Tracking the Footprints of COVID-19:

A Textual Study of the Collapse and Recovery *

Sahiba Chopra[†] Shijie Shi[‡] Temel Taskin[§]

First draft: August 31, 2020 Updated version: June 8, 2021

Abstract

Real-time tracking of economic activity and the pandemic's impact on businesses is paramount to timely and effective policy interventions. This paper quantifies the topical and sentimental information contained in earning call transcripts of companies from a large sample of developing and developed countries to track the concerns of businesses in a timely manner. The machine learning methods employed in this paper enable a systematic investigation of large volumes of textual content, which would be practically impossible by reading. The quantitative information extracted from textual material shown to have strong predictive power for global economic activity, highlighting earning calls' value as a leading indicator with their near-realtime availability. Our results also shed light on important patterns over the course of the pandemic as well as sectoral heterogeneity in COVID-19 impact, warranting a targeted spending approach to mitigation and recovery measures amid scarce fiscal resources. Evolution of the topics extracted from the text shows that supply chain issues were the most important topic during the initial phases of the pandemic, and it became less relevant into the recovery period. Concerns about employee health peaked in the second quarter of 2020, and then gradually faded away with the positive news in vaccination, yet remained significant as of the first quarter of 2021. Professional and business services, internet retail, and software development have fared the pandemic much better than other sectors, measured by the sentimental information in the earning calls. Latest observations from earning calls indicate that the global economic recovery is progressing as of the second quarter of 2021.

Keywords: COVID-19, Pandemic, Global recession, Global recovery, Topic modeling, Nonnegative matrix factorization, Sentiment, Uncertainty, Earning calls.

JEL Codes: C1; E4; G1.

^{*}The opinions are those of the authors and do not represent the official position of the World Bank.

[†]Haas School of Business, University of California, Berkeley. Email: sahiba.chopra@berkeley.edu

[‡]Equity, Finance and Institutions, The World Bank. Email: sshi1@worldbank.org

[§]Equity, Finance and Institutions, The World Bank. Corresponding author. Email: ttaskin@worldbank.org

1 Introduction

Real-time tracking of economic activity and the pandemic's impact on businesses is key for timely and effective policy interventions. We offer a strong predictor of global economic activity by quantifying the sentimental and topical information inherent in the earning call transcripts using machine learning and computational linguistic methods. The granular nature of our data set allows for a detailed sector-level analysis as well as macro trends. High frequency data such as industrial production, retail sales, and purchasing managers' index can also be used to assess the nature and size of disruptions from the COVID-19 shock, however these are usually provided with significant lags, and presented at mostly aggregate level.

A detailed discussion about channels through which economic activity is affected from the pandemic is still missing in the rapidly expanding COVID-19 literature, with a few exceptions (e.g., Hassan et al. 2020 and Chetty et al. 2020 present empirical evidence; Guerrieri, Lorenzoni, Straub and Werning 2020 discuss conceptual channels). Our examination of earning call transcripts of publicly listed firms in the U.S. stock market brings evidence on the major concerns of businesses surrounding the COVID-19 shock. The methods used in this paper enable a systematic and quantitative study of vast amounts of textual data–transcripts of roughly 30K earning calls—that would otherwise be practically impossible to evaluate through reading.

The empirical results show that the quantitative information inherent in textual material have strong predictive power for global economic activity. More specifically, the tone of the language in earning calls, measured as sentiment and uncertainty indices can explain a substantial share of the movements in global industrial production growth. A closer focus on more recent data reveals that the topic attention allocated to COVID-19 displays a strong co-movement with global economic activity. Therefore, earning calls' almost-real-time availability highlights their value as a leading indicator of global economic activity.

The sentimental analysis reveals important trends in the evolution of the pandemic and significant heterogeneity across sectors. COVID-19 was highlighted by less than 20 percent of companies in their earning calls in the first quarter of 2020, but this quickly increased to 100 percent in the second quarter and remained so subsequently. However, the average intensity of COVID-19 discussion–measured as the share of terms related to the pandemic on a given earning call–dropped rapidly after June 2020, reflecting positive developments since then. The average sentiment score of COVID-19 discussions declined sharply and bottomed in the second quarter of 2020, and has returned gradually to its initial and more neutral levels by the first quarter of 2021. The uncertainty around pandemic discussion displayed a mirror image of the sentiment scores, however it has not yet converged to its initial lower levels as of 2021-Q1. It arguably reflects the uncertainties related to global vaccination rates, developments in virus variants, and business challenges in the post-COVID-19 era.

The distribution of topics during the COVID-19 discussions in earning calls varied substantially over the course of the pandemic and across sectors. Global supply chains were the most highlighted topic in the earlier stages of the pandemic and its significance dropped sharply in the subsequent quarters. On the other hand, sales and recovery discussions intensified over time, and ranked at the top since 2020-Q3. Employee health concerns peaked in 2020-Q2 and diminished significantly since 2020-Q3 with the progress in immunization efforts. Throughout the pandemic, digital technologies showed no discernible downward trend, with at least twice as much attention in professional&business services sector as other key sectors. Employee health, on the other hand was not a major concern in this sector, owing to the possibilities of alternative work arrangements and weaker requirements for face-to-face encounters as documented by Dingel and Neiman (2020).

The findings in this paper relate to a number of recent policy discussions around the COVID-19 shock. First, because of the enormous sectoral heterogeneity, targeted measures

can provide a productive reallocation of available resources while limiting the effects of the pandemic and providing an efficient way out of the recession. Second, the disparity between stock market performance and real-economy has sparked a lot of interest and controversy recently (Igan, Kirti and Peria 2020). Our findings offer a contribution to this discussion by demonstrating the substantial co-movement between the real economic activity and the sentiment in earning calls, using the information related to broader economic and financial issues rather than pure price fluctuations.

Prior research

Our research contributes to the rapidly growing COVID-19 literature as well as the textual studies in economics and finance. More specifically, we contribute to the body of research that uses computer linguistics methods on digital text in economics and finance to quantify sentiment, uncertainty, and the topical structure of text (Buckman et al. 2020; Bybee, Kelly, Manela and Xiu 2020).² For instance, Hassan, Hollander, Van Lent and Tahoun (2019) use earning call transcripts to construct measures of the impact of Brexit on publicly listed firms in the United Kingdom. Baker, Bloom and Davis (2016) develop an index of economic policy uncertainty for the United States and find that it spikes during events that have a direct impact on fiscal policy. More recently, Baker et al. (2020) document the unprecedented rise in uncertainty during the COVID-19 pandemic, applying a similar approach to contemporary textual content in major U.S newspapers. Manela and Moreira (2017) documents the link between news-based uncertainty and economic disasters using the textual information on front-pages of Wall Street Journal between 1890 and 2007. Our research differs from the previous papers by highlighting the versatility of textual analysis in quantifying various channels of disruptions faced by the corporate sector during a global economic shock, such as the one caused by COVID-19 pandemic. We introduce

¹See Barrero, Bloom and Davis (2020) for a detailed discussion about the impact of COVID-19 as a reallocation shock.

²See Gentzkow, Kelly and Taddy (2019) for a recent survey of research related to the use of text as data.

a number of sentimental and topical metrics, in addition to uncertainty, and examine the relationship between those metrics and economic activity.

Recent studies provided high-frequency indicators of economic activity during the pandemic using various high-frequency data such as mobility, lockdown measures, consumption of electricity, trends in point-of-sale transactions, and so forth (e.g., Chen et al. 2020 and Diebold 2020 for United States; Delle-Monache, Emiliozzi and Nobili 2020 for Italy; Maloney and Taskin (2020) for a wide range of countries). Instead, we provide a real-time tracker of global economic activity using the measures derived from a large volume of textual material covering a wide range of developing and developed economies.

