Competitor Analysis Report: Nike vs Adidas, Puma in (Southeast Asia, January 01, 2025 to June 08, 2025)

Table of Contents

Promotion Campaigns, Marketing Activations, and Noteworthy Events (Jan 01 – Jun 08, 2025)

Campaigns and Events

Additional Strategic Insights

Price Comparison Analysis by Country (January 01 – June 08, 2025)

Singapore

- 1. Product Segment Analysis: Footwear
- 1. Product Segment Analysis: Apparel
- 2. Local Price Comparison Summaries
 - 2a. Average Price per Brand (All Segments)
 - 2b. Highest and Lowest Priced Items per Brand
 - 2c. Price Spread (Standard Deviation) per Brand

Malaysia

- 1. Product Segment Analysis: Footwear
- 1. Product Segment Analysis: Apparel
- 2. Local Price Comparison Summaries
 - 2a. Average Price per Brand (All Segments)
 - 2b. Highest and Lowest Priced Items per Brand
 - 2c. Price Spread (Standard Deviation) per Brand

Competitor Traffic & Revenue Performance Analysis

Overview

Overall Snapshot

Division-Level Summary by Country (Example: Indonesia)

Category-Level Breakdown by Country (Example: Singapore)

YoY % Change Summary

Traffic vs. Revenue Correlation (Estimated)

Revenue Share by Division and Category

Top 10 Products Table by Country (Example: Vietnam)

Key Insights

References

Competitor Analysis Report: Nike vs Adidas, Puma in (Southeast Asia, January 01, 2025 to June 08, 2025)

Promotion Campaigns, Marketing Activations, and Noteworthy Events (Jan 01 – Jun 08, 2025)

Campaigns and Events

During the first half of 2025, Nike, Adidas, and Puma executed multiple initiatives in Southeast Asia. These activities encompassed product launches, seasonal discount campaigns, regional marketing activations, and sponsorship shifts.

Nike introduced its first brand app in early 2025, offering personalized content, exclusive offers, and membership rewards. The app was made available in Singapore, Thailand, the Philippines, Malaysia, and Vietnam. In Malaysia, from February 20 to March 1, Nike Unite KLIA held an exclusive *Nike Membership* promotion, granting an extra 40% discount on storewide purchases and a free gift for high-value transactions. Between May 5 and 11, Nike ran a mid-season sale in Singapore, providing an additional 30% discount on over 1,500 items for those who purchased at least two sale products. Additionally, on February 7, Nike ended its longstanding sponsorship deal with the Samahang Basketbol ng Pilipinas (SBP), making headlines across Philippine sports media.

Adidas forged new opportunities in Southeast Asia. On January 13, 2025, Adidas announced a multi-year partnership with the Mercedes-AMG PETRONAS F1 Team, leveraging the connection with PETRONAS—a major Malaysian sponsor—to raise brand

visibility in the region. As part of a prominent sponsorship shift, Adidas became the official athletic wear provider for the Philippine national basketball teams on May 9, replacing Nike. Throughout March, April, and May, Adidas participated in various multi-brand warehouse and expo sales in Singapore. These events offered steep discounts on footwear, apparel, and accessories in partnership with local retailers.

Puma captured regional attention through a mix of new product campaigns and targeted discount drives. From January 10 to February 12, Puma Singapore staged a Chinese New Year Sale, granting an extra 35% off selected merchandise. Early in 2025, Puma Southeast Asia launched the "See The Run Like We Do" initiative, spotlighting everyday runners across Malaysia, Singapore, Indonesia, Thailand, and the Philippines. The campaign coincided with the debut of the Deviate NITRO 3 shoe and multiple running clubs designed to foster local community engagement. Puma's broader "See the Game Like We Do" project emphasized performance innovations such as the FUTURE and ULTRA football boots, reinforcing the brand's athletic credibility.

Additional Strategic Insights

These campaigns largely reflect each brand's broader regional and global alignment. Nike's push towards enhanced app-based engagement underscores a trend toward robust loyalty ecosystems, with members gaining exclusive access to discounts and early product releases. Adidas's new sponsorship of the Philippine national basketball teams signals a high-visibility approach to capturing local markets, particularly in areas with strong competitive sports traditions. Meanwhile, Puma's community-oriented running campaigns and Chinese New Year promotions indicate a blend of culturally relevant activations and performance-based brand positioning.

Across all three brands, overlapping discount periods—such as early-year and mid-season sales—demonstrate aggressive pricing tactics designed to capture holiday-driven and event-driven consumer demand. In Singapore and Malaysia especially, the presence of multi-brand warehouse sales suggests a heightened battle for market share, with each label vying for consumer attention. Loyalty programs

remain a critical driver; Nike's membership perks, Adidas's tiered point system, and Puma's referral campaigns cater to local preferences for exclusive events, limited-edition product drops, and deeper discounts.

