

NATIONAL OPEN UNIVERSITY OF NIGERIA

91, Cadastral Zone, Nnamdi Azikiwe Express Way, Jabi-Abuja

FACULTY OF MANAGEMENT SCIENCES JULY 2017 EXAMINATION

Course Code: PAD823

Course Title: PROJECT MANAGEMENT

Credit Unit: 3

Instructions: 1. Attempt Question 1 and any other three (3)

questions

2. Question 1 is compulsory and carries 25marks while

the other 3 questions carry 15marks each

3. Present all your points in coherent and orderly

manner

Time Allowed: 3 Hours

a. Discuss the objectives of executing a project. (8marks)

b. Appraise the different types of project management structures. (8marks)

c. Discuss various stages of project cycle. (9marks)

a. Explain network analysis

(5marks)

b. Calculate the net present value of a project which costs N500,000 but generates cash inflows of N150,000, N300,000 and N400,000 over a three year period respectively with 10% cost of capital.

(10marks)

a. Distinguish between the net present value and the internal rate of return as criteria for project appraisal.

(5marks)

b. Discuss sources of finance that are available to an investor of the manufacturing industry.

(10marks)

4. The Federal Government of Nigeria has approved the construction of a new Lagos-Ibadan expressway at a cost of N4 billion. Discuss the stages in the implementation of the project.

(15marks)

5 a. Explain managing progress in projects (5marks)

b. Discuss the following team based structures;

i. Pure Project Teams

(2marks)

ii. Task Force Teams

(2marks)

iii. Quality Improvement Teams (2marks)

iv. Group Dynamics and Team Building (2marks)

v. Team Work (2marks)

6. Discuss the following terms:

a. Bank Loans

(3marks)

b. Bank Overdraft

(3marks) (3marks)

c. Lease Finance d. Contracts

(3marks)

e. Offer and Acceptances

(3marks)