One of the key aspects of the present pandemic is the sectoral and demographic variation in COVID-19 impacts. A number of studies have found substantial differences of COVID-19 impact on workers and economic activity across occupations and demographics as well as the nature of layoffs (Alon, Doepke, Olmstead-Rumsey and Tertilt 2020; Mongey, Pilossoph and Weinberg 2020; Dingel and Neiman 2020; Sanchez et al. 2021; Koren and Pető 2020; Avdiu and Nayyar 2020; Kouchekinia, Kudlyak, Ochse and Wolcott 2020). We bring evidence on these patterns at global scale by showing sectoral heterogeneity in the topics extracted (employee health concerns, for example) from earning calls, and their evolution over time.

Another body of work focused on heterogeneity as well as linkages across sectors and firms. For instance, Barrot, Grassi and Sauvagnat (2021) study the sectoral effects of labor supply shocks for the United States and highlight the nonlinearities in the production network across sectors in accounting for the drop in aggregate output. Gourinchas, Kalemli-Özcan, Penciakova and Sander (2020) estimate the impact of the pandemic on small and medium enterprises—measured by business failures and non-performing loans—using firm-level data across a wide range of countries. Osotimehin et al. (2020) document how the risk of infection and collapse in economic activity vary across sectors in the United States. Bennedsen, Larsen, Schmutte and Scur (2020) report on the effectiveness of gov-

ernment policies across sectors in Denmark using a large firm-level survey conducted during the COVID-19. Markussen, Natvik and Wulfsberg (2020) use real time compensation data in Norway to assess the impact of employment incentives during COVID-19. Alstadsæter, Bjørkheim, Kopczuk and Økland (2020) analyze business support programs in the United States and Norway, finding that measures that assist payroll and fixed costs had a similar impact on reducing firms' economic suffering in both countries.

A number of recent macroeconomic models, augmented with epidemiological dynamics, highlighted the role of sectoral and demographic heterogeneity in optimal policy design. Glover, Heathcote, Krueger and Ríos-Rull (2020), Baqaee and Farhi (2020), and Guerrieri, Lorenzoni, Straub and Werning (2020), for instance, study the effects of the pandemic and optimal policy design in models with sectoral heterogeneity. Çakmaklı et al. (2020) study the inter-sectoral and international linkages as well as optimal policy design during the pandemic, using a small open economy model calibrated to an emerging market economy. Our empirical findings contribute to these policy debates by providing a near-real-time tracker of sectoral effects from earning calls that can be utilized as a starting point for designing targeted interventions.

Acemoglu, Chernozhukov, Werning and Whinston (2020b), Atkeson (2020) and Checo, Grigoli and Mota (2021) study the effects of targeted and aggregate shutdown policies on infection rates and economic activity. Buera et al. (2021) build a macroeconomic model featuring financial and labor market frictions as well as firm dynamics to study the effects of labor and financial policy interventions. Fang, Nie and Xie (2020), on the other hand, extend a search and matching model with epidemiological dynamics to study the impact of unemployment benefit extensions on infection rates and unemployment in the United States. Hall, Jones and Klenow (2020) study the welfare implications of COVID-19 within a heterogeneous-agent model, based on the trade-off between mortality rates and the drop in economic activity. Acemoglu, Makhdoumi, Malekian and Ozdaglar (2020a) present a theoretical framework with endogenous social distancing behavior. They illustrate a non-

monotonic relationship between testing and infection rates, implying an optimal testing policy that takes into account the adverse effects on social distancing.

The present paper is closely related to Hassan et al. (2020), which examine the earning calls to document sentimental movements in earning calls during the current and earlier pandemics. The paper also reports a significant correlation between COVID-19 sentiment and stock price changes firm-level. We differ in several dimensions. First, we systematically document the channels through which the pandemic affects the corporate sector using topic modeling, a machine learning technique for text analysis. Second, rather than a broad assessment of multiple epidemic diseases, we focus only on the COVID-19 pandemic and provide a detailed investigation of the global economic collapse and recovery stages, offering an insight on the path forward that could possibly help with recovery from the economic losses during the pandemic. Third, we provide an in-depth sector-wise investigation of the pandemic using all available earning call transcripts between 2019Q1 and 2021Q1 by highlighting differences across sectors during the pandemic. Finally, we study the link between our empirical findings and global macroeconomic dynamics, and highlight the potential role of earning call transcripts as a leading indicator of economic activity.

The rest of the paper is organized as follows: next section presents our data, section 3 discusses topic modeling methodology and results, section 4 describes sentimental measurement techniques and presents results, section 5 relates our findings to the state of the global economy, and finally section 6 discusses policy implications and concludes.

³Topic models have been proven as a reliable tool for studying the narrative of economic activity. For instance, Bybee, Kelly, Manela and Xiu (2020) and Cong, Liang and Zhang (2019) estimate the structure of economic news using topic models such as Latent Dirichlet Allocation (LDA) of Blei, Ng and Jordan (2003) and Word2Vec of Mikolov, Chen, Corrado and Dean (2013). Hansen, McMahon and Prat (2018) use transcripts of Federal Open Market Committee (FOMC) minutes and an LDA model to document the effects of transparency on the behavior of board members.

2 Data

Our empirical analysis is based on earning calls of companies that are publicly listed in the United States stock market. An earnings call is a press conference between the management of a public company, market participants, and media to discuss the company's outlook as well as recent financial and economic developments.

The vast majority of publicly traded corporations hold quarterly earning calls to disclose their financial performance and discuss broader economic and financial developments. Therefore, these calls may contain potentially critical and timely information regarding the status of the economy as well as the performance of the company.

Transcripts of the earning calls are obtained from Seeking Alpha (www.seekingalpha.com). We collect the complete set of 28,590 earning call transcripts between 2019-Q1 and 2021-Q1, of 4300 firms headquartered in 37 different countries, including both developing and developed economies.⁴

We clean the textual data using standard natural language processing (NLP) techniques to make it suitable for a quantitative analysis.⁵ The cleaned textual data is then used to create necessary inputs (a set of mathematical objects–vectors and matrices–representing the allocation of words in the entire text) for the computation of the models presented in next section.

⁴Appendix A reports sample excerpts from a number of earning calls to illustrate examples regarding the content of these calls.

⁵NLP is a field in machine learning with a focus on textual data. The methods developed in this field aims to improve the ability of computers to understand and analyze textual data.

The standard pre-processing steps to prepare the text for analysis include removing stop words, tokenization, and stemming (Gentzkow et al. (2019)). Tokenization splits sentences into individual words (tokens) based on text delimiters such as spaces and commas. It is an important step in preparing data to be input into models because it converts text into a machine readable format. The next step is to stem the words. Stemming is the process of reducing a word to its base version. For example, during the stemming process "talking" will be reduced to "talk". This process is important to not only reduce the total number of unique terms in each document but to also arriving at the accurate count for words within each document.

This tokenized text was further cleaned by removing stop words and names from a custom dictionary that is a combination of words from the earnings call reports and a list of names from the CMU Artificial Intelligence Repository. Lastly, the words containing less than three letters were removed from the text.

3 Topics in earning calls

In this section, we describe our approach to exploring topics discussed in earning calls. With 29,590 earning call transcripts in our textual data set, locating a topic by reading is extremely challenging, pointing us to machine learning algorithms for topic modeling.

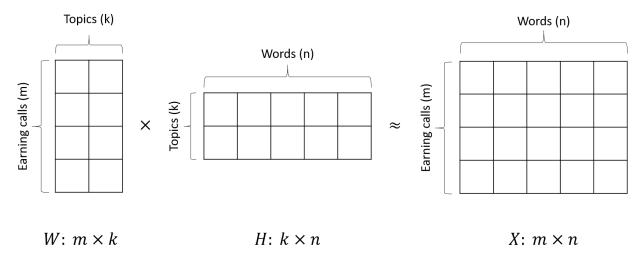
Given the entire textual material, a set of documents, the topic modeling approach makes two assumptions. First, each document (an earning call in our context) is assumed to be a distribution of topics. Second each topic is assumed to be a distribution of words. The ultimate goal of this technique, as well as other topic models, is to approximate these distributions, more specifically the distribution of topics within each document, and the distribution of words in each topic.