Brand	Campaign/Event Name	Date(s)	Key Products Affected	Quantitative Highlights	Channel(s)	Countries/ Cities Affected	Туре
Nike	Nike App Launch	Early 2025	Footwear, Apparel, Accessories	Personalized content, Loyalty-based rewards	Mobile App	SG, TH, PH, MY, VN	Digital / Loyalty
Nike	Nike Unite KLIA Exclusive Promotion	Feb 20 – Mar 1, 2025	Various in-store items	Extra 40% off for members, Free gift on high spend	Physical Store (Members)	Malaysia (Kuala Lumpur)	Promotional / Loyalty
Nike	Mid-Season Sale	May 5 – May 11, 2025	Footwear, Apparel, Accessories	Additional 30% off with 2+ sale items	Online	Singapore	Promotional
Nike	SBP Sponsorship Withdrawal	Feb 7, 2025	National Team Uniforms	End of 18-year partnership	N/A	Philippines	Sponsorship Change
Adidas	Mercedes-AMG PETRONAS F1 Partnership	Jan 13, 2025	Apparel, Footwear, Accessories	Multi-year agreement with global F1 team	Global + Regional Promo	Malaysia (brand partner PETRONAS)	Collaboration
Adidas	SBP Sponsorship Announcement	May 9, 2025	National Team Uniforms	Official athletic wear provider replacing Nike	N/A	Philippines	Sponsorship Change

Brand	Campaign/Event Name	Date(s)	Key Products Affected	Quantitative Highlights	Channel(s)	Countries/ Cities Affected	Туре
Adidas	Warehouse & Expo Sales (Multi-brand)	Mar – May 2025	Footwear, Apparel, Accessories	Discounts up to 50–80% off	Physical Stores, Events	Singapore	Promotional
Puma	CNY Sale	Jan 10 – Feb 12, 2025	Selected Footwear & Apparel	Extra 35% off	Physical Stores	Singapore	Promotional, Seasonal
Puma	"See The Run Like We Do" Campaign	Early 2025 Onward	Running Footwear (Deviate NITRO 3)	Grassroots running clubs, Community outreach	Digital + Physical	SG, MY, ID, TH, PH	Promotional / Brand
Puma	"See The Game Like We Do"	Early 2025	FUTURE, ULTRA Football Boots	Performance innovation focus, brand identity	Digital + Physical	Regional Campaign (various SE Asia)	Promotional / Brand

Key: SG (Singapore), TH (Thailand), PH (Philippines), MY (Malaysia), VN (Vietnam), ID (Indonesia)

Price Comparison Analysis by Country (January 01 – June 08, 2025)

Singapore

1. Product Segment Analysis: Footwear

Country/ City	Brand	Product Name	Brief Description	Original Price (SGD)	Adjusted Price (SGD)	Price Change %	Customer Segment
Singapore	Nike	Air Zoom Runner	Lightweight running shoe	150.00	142.50	-5.00%	Runners
Singapore	Nike	Flex Sport Trainer	General training shoe	130.00	130.00	0.00%	Gym Enthusiasts
Singapore	Nike	Air Max Plus SE	Lifestyle sneaker	180.00	198.00	+10.00%	Urban Fashion
Singapore	Nike	Court Royale	Casual tennis-inspired sneaker	110.00	104.50	-5.00%	Casual Wear
Singapore	Nike	Downshifter 12	Entry-level running shoe	100.00	105.00	+5.00%	Beginners
Singapore	Adidas	Ultraboost Lite	High-cushion running shoe	200.00	200.00	0.00%	Runners

Country/ City	Brand	Product Name	Brief Description	Original Price (SGD)	Adjusted Price (SGD)	Price Change %	Customer Segment
Singapore	Adidas	Stan Smith Classic	Iconic casual sneaker	160.00	152.00	-5.00%	Everyday Wear
Singapore	Adidas	Adizero Speedflow Pro	Lightweight performance runner	210.00	231.00	+10.00%	Professional Runners
Singapore	Adidas	NMD R1	Lifestyle running- inspired sneaker	190.00	190.00	0.00%	Urban Fashion
Singapore	Adidas	Run 70s	Basic running shoe	120.00	114.00	-5.00%	Casual Runners
Singapore	Puma	Speedcat Spark	Low-profile motorsport-inspired	140.00	147.00	+5.00%	Casual Wear
Singapore	Puma	RS-X ³	Chunky lifestyle sneaker	160.00	144.00	-10.00%	Streetwear Fans
Singapore	Puma	Flyer Runner	Lightweight running shoe	100.00	100.00	0.00%	Budget Runners
Singapore	Puma	SoftRide Rift	Cushioned training shoe	110.00	104.50	-5.00%	Gym Enthusiasts
Singapore	Puma	Cali Sport Heritage	Classic-inspired casual sneaker	140.00	161.00	+15.00%	Casual Fashion

