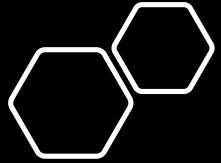


# System Testing Planning

Theory and Practice

Chapter 12

System Test Planning and Automation



# AGENDA

1

Testing Planning

2

Testing Execution

# Why do we have to plan tests?

- The purpose is to get ready and organized for test execution
- Without a plan it is highly unlikely that
  - the desired level of system testing is performed within the stipulated time and without overusing resources
  - Expected Costs and deadlines will be reached
- Planning for system testing IS part of the overall planning for a software project!
- It provides the framework, scope, resources, schedule, and budget for the system testing part of the project.

# A System Test Plan

- Provides guidance for the executive management to support the test project
- Establishes the foundation of the system testing part of the overall software project
- Provides assurance of test coverage by creating a requirement traceability matrix
- Outlines an orderly schedule of events and test milestones that are tracked
- Specifies the personnel, financial, equipment, and facility resources required to support the system testing part of a software project

# Planning the Test (Outline)

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Introduction and Feature Description

---

Assumptions

---

Test Approach

---

Test Suite Structure

---

Test Environment

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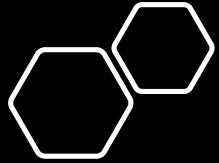
Test Execution Strategy

---

Test Effort Estimation

---

Scheduling and Milestones



# Introduction

The *introduction* section of the system test plan includes:

- Test project name
- Revision history
- Terminology and definitions
- Name of the approvers and the date of approval
- References
- Summary of the rest of the test plan

The *feature description* section summarizes the system features that will be tested during the execution of this plan.

# Planning the Test

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Introduction and Feature Description

---

Assumptions

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Test Approach

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Test Suite Structure

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Test Environment

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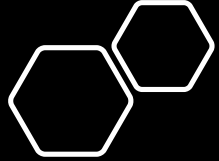
Test Execution Strategy

---

Test Effort Estimation

---

Scheduling and Milestones



# Assumptions

- The *assumptions* section describes the areas for which test cases will not be designed
- Examples:
  - The necessary equipments to carry out scalability testing may not be available
  - It may not be possible to procure third-party equipments in time to conduct interoperability testing
  - It may not be possible to conduct compliance test for regulatory bodies and environment tests in the laboratory



# Planning the Test

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Introduction and Feature Description

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Assumptions

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Test Approach

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Test Suite Structure

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Test Environment

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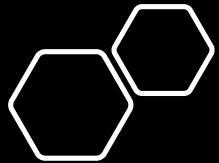
Test Execution Strategy

---

Test Effort Estimation

---

Scheduling and Milestones



# Test Approach



Issues discovered by customers that were not caught during system testing in the past project



Outstanding issues that need to be tested differently need to be discussed here



Discuss test automation strategy



Test cases from the database that can be re-used in this test plan

# Planning the Test

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Introduction and Feature Description

---

Assumptions

---

Test Approach

---

Test Suite Structure

---

Test Environment

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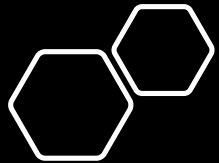
Test Execution Strategy

---

Test Effort Estimation

---

Scheduling and Milestones



# Test Suite Structure

- Detail *test groups* and *subgroups* based on the test categories identified in the *test approach* section
- Test objectives are created for each test group and subgroups based on the system requirements and functional specification documents
- Identification of test objectives provides a clue to the total number of test cases needs to be developed
- A traceability matrix is generated to make an association between requirements and test objectives to provide the test coverage

# Planning the Test

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Introduction and Feature Description

---

Assumptions

---

Test Approach

---

Test Suite Structure

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Test Environment

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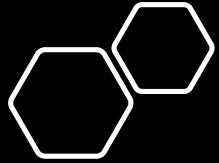
Test Execution Strategy

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Test Effort Estimation

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Scheduling and Milestones



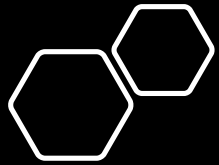
# Test Environment

Multiple test environments are constructed in practice

Test activities can not interfere with development activities

To run security tests you need an environment that can be put down.

To run scalability tests one may need more resources than to run functionality tests



# Test Environment

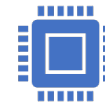
## Test Bed Preparations



Get Information about the customer deployment architecture including hardware, software and their manufacturers



List of third-party products to be integrated with the SUT.



Third party test tools to be used to monitor, simulate, and /or generate real traffic.



Hardware equipment necessary to support special features specified in the requirements, for example backup, some network switches etc.



Analysis of the non-functional requirements for checking what is necessary to perform these tests



List of small but necessary networking, cables hubs, needed for the test.

# Planning the Test

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Introduction and Feature Description

---

Assumptions

---

Test Approach

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Test Suite Structure

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Test Environment

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Test Execution Strategy

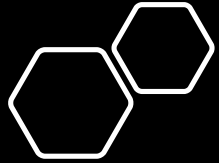
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Test Effort Estimation

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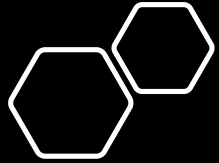
Scheduling and Milestones





# Test Execution Strategy

- It's a game plan that addresses the following concerns:
  - How many times are the tests cases executed and when?
  - What does one do with the failed test cases?
  - Which test cases groups are blockers?
  - What happens when too many test cases fail?
  - In which order are the test cases executed?