This method enables a systematic and quantitative analysis of topic attention in earning calls by providing an enormous reduction in the dimension of the material to be studied. For instance, one can look at the distribution of topics in an earning call and have an idea of what is highlighted without reading the entire document. Similarly, making aggregations of topic attention over time and sector makes it possible to view trends without reading tens of thousands of earning call transcripts.

3.1 A topic model for earning calls: Non-Negative Matrix Factorization

Our approach to identify the topics discussed in earning calls follows Non-negative Matrix Factorization (NMF) model, a dimension reduction method based on Lee and Seung (2001). NMF has been extensively used in a broad range of important applications over the past two decades, including text mining, image processing, and spectral data analysis among many others. More specifically, it decomposes a given non-negative matrix X into two lower rank matrices W and H with non-negative elements and a desired lower dimension k, such that:

Figure 1: An illustration of the NMF model



Note: The document/word (X) matrix can be approximated by the multiplication of two smaller matrices, i.e. document/topic (W) and topic/word (H).

$$X \approx W \times H.$$
 (1)

In the topic modeling context, the document/word matrix X represents the entire corpus as a bag-of-words, which is composed of m rows (each row denoting an earning call transcript), and n columns (words). W denotes document/topic matrix, and H represents topic/term matrix (Figure 1). The goal of NMF is to find non-negative matrices W and H such that $k < \min\{m, n\}$, and product of document/topic and topic/word matrices, $W \times H$, approximates document/word matrix, X.

Each row x_i in X refers to a document created from earning call i, and each element x_{ij} denotes the weight of word j in document i. Each row w_i in W refers to a document and each element w_{ij} refers to the weight of topic j in document i. Similarly, each row h_i in H refers to a topic and each element h_{ij} denotes the weight of word j in topic i. Accordingly, each column of X is the sum of each column of W weighted by the corresponding row of

 $^{^6}$ We use "word" and "term", and "document" and "earning call transcript" interchangeably throughout the paper.

⁷The weights are calculated using *term frequency–inverse document frequency (TF-IDF)* method. See Appendix for a detailed description of the model.

H as follows:

$$x_i = \boldsymbol{W} \times h_i. \tag{2}$$

The model is computed twice. First, we construct the set of documents (X) based on the entire earning call transcript and computed the distributions of approximated topics within entire earning calls. Second, we focus on the topics around COVID-19 discussions. In this case, we first identify the location of COVID-19 mentions, then we create x_i from each call i using the terms around COVID-19 discussions. We merge the terms that are +/-20 words around COVID-19 mentions to focus on topics around the pandemic talks. The results for these two cases are presented in separate subsections below.

For the sake of clarity, we present our results using two alternative metrics created from the estimated raw weights in the NMF model. First, the weights are converted to relative terms and presented in percentages. In an earning call conference, for example, 10 percent weight for a topic means that it receives 10 percent of all attention during the call. Or, a 30 percent weight for a topic in a sector s at time t, means 30 percent of attention was allocated to that topic in the earning calls of sector s at time t. As a second metric, we rank topics based on their weights in earning calls: the topic with the highest weight is ranked first, and so forth.. Some of the charts reflect the attention allocated to a given topic in terms of the percentage of documents in which that particular topic was ranked first.

3.2 Topics in the complete earning call transcripts

This section presents the results based on the the computed NMF model with entire earning call transcripts, as described in Section 3.1. It identifies 20 latent topics in earning calls using the text available in complete transcripts, and quantifies their distribution in each call between 2019-Q1 and 2021-Q1.

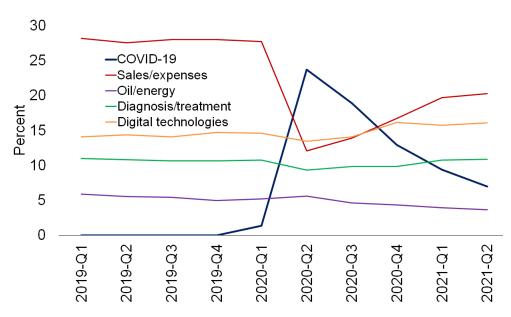


Figure 2: Topic attention in the complete earning calls

Source: Authors' calculations.

Note: The figure plots selected major topics extracted from complete earning call transripts using the NMF model described in section 3.1. At any given time, the attention metric for each topic is calculated as the percentage of earning calls in which the topic was ranked first. See text for further details.

For the sake of brevity, a selected list of major topics and their evolution over the past nine quarters plotted in Figure 2. The extracted topics and the terms in each topic show that the model does a fairly good job in capturing the related terms in a meaningful context.⁸

The topic that we label "COVID-19", for instance, obviously captures the pandemic, characterized by terms such as covid, employee, and vaccine. More importantly, it is one of the intensely discussed topics, especially since the first quarter of 2020 (right panel). The red line with label "Sales/expenses", merges two topics: one with featuring the terms revenue, service, and expense, and the other with featuring the terms sale, segment, and customer.

Among other major topics, "Oil/energy" is characterized with terms such as oil, en-

⁸More specifically, we estimate the model with different number of topics and calculate the corresponding coherence score for each estimation. The maximum coherence returned around 20 topics, pointing it as the benchmark case. The results for alternative scenarios are available upon request.

ergy, and production. The topic "Diagnosis/treatment" clearly captures developments in health sector beyond COVID-19, featuring terms such as treatment, diagnosis, and therapy. The topic labeled with "Digital technologies" merges two topics: one reflecting terms digital, platform, client, and the other characterized with terms cloud, enterprise, and subscription.

As expected, COVID-19, as an identified topic in the earning calls, was nearly non-existent until the first quarter of 2020. Its topic attention peaked in the second quarter of 2020, as assessed by the percent of calls in which it has the highest weight, and then decreased, but remained significant as of 2021-Q1.

The attention allocated to oil/energy, diagnosis/treatment, and digital technologies remained broadly stable over the course of the pandemic, close to their pre-pandemic levels. However, obviously, some of the attention allocated to "Sales/expenses" topic shifted toward COVID-19 since the second quarter of 2020.

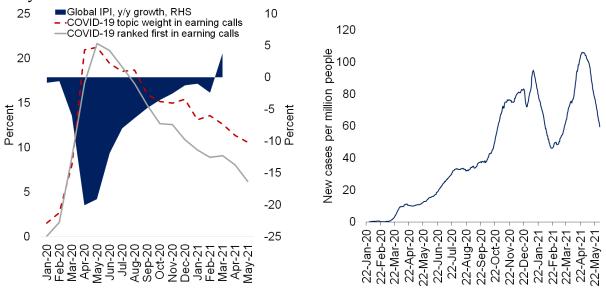
COVID-19 topic attention and global economic activity

Figure 3 illustrates the strong co-movement between the attention allocated to COVID-19 and the sate of the global economic activity, measured as the growth rate of global industrial production index (IPI). The correlation coefficient between global IPI growth and the share of earning calls in which COVID-19 was ranked first turns out to be -0.76, highlighting the relationship between economic activity and the concerns related to the pandemic. The left panel shows the global new cases per million people, and illustrates that the number of new cases have been less relevant to tracking economic activity, especially recently. In this sub-section, we remain with this descriptive evidence since we have a very short time series. We purse a rather formal econometric exercise in section 5 in which we are able to compute a relatively longer time series using the earning calls available since 2007.

⁹Note that we are naturally constrained with a period of one to two years when we examine COVID-19. However, a broader examination of earning calls is possible for a longer time frame, which we conduct in section 4.

