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New Videos Online **Updated Catalogs**

International is setting its structure and goals to be a major player in the implant industry. To quote the late Senator Ted Kennedy,



From Dr. Gerald Niznick Dear Colleagues and Customers:

A Holiday Message

As you can see from the heading of this newsletter,

2011 will mark the merger of Implant Direct with Sybron Dental Solutions, a division of the multi-billion dollar conglomerate, Danaher (DHR - NYSE). Implant Direct was started in the middle of 2004 to

to what is now Zimmer Dental in 2001, I anticipated a relaxed retirement but as fate would have it, Zimmer moved out of the factory when the lease expired in October 2004, leaving 80 very experienced engineers, machinists and QA specialists available - an opportunity I could not resist. Implant Direct launched sales in October 2006 and in just four years has had a significant impact on the Implant industry as noted below in the Morgan Stanley and Merrill Lynch reports. Implant Direct's rapid growth in professional acceptance was highlighted by Dental Town's recent annual Townie Awards with Implant Direct placing fourth, only 4 votes behind 3i, but 11 votes ahead of Zimmer, 19 ahead of Astra and 38 ahead of BioHorizons. Having accomplished my goals of bringing a new generation of dental implants and prosthetic components to the market, and with many more new products in development, the opportunity to merge with a major company like Sybron to broaden the global footprint of Implant Direct, was very appealing. Sybron will acquire a majority interest in Implant Direct effective December 30, 2010. The combined companies of Implant Direct, Attachments International and Sybron Implant Solutions will have over 100 regional sales and customer support people in North America alone. I will remain as President and CEO with the mandate to grow Implant Direct to the third largest implant company in 3 - 5

This is a goal that we believe is very attainable considering the breadth of our product line and the financial resources now backing the company. In 1990, my first implant company, Core-Vent, was #1 in implant unit sales and second only to Nobel in dollar sales. Two decades later, with the support of Sybron Dental Solutions and its parent company, Danaher, Implant Direct Sybron

give you a compelling reason to switch companies and experience the benefits of our broad line of products with unsurpassed value and customer service. Gerald Niznick DMD MSD

Thank you to our customers for your support and encouragement. For those who are not yet our customers, we are working hard to

Happy Holidays President, Implant Direct Int'l President Designee Implant Direct Sybron Int'l

Morgan Stanley Report on Sybron and Implant Direct Merger

Dental Implant Update - The Choice is Generic

IMPLANT INDUSTRY REACTION TO IMPLANT DIRECT/SYBRON MERGER

NEWS FLOW On 19 November 2010, Implant Direct announced that it has been acquired by Danaher (covered by Scott Davis), a conglomerate with an enterprise value of ~\$31bn. Based on the announcement, both

"The work begins anew. The hope rises again. And the dream lives on."

named Implant Direct Sybron International. The combined business will be led by Dr. Gerald Niznick, president and founder of Implant Direct. President of Sybron Dental stated, "Implant Direct has created a unique value proposition in the implant industry being able to offer high quality, innovative dental implant products at affordable prices through its state-of-the-art manufacturing facilities. Under Dr. Niznick's continued leadership, this acquisition, in combination with Sybron . . . strengthens Sybron's

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position in implant industry and offers Implant Direct the opportunity to accelerate sales growth of what is already the fastest growing company in implant dentistry." **IMPLICATIONS** Brand vs. Generic - over the past 24 months extensive press reports have suggested Danaher could be interested in expanding its dental implant business through an acquisition, with branded manufacturer Nobel Biocare often cited as a target. By acquiring Implant Direct, it appears Danaher may see better growth prospects in the value/generic than branded segment; this also reduces M&A speculation on NOBE. Competition - while we believe Implant Direct has already had a material impact on many branded companies, especially Nobel Biocare, we feel the backing by a \$31bn company is likely to make Implant Direct and the generic threat even more real. INVESTMENT CONCLUSION We believe the acquisition of Implant Direct by Danaher, gives further credibility to our view that the dental implant industry is undergoing structural challenges. We retain our Underweight on NOBE and STMN.

parties have entered into a definitive agreement pursuant to which Danaher subsidiary Sybron Dental and Implant Direct will combine their implant and abutment businesses into a single operation to be

DANAHER'S EXTENSIVE HOLDINGS IN THE DENTAL INDUSTRY

Danaher products span some of the most demanding applications in the world, creating new possibilities not only for those who use them, but for millions more who never give *DANAHER* them a moment's thought. In every case, they're delivering benefits that matter to markets that are eager for innovation. And we are doing it through a customer-centric approach that unites our businesses and has made them global leaders.

Danaher's business activities encompass four reporting segments and are comprised of seven strategic platforms: Medical Technologies (Life Sciences & Diagnostics and Dental), Professional Instrumentation (Environmental, Test & Measurement), Industrial Technologies (Motion, Product ID, Focused Niche Businesses) and Tools & Components (Mechanic's Hand Tools).

