha_{region,i}$  and  $\gamma_i$ ) are loan specific

# Portfolio Credit Risk model

## Simulating joint defaults (3/3)

### Correlations of systematic factors:

The systematic risk factors follow a *multi-variate normal* distribution:

$$(Z_{CH}, Z_{EU}, Z_{US}) \sim N(\mathbf{0}, \Sigma)$$

The covariance matrix  $\Sigma$  is given.

	CH	EU	US
CH	1	$\rho_{CH,EU} = 0.6$	$\rho_{CH,US} = 0.3$
EU	$\rho_{CH,EU} = 0.6$	1	$\rho_{EU,US} = 0.4$
US	$\rho_{CH,US} = 0.3$	$\rho_{EU,US} = 0.4$	1

### Constraint on factor loadings

Since we require  $X_i \sim N(0,1)$ , we need:

- $E[X_i] = 0$ . This is trivial (as  $Z_{region}$  and  $\epsilon_i$  have zero mean, by construction)
- $Variance[X_i] = 1$

$$\rightarrow \alpha_{CH,i}^2 + \alpha_{EU,i}^2 + \alpha_{US,i}^2 + 2 \cdot \rho_{CH,EU} \cdot \alpha_{CH,i} \cdot \alpha_{EU,i} + 2 \cdot \rho_{CH,US} \cdot \alpha_{CH,i} \cdot \alpha_{US,i} + 2 \cdot \rho_{EU,US} \cdot \alpha_{EU,i} \cdot \alpha_{US,i} + \gamma_i^2 = 1$$

**Note**, in our example, only one of the three regional factor loadings ( $\alpha_{region,i}$ ) will be non-zero (i.e., a loan can only be in one of the three regions at one time).

Suppose e.g., the loan is in CH (so  $\alpha_{CH,i} \neq 0$  and  $\alpha_{EU,i} = 0$ ,  $\alpha_{US,i} = 0$ ), then the above constraint on the factor loadings yields:

$$\gamma_i = \sqrt{1 - \alpha_{CH,i}^2}$$

# Portfolio Credit Risk model

## Example of a loss simulation (1/4)

**Starting point:** We are given the following information:

Loan ID	Exposure (CHFm)	Rating	Region	LGD	$\alpha_{region}$
Loan 1	10	AA	CH	60%	0.5
Loan 2	1	A	EU	70%	0.3
Loan 3	3	BB	CH	20%	0.5
Loan 4	12	CCC	US	80%	0.3
...					

Rating	PD (1yr)
AAA	0.01%
AA	0.02%
A	0.06%
BBB	0.64%
BB	1.48%
B	5.68%
CCC	7.58%
Default	100%

**Step 1: Extend dataset to include relevant variables** ( $\gamma_i$ ,  $PD_i$  and  $Threshold_i$ )

Loan ID	Exposure (CHFm)	Rating	Region	LGD	$\alpha_{region}$	$\gamma_i$	$PD_i$	$Threshold_i$
Loan 1	10	AA	CH	60%	0.5	<b>0.87</b>	<b>0.02%</b>	<b>-3.54</b>
Loan 2	1	A	EU	70%	0.3	<b>0.95</b>	<b>0.06%</b>	<b>-3.24</b>
Loan 3	3	BB	CH	20%	0.5	<b>0.87</b>	<b>1.48%</b>	<b>-2.18</b>
Loan 4	12	CCC	US	80%	0.3	<b>0.95</b>	<b>7.58%</b>	<b>-1.43</b>
...								



# Portfolio Credit Risk model

## Example of a loss simulation (2/4)

### Step 2: Monte Carlo Simulation

**Repeat the following four steps several times** (i.e., we generate several different scenarios):

1. Generate an observation for each of the systematic risk factors:  $Z_{CH}$ ,  $Z_{EU}$  and  $Z_{US}$   
→ a random draw from a multivariate normal distribution:  $(Z_{CH}, Z_{EU}, Z_{US}) \sim N(\mathbf{0}, \Sigma)$

$$\Sigma = \begin{pmatrix} 1 & 0.6 & 0.3 \\ 0.6 & 1 & 0.4 \\ 0.3 & 0.4 & 1 \end{pmatrix}$$

Risk Factor	Scenario Realisation
$Z_{CH}$	-1.94
$Z_{EU}$	-2.24
$Z_{US}$	-0.82

2. Generate an idiosyncratic risk factor realisation ( $\epsilon_i$ ) for each loan  $i$   
→ Draw independent, standard normally distributed numbers for each loan

Loan ID	Scenario realisation of $\epsilon_i$
Loan 1	0.17
Loan 2	0.70
Loan 3	-2.50
Loan 4	-1.93
...	

# Portfolio Credit Risk model

## Example of a loss simulation (3/4)

### Step 2: Monte Carlo Simulation (continued)

#### 3. Determine loan defaults and corresponding losses

- Calculate the loan-level Credit Quality Processes:  $X_i = \alpha_{region,i} \cdot Z_{region} + \gamma_i \cdot \epsilon_i$
- Assess whether a default occurs ( $X_i < Threshold_i$ )
- Calculate losses for defaulted loans ( $Loss_i = LGD_i \cdot Exposure_i$ )

	Exposure (CHFm)	LGD	$Threshold_i$	$X_i$	Default	Loss (CHFm)
Loan 1	10	60%	-3.54	-0.82	No	0
Loan 2	1	70%	-3.24	0.00	No	0
Loan 3	3	20%	-2.18	-3.14	Yes	0.6
Loan 4	12	80%	-1.43	-2.19	Yes	9.6
...						

