

NATIONAL OPEN UNIVERSITY OF NIGERIA

Plot 91, Cadastral Zone, Nnamdi Azikiwe Express Way, Jabi – Abuja

FACULTY OF MANAGEMENT SCIENCES DEPARTMENT OF ADMINISTRATION EXAMINATION QUESTIONS 2020_1 EXAMINATION

COURSE CODE: MBA801

COURSE TITLE: Production and Operations Management

CREDIT UNITS: 3

INSTRUCTION: 1. Indicate your Matriculation Number clearly

2. Attempt question one (1) and any other three (3) questions - four questions in all

3. Question one (1) is compulsory and carries 25marks, while the other questions carry

15marks each.

4. Present all your points in coherent and orderly Manner

TIME ALLOWED: 3Hrs

QUESTION ONE

(a) During the industrial revolution, the average worker was just a part of production with narrow specialized skill. We still see factories today that uses mostly workers with specialized skills. What is the feature of a job with a high degree of specialisation?

15 marks

(b) State the advantages a firm has in having a production set-up that requires and employs mostly specialized workforce. 10 marks

QUESTION TWO

- (a) Trace the link between a production or operations management strategy and the firm's overall corporate strategy.

 7 marks
- (b) What characteristics of the consumers do firms normally use to identify the boundaries of the market segments that it should serve? **8 marks**

QUESTION THREE

- (a) Choosing a process that best supports a firm's strategy is one of the first decisions a production manager makes. Identify the five process types, and discuss them.

 7.5 marks
- (b) When should a process decision be made?

7.5 marks

QUESTION FOUR

(a) Discuss the role of technology in business management.

7 marks

(b) Discuss the components of information technology.

8 marks

QUESTION FIVE

The type of relations maintained with suppliers can affect the quality, delivery and price of a firm's products and services. Discuss two major types of relationships a firm may develop with its suppliers.

15 marks

QUESTIONS SIX

(a) What is vertical integration?

7 marks

(b) What is the advantages that vertical integration bring to a manufacturing firm? **8 marks**