

# Executive Order 14028 on Improving the Nation's Cybersecurity: 3 Years in, Where Are We?

Katell Thielemann

© 2024 Gartner, Inc. and/or its affiliates. All rights reserved. Gartner is a registered trademark of Gartner, Inc. and its affiliates. This publication may not be reproduced or distributed in any form without Gartner's prior written permission. It consists of the opinions of Gartner's research organization, which should not be construed as statements of fact. While the information contained in this publication has been obtained from sources believed to be reliable, Gartner disclaims all warranties as to the accuracy, completeness or adequacy of such information. Although Gartner research may address legal and financial issues, Gartner does not provide legal or investment advice and its research should not be construed or used as such. Your access and use of this publication are governed by [Gartner's Usage Policy](#). Gartner prides itself on its reputation for independence and objectivity. Its research is produced independently by its research organization without input or influence from any third party. For further information, see ["Guiding Principles on Independence and Objectivity."](#)

**Gartner**®

# Key Issues

1. Progress report.
2. Implications for agencies and federal vendors.
3. Gaps and the way forward.

# Key Issues

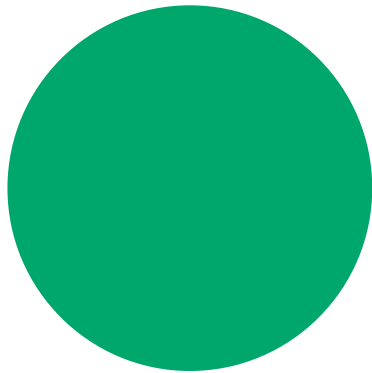
1. Progress report.
2. Implications for agencies and federal vendors.
3. Gaps and the way forward.



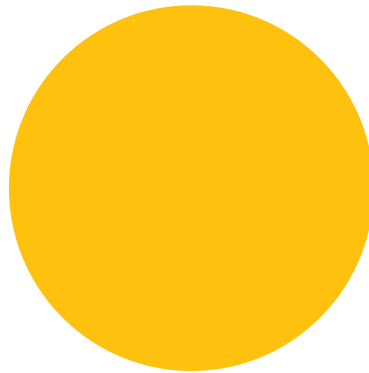
# Executive Order on Improving the Nation's Cybersecurity

MAY 12, 2021 • PRESIDENTIAL ACTIONS

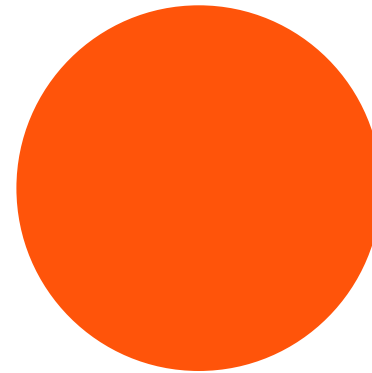
- Section 1: Policy
- Section 2: Removing Barriers to Sharing Threat Information
- Section 3: Modernizing Federal Government's Cybersecurity
- Section 4: Enhancing Software Supply Chain Security
- Section 5: Establishing a Cyber Safety Review Board
- Section 6: Standardizing the Federal Government's Playbook for Responding to Cybersecurity Vulnerabilities and Incidents
- Section 7: Improving Detection of Cybersecurity Vulnerabilities and Incidents on Federal Government Networks
- Section 8: Improving the Federal Government's Investigative and Remediation Capabilities
- Section 9: National Security Systems



**Implemented**



**In progress  
with positive  
momentum**



**In progress  
with many  
difficulties**

# Section 1: Policy (2021)

- The U.S. faces **persistent** and **increasingly sophisticated** malicious cyber campaigns that threaten the public sector, the private sector, and ultimately, the American people's security and privacy ...
- The federal government must improve its efforts to **identify, deter, protect against, detect and respond ...**
- The **private sector** must adapt to the continuously changing threat environment, ensure its products are built and operate securely, and partner with the federal government to foster a more secure cyberspace ...
- The federal government needs to make **bold changes** and **significant investments ...**
- The scope ... must include systems that process data (IT) and those that run the vital machinery that ensures our safety (operational technology [OT]) — aka cyber-physical systems.
- It is the policy of my administration that the prevention, detection, assessment and remediation of cyber incidents is a **top priority and essential to national and economic security.**