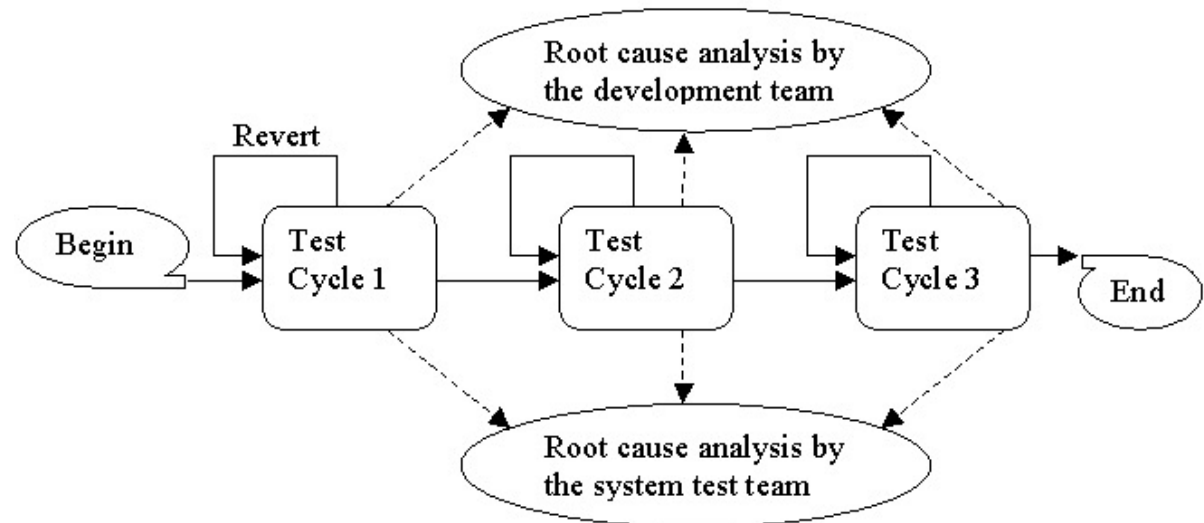


# Test Execution Strategy

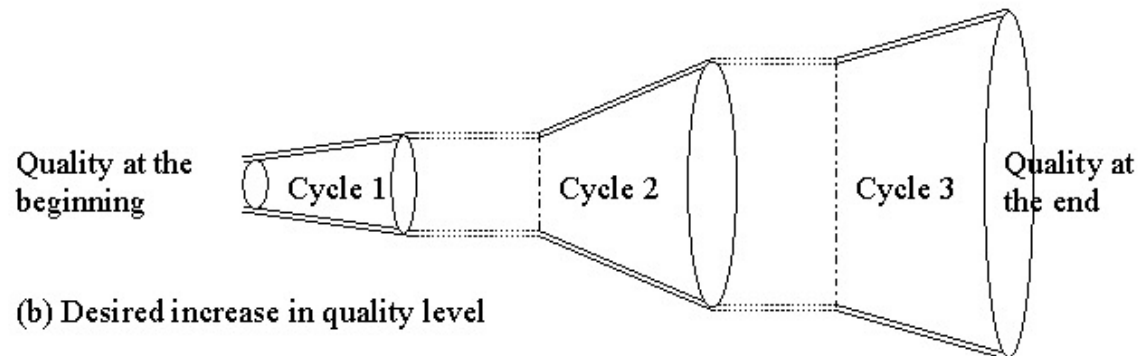
- The processes of system test execution, defect detection, and fixing defects are intricately intertwined
  - Some test cases cannot be executed unless certain defects are detected and fixed
  - A programmer may introduce new defects while fixing one defect, which may not be successful
  - The development team releases a new build for system testing by working on a subset of the reported defects, rather than all the defects
  - It is a waste of resources to run the entire test set T on a build if too many test cases fail
  - When the system is more stable it may be wise to start prioritizing the tests for regression tests

An effective and efficient execution strategy must take into account the characteristics of the test execution, defect detection and defect removal!

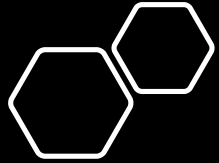
# A Multi-Cycle System Test Strategy



(a) Progress of system testing in terms of test cycles



(b) Desired increase in quality level



## Characterization of Test Cycles

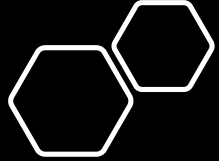
Goals and Assumptions

Test execution

Revert and Extension criteria

Actions

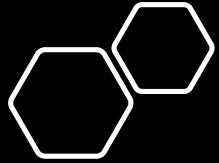
Exit criteria



## Characterization of Test Cycles

### Goals and Assumptions

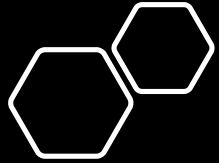
- **System test team sets its own goals to be achieved in each test cycle**
- **Goals are specified in terms of the number of test cases to pass in a cycle;**
- **Assumptions specify some “tolerance level for the test”**



# Characterization of Test Cycles

## Test Execution

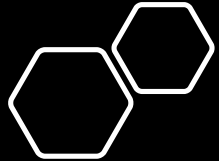
- **Test Cases are executed in multiple test environments as specified in the test plan.**
- **Prioritization of the test execution changes between test cycles.**
- **Some good practices for prioritization of test cases**
  - **Test cases that exercise basic functionalities have higher priority than the rest in the first test cycle**
  - **Test cases that have failed in one test cycle have a higher priority in the following test cycle**
  - **Test cases in certain groups have higher priority than others**



# Characterization of Test Cycles

## Revert and Extension criteria

- **The conditions for prematurely terminating a test cycle and for extending a test cycle must be precisely stated**
- **It may not be useful to continue a test cycle if it is found that a software is of poor quality**
- **Often a test cycle is extended due to various reasons**
  - A need to re-execute all the test cases in a particular test group because a large fraction of the test cases within the group failed
  - A significantly large number of new test cases were added while test execution was in progress

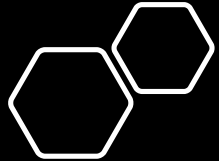


# Characterization of Test Cycles

## Actions (Examples)

- **Too many test cases may fail during a test cycle**
  - The development team needs to be alerted
  - The developers should take action in the form of root cause analysis (RCA)
  - Corrective actions are taken by updating the design specification, reviewing the code, and adding new test cases to the unit and integration test plan
- **The system test team has to design a large number of new test cases during a test cycle**
  - **Tester have then to see why this happened.**
    - Mismatches between what the tester expected and what was delivered?
    - Poor planning of the tests ?
    - Different expectations of the tests objectives for that cycle?