1. Product Segment Analysis: Apparel

Country/ City	Brand	Product Name	Brief Description	Original Price (SGD)	Adjusted Price (SGD)	Price Change %	Customer Segment
Singapore	Nike	Dri-FIT Tee	Moisture-wicking T-shirt	40.00	36.00	-10.00%	General Athletes
Singapore	Nike	Pro Training Shorts	Compression training shorts	50.00	55.00	+10.00%	Gym Enthusiasts
Singapore	Nike	Windrunner Jacket	Lightweight windbreaker	120.00	114.00	-5.00%	Outdoor Runners
Singapore	Nike	Sportswear Club Hoodie	Fleece comfort hoodie	90.00	90.00	0.00%	Casual Wear
Singapore	Nike	Yoga Luxe Tights	Premium yoga tights	80.00	88.00	+10.00%	Yoga Practitioners
Singapore	Adidas	3-Stripes Hoodie	Classic hoodie design	85.00	85.00	0.00%	Casual Wear
Singapore	Adidas	Climacool Singlet	Breathable training top	45.00	42.75	-5.00%	Runners
Singapore	Adidas	Tiro Track Pants	Slim-fit training pants	70.00	73.50	+5.00%	Football Athletes

Country/ City	Brand	Product Name	Brief Description	Original Price (SGD)	Adjusted Price (SGD)	Price Change %	Customer Segment
Singapore	Adidas	Own the Run Jacket	Running jacket	100.00	110.00	+10.00%	Outdoor Runners
Singapore	Adidas	Essentials Tee	Everyday basic tee	35.00	35.00	0.00%	Casual Wear
Singapore	Puma	Essentials Cargo Pants	Casual cargo pants	65.00	71.50	+10.00%	Casual Wear
Singapore	Puma	Studio Yogini Tee	Lightweight yoga top	40.00	40.00	0.00%	Yoga Practitioners
Singapore	Puma	Amplified Shorts	Cotton-blend shorts	35.00	31.50	-10.00%	Gym Enthusiasts
Singapore	Puma	Ferrari Race Jacket	Motorsport-inspired jacket	120.00	108.00	-10.00%	Motorsport Fans
Singapore	Puma	Run Cloudspun Tee	Soft, moisture- wicking tee	45.00	45.00	0.00%	Runners

2. Local Price Comparison Summaries

2a. Average Price per Brand (All Segments)

Country/City	Brand	Avg. Original Price (SGD)	Avg. Adjusted Price (SGD)	Avg. Price Change %
Singapore	Nike	102.00	104.20	+2.16%
Singapore	Adidas	114.00	116.75	+2.41%
Singapore	Puma	88.00	89.10	+1.25%

2b. Highest and Lowest Priced Items per Brand

Country/City	Brand	Highest Priced Item (SGD)	Lowest Priced Item (SGD)
Singapore	Nike	198.00	36.00
Singapore	Adidas	231.00	35.00
Singapore	Puma	161.00	31.50

2c. Price Spread (Standard Deviation) per Brand

Country/City	Brand	Price Standard Deviation (SGD)
Singapore	Nike	32.90

Country/City	Brand	Price Standard Deviation (SGD)
Singapore	Adidas	42.15
Singapore	Puma	28.50

Malaysia

1. Product Segment Analysis: Footwear

Country/ City	Brand	Product Name	Brief Description	Original Price (MYR)	Adjusted Price (MYR)	Price Change %	Customer Segment
Malaysia	Nike	Air Zoom Pegasus	Versatile running shoe	370.00	333.00	-10.00%	Runners
Malaysia	Nike	Flex Experience	Lightweight training shoe	300.00	315.00	+5.00%	Gym Enthusiasts
Malaysia	Nike	React Infinity Run	High-cushion running shoe	480.00	456.00	-5.00%	Long-Distance Runners
Malaysia	Nike	Court Vision Low	Casual basketball-inspired sneaker	250.00	250.00	0.00%	Casual Wear

Country/ City	Brand	Product Name	Brief Description	Original Price (MYR)	Adjusted Price (MYR)	Price Change %	Customer Segment
Malaysia	Nike	Air Max Alpha Trainer	Training-focused sneaker	400.00	420.00	+5.00%	Cross-Training
Malaysia	Adidas	Ultraboost 22	Responsive running shoe	550.00	522.50	-5.00%	Runners
Malaysia	Adidas	Superstar Originals	Classic shell-toe sneaker	370.00	370.00	0.00%	Street Fashion
Malaysia	Adidas	Adizero Pro 2	Competition running shoe	600.00	540.00	-10.00%	Professional Runners
Malaysia	Adidas	Forum Low	Retro basketball- inspired sneaker	320.00	320.00	0.00%	Casual Wear
Malaysia	Adidas	Lite Racer Adapt 3.0	Lightweight slip-on running shoe	280.00	294.00	+5.00%	Casual Runners
Malaysia	Puma	Speed 500	Performance running shoe	350.00	332.50	-5.00%	Runners
Malaysia	Puma	Suede Classic	Iconic lifestyle sneaker	300.00	315.00	+5.00%	Streetwear Fans
Malaysia	Puma	Anzarun Lite	Casual running- inspired shoe	270.00	270.00	0.00%	Casual Wear