2024 ●

# NATIONAL CYBERSECURITY STRATEGY

MARCH 2023



U.S. Department of Defense

S U M M A R Y

2023  
CYBER STRATEGY

*of*  
The Department of Defense

# CISA

## STRATEGIC PLAN 2023–2025



# Section 2: Removing Barriers to Sharing Threat Information

## Focus of EO 14028

- Remove contractual barriers; streamline security mandates for contractors.
- Manage information reported by agency-contracted vendors.
- Require IT service providers to share breach information that could impact government networks — extend DFARS 252.204.7012 clause to all contractors.
- Develop procedures for interagency sharing.

## Progress update

- Congress passed the Cyber Incident Reporting for Critical Infrastructure Act of 2022 (CIRCA); CISA working on implementation.
- Proposed new Federal Acquisition Regulations (FAR) rule:
  - Revise the definition of “ICT” to include cyber-physical systems (OT/ICS).
  - Reporting requirement to CISA within eight hours.
  - Grants CISA, the FBI and the contracting agency “full access” to systems and personnel.
- DHS report on duplicative federal cybersecurity incident reporting requirements (September 2023).
- NSM-22: intel agencies must share more.

DFARS = Defense Federal Acquisition Regulation Supplement; CISA = Cybersecurity and Infrastructure Security Agency; ICT = information and communication technology; NSM = National Security Memorandum; DHS = Department of Homeland Security



# Section 3: Modernizing Federal Government's Cybersecurity

## Focus of EO 14028

- Agencies to move toward zero-trust principles and initially focus on some specific tools.
- Agencies to evaluate the types and sensitivity of unclassified data they use and provide a report to CISA and OMB.
- CISA to release cloud security technical reference architecture document.
- Agencies to amplify the use of multifactor authentication and encryption for data at rest and in transit.
- Agencies to update the existing plans to prioritize resources for the adoption and use of cloud technology.

## Progress update

- CISA updated the zero-trust maturity model.
- OMB M-21-31: Improving the Federal Government's Investigative and Remediation Capabilities Related to Cybersecurity Incidents.  
— CISA guidance around logging requirements (February 2023).
- M-22-09: Moving the U.S. Government Toward Zero Trust Cybersecurity Principles  
— Mandated actions for agencies around identity, devices, networks, applications and workloads, and data.
- DoD v.5.0 of its Cybersecurity Reference Architecture (CSRA).

# Section 4: Enhancing Software Supply Chain Security

## Focus of EO 14028

- Improve the security of software by establishing baseline security standards for the development of software sold to the government.

## Progress update

- NIST critical software definition.
- NTIA guidance on minimum SBOM elements.
- M-21-30: Protecting Critical Software Through Enhanced Security Measures.
- M-22-18: Enhancing the Security of the Software Supply Chain through Secure Software Development Practices.
  - Attestations and SBOMs; FAR council new part 40.
  - M-23-16: Update to Memorandum M-22-18, Enhancing the Security of the Software Supply Chain through Secure Software Development Practices.
- CISA/NSA/ODNI developers, suppliers and consumers guides (8 November 2022).
- GSA letter MV-23-02: Ensuring Only Approved Software Is Acquired and Used at GSA (February 2023).
- March 2024: CISA, OMB release secure software development attestation form — **8 June** CISA RSAA portal.

NSIT = National Institute of Science and Technology; NTIA = National Telecommunications and Information Administration; SBOM = software bill of materials; NSA = National Security Agency; ODNI = Office of the Director of National Intelligence; GSA = General Services Administration; RSAA = Repository for Software Attestations and Artifacts

# Section 4: Enhancing Software Supply Chain Security

## Focus of EO 14028

- Create consumer Internet of Things (IoT) labeling — akin to “ENERGY STAR.”
- Set the stage for other activities.

