



NATIONAL OPEN UNIVERSITY OF NIGERIA
14-16 AHMADU BELLO WAY, VICTORIA ISLAND LAGOS
SCHOOL OF MANAGEMENT SCIENCES
MAY/JUNE 2012 EXAMINATION

MPA 752/852 Budgeting and Public Finance Management
Time Allowed: 2 hours

Instruction: Attempt any three questions of your choice. Each question carries equal marks. Present your answer legibly and logically.

1. a. State the sequence in which budgets are approached.
 b. Explain the term planning, programming budgeting system.
 c. State the features of PPBS.
 (23.3 marks)

- 2 . a. What is a master budget? (15.3 marks)
 b. The budgeted production in NOUN Pure Water Ltd is 9,600 unit in the year 2005. It takes the factory worker 6.5 hours to achieve a unit of the product. The company has a policy of paying N110 per hour of work done. Determine the labour cost for the period. (8 marks)

3. a. "The preparation and approval of the annual budgets are essentially the duties of the Executive and Legislature". Discuss. (15.3 marks)
 b. State and briefly explain the budget approval phases. (8 marks)

4. a. State the steps involved in budgetary control.
 b. Mention five (5) features of budgetary control and briefly explain them.
 (23.3 marks)

5. You were appointed to be a member of a budget committee in your company. The Committee considered it proper to bring to the cognizance of the management certain

limitations in budgeting that Management needs to consider and you were assigned with the task to state and explain briefly these limitations.
(23.3 marks)