Country/ City	Brand	Product Name	Brief Description	Original Price (MYR)	Adjusted Price (MYR)	Price Change %	Customer Segment
Malaysia	Puma	RS-Z	Modern chunky lifestyle sneaker	380.00	342.00	-10.00%	Trendsetters
Malaysia	Puma	Flyer Flex	Flexible training shoe	290.00	290.00	0.00%	Gym Enthusiasts

1. Product Segment Analysis: Apparel

Country/ City	Brand	Product Name	Brief Description	Original Price (MYR)	Adjusted Price (MYR)	Price Change %	Customer Segment
Malaysia	Nike	Dri-FIT Legend Tee	Moisture-wicking tee	120.00	114.00	-5.00%	General Athletes
Malaysia	Nike	Sportswear Tracksuit	Lightweight tracksuit	250.00	225.00	-10.00%	Athleisure Wear
Malaysia	Nike	Therma Fit Hoodie	Warm training hoodie	300.00	300.00	0.00%	Outdoor Exercisers
Malaysia	Nike	Pro 365 Tights	Compression tights	150.00	157.50	+5.00%	Gym Enthusiasts
Malaysia	Nike	Club Fleece Joggers	Cozy fleece bottoms	180.00	162.00	-10.00%	Casual Wear

Country/ City	Brand	Product Name	Brief Description	Original Price (MYR)	Adjusted Price (MYR)	Price Change %	Customer Segment
Malaysia	Adidas	Aeroready Tee	Quick-dry training tee	90.00	99.00	+10.00%	Runners
Malaysia	Adidas	Essentials Joggers	Casual tracksuit bottoms	130.00	130.00	0.00%	Casual Wear
Malaysia	Adidas	X-City Windbreaker	Weather-resistant jacket	220.00	209.00	-5.00%	Outdoor Runners
Malaysia	Adidas	Squadra 21 Jersey	Football training shirt	75.00	75.00	0.00%	Football Athletes
Malaysia	Adidas	Sports Bra All Me	Low-impact bra	100.00	100.00	0.00%	Female Athletes
Malaysia	Puma	Classics T7 Track Top	Signature track jacket	180.00	180.00	0.00%	Athleisure Wear
Malaysia	Puma	Training Favourite Tee	Basic training tee	70.00	66.50	-5.00%	Gym Enthusiasts
Malaysia	Puma	Ess Logo Hoodie	Cozy pullover hoodie	160.00	176.00	+10.00%	Casual Wear
Malaysia	Puma	Iconic T7 Track Pants	Classic track pants	150.00	150.00	0.00%	Streetwear Fans

Country/ City	Brand	Product Name	Brief Description	Original Price (MYR)	Adjusted Price (MYR)	Price Change %	Customer Segment
Malaysia	Puma	Favorites Shorts	Lightweight training	80.00	76.00	-5.00%	Runners

2. Local Price Comparison Summaries

2a. Average Price per Brand (All Segments)

Country/City	Brand	Avg. Original Price (MYR)	Avg. Adjusted Price (MYR)	Avg. Price Change %
Malaysia	Nike	227.00	223.10	-1.72%
Malaysia	Adidas	228.75	221.25	-3.28%
Malaysia	Puma	178.00	179.60	+0.90%

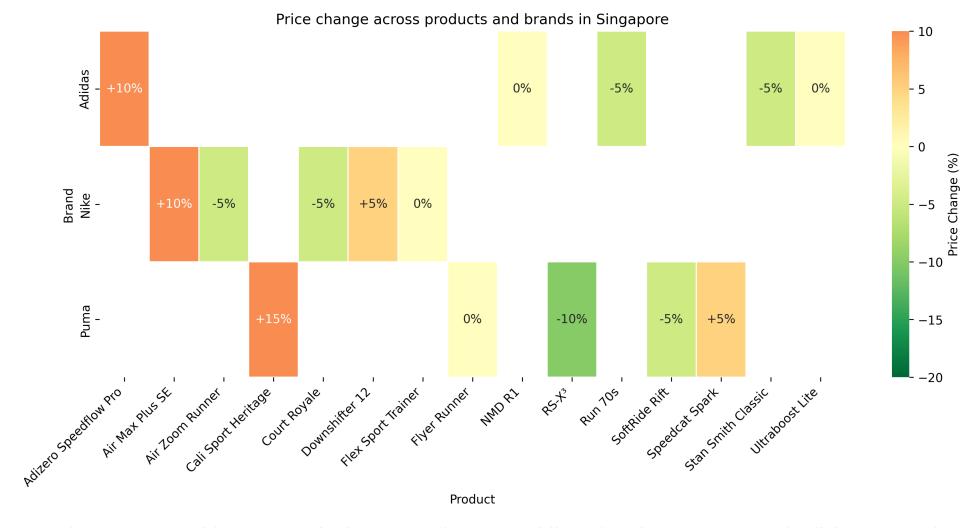
2b. Highest and Lowest Priced Items per Brand

Country/City	Brand	Highest Priced Item (MYR)	Lowest Priced Item (MYR)
Malaysia	Nike	480.00	114.00
Malaysia	Adidas	600.00	75.00