## Progress update

- Various NIST documents + Federal Communications Commission (FCC) published a notice of proposed rulemaking regarding the creation of a voluntary “Cyber Trust Mark” cybersecurity labeling program for IoT devices (August 2023).
- CISA released “HBOM Framework for Supply Chain Risk Management” (09/2023).
- CISA published the Open-Source Software Security Roadmap (September 2023).
- “Secure by Design” pledge by 68 companies at the RSA2024 conference.

# Section 5: Establishing a Cyber Safety Review Board

## Focus of EO 14028

- Modeled after National Transportation Safety Board.

## Progress update

- Established 3 February 2022; high-profile members.
- Initial focus: Apache Log4j; report (July 2022).
- Report on Lapsus\$ and related threat groups (August 2023).
- Report on Microsoft Online Exchange Incident from Summer 2023 (April 2024).
- New leaders added to the board (May 2024).
- Congress evaluating tweaks to increase independence and transparency.

# Section 6: The Federal Government's Playbook for Responding to Cybersecurity Vulnerabilities and Incidents

## Focus of EO 14028

- Standard set of operating procedures (playbook) and a set of definitions for cyber incident response by federal departments and agencies.

## Progress update

- DHS binding operational directive (BOD) on vulnerabilities.
- CISA-known exploited vulnerabilities catalog released.
- CISA incident and vulnerability response playbooks; OMB guidance on how to use.
- M-23-03: Fiscal Year 2023 Guidance on Federal Information Security and Privacy Management Requirements.
  - — Updates to incident reporting and handling processes.
- M-24-04: Fiscal Year 2024 Guidance on Federal Information Security and Privacy Management Requirements.
  - — Doubles down.

# Section 7: Improving Detection of Cybersecurity Vulnerabilities and Incidents on Federal Government Networks

## Focus of EO 14028

- Governmentwide endpoint detection and response system.
- Agencies must establish or update memorandums of agreement (MOAs) with CISA for the Continuous Diagnostics and Mitigation Program.

## Progress update

- M-22-01: Improving Detection of Cybersecurity Vulnerabilities and Incidents on Federal Government Systems Through Endpoint Detection and Response.
- CISA BOD 23-01: Improving Asset Visibility and Vulnerability Detection on Federal Networks.
- GAO 12/2023: Federal Agencies Made Progress, but Need to Fully Implement Incident Response Requirements.
- CISA “vulnrichment” program (May 2024).

# Section 8: Improving the Federal Government's Investigative and Remediation Capabilities

## Focus of EO 14028

- Cybersecurity event log requirements for federal departments and agencies.

## Progress update

- M-21-31: Improving the Federal Government's Investigative and Remediation Capabilities Related to Cybersecurity Incident.  
— Focus on logging, visibility to the enterprise SOC\*.
- GAO report shows low agency maturity against logging requirements.
- CISA worked with Microsoft to offer free logging capabilities to agencies (February 2024).

SOC = security operations center

# Section 9: National Security Systems

## Focus of EO 14028

- Originally largely out of scope.

## Progress update

- National Security Memorandum/NSM-8 on Improving the Cybersecurity of National Security, Department of Defense, and Intelligence Community Systems (January 2022).
  - EO applies to NSS — cloud adoption, MFA\*, encryption, zero trust and others.
  - New guidance on minimum security standards for national security systems in the cloud.
  - NSA binding operational directive authority.
  - DHS and NSA to collaborate on the development of emergency directives and binding operational directives for agencies.
- DoD zero-trust strategy.

