

NATIONAL OPEN UNIVERSITY OF NIGERIA 14/16, AHMADU BELLO WAY, VICTORIA ISLAND, LAGOS SCHOOL OF MANAGEMENT SCIENCES MARCH, 2014 EXAMINATIONS

Course Code: BHM 712 Credit Unit: 2.

Course Title: Management Theory.

Time Allowed: 2 Hours

Instructions: 1. Attempt question number one (1) and any other (2)

questions.

2. Question number 1 carries 30 marks, while the other

questions carry 20 marks each.

3. Present all your points in coherent and orderly

manner.

- 1a. What is bureaucracy?
- 1b. Discuss any five of Weber's ideal bureaucracy.
- 1c. Explain four advantages of bureaucracy.
- 1d. Discuss the limitations of bureaucracy
- 2a. Henry Frayol stated that there were five fundamental functions for all managerial

activity in an organization, name them.

- 2b. Explain five (5) Fayol's principles of management.
- 2c. Briefly discuss any five phases of Operational Research.
- 3a. Emerson listed twelve principles of efficiency in Management, list ten of them and briefly

explain each of them.

- 4a. What is goal commitments?
- 4b. How can a manager foster commitment to important organizational goals among his

employees.

4c. List six (6) problems that may militate against transfer of Western Management's b

Philosophy to Nigeria.

5. Planning is a management function involving the setting of goals and deciding how best to

achieve the goals.

- a. Give four (4) reasons a manager should plan?
- b. Mention three types of plan opens for an organization?
- c. List the problems that may militate against adequate planning.