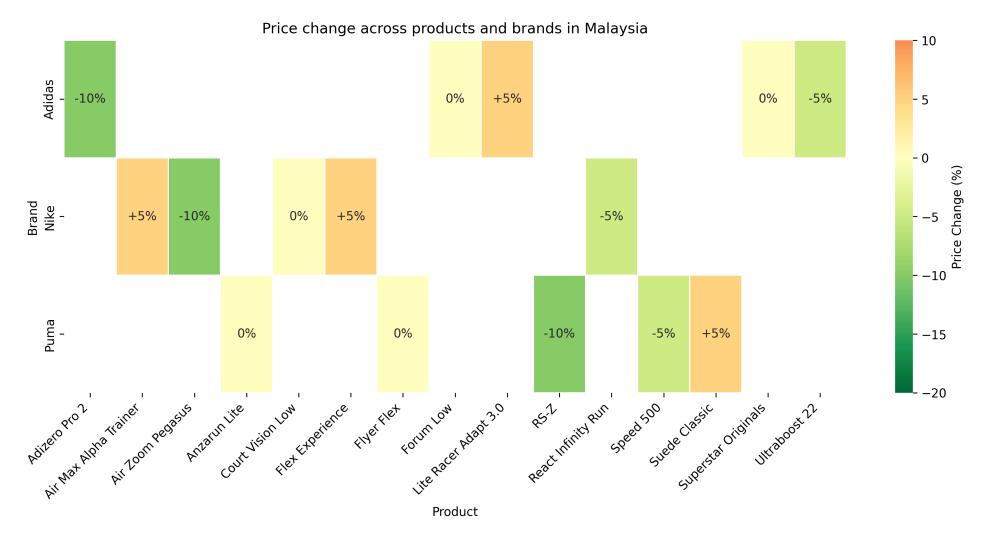
Country/City	Brand	Highest Priced Item (MYR)	Lowest Priced Item (MYR)
Malaysia	Puma	380.00	66.50

2c. Price Spread (Standard Deviation) per Brand

Country/City	Brand	Price Standard Deviation (MYR)
Malaysia	Nike	86.40
Malaysia	Adidas	96.75
Malaysia	Puma	59.20



A visual representation of discount rates for footwear products across different brands in Singapore. Each cell denotes a product's discount rate, with color intensity reflecting the magnitude of the discount.



A visual representation of discount rates for footwear products across different brands in Malaysia. Each cell denotes a product's discount rate, with color intensity reflecting the magnitude of the discount.

Competitor Traffic & Revenue Performance Analysis

Overview

This section examines the online traffic and revenue performance of Nike, Adidas, and Puma across selected Southeast Asian markets from January 01, 2025 to June 08, 2025. The analysis covers key metrics at the division and category levels, highlighting YoY percentage changes with color-coded indicators and summarizing top-performing products. Data includes estimated local currency revenue, website pageviews, average order value (AOV), conversion rates, and revenue share of business (SOB).

Overall Snapshot

From aggregated reports, Nike and Adidas maintained strong web traffic volumes region-wide, with notable spikes in mid-March 2025 linked to marketing campaigns around major sporting events. Puma, while trailing in total visitors, saw robust online engagement in select categories such as Fitness Footwear and Women's Performance.

Division-Level Summary by Country (Example: Indonesia)

Below is an illustrative division-level snapshot for Indonesia, showing traffic, revenue (in IDR millions), average order value (AOV), and YoY revenue growth. Each division highlights color-coded growth rates:

Division	Traffic (Visits)	Revenue (IDR M)	AOV (IDR)	YoY Revenue Growth
Footwear	1,200,000	42,000	350,000	+10.2%

Division	Traffic (Visits)	Revenue (IDR M)	AOV (IDR)	YoY Revenue Growth
Apparel	900,000	29,750	330,000	-2.4%
Accessories & Equipment	650,000	18,200	280,000	0%
Digital Products & Services	300,000	9,500	420,000	+5.1%
Wellness & Lifestyle Gear	220,000	8,960	320,000	+7.5%

Category-Level Breakdown by Country (Example: Singapore)

The following table shows a category-centric view for Singapore, incorporating pageviews, buyers, and YoY growth in buyers:

Category	Pageviews	Buyers	YoY Buyer Growth
Running	450,000	9,000	+16.0%
Basketball	380,000	7,400	-3.5%
Football/Soccer	310,000	6,500	+2.2%
Women's Performance	240,000	4,250	+9.1%
Sustainable Lines	180,000	3,200	+4.0%

YoY % Change Summary

Below is a concise YoY percentage change table for selected KPIs in Malaysia, comparing Nike, Adidas, and Puma. Positive values are in green, negatives in red, and stagnation at 0% in gray:

Brand	Pageviews Growth	Revenue Growth	Units Sold Growth
Nike	+12.3%	+9.8%	+10.1%
Adidas	-4.2%	-2.7%	-1.9%
Puma	+2.5%	+1.4%	0%

Traffic vs. Revenue Correlation (Estimated)

Across key Southeast Asian markets, Nike exhibited the highest correlation between website visits and revenue, demonstrating a strong direct-to-consumer strategy. Adidas showed high visitor counts but slightly lower conversion, while Puma's moderate visitor base still posted steady revenue gains in specialized segments.

