# **Modern Salary Modeling Project**

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#### 1. Introduction

**Description:** The job market can be a hard place to navigate, especially with the search of data roles in the recent years. As statistics students, many of us are leaning towards opportunities within data roles. To understand the recent market we will be analyzing data job logistics to investigate the factors and predictors that most impacts the salary of these roles. Within this report, we will be using Salary Index data reported by real people in the industry to (1) discover the factors and variables within the job description that may influence a person's job salary the most to help students like us navigate the market and (2) if there's a difference between the criterion (AIC and BIC), we will split our data into training and testing data to compare the two models optimized by the criterion

**Disclaimer:** We have pivoted from using this dataset https://www.kaggle.com/datasets/uom190346a/ai-powered-job-market-insights which is comprised of synthetic data based off the current job market regarding AI jobs to this dataset https://www.kaggle.com/datasets/murilozangari/jobs-and-salaries-in-data-field-2024/data which consists of real survey data from various people in data roles, reporting through this website https://aijobs.net/salaries/2024/. We decided to make this change because we believe that variables such as experience\_level and job\_category which can be found in our current dataset would be strong predictors for salary. We also believe that using real survey data as supposed to synthetic data would give us results that are more related to real-life circumstances, making the report more applicable for all.

### 2. Methods

### 2.1 Data Description

The first dataset was collected through https://aijobs.net/salaries/2024/, it consists of 14199 different observations, with each observation representing a person in their role in 2024. The **response variable** we are measuring is salary\_in\_usd which measures a person's annual gross salary. The **8 predictors** are experience\_level, employment\_type, job\_title, employee\_residence, work\_setting, company\_location, company\_size, job\_category. All of these variables are categorical where company\_size is categorized as S for small, M for medium, and L for large.

The second dataset consists of cost of living index by country where an index of 100 represents the living cost of NYC, United States, so all the indices are relative to that. We will merge the two datasets by country. The predictors we're looking at in this dataset are Cost of Living Index, Rent Index, Cost of Living Plus Rent Index, and Local Purchasing Power Index. We believe that the cost of living could be indicative of salary\_usd.

### 2.2 Data Processing

The primary dataset will be comprised of the two datasets described in (2.1). We are joining the two datasets on employee\_residence which is in form of country. Now each row will consist of a specified job description along with the cost indexes for each respective resident. Having all of these predictors in one dataset will allow us to utilize the lm() function to uncover linear trends for all predictor variables in response to salary. It will also allow us to compare models easily which we will do using ANOVA tests and by calculating the F-statistic. The primary dataset consists of 14199 observations after joining

**Data Manipulation**: Rows that consisted of NAs were in countries that weren't listed in the cost\_of\_living data, this demonstrates that their rank is low when ordering by index and there weren't a sufficient number of samples for those countries. Therefore we removed those observations (14161 observations). We also removed exact duplicate rows from the dataset (7575 observations)

Mutations in the data were also made to create new predictors us\_resident which is a binary variable that denotes if the job is in the U.S. or not, and experience\_numeric which turns experience\_level into numerical values (i.e. 1 - "Entry-Level", 2 - Mid-level", 3 - "Senior", 4 - "Executive"), this transformation will support our use of linear modeling and allow us to easily check assumptions such as linearity assumptions. Also, because we have too many different job titles, we decided to aggregate these job titles by keywords into 8 categories (Data Scientist, Data Analyst, Machine Learning, Data Engineer, Leadership, Business Intelligence, Research, Other). This will consolidate our data and make linear models more interpretable

We are also reordering values to ensure that our **baseline term** is what we want it to be (i.e. releveling small companies to be the first type and entry-level jobs to be the first job types).

#### 2.3 Model Diagnostics

### **Linear Modeling Assumptions:**

- Linearity: The relationship between the predictor and response is linear.
- **Independence**: All observations are independent of one another (pair-wise independence).
- Homoscedasticity: The variance of residuals is constant across predictor levels.
- Residual Normality: The residuals follow a normal distribution.

We know that the reported job descriptions are all independent of one another through the data description.

The model that we are using seems highly categorical, even after our data transformation process, which would result in very discrete predictions. To fix this issue we want to create a new interaction term and turn it into a predictor variable, adding a continuous predictor for salary\_usd. We hypothesize that salary growth will vary by location, therefore, we are creating an interaction term between experience\_numeric and the Cost of Living Index to test this (experience combined with living costs could impact salary growth differently).

The residuals when using a non-transformed model is skewed due to the deviations within the tails in our qq-plot, to fix this issue, we would have to use a **log-transformation** on the data. The variance of the residuals is also constant and there is a clear linear and positive relationship between the predictor and response.

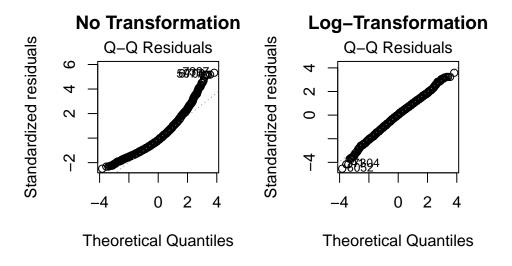


Figure 1: Normality check for Experience and Cost of Living Index Interaction variable on Salary, comparison between no transformation and log-transformation

To test the assumptions for our categorical variables we must look at the average salary by category, to see if there is a clear trend between the different experience levels in respective company size. This checks off the linearity assumption because there is a (somewhat) linear increasing trend for all the experience levels. We can see that we don't need an interaction effect between experience\_level and company\_size because the trend is increasing for each company size at around the same rate. We can test this using an ANOVA test at  $\alpha=0.05$  to see if adding an interaction term effects the model.