#### 4. Calculate and store scenario aggregate loss

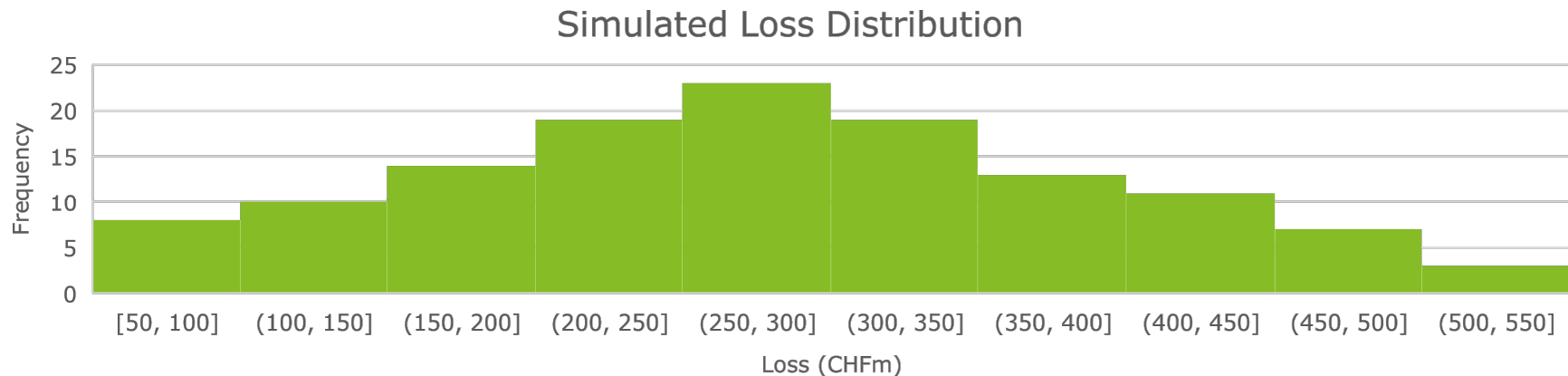
- Sum over all losses within scenario

# Portfolio Credit Risk model

## Example of a loss simulation (4/4)

### Step 3: Assessment of aggregated losses

- Plot histogram of (portfolio-aggregated) scenario losses



- Calculate risk metrics
  - Value at Risk (95<sup>th</sup> and 99<sup>th</sup> quantile)
  - Expected Shortfall (95<sup>th</sup> and 99<sup>th</sup> quantile)
  - Expected loss

# Case Study

# Case Study

## Exercise (1/2)

- The aim of this case study is to simulate 1 year default losses for a portfolio containing loans from different regions, with different credit ratings and exposures and to calculate loss risk measures.
- The inputs available are:
  - **Portfolio:** list of loans containing the following information: region, rating, exposure and LGD. The portfolio is stored in a csv file
  - **Probability of Default:** table containing PDs for each rating class (csv file)
  - **Factor loadings:** file containing factor loadings for each loan (csv file)
  - **Systematic Risk Factors Correlation Matrix:** file containing correlations between systematic risk factors
- In order to complete the case study, the following steps need to be produced:

<b>Step 1</b>	<b>Data preparation</b>	<ul style="list-style-type: none"><li>• Upload inputs into your prototype</li><li>• Correctly map PDs and factor loadings to each loan. Store combined information in a single table</li><li>• Calculate default thresholds for each loan</li><li>• Calculate idiosyncratic loading for each loan.</li></ul>
<b>Step 2</b>	<b>Monte Carlo Simulation</b>	<ul style="list-style-type: none"><li>• Generate 100'000 realisations of systematic and idiosyncratic risk factors (consider systematic risk factors correlation matrix)</li><li>• Identify defaulted loans in scenario</li><li>• Determine loan and portfolio level scenario losses</li></ul>
<b>Step 3</b>	<b>Risk Measures</b>	<ul style="list-style-type: none"><li>• Loss distribution histogram</li><li>• Calculation of risk metrics (expected loss, VaR and ES at 95<sup>th</sup> and 99<sup>th</sup> quantile)</li></ul>

# Case Study

## Exercise (2/2)

### Output:

As deliverable of the assignment, please provide the following:

- A histogram/plot of the loss distribution
- A table with the various risk metrics:

Metric	Result
Expected Loss	...
VaR (95%)	...
VaR (99%)	...
ES (95%)	...
ES (99%)	...

- The time it takes to run the Monte Carlo simulation
- Programming language used
- CPU details: number of cores & processing speed (e.g., 2.5 GHz)

# Case Study

## Optional Extra Teaser

If you have additional time available and you are intrigued by the model, have a think about the following:

- **Stability of risk metrics:** how would you assess the convergence of the risk measures, i.e. Monte Carlo error? Is 100'000 simulations acceptable?
- **Risk contributions:** a bank would want to assign the expected shortfall metric to the regional, rating class and loan level. How can this be achieved?
- **Model extensions:** suppose a bank has a more complex portfolio including different types of investment
  - Capturing industry concentrations
  - Credit insurances against specific counterparties
  - Various loans to various entities of the same company (e.g. IBM Spain and IBM Germany).

# References

- Vasicek, O. (2002). The distribution of loan portfolio value. *Risk*, 15(12), 160-162.
- Pykhtin, M. (2004). Portfolio credit risk multi-factor adjustment. *Risk*, 17(3), 85-90.
- Schönbucher, P. J. (2000). Factor models for portfolio credit risk (No. 16/2001). *Bonn Econ Discussion Papers*.





This is an internal document which provides confidential advice and guidance to partners and staff of Deloitte LLP and its subsidiaries. It is not to be copied or made available to any other party.

© 2018 Deloitte LLP. All rights reserved.