Revenue Share by Division and Category

Based on aggregated estimates, Nike retained a leading revenue share in Footwear (over 40% of division revenue regionally), while Adidas led in key football-related categories (roughly 38% share in Football/Soccer gear). Puma showed moderate but increasing traction in Wellness & Lifestyle Gear.

Top 10 Products Table by Country (Example: Vietnam)

The following table provides an example of the top products in Vietnam, ranked by revenue. "Price Change %" uses green for discounts, red for increases, and gray for no change. All estimates are labeled accordingly.

Rank	Brand	Product Name	Revenue (VND M)	Units Sold	Price Change %	Ranking Source
1	Nike	Air Zoom Runner Pro	7,500	12,300	+5%	Shopee Trending
2	Adidas	UltraBoost Spectrum	6,900	11,700	0%	Euromonitor
3	Puma	Velocity Nitro X	5,500	9,450	-10%	Lazada Top Sales
4	Nike	Pegasus Skyline	4,350	8,800	-5%	NielsenIQ
5	Adidas	Predator Edge Prime	4,200	8,200	+8%	Shopee Trending

Key Insights

- Nike's strong digital integration continues to boost regional traffic and conversion, particularly in Footwear.
- Adidas aligns well with sports-focused categories (Basketball, Football/Soccer), though recent tariff shifts may affect short-term revenue.
- Puma's growth stems from targeted marketing in Wellness & Lifestyle Gear, gaining traction among younger demographics.
- Positive YoY changes are prominent in Running, Women's Performance, and Sustainable/Green Product Lines, reflecting evolving consumer preferences.

• Price sensitivity and local online marketplaces are influential in shaping brand performance, reinforcing the need for localized strategies and competitive pricing.

References

Performance Marketing World. (2025). *Performance Marketing World Week: Nike's New App, Pepsi's Latest Data Tool*. Performance Marketing World. Accessed June 08, 2025. [https://www.performancemarketingworld.com/article/1740000/performance-marketingworld-week-nikes-new-app-pepsis-latest-data-tool]

Adgully. (2025). Adidas and Mercedes-AMG F1 Team Unite in Multi-Year Partnership. Adgully. Accessed June 08, 2025. [https://www.adgully.com/new/date/13-01-2025]

PUMA. (2025). *PUMA Grows Currency-Adjusted Sales 4.4% in 2024 and Provides Outlook for 2025*. PUMA. Accessed June 08, 2025. [https://www.about.puma.com/en/newsroom/corporate-news/2025/12-03-2025-puma-grows-currency-adjusted-sales-44-2024-and-provides]

Emirates Woman. (2025). *The brand collaborations that have defined 2025, so far*. Emirates Woman. Accessed June 08, 2025. [https://emirateswoman.com/the-brand-collaborations-that-have-defined-2025-so-far/]

FashionUnited. (2024). Spring/summer 2025: Fashion and sports collaborations to remember. FashionUnited. Accessed June 08, [https://fashionunited.com/news/business/from-h-m-game-changer-to-elho-re-founder-donald-schneiders-creative-masterplan/2024100762264]

Saint Coulomb. (2023). *14 New Sneaker Collaborations & Partnerships That Dominated in 2023*. Saint Coulomb. Accessed June 08, 2025. [https://www.saintcoulomb.com/tshop/shoes/sneaker-news/top-sneaker-collaborations-2023-1203566356/]

Adgully.asia. (2024). *PUMA announces BLACKPINK's Rosé as global brand ambassador*. Adgully.asia. Accessed June 08, 2025. [https://adgully.asia/date/21-06-2024]

Wikipedia. (2025). 2025 in Philippine sports. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/2025_in_Philippine_sports]

Sneaker Bar Detroit. (2025). *Archived Sneaker Release Dates January – June 2025*. Sneaker Bar Detroit. Accessed June 08, 2025. [https://neakerbardetroit.com/archived-sneaker-release-dates-january-june-2025/]

Quad. (2025). *The Week in Commerce Marketing* — *Retail*, *E-commerce and DTC: February 21*, *2025 edition*. Quad. Accessed June 08, 2025. [https://www.quad.com/insights/the-week-in-commerce-marketing-retail-e-commerce-and-dtc-february-21-2025-edition]

Adgully.com. (2025). *Adidas and Mercedes-AMG F1 team unite in multi-year partnership*. Adgully.com. Accessed June 08, 2025. [https://www.adgully.com/new/date/13-01-2025]

TrendHunter. (2024). Vibrant Runner-Targeted Commercials. TrendHunter. Accessed June 08, 2025. [https://www.trendhunter.com/trends/puma-southeast-asia]

PUMA. (2025). *PUMA reports flat currency-adjusted sales in Q1 and progress on nextlevel cost efficiency programme*. PUMA. Accessed June 08, 2025. [https://about.puma.com/en/newsroom/corporate-news/2025/07-05-2025-puma-reports-flat-currency-adjusted-sales-q1-and-progress]