Figure 3: COVID-19 topic attention, global economic activity, and cases

A. Earning calls and global economic ac- B. Global cases per million people tivity

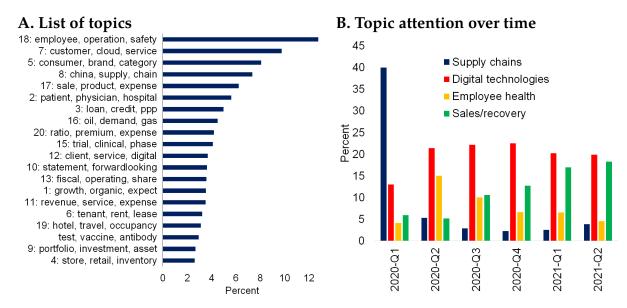


Source: Authors' calculations, Haver Analytics, Our World in Data.

A. Global IPI is measured as a weighted average of countries excluding China. COVID-19 topic weight is calculated using the NMF model presented in section 3.1.

B. The daily series reflect smoothed values by Our World in Data, for visual purposes.

Figure 4: COVID-19 topics



Source: Authors' calculations using earning call transcripts.

Note: Topic weights are calculated using the NMF model presented in section 3.1. Panel A reports topic weights in percentage terms. In panel B, at any given time, the attention metric for each topic is calculated as the percentage of earning calls in which the topic was ranked first. See text for further details.

3.3 Topics around COVID-19 discussions

Next we turn to the COVID-19 conversations and compute the NMF model around them. In the earning calls, the COVID-19 mentions are identified using a list of keywords related to COVID-19. For each earning call, we first merge text in +/- 20 words around each COVID-19 mention. Then we convert this corpus into a bag of words as described in section 3.1, and compute the NMF with this new bag of words. The model detects 20 latent topics around COVID-19 discussions, and quantifies their weights in each call between 2019-Q4 and 2021-Q1.

The left panel of Figure 4 reports the list of 20 topics extracted from the calls–labeled by the top three term in each topic–and their weights during the entire sample period from 2020-Q1 to 20221-Q1. The extracted topics and the terms in each topic show that the model does a fairly good job in capturing the related terms in a meaningful context.¹⁰

¹⁰We test the "meaningfulness" of topics more formally by calculating coherence scores. We estimate

Topic 7, for instance, obviously captures supply chain issues, characterized by terms such as China, supply, chain, factory, and production. More importantly, it is one of the intensely discussed topics, especially during the first quarter of 2020 (right panel). Among the most discussed, topic 8 captures digital technologies, featured by terms such as cloud, service, digital, and technology. Topic 17 reflects online shopping with terms including consumer, online, channel, and e–commerce. Topic 18 obviously highlights oil and broader energy issues, articulated with terms such as oil, gas, vessel, and crude.

Topics such as testing/vaccine (14), and sales/demand (4) seem to have drawn little attention when we look over the entire sample period. It, however, mask important trends over the course of the pandemic. The panel on the right (Figure 4) shows how the rank of the topics evolved over the course of the pandemic. In the first quarter of 2020, for instance, supply chain was the most highlighted topic, with the highest weight in more than 35 percent of all earning calls. Its relative significance has waned over the course of the pandemic, as other topics such as sales/recovery, and employment safety took over the attention in the calls. Sales/recovery was the most essential topics since 2020-Q3, with positive developments in vaccination and testing. It is followed by digital technologies, which indeed remained significant throughout the pandemic, both in the collapse and recovery periods.

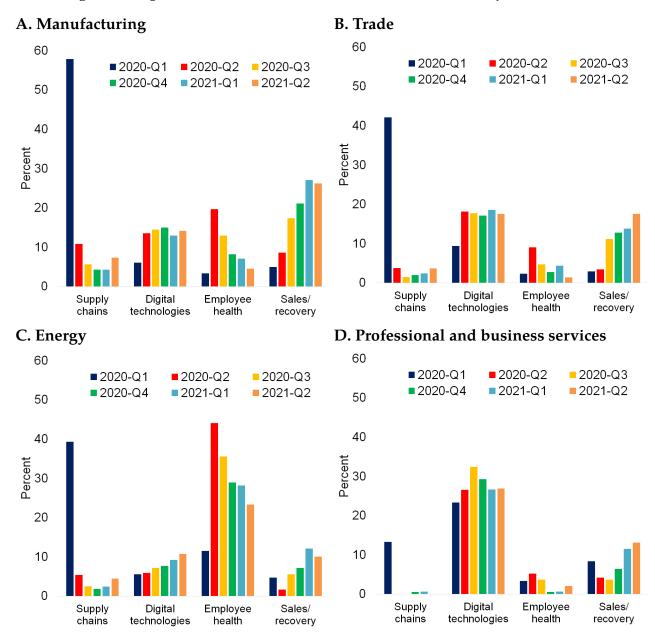
Next, we turn to sector-level topic trends to shed light on how the impact of COVID-19 changes depending on the nature of businesses.

3.4 Topic attention across sectors

In this section, we present trends in selected topics in major sectors. Topic attention displays significant heterogeneity as well as certain common trends across sectors (Figure 5). In the early phases of the pandemic, supply chain was the most important issue by

the model with different number of topics and calculate coherence score for each estimation. The maximum coherence returned around 20 topics, pointing it as the benchmark case. The results for alternative scenarios are available upon request.

Figure 5: Topic attention around COVID-19 discussions, major sectors



Source: Authors' calculations using earning call transcripts.

Note: Topic weights are calculated using the NMF model presented in section 3.1. In a given sector, at a given time, the attention metric for each topic is calculated as the percentage of earning calls in which the topic was ranked first. See text for further details.

far, in all major sectors except professional&business services. In manufacturing sector, for instance, it was the highest-ranked topic in more than half of the earning calls during 2020-Q1. Another common trend belongs to the sales/recovery topic, which was among the least significant topics in 2020-Q1 and ranked at top in all major sectors as of 2021-Q1.

Employee health topic peaked in the second quarter of 2020 across all major sectors, then broadly declined, receiving far more attention within the energy sector. Throughout the pandemic, digital technologies showed no discernible downward trend, with at least twice as much attention professional&business services as other key sectors.

The limited attention in employee safety topic in the professional&business services is noteworthy since it highlights the pandemic's little impact on the supply conditions of the sector. This is in line with well-known facts concerning the industry's limited face-to-face interaction needs and the potential of alternate working arrangements.¹¹

4 COVID-19 sentiment in earning calls

Having identified the evolution of topic attention in the earning call transcripts during the past two years, now we turn to the sentiment of language on the calls, and study its link with real economic activity.

Given the lower computational cost of calculating sentimental scores in the text, we work with a longer sample in this section, covering the period between 2007-Q1 and 2021-Q2. It allows for a formal econometric study for testing the link between the sentimental series produced from earning calls and real economic activity.

We calculate sentimental scores for both entire earning call transcripts and for the discussions surrounding the pandemic, as described in the following subsections.

¹¹See, for instance, Dingel and Neiman (2020) and Sanchez et al. (2021).