Danaher has a proven system for achieving performance: the Danaher Business System (DBS). It drives every aspect of the group's culture and performance. DBS is a system of continuous improvement and is used to guide and measure everyday activities.

Click here for more information.

Drilling for Profits Danaher Company Update Dec. 2010 Bank of America/Merrill Lynch The 'value' market has reportedly been growing at a double-digit rate over the past few years,

meaningfully outpacing the recent mid-single digit growth rate in the 'branded' space. Implant Direct is the #1 player in this market with ~20% share (its closest competitor is owned by private equity). Implant Direct currently has over 40 sales representatives and derives the majority of sales from the U.S. The company has ~65% gross margins and >25% operating margins. We believe further margin upside can be achieved through cost synergies such as G&A consolidation. Danaher plans to integrate Implant Direct into its Sybron business and invest in the global sales force to

expand the company's geographic footprint. The deal is expected to achieve a cash 10% ROIC in 3 years.

NEW PRODUCTS FROM IMPLANT DIRECT IN JANUARY 2011

New! 6mmL Legacy3™ Implant Short in length, long on stability Set to join the Legacy3 family in 2011, the 6mm length Legacy3 is designed for placement in areas of limited bone height. The Legacy3 tapered body with inverse buttress threading maximizes bone compression for improved initial stability while the cortical microthreading reduces marginal bone loss for longterm success.

New! 7.0mmD Legacy2™ Implant



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high-load areas while saving up to 71%.

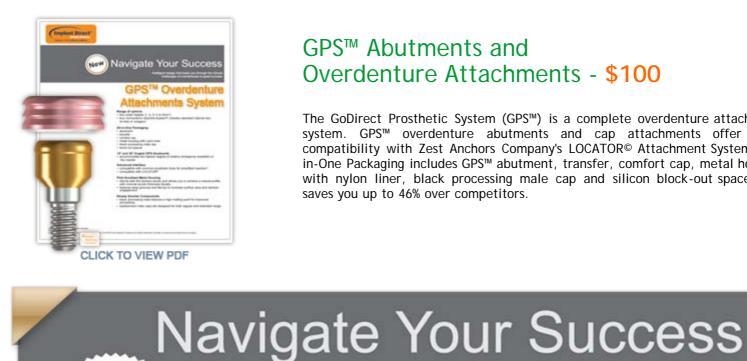
GPS™ Abutments and

Bigger and bolder

The GoDirect Prosthetic System (GPS™) is a complete overdenture attachment system. GPS™ overdenture abutments and cap attachments offer cross-

Ideal for immediate placement in posterior extraction sites, the 7.0mmD Legacy2 implant is the widest implant offering compatibility with leading industry-standard internal-hex connection systems. Available in four lengths, the tapered 7.0mmD Legacy2 implant enables you to successfully rehabilitate in

compatibility with Zest Anchors Company's LOCATOR® Attachment System. Allin-One Packaging includes GPS™ abutment, transfer, comfort cap, metal housing



Coupon code **GPSK**

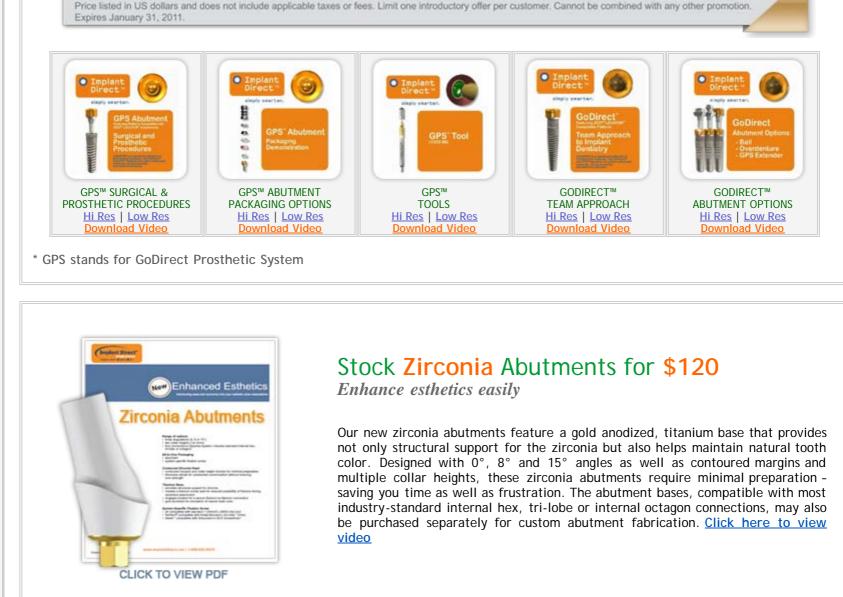
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with nylon liner, black processing male cap and silicon block-out spacer and saves you up to 46% over competitors.