## Characterization of Test Cycles

### Exit Criteria

- **An exit criterion specifies the termination of a test cycle**
  - Mere execution of all the test cases in a test suite does not mean that a cycle has completed maybe there is a need to add more “quality” criteria:
    - a percentage of passed/not passed
    - Number of environment that is acceptable
- **Example of exit criteria**
  - **95% of test cases passed and all the known defects are in CLOSED state**

# Planning the Test

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Introduction and Feature Description

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Assumptions

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Test Approach

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Test Suite Structure

---

Test Environment

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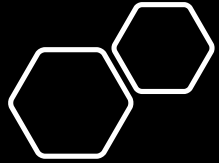
Test Execution Strategy

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Test Effort Estimation

---

Scheduling and Milestones



# Test Effort Estimation

## Cost of the test and the time to complete the test

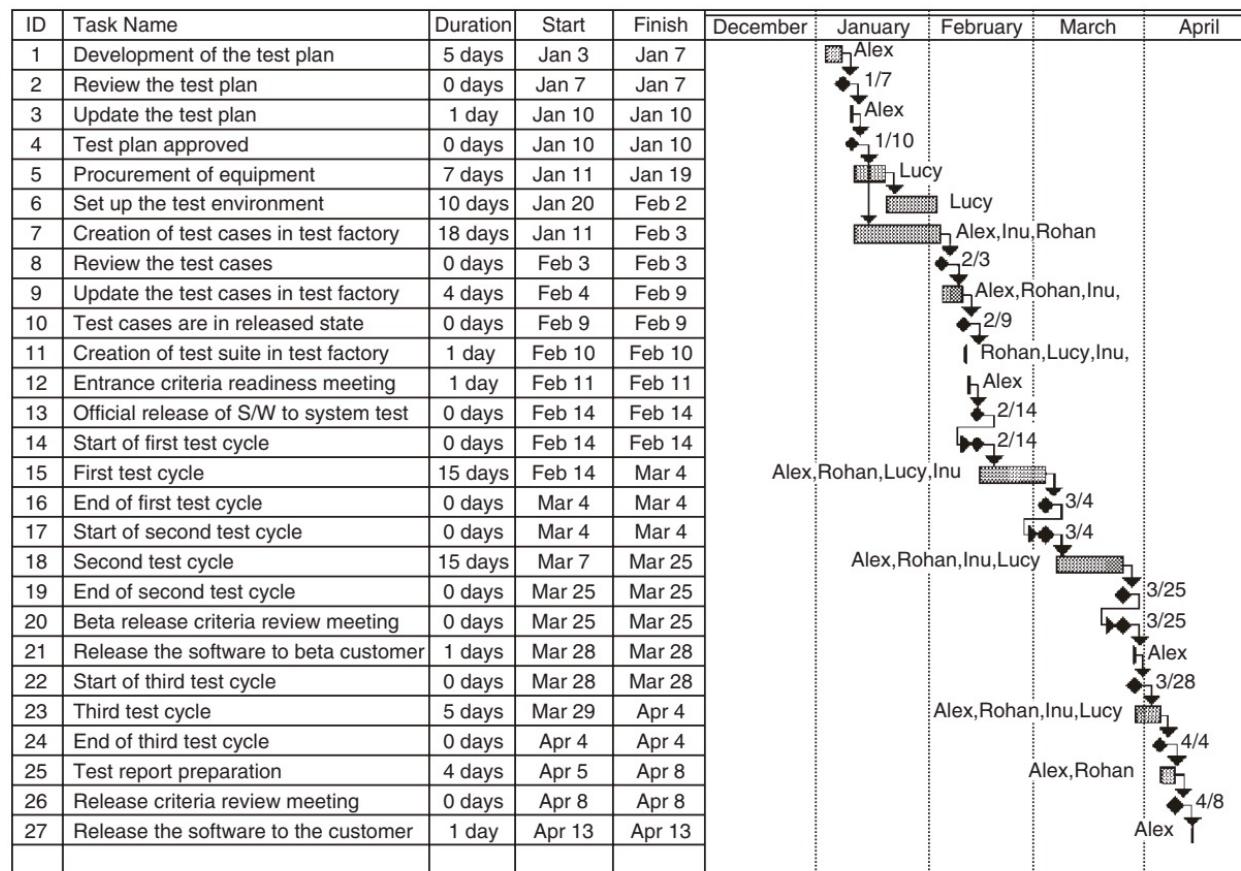
- The number of test cases to be designed for the software project based on:
  - Test Group Category
  - Function Points
- Effort required to create a detailed test case
- Effort required to execute a test case and analyze the results of execution
- Effort needed to create the test environments
- Effort needed to report the defects, reproduce the failures and follow up with development team

# Test Effort Estimation

**TABLE 12.6 Test Effort Estimation for FR–ATM PVC Service Interworking**

Test (Sub)Groups	Estimated Number of Test Cases	Person-Day to Create	Person-Day to Execute
Configuration	40	4	6
Monitoring	30	4	4
Traffic Management	3	2	3
Congestion	4	2	4
SIWF Translation Mode Mapping	12	4	4
Alarm	4	1	1
Interface	9	5	3
Robustness	44(4 + 40)	4	6
Performance	18	6	10
Stress	2	1.5	2
Load and stability	2	1.5	2
Regression	150(60 + 90)	0	15
<b>Total</b>	<b>318</b>	<b>35</b>	<b>60</b>

# Scheduling and Test Milestones



# Planning the Test

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Introduction and Feature Description

---

Assumptions

---

Test Approach

---

Test Suite Structure

---

Test Environment

---

Test Execution Strategy

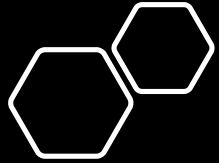
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Test Effort Estimation

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Scheduling and Milestones

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# AGENDA

1

Testing Planning

2

Testing Execution

# System Test Execution

Theory and Practice

Chapter 13

System Test Execution

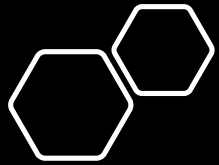


# Outline

- Lifecycle of a Defect
- Metrics for Monitoring Test execution
- Metrics for Monitoring Defect Reports
- Defect Analysis Techniques:
- Measuring Test Effectiveness
- System Test Report