4.1 Measurement

We follow the methodology proposed by Hassan et al. (2020) to measure sentimental scores in the earning call transcripts. Mentions of COVID-19 on each call is calculated by a simple word-counting process, defined as the frequency of COVID-related words divided by the total number of words in a given call:

$$Mention_{it} = \frac{1}{|B_{it}|} \sum_{b \in B_{it}} \mathbf{1}^{COV}(b), \tag{3}$$

where B_{it} denotes the entire list of words in the call of firm i at time t, and $\mathbf{1}^{COV}(\cdot)$ is an indicator function which takes value 1 if the input word is in the COVID-19 word list, and 0 otherwise.¹²

COVID-19 sentiment on a given call is obtained by aggregation of sentiment score around each COVID-19 mention. The score around each COVID-19 discussion is computed by the frequency of positive tone words minus negative tone words within r – neighbourhood of COVID-19 mention, divided by the total number of words on a given call. More specifically, the score is calculated as follows:

$$Sentiment_{it} = \frac{1}{|B_{it}|} \sum_{b \in B_{it}} \left\{ \mathbf{1}^{COV}(b) \times \left(\sum_{c \in C^r(b)} S(c) \right) \right\}, \tag{4}$$

in which, $C^r(b)$ denotes the list of words in the r-neighbourhood of word b, and the function S(c) is defined as follows:

$$S(c) = \begin{cases} +1 & \text{if } c \in S^+ \\ -1 & \text{if } c \in S^- \\ 0 & \text{otherwise,} \end{cases}$$

 $^{^{12}}$ There are many ways to refer to *Sars-Cov* 2. For example, it was initially referred to as nCov. In order to ensure that our text takes into account all the mentions of COVID-19, we create a list of words related to COVID-19 that include ncov, coronavirus, covid. We also include general words like pandemic, epidemic and outbreak.

where S^+ and S^- denote sets of positive and negative tone words, respectively. Finally, COVID-19 uncertainty on a given call is measured by aggregating uncertainty scores around each COVID-19 discussion. The score around each COVID-19 discussion is computed by the frequency of uncertainty-related words within r-neighbourhood of COVID-19 mention, divided by the total number of words on a given call. More specifically, the uncertainty score of a given call is calculated as follows:

$$Uncertainty_{it} = \frac{1}{|B_{it}|} \sum_{b \in B_{it}} \left\{ \mathbf{1}^{COV}(b) \times \left(\sum_{c \in C^r(b)} \mathbf{1}^{UNC}(c) \right) \right\}, \tag{5}$$

where, $\mathbf{1}^{UNC}(\cdot)$ denotes an indicator function which takes value 1 if the input word is in the words related to uncertainty, 0 otherwise.

The positive, negative and uncertainty words are identified using the Loughran and McDonald (2011) sentiment word lists. These word lists contain finance related sentiment text which allows us to correctly identify the most relevant words in the earnings calls.¹³

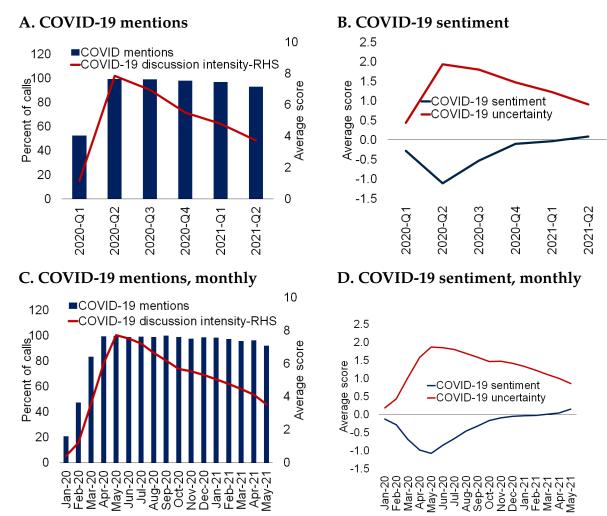
4.2 Evolution of COVID-19 sentiment over time

This section presents the evolution of COVID-19 sentiment and uncertainty as described in section 4.1. The time series cover the period between 2020-Q1 and 2021-Q1. Figure 6 shows that COVID-19 has been a significantly important topic in the earning calls. In January 2020, just 20 percent of corporations cited COVID-19 in their earnings calls; by April 2020, simply all earning calls included COVID-19, and this is still the case (as of March 2021). However, by March 2021, the average intensity of COVID-19 discussions, measured as the share of COVID-19 related words in earning calls, has roughly halved since it peaked in May and June 2020.

The tone of conversations around COVID-19 has evolved notably between early-2020 and 2021. The average COVID-19 sentiment score was broadly neutral in January 2020,

¹³A list of frequently used sentimental words are presented in Appendix Table A1.

Figure 6: COVID-19 sentiment



Source: Authors' calculations using earning call transcripts.

Notes: Sentiment, uncertainty, and mention series are calculated as described in section 4.1. See text for further details.

which dropped sharply and bottomed in the second quarter of 2020, and has returned gradually to its initial and more neutral levels by the first quarter of 2021, owing to progress in immunization efforts and economic recovery. To put it in context, the average sentiment score in March 2021 was nearly three standard deviations above its trough level in April 2020.¹⁴

The average COVID-19 uncertainty score displayed a mirror image of the sentiment scores, however has not yet converged to its initial lower levels, arguably reflecting the uncertainties related to global vaccination rates, performance of existing vaccines against virus variants, and business challenges in post-COVID-19 era. The average uncertainty score is still roughly 1.7 standard deviation higher than its level in January 2020.

4.3 Evolution of COVID-19 sentiment across sectors

The trends in COVID-19 exposure in earning calls were broad-based, however with significant variance across sectors, especially when the virus-related concerns peaked in the second quarter of 2020. The sentiment score around COVID-19 conversations ranged from -0.76 (ITC) to -1.65 (finance) in 2020-Q2. Companies in the ITC sector, which require less face-to-face interaction to provide their services, fared better during the pandemic (Garrote et al., 2020; Dingel and Neiman, 2020). On the other hand, concerns about the fall in overall economic activity, which could harm the finance sector's customer portfolio, could explain the low sentiment score in this sector.¹⁵

COVID-19 uncertainty has been broadly similar across sectors since the second quarter of 2020. During the early phases of the pandemic, however, it was higher in manufacturing and trade than in other sectors, arguably owing to supply chain disruptions affecting operations in these industries. Due to favorable advancements in vaccination, the intensity

¹⁴We obtain these values by calculating mean and standard deviation of monthly series between November 2019 and March 2021.

¹⁵For a detailed examination of how banks were affected by the pandemic, see Demirgüç-Kunt et al. (2020) and Beck and Keil (2021).

of COVID-19 debates decreased over time across the board. Nonetheless, as of 2020-Q1, COVID-19 continued to be cited in practically every earning call (Figure 7).

A close examination of selected sub-sectors reveals important patterns. The sentiment around COVID-19 discussion in the online retail and software development industries has been significantly milder than other sectors, and it rebounded fast, especially in online shopping. The automobile and leisure (lodging and travel activities) industries, on the other hand, experienced a sharper decline in sentiment followed by a slower rebound, reflecting the delayed recovery in tourism (leisure) and ongoing supply issues (automobile).

The swings in sentiment surrounding COVID-19 conversations in earnings calls warrant a closer examination of its link to economic activity, which we conduct in the next section.

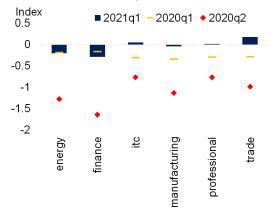
5 Earning calls and global economic activity

In this section we look into the link between our empirical results and the state of the global economic activity, following the method proposed by Bilbie et al. (2020) who examine the relationship between economic news and standard economic variables. We use monthly global IPI (excluding China), as a high frequency measure of global economic activity.

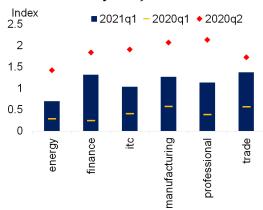
In order to investigate the value added by the earning call transcripts to the predictive power of standard time series models, we regress the year-on-year growth of global IPI against our sentiment and uncertainty measures. The model returns an R^2 equal to 47 percent. Panel A of Figure 8 plots the global IPI against uncertainty index. Panel B illustrates the strong correlation between the COVID-19 topic weight–from the computed NMF model in Section 3– and the global economic activity. Given the short sample of data for which the NMF topic model was estimated, we stick with the visual illustration for this co-movement and refrain from a formal econometric estimation.

