



**NATIONAL OPEN UNIVERSITY OF NIGERIA**  
91, Cadastral Zone, NnamdiAzikiwe Express Way, Jabi-Abuja  
**FACULTY OF MANAGEMENT SCIENCES**  
**JANUARY/FEBRUARY 2018 EXAMINATION**

**COURSE CODE: PAD406**

**CREDIT UNITS: 2**

**COURSE TITLE: PUBLIC ENTERPRISES MANAGEMENT**

**TIME ALLOWED: 2Hrs**

**INSTRUCTION:** 1. Indicate your Matriculation Number clearly  
2. Attempt question one (1) and any other two (2) questions – three questions in all

3. Question one (1) is compulsory and carries 30 marks, while the other questions carry 20 marks each.

4. Present all your points in coherent and orderly Manner

1. “Most public enterprises operate as monopolies thus they often face similar challenges”.
  - a. Briefly discuss the above statement [10 marks]
  - b. Explain the three categories of public enterprises in Nigeria according to Adamolekun (2002) [Ref. Adamolekun, L. (2002) *Public Administration in Africa: Main Issues and Selected Central Studies*. Ibadan: Spectrum Books] [10 marks]
  - c. Describe the three principal actors in the management of public enterprises in Nigeria [10 marks]

**[Compulsory, 30 marks]**

2. “The National Assembly is one of the agencies of control and accountability of public enterprises wholly or partially owned by government in Nigeria”.
  - a. Mention four methods of control by Parliament [4 marks]
  - b. Differentiate between Budgetary control and Audit control methods [10 marks]
  - c. Mention six objectives of control in public enterprises [6 marks]

**[20 marks]**

3. “Public enterprises as organizations are designed around a set of core principles which defines their structure and by which they operate”.
  - a. Describe five elements of organization [10 marks]

- b. Differentiate between “Organizations as Machines” and “Organizations as Societies” as described by Spiers (1975) [10 marks]  
**[20 marks]**

4.

- a. Identify and briefly discuss the three conditions under which managers make decisions in organizations [10 marks]  
b. Mention the critical steps/stages in the decision making process [in a logical order]

[6 marks]

- c. Explain the ‘Conflict of Objectives’ in the context of public enterprises [4 marks]  
**[20 marks]**

5. “Many developing countries are considering the privatization of public enterprise natural monopolies such as monopolies in charge of electricity, natural gas, water and sewer, and telephone service”.

- a. Differentiate between ‘Privatization’ and ‘Commercialization’ in the context of public enterprises [10 marks]  
b. Describe the four main methods of privatization of public enterprises [10 marks]

**[20 marks]**