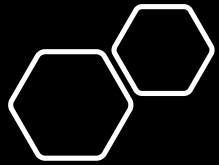
# Test Execution

- It is important to monitor the processes of test execution, tracking defects and measure test effectiveness.
  - There is a pressure to meet a tight schedule close to the delivery date;
  - There is a need to discover most of the defects before delivering the product;
  - It is essential to verify that defect fixes are working and have not resulted in new defects

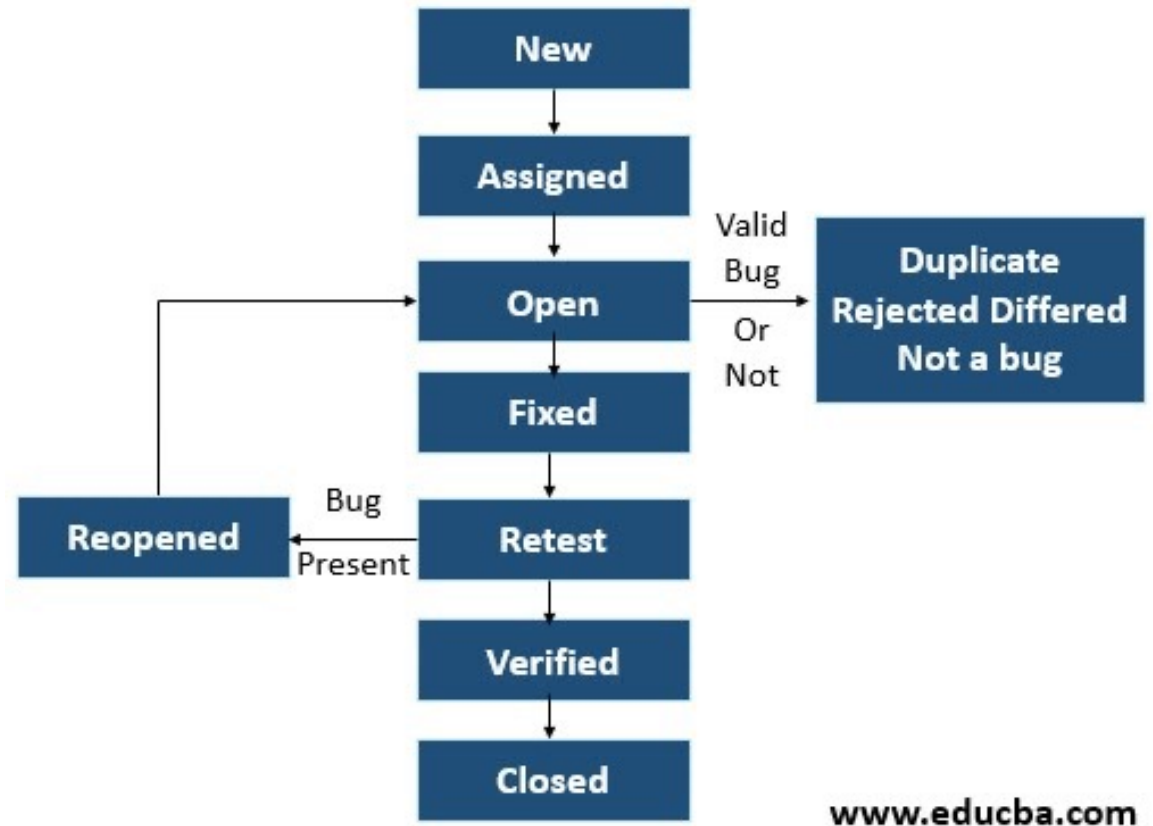


# Lifecycle of a Defect

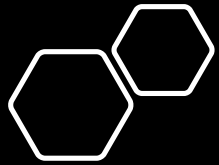
- The life-cycle of a defect is usually simplistically represented by a state-transition diagram with five states:
  - NEW
    - A problem report with a severity level and priority is filled
  - ASSIGNED
    - The problem is assigned to an appropriate person
  - OPEN
    - The assigned person is actively working on the problem to resolve it
  - RESOLVED
    - The assigned person has resolved the problem and is waiting for the submitter to verify and close it.
  - CLOSED
    - The submitter has verified the resolution of the problem and accepted it.



# Lifecycle of a Defect Jira



<https://www.educba.com/jira-bug-life-cycle/>



# Defects Characteristics



**Priority - A Measure of how soon the defect needs to be fixed (urgency)**

Critical – must be resolved as soon as possible

High – must be resolved in a high priority

Medium – must be resolved but there is no pressure of time

Low – should be resolved when possible.



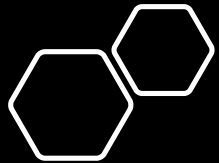
**Severity - A measure of the extent of the detrimental effect of the defect on the operation of the product.**

Critical : when one or more critical system functionalities are impaired and there is no workaround;

High: some functionalities of the system are impaired but there are workarounds;

Medium : no critical functionalities of the system is impaired.

Low: the problem is mostly cosmetic.



# Defects Characteristics Jira

## View Priorities

The table below shows the priorities used in this version of JIRA, in order from highest to lowest.

• [Translate priorities](#)

Name	Description	Icon	Color	Order	Operations
Highest	This problem will block progress.	↑			Edit · Delete · Default
High	Serious problem that could block progress.	↑			Edit · Delete · Default
Medium	Has the potential to affect progress.	↑			Edit · Delete · Default
Low	Minor problem or easily worked around.	↓			Edit · Delete · Default
Lowest	Trivial problem with little or no impact on progress.	↓			Edit · Delete · Default

## Add New Priority



Name \*

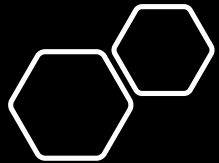
Description

Icon URL \*  { select image }  
(relative to the JIRA web application e.g /images/icons OR starting with http://)

Priority Color \*  ☐

Add

<https://www.cwiki.us/display/JIRA064/Defining+Priority+Field+Values>



# Defects Characteristics Jira

Create Issue Configure Fields

Project\* TestSTH

Issue Type\* Bug ?

Summary\*

Priority Major ?