Figure 7: COVID-19 sentiment, major sectors

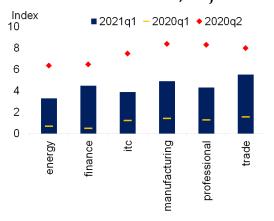
A. Sentiment, major sectors



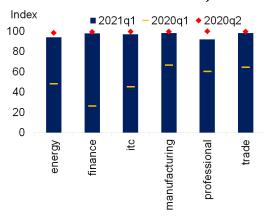
B. Uncertainty, major sectors



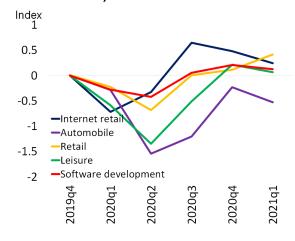
C. COVID-19 sentiment, major sectors



D. COVID-19 mentions, major sectors



E. Sentiment, select industries



F. Uncertainty, select industries



Source: Authors' calculations using earning call transcripts.

Notes: Sentiment, uncertainty, and mention series are calculated as described in section 4. See text for further details.

Figure 8: Earning calls and global activity

B. COVID-19 topic weight, sentiment, and A. Sentiment and global IPI global IPI 25 2 6 8 ■G-7 GDP, y/y growth 20 1.5 4 —Sentiment-RHS 15 1 2 3 10 Global IPI, y/y growth COVID-19 topic share, earning calls 0.5 5 Percent Percent S 0 0 -5 -0.5 -10 -1 -6 -7 -15 -1.5 -20 -8 -25 -2 -12 -10 2018-Q2 2019-Q1 2019-Q4 2020-Q3 2021-Q2

Source: Authors' calculations using earning call transcripts, Haver Analytics.

Note: Global IPI is measured as a weighted average of countries excluding China. Uncertainty score is calculated using the methodology presented in section 4. COVID-19 topic weight is calculated using the NMF model presented in section 3.1. See text for further details.

Next, we estimate the impact of orthogonalized shocks to the sentiment and uncertainty indexes on global economic activity. We use a 3-variable structural vector autoregressive model (SVAR) with an identification strategy based on Cholesky decomposition. The set of variables includes (in order) sentiment index (seasonally adjusted), effective federal funds rate, and log level of global IPI (seasonally adjusted) similar to the models estimated by Baker, Bloom and Davis (2016) and Bybee, Kelly, Manela and Xiu (2020).¹⁶

The impulse response functions from the estimated SVAR model plotted in Figure 9. A one standard deviation shock to sentiment index associates with roughly a one percent decline in global IPI. As a robustness check, we estimated the same model with uncertainty index as well as alternative orderings for the sentiment index, all resulting in comparable output.

6 Conclusions and policy implications

The COVID-19 pandemic has triggered a global collapse in economic activity. Governments across the world have taken unprecedented national and sectoral measures to mitigate the impact of COVID-19 as well as to facilitate a safe and swift recovery. Fiscal measures have provided some breath to households as well as businesses by providing unemployment benefits and covering wage bills of small businesses. Central banks have expanded ongoing asset purchase programs to soften the impact of the financial uncertainty caused by the pandemic. However, the optimal design and effectiveness of these measures depend on how COVID-19 affects economic activity, which is a topic that is currently understudied. By providing a quantitative analysis of corporate earning calls, the present paper contributes to closing this gap.

¹⁶The benchmark SVAR in Baker, Bloom and Davis (2016) is estimated for United States and includes employment as well as industrial production. We repeated their exercise for United States with our sentimental measures and our main results have not changed.

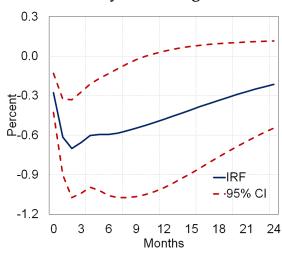
¹⁷See World Bank (2020) and Guenette and Yamazaki (2021) for a detailed description of the collapse and recovery of global economic activity during the pandemic.

Figure 9: Global IPI and earning calls, SVAR

A. IRF of a one-standard deviation positive sentiment shock on global IPI

1.8 -IRF 1.5 - •95% CI 1.2 Percent 9.0 9.0 0.3 0.0 -0.3 0 3 6 9 21 24 12 15 18 Months

B. IRF of a one-standard deviation positive uncertainty shock on global IPI



Source: Authors' calculations using earning calls, Haver Analytics.

Note: Impulse response functions (IRF) from a 3-variable SVAR with sentiment score, federal funds rate, and log global IPI (in order). See text for further details on identification assumptions and model selection which is based on earlier studies in similar context (Baker, Bloom, Davis, 2016; Bybee et al., 2020).

A. IRF of a one standard deviation shock to sentiment score on log level of global IPI.

B. IRF of a one standard deviation shock to uncertainty score on log level of global IPI, from the estimated 3-variable SVAR model in which sentiment was replaced with uncertainty.

Several patterns emerge from our examination of earning call transcripts, which employs computational linguistic methods to uncover sentimental swings and extract latent topics in these calls. First, the COVID-19 has been an increasingly dominant topic in earning calls over the course of the pandemic, peaking in mid-2020 and diminishing since then. Second, the average sentiment score of COVID-19 discussions declined sharply and bottomed in the second quarter of 2020, and has returned gradually to its initial and more neutral levels by the first quarter of 2021. The uncertainty scores around pandemic discussions, however, has not yet converged to its initial lower levels as of 2021-Q1, arguably reflecting the uncertainties related to global vaccination rates, developments in virus variants, and business challenges in the post-COVID-19 era.

The distribution of topics during the COVID-19 discussions in earning calls varied substantially over the course of the pandemic and across sectors. Global supply chains were the most highlighted topic in the earlier stages of the pandemic and its significance dropped sharply in the subsequent quarters. On the other hand, sales and recovery discussions intensified over time, and ranked at the top since 2020-Q3. Employee health concerns peaked in 2020-Q2 and diminished significantly since 2020-Q3 with the progress in immunization efforts. Throughout the pandemic, digital technologies showed no discernible downward trend, with at least twice as much attention in professional&business services as other key sectors. Employee health, on the other hand was not a major concern in this sector, owing to the possibilities of alternative work arrangements and weaker requirements for face-to-face encounters.

The results presented in this paper offer a strong but parsimonious tool for real-time tracking of economic activity during the pandemic which is paramount to effective design of policy measures. Substantial sectoral heterogeneity in COVID-19 impact warrants a targeted approach to policy interventions, enabling a productive reallocation of existing resources while limiting the consequences of the pandemic. In a number of countries, a comprehensive sectoral approach to supportive measures is already in place and further

research is needed to quantify the positive impact as well as potential side effects of these policies.

References

- **Acemoglu, Daron, Ali Makhdoumi, Azarakhsh Malekian, and Asuman Ozdaglar,** "Testing, voluntary social distancing and the spread of an infection," *National Bureau of Economic Research*, 2020. → page 5
- _ , Victor Chernozhukov, Iván Werning, and Michael D Whinston, "A multi-risk SIR model with optimally targeted lockdown," *National Bureau of Economic Research*, 2020. → page 5
- **Alon, Titan M, Matthias Doepke, Jane Olmstead-Rumsey, and Michele Tertilt,** "The impact of COVID-19 on gender equality," *National Bureau of Economic Research*, 2020. → page 4
- Alstadsæter, Annette, Julie Brun Bjørkheim, Wojciech Kopczuk, and Andreas Økland, "Norwegian and US policies alleviate business vulnerability due to the Covid-19 shock equally well," *National Bureau of Economic Research*, 2020. → page 5
- **Atkeson, Andrew**, "What will be the economic impact of COVID-19 in the US? Rough estimates of disease scenarios," *National Bureau of Economic Research*, 2020. → page 5
- **Avdiu, Besart and Gaurav Nayyar**, "When face-to-face interactions become an occupational hazard: Jobs in the time of COVID-19," *Economics Letters*, 2020, 197, 109648. \rightarrow page 4
- **Baker, Scott R, Nicholas Bloom, and Steven J Davis,** "Measuring economic policy uncertainty," *The Quarterly Journal of Economics*, 2016, *131* (4), 1593–1636. → pages 3, 25
- _ , _ , _ , Kyle Kost, Marco Sammon, and Tasaneeya Viratyosin, "The unprecedented stock market reaction to COVID-19," *The Review of Asset Pricing Studies*, 2020, 10 (4), 742–758. → page 3
- **Baqaee, David and Emmanuel Farhi**, "Supply and demand in disaggregated Keynesian economies with an application to the Covid-19 crisis," *National Bureau of Economic Research*, 2020. → page 5
- **Barrero, Jose Maria, Nicholas Bloom, and Steven J Davis**, "Covid-19 is also a reallocation shock," *National Bureau of Economic Research*, 2020. → page 3
- **Barrot, Jean-Noel, Basile Grassi, and Julien Sauvagnat**, "Sectoral effects of social distancing," in "AEA Papers and Proceedings," Vol. 111 2021, pp. 277–81. → page 4
- **Beck, Thorsten and Jan Keil**, "Are Banks Catching Corona? Effects of COVID on Lending in the US," 2021. → page 21