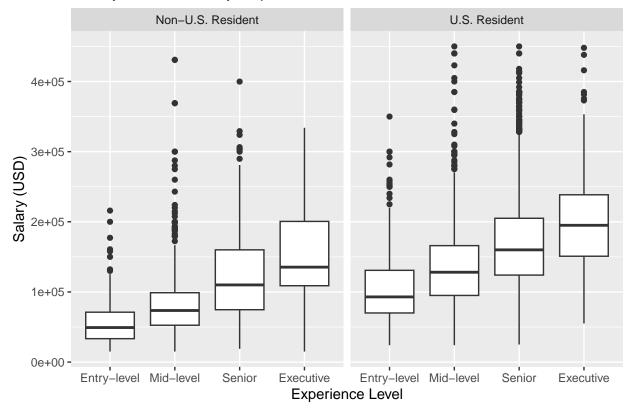
Figure 2: Interaction between Experience Level and Company Size on Salary

As we can see from the ANOVA test, our the p-value of 0.3008 is much higher than our  $\alpha = 0.05$ , therefore, the addition of an interaction isn't impactful to our linear model.

## 3. Results

#### 3.1 Data Exploration

### Salary Distribution by Experience Level



#### 3.2 Model Selection

To determine our model, we will fit multiple linear regression models and find the model that minimizes our AIC (Akaike Information Criterion) and/or BIC (Bayesian Information Criterion). If the AIC and BIC suggest different models, we will favor the model selected by lowest AIC because BIC penalizes models with a large number of observations and tends to predict less than the AIC.

## Subset selection object

```
## Call: regsubsets.formula(log(salary_in_usd) ~ experience_numeric +
       us_resident + log(exp_cost_int) + Rank + company_size + job_category,
##
       data = model_df, really.big = T)
##
##
   13 Variables
                 (and intercept)
##
                                 Forced in Forced out
                                     FALSE
                                                FALSE
## experience_numeric
                                     FALSE
                                                FALSE
## us_resident
## log(exp_cost_int)
                                     FALSE
                                                FALSE
## Rank
                                     FALSE
                                                FALSE
## company_sizeM
                                     FALSE
                                                FALSE
## company_sizeL
                                     FALSE
                                                FALSE
## job_categoryData Analyst
                                     FALSE
                                                FALSE
## job_categoryData Engineer
                                     FALSE
                                                FALSE
## job_categoryData Scientist
                                     FALSE
                                                FALSE
                                                FALSE
## job_categoryLeadership
                                     FALSE
## job_categoryMachine Learning
                                     FALSE
                                                FALSE
## job_categoryOther
                                     FALSE
                                                FALSE
## job_categoryResearch
                                     FALSE
                                                FALSE
## 1 subsets of each size up to 8
## Selection Algorithm: exhaustive
##
            experience_numeric us_resident log(exp_cost_int) Rank company_sizeM
                                11 11
                                                                    11 11
## 1
     (1)""
                                "*"
                                             "*"
                                                               11 11
                                                                    11 11
     (1)""
## 2
     (1)""
                                "*"
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## 3
      (1)""
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## 5
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## 6
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## 7
      (1)"*"
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      (1)"*"
                                "*"
                                            11 11
## 8
##
            company_sizeL job_categoryData Analyst job_categoryData Engineer
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## 3
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                           11 11
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                           11 11
                                                     "*"
                           11 11
      (1)""
## 8
##
            job_categoryData Scientist job_categoryLeadership
      (1)""
## 1
                                        11
     (1)""
## 2
                                        11 11
## 3
      (1)""
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                                        11 11
## 4
      (1)""
## 5
## 6
      (1)"*"
                                        11 11
                                        11 11
      (1)"*"
## 7
      (1)"*"
## 8
##
            job_categoryMachine Learning job_categoryOther job_categoryResearch
      (1)""
                                          11 11
                                                             11 11
## 1
## 2
     (1)""
                                          11 11
                                                             11 11
      (1)
           11 11
                                          11 11
                                                             11 11
## 3
                                          11 11
                                                             11 11
## 4
     (1)"*"
                                                             11 11
## 5
     (1)"*"
```

The BIC, CP, and Adjusted  $R^2$ , all tells me that experience numeric, us\_resident, Rank, company\_size, and job\_category

### 3.3 Modeling

### 3.4 Model Descriptions

The initial model was a multiple linear regression model with categorical and numerical predictors to predict 'salary\_in\_usd'. We found Heteroscedasticity and non-normally distributed residuals, hence through application of log transformation to minimize AIC we can improve the model significantly.

The final model uses 'experience\_level', 'job\_title', 'employee\_residence', 'work\_setting', 'company\_size' and an interaction term 'experience\_level:company\_size' as predictors to predict 'log\_salary'. We can get the actual salary by taking the exponent of the log. This model assumes linear relationship, and there seems to have residual bias which suggests some possible non-linear relationships.

#### 4. Conclusion