Due Date

Component/s   
Start typing to get a list of possible matches or press down to select.

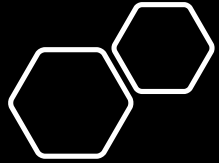
Affects Version/s   
Start typing to get a list of possible matches or press down to select.

Fix Version/s   
Start typing to get a list of possible matches or press down to select.

Assignee Automatic

☐ Create another Create Cancel

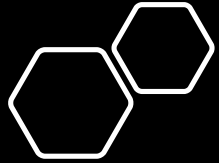
<https://www.softwaretestinghelp.com/jira-bug-tracking/>



# Metrics for Tracking the Test Execution

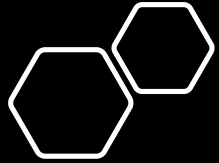
- Test execution brings forth 3 different facets of software development:
  - Developers would like to know the degree to which the system meets the explicit as well as implicit requirements.
  - The delivery date cannot be precisely predicted due to the uncertainty in fixing problems.
  - The customer is excited to take the delivery of the product.





# Metrics for Tracking the Test Execution

- It is very important to monitor certain metrics which truly represent the progress of system testing and reveal the quality level of the system!
  - Monitoring the test execution
  - Monitoring the defects
- This is very important for timely decisions about the test!



# Metrics for Monitoring Test Execution

## Test case Escapes (TCE)

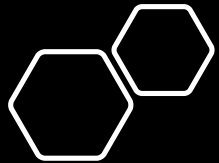
- A significant increase in the number of NEW test cases during execution implies that deficiencies in the test design

## Planned versus Actual Execution (PAE) Rate

- Compare the actual number of test cases executed every week with the planned number of test cases

## Execution Status of Test (EST) Cases

- Periodically monitor the number of test cases lying in different states
  - *Failed, Passed, Blocked, Invalid and Untested*



# Monitoring Test Execution Jira

project IN (BM, AB) AND issuetype = Bug and assignee=currentuser() and priority in (blocker, critical) and status in ("To Do", open)

?

Q

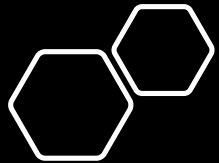
Basic

1-9 of 9

Coll

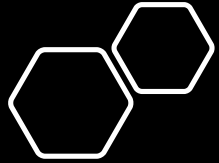
T	Key	Summary	Assignee	Reporter	P	Status	Resolution	Created	Updated
	BM-132	Test	Swati Seela [Administrator]	Swati Seela [Administrator]		OPEN	Unresolved	17/Feb/16	03/Mar/16
	AB-38	Rest_validatAccount_creditcard_ ; credit card validation gives incorrect error messgae when Expiry date is prior than the present date.	Swati Seela [Administrator]	Test		TO DO	Unresolved	13/Aug/15	19/Aug/15
	AB-37	Update functionality for SSN.accts input'0'with success,but does not update in DB	Swati Seela [Administrator]	Test		TO DO	Unresolved	13/Aug/15	19/Aug/15
	AB-35	Timeout Error for server socket	Swati Seela [Administrator]	Test		TO DO	Unresolved	13/Aug/15	19/Aug/15
	AB-29	Buy credit card accepts negative amount and it's adding in available limit in database	Swati Seela [Administrator]	Test		TO DO	Unresolved	13/Aug/15	19/Aug/15
	AB-27	In CC card restful service "Add account" Credit limit ,available limit and cash limit accepts 0 and show "msg". "Scuccessfully saved credit card information".	Swati Seela [Administrator]	Test		TO DO	Unresolved	13/Aug/15	19/Aug/15
	AB-26	In CC restful service "add account" CC expiry date should be greater than the current date but accepts the date prior to the current date.	Swati Seela [Administrator]	Test		TO DO	Unresolved	13/Aug/15	19/Aug/15
	AB-19	If we give non matching name and credit card number i.e name of one person and registered credit card of other person the amount in the request get deposited in the account of name provided.	Swati Seela [Administrator]	Test		TO DO	Unresolved	13/Aug/15	19/Aug/15

<https://www.softwaretestinghelp.com/jira-bug-tracking/>



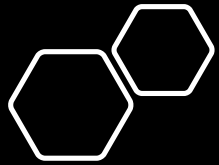
# Metrics for Monitoring Defect Reports

- Function as Designed (FAD) Count
  - False positives
  - If the number of false positives are high, maybe the testers have inadequate understanding of the system.
- Irreproducible Defects (IRD) Count
  - If a defect cannot be reproduced, then the developers may not be able to gain useful insight into the cause of the failure.
  - If many defects are irreproducible, may mean that the system is unreliable for some reason.
- Defects Arrival Rate (DAR) Count
  - Measures who is finding the defects. For example, if the marketing and users are the ones that are mostly reporting bugs, it may mean that the test is ineffective.



# Metrics for Monitoring Defect Reports

- Outstanding Defects (OD) Count
  - Defects that are always coming back. Or never resolved.
  - If defects are not resolved and only increasing, it may mean that the system is not increasing the quality level.
- Crash Defects (CD) Count
  - Defects causing a system to crash must be recognized as an important category of defects because a system crash is a serious event leading to complete unavailability of the system and possibly loss of data.
- Lead time to Resolution of Defects Count
  - If the defects that appear in the system are usually easy to fix and fast to fix it means that the system has better quality.