MFA = multifactor authentication





# Executive Order on Improving the Nation's Cybersecurity

MAY 12, 2021 • PRESIDENTIAL ACTIONS

- Sec. 1: Policy
- Sec. 2: Removing Barriers to Sharing Threat Information
- Sec. 3: Modernizing Federal Government's Cybersecurity
- Sec. 4: Enhancing Software Supply Chain Security
- Sec. 5: Establishing a Cyber Safety Review Board
- Sec. 6: Standardizing the Federal Government's Playbook for Responding to Cybersecurity Vulnerabilities and Incidents
- Sec. 7: Improving Detection of Cybersecurity Vulnerabilities and Incidents on Federal Government Networks
- Sec. 8: Improving the Federal Government's Investigative and Remediation Capabilities
- Sec. 9: National Security Systems

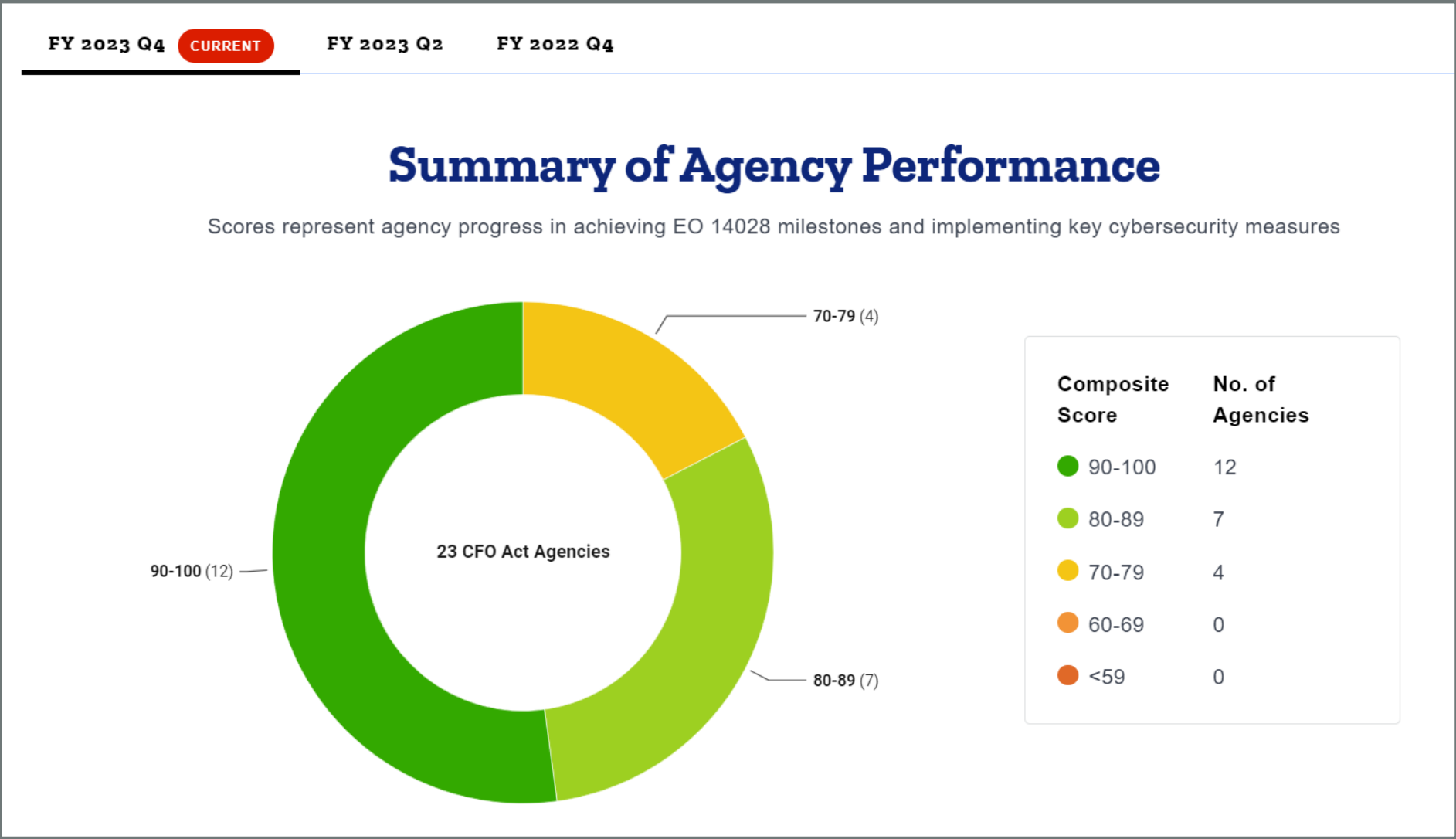
# Key Issues

1. Progress report.
2. Implications for agencies and federal vendors.
3. Gaps and the way forward.

# Implications for Agencies

- Over 55 actions in the EO; hundreds more in OMB memos, CISA binding directives and new strategies.
- Aggressive timelines.
- No immediate budget added; budget cycles disconnected.
- FISMA metrics updated.
- Participate in the FAR changes process, then implement.
- Large-scale internal employee communications and training (e.g., MFA).