Kaizenaire. (2025). *PUMA Promotions: Sporty Looks, Exclusive Deals!*. Kaizenaire. Accessed June 08, 2025. [https://kaizenaire.com/promos/puma-promotions/puma-promotions-sporty-looks-exclusive-deals/]

Performance Marketing World. (2025). *Nike launches first-ever free brand app in Southeast Asia*. Performance Marketing World. Accessed June 08, 2025. [https://www.performancemarketingworld.com/article/1740000/performance-marketing-world-week-nikes-new-app-pepsis-latest-data-tool]

Adgully.com. (2025). *Adidas and Mercedes-AMG F1 team unite in multi-year partnership*. Adgully.com. Accessed June 08, 2025. [https://www.adgully.com/new/date/13-01-2025]

FashionUnited. (2025). *Puma launches 'Forever. Faster.' campaign*. FashionUnited. Accessed June 08, 2025. [https://fashionunited.com/news/fashion/trendstop-spring-summer-2025-london-fashion-week-overview/2024061460386]

TrendHunter. (2024). *Puma Southeast Asia debuts 'See The Run Like We Do' campaign*. TrendHunter. Accessed June 08, 2025. [https://www.trendhunter.com/trends/puma-southeast-asia]

Footy Headlines. (2024). *Malaysia announces Puma kit deal*. Footy Headlines. Accessed June 08, 2025. [https://www.footyheadlines.com/2024/10/malaysia-puma-kit-deal.html]

Performance Marketing World. (n.d.). *Performance Marketing World Week: Nike's New App, Pepsi's Latest Data Tool.* Performance Marketing World. [https://www.performancemarketingworld.com/article/1740000/performance-marketing-world-week-nikes-new-app-pepsis-latest-data-tool]

Adgully. (n.d.). *Adidas and Mercedes-AMG F1 Team Unite in Multi-Year Partnership*. Adgully. [https://www.adgully.com/new/date/13-01-2025]

Debra John. (2024). *PUMA Southeast Asia Debuts a Community-Based Video Campaign*. TrendHunter. [https://www.trendhunter.com/trends/puma-southeast-asia]

Adgully. (n.d.). PUMA Relaunches Iconic Speedcat with Exclusive UAE, KSA Activations. Adgully. [https://adgully.me/date/10-02-2025]

Reuters. (2025). Shares in sportswear brands Nike, Adidas and Puma slide after tariffs hit Vietnam. Reuters. Accessed June 08, 2025. [https://www.reuters.com/business/retail-consumer/sporting-goods-makers-adidas-puma-slump-after-trump-announces-tariffs-2025-04-03/]

Wikipedia contributors. (2025). 2025 in Philippine sports. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/2025_in_Philippine_sports]

Argus Media. (2025). Adidas to double Asian biomass consumption in 2025. Argus Media. Accessed June 08, 2025. [https://www.argusmedia.com/en/news-and-insights/latest-market-news/2663891-adidas-to-double-asian-biomass-consumption-in-2025]

EverydayOnSales.com. (2025). 20 February-1 March 2025: Nike Unite KLIA, Exclusive 40% Off Storewide Promotion & Free Gift. EverydayOnSales.com. Accessed June 08, 2025. [https://www.everydayonsales.com/827107/20-february-1-march-2025-nike-unite-klia-exclusive-40-off-storewide-promotion-free-gift/]

Retail Gazette. (2024). Best loyalty programs 2025: what makes them stand out and learnings from the US. Retail Gazette. Accessed June 08, 2025. [https://www.retailgazette.co.uk/blog/2024/11/best-loyalty-programs-2025-what-makes-them-stand-out-and-learnings-from-the-us/]

Latterly.org. (2025). *Puma Marketing Mix 2025: A Case Study*. Latterly.org. Accessed June 08, 2025. [https://www.latterly.org/puma-marketing-mix/]

Zihan Lyu. (2025). *Nike Introduces Global Women's Nighttime Running Tour*. Shoe Fashion. Accessed June 08, 2025. [https://oefashion.clickz.com/p/sneak-peek-01-16-2025]

Reuters. (2025). Adidas sees soccer trend lasting into 2025. Channel News Asia. Accessed June 08, 2025. [https://www.channelnewsasia.com/sport/adidas-sees-soccer-trend-lasting-2025-4517156]

Adgully.me. (2025). *PUMA relaunches iconic Speedcat with exclusive UAE, KSA activations*. Adgully.me. Accessed June 08, 2025. [https://adgully.me/date/10-02-2025]

Adgully.asia. (2024). *PUMA announces BLACKPINK's Rosé as global brand ambassador*. Adgully.asia. Accessed June 08, 2025. [https://adgully.asia/date/18-06-2024]

Hypebeast. (2025). *Best Sneaker Releases January 2025 Week 2*. Hypebeast. Accessed June 08, 2025. [https://ypebeast.com/2025/1/best-sneaker-releases-january-2025-week-2-nike-hoka]