- Bennedsen, Morten, Birthe Larsen, Ian Schmutte, and Daniela Scur, "Preserving job matches during the COVID-19 pandemic: firm-level evidence on the role of government aid," *GLO Discussion Paper*, 2020. → page 4
- **Blei, David M, Andrew Y Ng, and Michael I Jordan**, "Latent dirichlet allocation," *the Journal of machine Learning research*, 2003, 3, 993–1022. → page 6
- Buckman, Shelby R, Adam Hale Shapiro, Moritz Sudhof, Daniel J Wilson et al., "News sentiment in the time of COVID-19," FRBSF Economic Letter, 2020, 8, 1–05. \rightarrow page 3
- Buera, Francisco J, Roberto N Fattal-Jaef, Hugo Hopenhayn, P Andres Neumeyer, and Yongseok Shin, "The economic ripple effects of COVID-19," *National Bureau of Economic Research*, 2021. → page 5
- **Bybee, Leland, Bryan T Kelly, Asaf Manela, and Dacheng Xiu**, "The structure of economic news," *National Bureau of Economic Research*, 2020. → pages 3, 6, 25
- Çakmaklı, Cem, Selva Demiralp, ebnem Kalemli-Özcan, Sevcan Yesiltas, and Muhammed A Yildirim, "Covid-19 and emerging markets: An epidemiological multi-sector model for a small open economy with an application to turkey," *National Bureau of Economic Research*, 2020. → page 5
- **Checo, Ariadne, Francesco Grigoli, and Jose M Mota**, "Assessing Targeted Containment Policies to Fight COVID-19," *The BE Journal of Macroeconomics*, 2021. → page 5
- Chen, Sofia, Deniz Igan, Nicola Pierri, Andrea F Presbitero et al., "Tracking the economic impact of COVID-19 and mitigation policies in Europe and the United States," 2020. \rightarrow page 4
- Chetty, Raj, John Friedman, Nathaniel Hendren, Michael Stepner et al., "How did covid-19 and stabilization policies affect spending and employment? a new real-time economic tracker based on private sector data," *NBER working paper*, 2020, (w27431). → page 1
- **Cong, Lin William, Tengyuan Liang, and Xiao Zhang**, "Textual factors: A scalable, interpretable, and data-driven approach to analyzing unstructured information," *Interpretable, and Data-driven Approach to Analyzing Unstructured Information (September 1, 2019)*, 2019. → page 6
- **Delle-Monache, Davide, Simone Emiliozzi, and Andrea Nobili**, "Tracking economic growth during the Covid-19: a weekly indicator for Italy," *Bank of Italy, Mimeo*, 2020. → page 4
- **Demirgüç-Kunt, Asli, Alvaro Pedraza, and Claudia Ruiz Ortega**, "Banking sector performance during the covid-19 crisis," *Demirguc-Kunt A, Pedraza A, Ruiz-Ortega C. Banking Sector Performance During the COVID-19 Crisis. World Bank Policy Research Working Paper*, 2020, 9363. → page 21

- **Diebold, Francis X**, "Real-time real economic activity: Exiting the great recession and entering the pandemic recession," *National Bureau of Economic Research*, 2020. \rightarrow page 4
- **Dingel, Jonathan I and Brent Neiman**, "How many jobs can be done at home?," *Journal of Public Economics*, 2020, 189, 104235. → pages 2, 4, 17
- **Fang, Lei, Jun Nie, and Zoe Xie**, "Unemployment insurance during a pandemic," *Federal Reserve Bank of Kansas City Working Paper*, 2020, (20-07). → page 5
- **Gentzkow, Matthew, Bryan Kelly, and Matt Taddy**, "Text as data," *Journal of Economic Literature*, 2019, *57* (3), 535–74. → pages 3, 7
- **Glover, Andrew, Jonathan Heathcote, Dirk Krueger, and José-Víctor Ríos-Rull**, "Health versus wealth: On the distributional effects of controlling a pandemic," *National Bureau of Economic Research*, 2020. → page 5
- Gourinchas, Pierre-Olivier, ebnem Kalemli-Özcan, Veronika Penciakova, and Nick Sander, "Covid-19 and SME failures," *National Bureau of Economic Research*, 2020. → page 4
- **Guenette, Justin-Damien and Takefumi Yamazaki**, "Projecting the Economic Consequences of the COVID-19 Pandemic," *World Bank Policy Research Working Paper*, 2021. → page 25
- Guerrieri, Veronica, Guido Lorenzoni, Ludwig Straub, and Iván Werning, "Macroeconomic implications of COVID-19: Can negative supply shocks cause demand shortages?," *National Bureau of Economic Research*, 2020. → pages 1, 5
- **Hall, Robert E, Charles I Jones, and Peter J Klenow**, "Trading off consumption and covid-19 deaths," *National Bureau of Economic Research*, 2020. → page 5
- **Hansen, Stephen, Michael McMahon, and Andrea Prat**, "Transparency and deliberation within the FOMC: a computational linguistics approach," *The Quarterly Journal of Economics*, 2018, 133 (2), 801–870. → page 6
- Hassan, Tarek A, Stephan Hollander, Laurence Van Lent, and Ahmed Tahoun, "Firmlevel political risk: Measurement and effects," *The Quarterly Journal of Economics*, 2019, 134 (4), 2135–2202. → page 3
- Hassan, Tarek Alexander, Stephan Hollander, Laurence Van Lent, Markus Schwedeler, and Ahmed Tahoun, "Firm-level exposure to epidemic diseases: Covid-19, SARS, and H1N1," *National Bureau of Economic Research*, 2020. → pages 1, 6, 18
- **Igan, Deniz, Divya Kirti, and Soledad Martinez Peria**, "The Disconnect between Financial Markets and the Real Economy," *Special Notes Series on COVID-19, IMF Research*, 2020. → page 3
- **Koren, Miklós and Rita Pető**, "Business disruptions from social distancing," *Plos one*, 2020, *1*5 (9), e0239113. → page 4