Overdenture Attachments - \$100

GPS Starter Kit Leading you through the clinical challenges of overdentures 1 offer per dentist or dental office Buy any 5 GPS Abutments... Get GPS Tools FREE!



SwishPlant™ Straumann Tissue - Level Tissue - Level SwishPlus™ Tissue - Level



satisfaction.

Implant Direct now has a broad portfolio of tissue-regeneration products that will provide surgeons optimal benefits, as well as provide your patients

a reliable option for their increased esthetic demands.

SwishPlus™ Set For Launch

The new SwishPlus™ implant offers both surgical and prosthetic compatibility to Straumann's tissue-level implants. The updated features on this new implant include micro-grooves, progressively deeper threads, a slightly tapered apex and vertical cutting grooves for self-tapping insertion. The SBM textured surface texture extends up 1mm of the 2mm neck, supported by a study by Buser et. Al. Int J OralMaxillofacial Implants 2005; 20: 677-683 showing less bone loss using a textured surface supra-crestal with the placement of one stage implants. This new design also facilitates placement of the implant at or slightly above the crest

for more esthetic applications, without requiring switching to a 2-stage implant

Second Quarter 2011

design.

Their manufacturing division employs the latest CNC milling and screw machines which enables us to produce and deliver the most precise and cost effective dental / medical devices on the market today.

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predictable bone formation. Attachments International, Inc., a California corporation founded in 1976 has provided the dental and medical profession with high quality devices for complete patient

BIORESORB® Macro Pore is an osteconductive, pure-phase ß-Tricalcium phosphate bone grafting material developed via a patented process that creates a porous structure most similar to human bone. The interconnecting micro & macro porous structure gives the advantage of allowing vascularization and cell transport into and throughout the particle, leading to new bone deposits within the particles themselves. This results in highly-

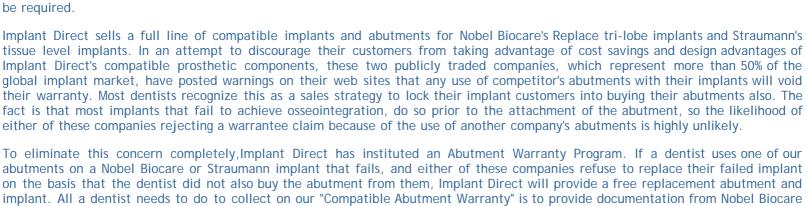


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ORS-OD (O-Ring System) and HADER-EDS Clips The castable plastic Regular ORS-OD (O-Ring System) attachment system uses rubber O-

ABS, CBS (Round, Oval, and I-Bar) and the original Hader Bar.

We are pleased to announce that beginning January 1, 2011 we are introducing a new five year warranty program for our implant product lines as an added service to our customers. To qualify for this new program all you have to do is make at least 75% of your prior 6 month purchases, as measured by dollars, through our online shopping cart. If your purchase history meets this requirement, any implants that fail to achieve or maintain osseointegration for up to 5 years, will be replaced with an implant of your choice. This warranty is retro-active to any implants purchased within the last 4 years as long as your online purchases within the last 6 months amounts to 75% of your total purchases, and the warranty extends for 5 years from the time you placed the implants. To make a claim against the warranty, simply complete the Customer Complaint and Feedback form on our web site, checking the "WarrantY Claim" box. A radiograph documenting the date of placement and another documenting the date of removal of the implant will also



abutments with the failed implant.

JUNE 2010

Implant Industry

IMPLANT DIRECT INSTITUTES IMPLANT WARRANTY FOR ONLINE CUSTOMERS

DR. NIZNICK'S FOUR ARTICLES IN DENTAL ECONOMICS JUNE - NOVEMBER 2010

JULY 2010

Edentulous Jaw

Restoration

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either of these companies rejecting a warrantee claim because of the use of another company's abutments is highly unlikely. To eliminate this concern completely, Implant Direct has instituted an Abutment Warranty Program. If a dentist uses one of our abutments on a Nobel Biocare or Straumann implant that fails, and either of these companies refuse to replace their failed implant on the basis that the dentist did not also buy the abutment from them, Implant Direct will provide a free replacement abutment and implant. All a dentist needs to do to collect on our "Compatible Abutment Warranty" is to provide documentation from Nobel Biocare or Straumann demonstrating that the claim under their implant warranty was denied based on the dentist's failure to use one of their

AUGUST 2010

Single Tooth

Replacement

REPLANT DENSE BONE

INSERTION OPTION

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SwishPlant* System

NOVEMBER 2010

Team Approach to

Implant Dentistry

EXTRACTION

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SWISHPLANT CATALOG

SPECTRA-SYSTEM LEGACY SYSTEM REPLANT SYSTEM **CATALOG CATALOG** CATALOG CLICK TO VIEW CATALOGS

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