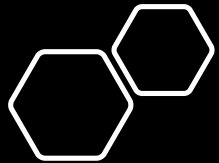


# Orthogonal Defect Classification (ODC)

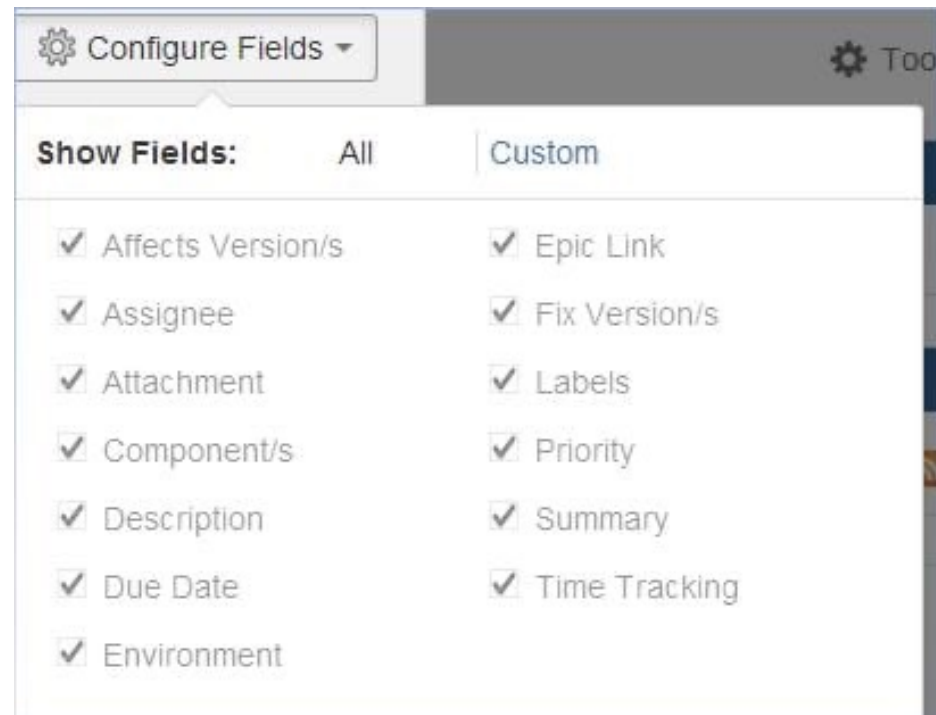
- A methodology for rapid capturing of the semantics of each software defect.
- In the NEW state, the submitter needs to fill out the following ODC attributes or fields:
  - *Activity*: This is the activity that was being performed at the time the defect was discovered
  - *Trigger*: The environment or condition that had to exist for the defect to surface
  - *Impact*: This refers to the effect, the defect would have on the customer, if the defect had escaped to the field.
- The owner needs to fill out the other ODC attributes or fields when the defect is moved to RESOLVED state.
- The ODC analysis can be combined with Pareto analysis to focus on error-prone parts of the software
  - 80% of the problems can be fixed with 20% of the effort

# Orthogonal Defect Classification

- Target: The target represents the high-level identity, such as design, code, or documentation, of the entity that was fixed
- Defect type: The defect type represents the actual correction that was made
- Qualifier: The qualifier specifies whether the fix was made due to missing, incorrect, or extraneous code
- Source: The source indicates whether the defect was found in code developed in house, reused from a library, ported from one platform to another, or provided by a vendor
- Age: The history of the design or code that had the problem. The age specifies whether the defect was found in new, old (base), rewritten, or refixed code.
  - New: The defect is in a new function which was created by and for the current project.
  - Base: The defect is in a part of the product which has not been modified by the current project. The defect was not injected by the current project
  - Rewritten: The defect was introduced as a direct result of redesigning and/or rewriting of old function in an attempt to improve its design or quality.
  - Refixed: The defect was introduced by the solution provided to fix a previous defect.

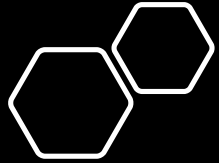


# Monitoring Test Execution Jira



<https://www.softwaretestinghelp.com/jira-bug-tracking/>



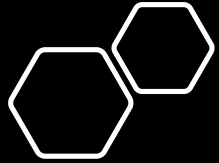


# Defect Causal Analysis (DCA)

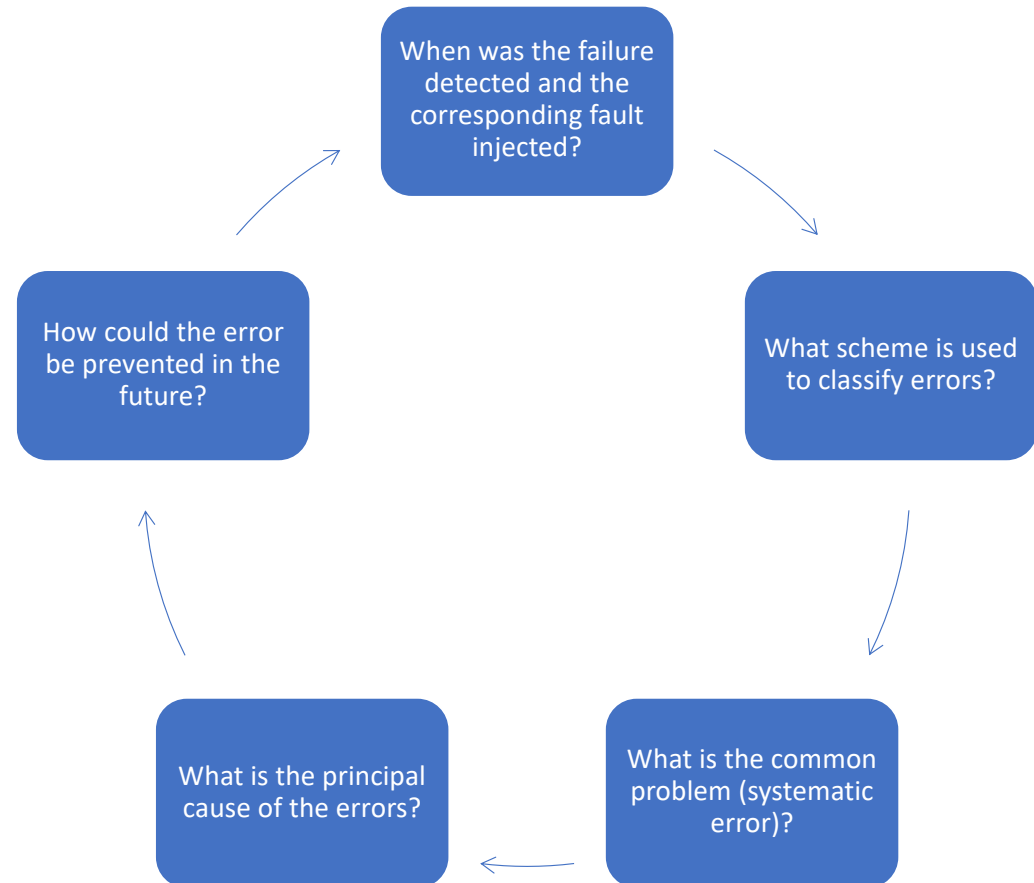
Used to raise the quality level of the products at a lower cost.

