

NATIONAL OPEN UNIVERSITY OF NIGERIA 14-16 AHMADU BELLO WAY, VICTORIA ISLAND LAGOS SCHOOL OF MANAGEMENT SCIENCES MARCH/APRIL 2015 EXAMINATION

Course Code: BUS801 Credit Units: 2.

Course Title: Production and Operations Management

Time Allowed: 2 Hours.

INSTRUCTIONS: Attempt question 1 and any other 2 questions of your choice; Question 1 carries 30 marks while the other carries 20 marks each. Show all your calculations for appropriate marks

- **1a.** Define the term production/operations management (POM) **5marks**
- **1b.** Describe the two basic approaches to job design **10marks**
- **1c.** Discuss the stages of the research and development (R & D), and how firms use R & D to create and apply new technology. **15marks**
- 2a. Define Operations Strategy 5marks
- **2b.** Discuss three corporate strategy set by management via strategic alternatives. **9marks**
- **2c.** What determines the choice of the competitive priorities that a company should emphasize? **6marks**
- **3a.** Discuss types and effects of Supplier Relations. **10marks**
- **3b.** Discuss five basic steps in the acquisition process. **10marks**
- **4a.** Discuss five basic options available for altering the capacity supply or production. **10marks**
- **4b.** Compare and contrast two main classes of forecasting methods. **10marks**
- **5.** Discuss how process choice implements flow strategy and how the five choices differ.

20marks