- Existing contracts will likely need to be amended (e.g., phishing-resistant MFA is mandatory for contractors as well).





Source: [Federal Cybersecurity Progress Report](#), Performance.gov

# Implications for Federal Vendors

- Important FAR changes.
- More mandates/cost/confusion:
  - In addition to CMMC, FedRAMP and C2M2.
- More “reach in” in case of incidents.
- More oversight — False Claims Act actions?
- Opportunities to sell more security solutions and services:
  - “Zero trust” marketing blitz.



CMMC = Cybersecurity Maturity Model Certification; FedRAMP = Federal Risk and Authorization Management Program;  
C2M2 = Cybersecurity Capability Maturity Model

# Key Issues

1. Progress report.
2. Implications for agencies and federal vendors.
3. Gaps and the way forward.



# Gaps — What's Missing So Far?

- Formally structured updates:
  - Updates fly in from GAO, CRS, NIST, CISA, OMB, DoD, ...
- Evidence that all these activities improve security.
- Specificity around “IoT” and “OT” systems, which are CPS with unique security considerations:
  - Sectorial sprints and directives.
  - NIST SP 1800-10, “Protecting Information and System Integrity in Industrial Control System Environments: Cybersecurity for the Manufacturing Sector.”
- FAR contractual changes — formal rulemaking is hard ...
- CISA-issued list of critical software.