Focuses on understanding of cause-effect relationship of an error to

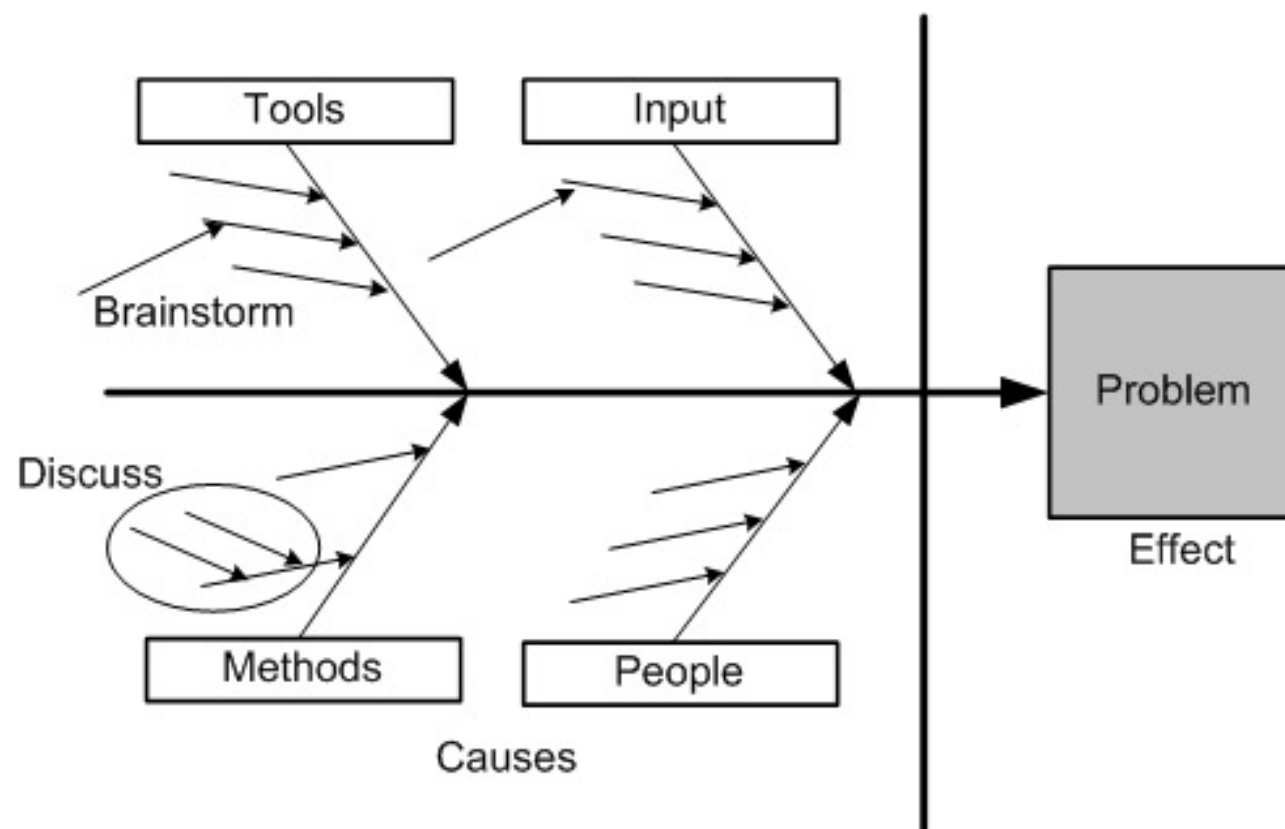
- Take actions to prevent similar errors from occurring in the future;
- Reduce the number of defects;
- Focus on systematic errors;

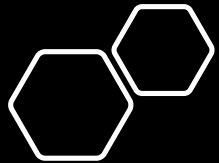


# Defect Causal Analysis (DCA) Five Steps



Cause-effect  
diagram for  
defect causal  
analysis (DCA

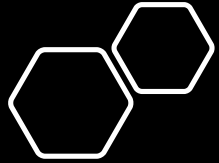




# Defect Causal Analysis (DCA)

- Examples of Recommended Actions can come from the DCA:
  - Training
    - People improving their knowledge about the product
  - Improvement in Communication
    - Communication between testers and developers can be of a big help in cases of too many false positives or duplicated defects reporting for example.
  - Using Tools
    - Recommend the use of tools to monitor memory for example
  - Process improvements
    - Actions to improve existing processes or defining new processes.

<https://www.knowledgehut.com/blog/agile/root-cause-analysis-agile-teams>



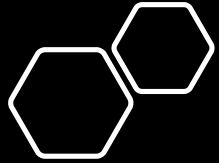
# Defect Causal Analysis (DCA) in Agile

- Best Place for this are on retrospectives!

<https://www.benlinders.com/2013/getting-to-the-root-causes-of-problems-in-a-retrospective/>

# System Test Report

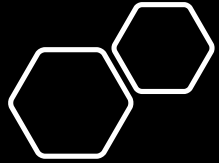
A final summary report is created after the completion of all the tests



