

**J A M E S   W .   P H A R O**

601 W. 26<sup>th</sup> St., NY NY 10001  
(646) 229-6192   jpharo@pharolaw.com

October 31, 2020

Dentsu McGarry Bowen L.L.C.  
601 West 26th St., 11th Floor  
New York, NY 10001-1115  
Attn: Jeff McCreesh

Invoice No. 3000-221I

Professional services rendered in the period from October 1 – October 31, 2020 in connection with **Fresh Step** matters as follows:

10.28.20	Review revised creative for No BS Litter work as per Raeber, S. Paine	\$200.00
----------	---	----------

Total <b>Fresh Step</b> Hours Worked .....	0.5
Billing Rate @\$400/hr. ....	\$200.00

Remit to: James W. Pharo, 601 W. 26<sup>th</sup> St., New York, NY 10001 Tel: (646) 229-6192 SSN: 169-56-9433