- Kouchekinia, Noah, Marianna Kudlyak, Mitchell Ochse, and Erin Wolcott, "Temporary Layoffs and Unemployment in the Pandemic," *FRBSF Economic Letter*, 2020, 2020 (34), 01–05. → page 4
- **Maloney, William and Temel Taskin**, "Determinants of social distancing and economic activity during covid-19," *World Bank Policy Research Working Paper*, 2020. → page 4
- **Manela, Asaf and Alan Moreira**, "News implied volatility and disaster concerns," *Journal of Financial Economics*, 2017, 123 (1), 137–162. → page 3
- Markussen, Simen, Gisle J Natvik, and Fredrik Wulfsberg, "Alternative kompensasjon-sordninger for næringslivet med vekt på lønnsutgifter–anslagsvise beregninger av fordelings-og insentiveffekter," 2020. → page 5
- **Mikolov, Tomas, Kai Chen, Greg Corrado, and Jeffrey Dean**, "Efficient estimation of word representations in vector space," *arXiv preprint arXiv:1301.3781*, 2013. → page 6
- **Mongey, Simon, Laura Pilossoph, and Alex Weinberg**, "Which workers bear the burden of social distancing policies?," *National Bureau of Economic Research*, 2020. → page 4
- **Osotimehin, Sophie, Latchezar Popov et al.**, "Sectoral Impact of COVID-19: Cascading Risks," *Federal Reserve Bank of Minneapolis Opportunity and Inclusive Growth Institute Working Paper*, 2020, (31). → page 4
- Sanchez, Daniel Garrote, Nicolas Gomez Parra, Caglar Ozden, Bob Rijkers, Mariana Viollaz, and Hernan Winkler, "Who on earth can work from home?," *The World Bank Research Observer*, 2021, 36 (1). → pages 4, 17
- **World Bank**, "Global Economic Prospects, June 2020," 2020. → page 25

Appendix A: Sample excerpts from earning calls

BOEING, 29-Apr-20

To balance the supply and demand given the **COVID**-19 shock and to preserve our long-term potential and competitiveness, we have decided to reduce the production rates of several of our commercial airplane programs. These rate decisions are based on our current assessment of the demand environment, taking into account a host of **risks** and **opportunities**. We will closely monitor the key factors that affect our skyline including the wide-body replacement cycle and the cargo market.

But the sharp reduction in demand for our airplanes that we see out over the next several years won't support the size of the workforce we have today... the COVID-19 pandemic has significantly impacted aircraft demand, we're taking actions as a result of these new realities by adjusting production rates and our infrastructure, which will position us for the future and help us bridge to recovery. These rate decisions are based on current assessment of our demand environment and we will continue to closely monitor these factors that affect our skyline and make rate adjustments as appropriate in the future.

We're also doing everything we can to support our global supply chain health. A number of our **suppliers** have suspended or reduced their operations resulting in some **supply shortages** for our own operations. In some cases, this contributed to our site suspension decisions. We've taken mitigating actions where we can, but **supply disruption** remains a key watch item for us.

On the services side, we are seeing a direct impact on our commercial supply chain business as fewer flights result in a **decreased demand** for our parts and logistics offerings. Air Force to develop and integrate our new Remote Vision System, while the remaining costs reflect productivity inefficiencies and **COVID**-19 related factory disruption.

A number of other programs, including the VC-25B, were also impacted by **COVID**-19 further reducing margin in the quarter. There are provisions of **the Care Act** in our contracts that may provide an opportunity to **recover** some of these costs related to **COVID**-19 over time, and we'll continue to evaluate them. During the quarter, BDS won key contracts worth \$6 billion and our backlog now stands at \$64 billion with 28% from outside the United States.

APPLE, 30-Apr-20

During a quarter where circumstances evolve by the hour, we have been gratified by the resilience and adaptability of our **global supply chain**. While we felt some **temporary supply constraints** in February, our operations team, **suppliers** and manufacturing partners have been safely returning to work and production was back at typical levels toward the end of March.

In the next five weeks of the quarter, as **COVID-19** started impacting China, iPhone supply was temporarily affected, as well as demand for our products within China. This caused us to withdraw our revenue guidance in February. At that point, demand for our products outside of China was still strong and in line with our expectations. During the last three weeks of the quarter, as the **virus** spread globally and **social distancing measures** were put in place worldwide...

On the supply side, we suffered from some **temporary supply shortages** during February, but we've been extremely pleased with the resilience and adaptability of our **global supply chain**, as well as its ability to get people back to work safely when circumstances allow. Our operations team and manufacturing partners put forth an extraordinary effort to restore production quickly, and we exited the quarter in a good supply position for most of our product lines.

And if you look up underneath the full quarter, we saw a strong January, and then a significantly **reduced demand** in February as the shelter-in-place orders and the **lockdowns** went into effect in China and the stores closed. And then, in March, as stores reopened, the recovery began. And then, we've seen further **recovery** in April. Where that goes, we will see. But that's kind of what we've seen so far there.

During the last three weeks of the quarter, as the **virus** spread globally and **social distancing measures** were put in place worldwide, including the closure of all our retail stores outside of Greater China on March 13th, and many channel partner points of sales around the world, we saw **downward pressure on demand**, particularly for iPhone and Wearables.

iPhone **revenue** of \$29 billion, declined 7% year-over-year as both iPhone supply and demand were affected by the impact of **COVID**-19 at some point during the quarter.

We have shown the consistent ability to meet and manage **temporary supply challenges** like those caused by **COVID-19**.

Appendix B: Non-Negative Matrix Factorization

Non-negative matrix factorization (NMF) is described as follows. Given a non-negative matrix $X \in \mathbb{R}_+^{m \times n}$, and a desired lower dimension k, NMF decomposes X into two lower rank matrices $W \in \mathbb{R}_+^{m \times k}$ and $H \in \mathbb{R}_+^{k \times n}$ with non-negative elements such that:

$$X \approx W \times H.$$
 (6)

In the topic modeling context, the document/word matrix X represents the entire corpus as a bag-of-words, which is composed of m rows (earning calls), and n columns (words). W with m rows and k columns represents document/topic matrix, and k with k rows and k columns represents topic/term matrix.

Specifically, each row x_i in X refers to an earning call, and each column x_j refers to a word in the corpus. Each row w_i in W refers to a call and each column w_j refers to a topic. Similarly, each row h_i in H refers to a topic and each column h_j in H refers to a word. The entries in matrices represent the weights of corresponding topics in calls and terms in topics. Accordingly, each column of X is the sum of each column of W weighted by the corresponding row of H as follows:

$$x_i = \boldsymbol{W} \times h_i. \tag{7}$$

The goal of NMF is to find non-negative matrices $\mathbf{W}^{m \times k}$ and $\mathbf{H}^{k \times n}$ such that $k < \min\{m,n\}$, and product of document/topic and topic/word matrices, $\mathbf{W} \times \mathbf{H}$, approximates document/word matrix, \mathbf{X} .

First, we apply a standard data cleaning process to the text and construct the document/word matrix, a bag-of-words, X. Each entry x_{ij} of matrix X represents word j's frequency in document i. Instead of absolute frequency numbers, we use the Term Frequency Inverse Document Frequency (TF-IDF) approach, which is a statistical measure for how important the word is across all documents in a corpus. TF-IDF ranks words that occur many times across different documents lower than words that occur less frequently. The term is calculated by multiplying the term frequency which is the simple raw count by the inverse of the document frequency which calculated by taking the log of the total number of documents in the corpus divided by the number of documents that contain the word. TF-IDF scores create word vectors which are then fed into our models. 19

¹⁸We use "word" and "term", and "document" and "earning call transcript" interchangeably throughout the paper.

¹⁹Vectorizing documents is a key component of NLP because it converts the context of the text into numbers. There are other word vectorization techniques like Word2Vec and Bag-of-Words. Neither of these

Given the constructed document/word matrix X, document/topic (W) and topic/word (H) matrices are approximated by minimizing the distance between X and $W \times H$. This paper uses a commonly-used formula, Frobenius-norm, as a distance measure between two matrices, and approximates the document/topic and topic/word matrices as follows:

$$[\boldsymbol{W}, \boldsymbol{H}] = \underset{\boldsymbol{W} \ge 0, \boldsymbol{H} \ge 0}{\operatorname{arg \, min}} ||\boldsymbol{X} - \boldsymbol{W} \times \boldsymbol{H}||_{F}, \tag{8}$$

where, the constraint in equation (8) indicates the non-negativity of all the entries of W and H.

techniques calculate the semantic contribution of the word as well as TF-IDF.