# System Test Report

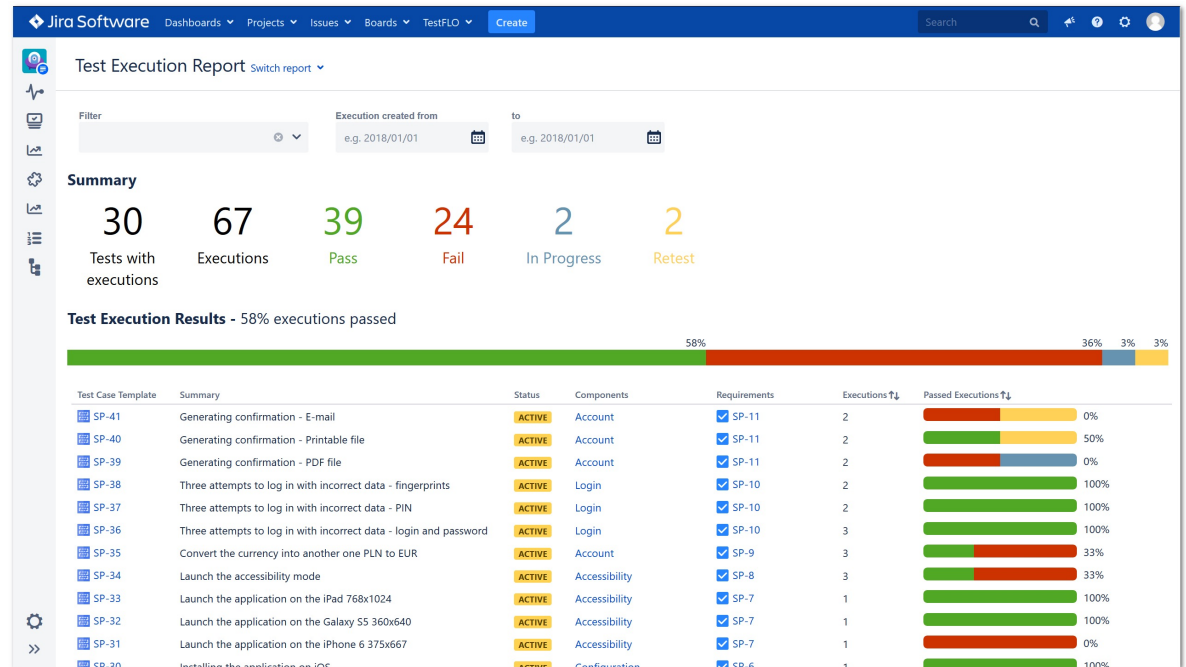
- |                                                                                                                                                                                                                                                                                                                                                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <ol style="list-style-type: none"><li>1. Introduction to the Test Project</li><li>2. Summary of Test Results</li><li>3. Performance Characteristics</li><li>4. Scaling Limitations</li><li>5. Stability Observations</li><li>6. Interoperability of the System</li><li>7. Hardware/Software Compatible Matrix</li><li>8. Compliance Requirement Status</li></ol> |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

Table 13.14: Structure of the final system test report.



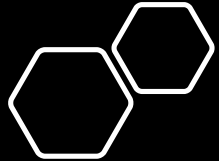
# System Test Report

## Testflo example



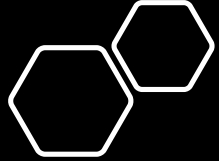
<https://deviniti.com/support/addon/server/testflo-83/latest/test-execution-report/#&gid=null&pid=2>





# Readiness Criteria Example

- All the test cases from the test suite should have been executed
- Test case results are updated with Passed, Failed, Blocked, or Invalid status
- The requirements are updated by moving each requirement from the Verification state to either the Closed or the Decline state, as discussed in Chapter 11
- The pass rate of test cases is very high, say, 98%
- No crash in the past two weeks of testing has been observed
- No known defect with critical or high severity exists in the product
- Not more than a certain number of known defects with medium and low levels of severity exist in the product
- All the resolved defects must be in the CLOSED state
- The user guides are in place
- Trouble shooting guide is available
- The test report is completed and approved

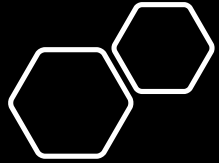


# Measuring Test Effectiveness

- After a product is deployed measure the number of defects found by the customers that were not found by the testers and development team.
  - ESCAPED DEFECTS

Defect Removal Efficiency (DRE) metric defined as follows:

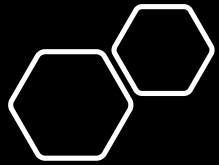
$$\text{DRE} = \frac{\text{Number of Defects Found in Testing}}{\text{Number of Defects Found in Testing} + \text{Number of Defects Not Found}}$$



# Measuring Test Effectiveness with Spoilage Metric

A new metric called spoilage is defined as

$$\text{Spoilage} = \frac{\sum (\text{Number of Defects} \times \text{Discovered Phase})}{\text{Total Number of Defects}}$$

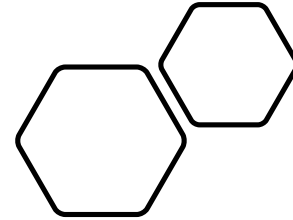


# Measuring Test Effectiveness with Spoilage Metric

Phase Injected	Phase Discovered								Weight	Total Defects	Spoilage = Weight/Total Defects
	Requirements	High-Level Design	Detailed Design	Coding	Unit Testing	Integration Testing	System Testing	Acceptance Testing			
Requirements	0	7	6	3	0	0	12	28	56	17	3.294117647
High-Level		0	8	8	3	8	30	6	63	22	2.863636364
Detailed Design			0	13	6	12	20	0	51	25	2.04
Coding				0	63	48	111	48	270	136	1.985294118
Summary	0	7	14	24	72	68	173	82	440	200	2.2

A spoilage value close to 1 is an indication of a more effective defect discovery process

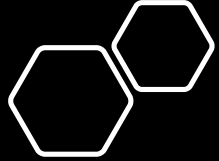
# How is this performed in Agile?



Discuss in groups how to do a test planning in testing management tool you know.

You can also use the example of TestFlo

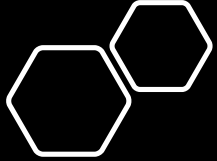
<https://deviniti.com/support/addon/server/testflo-84/latest/test-planning/>



Further Material  
How is this  
performed in Agile?



<https://www.istqb.org/downloads/send/5-foundation-level-agile-tester/41-agile-tester-extension-syllabus.html>



Further work

# A complete quiz about Agile Testing from ISTB with 40 Questions

[https://softwaretester.net/istqb\\_sample\\_exam\\_agile\\_tester\\_fl/](https://softwaretester.net/istqb_sample_exam_agile_tester_fl/)