GAO = Government Accountability Office; CRS = Congressional Research Service

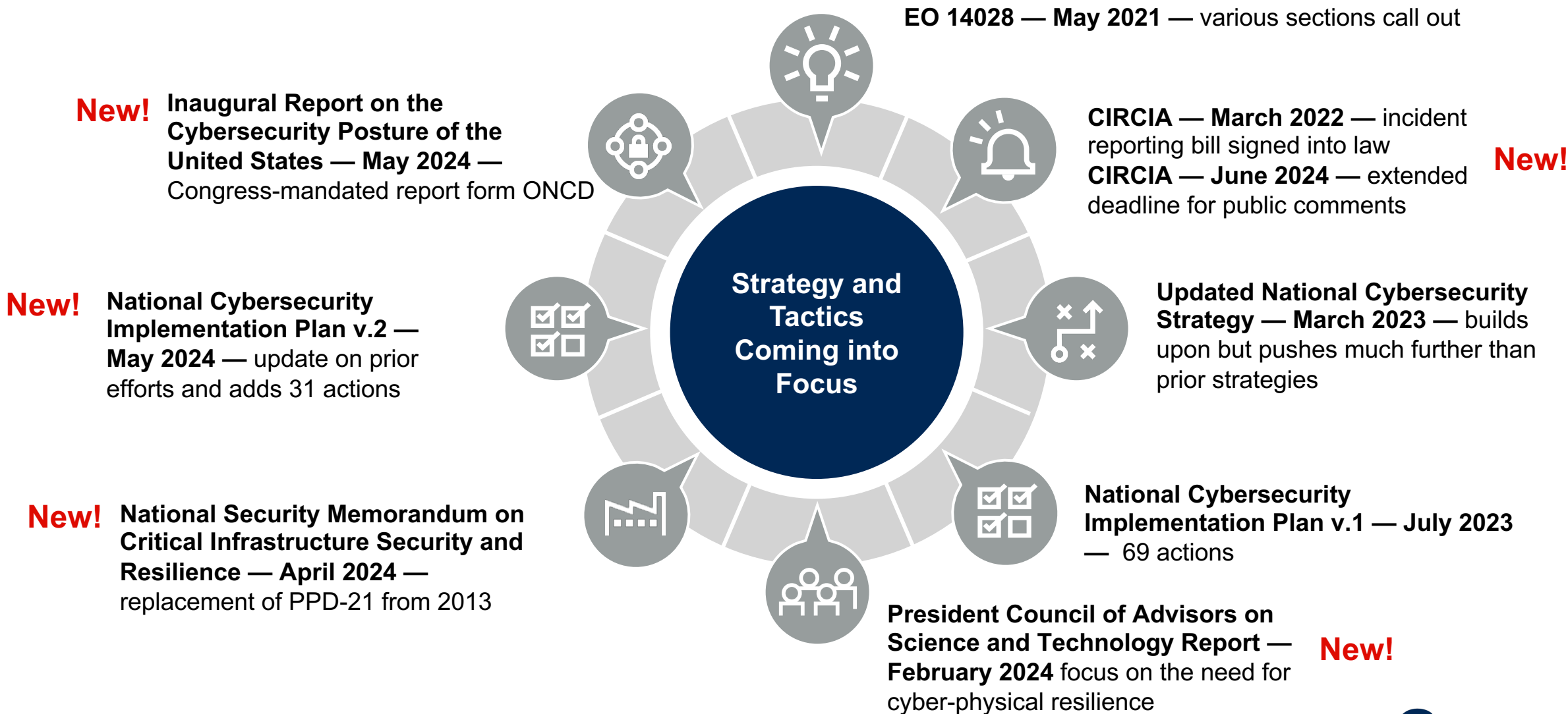
Source: [Protecting Information and System Integrity in Industrial Control System Environments: Cybersecurity for the Manufacturing Sector](#), NIST

# The Way Forward

- Need for ONCD cyber regulations harmonization (e.g., incident reporting).
- Need for Congress to legislate on what works — EOs can come and go.
- Need to see how/if secure software attestation forms process work.
- Need to streamline nomenclature:
  - For example: 2024 NDAA calls out “operational technologies,” while OMB Memo M-24-04, calls out IoT “the interconnected devices that interact with the physical world — from building maintenance systems, to environmental sensors, to specialized equipment in hospitals and laboratories,” and NIST SP 1900-202 documents the equivalency of IoT and CPS. Gartner covers the security of OT/IoT/IIoT/IoMT under the CPS umbrella.
- More focus on shared services.



# But Wait! There's More!



# Recommendations

- ④ Federal agencies:
  - Prioritize budget requests to align to mandates.
  - Weigh the pros and cons of shared services.
- ④ Vendors:
  - Closely track new mandates that will affect you.
  - Deliberately map your security offering to agency actions.
- ④ All:
  - Join government-industry groups.
  - Engage in the harmonization discussion.

# Recommended Gartner Research

To learn more about access to Gartner research, expert analyst insight, and peer communities, contact your Gartner representative or click on “Become A Client” on [gartner.com](https://gartner.com) to speak with one of our specialists.

- 🔍 [\*\*Predicts 2024: U.S. Federal Government\*\*](#)  
Michael Brown and Daniel Snyder
- 🔍 [\*\*Mitigate Enterprise Software Supply Chain Security Risks\*\*](#)  
Dale Gardner
- 🔍 [\*\*Use the U.S. DoD Model for Your Zero Trust Approach: Network & Environment Pillar\*\*](#)  
Thomas Lintemuth
- 🔍 [\*\*Innovation Insight for SBOMs\*\*](#)  
Manjunath Bhat, Dale Gardner and Mark Horvath
- 🔍 [\*\*Infographic: 2024 Planned Technology Spend for CIOs in U.S. Federal Government and Defense\*\*](#)  
Michael McFerron, Michael Brown and Dean Lacheca

Access to Gartner research is subject to individual subscription type and product entitlements.