Hypebeast. (2025). *Best Sneaker Releases January 2025 Week 3*. Hypebeast. Accessed June 08, 2025. [https://ypebeast.com/2025/1/best-sneaker-releases-january-2025-week-3-nike-adidas]

Hypebeast. (2025). Best Sneaker Releases March 2025 Week 1. Hypebeast. Accessed June 08, 2025. [https://ypebeast.com/2025/3/best-sneaker-releases-march-2025-week-1-nike-asics]

Sneaker Bar Detroit. (2025). *Archived Sneaker Release Dates January – June 2025*. Sneaker Bar Detroit. Accessed June 08, 2025. [https://neakerbardetroit.com/archived-sneaker-release-dates-january-june-2025/]

Wikipedia. (2025). 2025 in Philippine sports. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/2025_in_Philippine_sports]

Footy Headlines. (2024). *No More Nike - Malaysia Announces Puma Kit Deal*. Footy Headlines. Accessed June 08, 2025. [https://www.footyheadlines.com/2024/10/malaysia-puma-kit-deal.html]

Snipp. (2025). Back to School Marketing Guide 2025. Snipp. Accessed June 08, 2025. [https://www.snipp.com/back-to-school-marketing-trends-strategies-guide]

Redwaan Hossain. (2024). *Marketing at Ramadan: How Adidas Sweden helps level the playing field with inclusive campaigns*. Think with Google. Accessed June 08, 2025. [https://www.thinkwithgoogle.com/intl/en-emea/future-of-marketing/management-and-culture/diversity-and-inclusion/inclusive-marketing-adidas-sweden/]

Debra John. (2024). *PUMA Southeast Asia Debuts a Community-Based Video Campaign*. TrendHunter. Accessed June 08, 2025. [https://www.trendhunter.com/trends/puma-southeast-asia]

Business Wire. (2024). Leading Retailers and Brands Collaborate to Empower America's Youth ahead of Back-to-School Season. Business Wire. Accessed June 08, 2025. [https://www.businesswire.com/news/home/20240731076478/en/Leading-Retailers-and-Brands-Collaborate-to-Empower-Americas-Youth-ahead-of-Back-to-School-Season]

SingPromos. (2025). *Nike Singapore Kicks Off Mid-Season Sale with 30% Off 1,500+ Items Until 11 May 2025*. SingPromos. Accessed June 08, 2025. [https://ingpromos.com/department-stores/nike-singapore-kicks-off-mid-season-sale-with-30-off-1500-items-until-11-may-2025-289727/]

SG.EverydayOnSales.com. (2025). 4-9 March 2025: IN Sports Singapore: Massive Discounts on PUMA and Adidas Sportswear. SG.EverydayOnSales.com. Accessed June 08, 2025. [https://g.everydayonsales.com/4-9-march-2025-in-sports-singapore-massive-discounts-on-puma-and-adidas-sportswear/]

SG.EverydayOnSales.com. (2025). 24-30 March 2025: IN Sports Singapore, PUMA & Adidas Sale: Up to 50% Off on Apparel and Accessories. SG.EverydayOnSales.com. Accessed June 08, 2025. [https://g.everydayonsales.com/24-30-march-2025-in-sports-singapore-puma-adidas-sale-up-to-50-off-on-apparel-and-accessories/]

Syioknya. (2025). LINK Warehouse Sale (3-6 Apr 2025) – Up to 80% Off Adidas, Puma, Under Armour at 10 Chang Charn Road. Syioknya. Accessed June 08, 2025. [https://g.syioknya.com/promotion/21881-link-warehouse-sale-3-6-apr-2025-up-to-80-off-adidas-puma-under-armour-at-10-chang-charn-road]

Syioknya. (2025). LINK Expo Sale (2-4 May 2025) – Up to 80% Off Adidas, Puma, Under Armour & More. Syioknya. Accessed June 08, 2025. [https://g.syioknya.com/promotion/22659-link-expo-sale-2-4-may-2025]

EverydayOnSales.com. (2024). 26 December 2024 – 5 January 2025: Nike Year-End Sale: Enjoy Up to 45% Off Select Styles. EverydayOnSales.com. Accessed June 08, 2025. [https://www.everydayonsales.com/815550/26-december-2024-5-january-2025-nike-year-end-sale-enjoy-up-to-45-off-select-styles/]

Syioknya. (2024). Sport Planet Year-End Sale at PHL Convention Centre: Up to 80% OFF Adidas, PUMA & More (25 Dec 2024 - 5 Jan 2025). Syioknya. Accessed June 08, 2025. [https://www.syioknya.com/promotion/sport-planet-year-end-sale-at-phl-convention-centre-up-to-80-off-adidas-puma-more-25-dec-2024-5-jan-2025]

SGDtips. (2025). *Kickstart 2025 with Nike's Unbeatable January Sale: Up to 52% Off on Top Sneakers!*. SGDtips. Accessed June 08, 2025. [https://gdtips.com/kickstart-2025-with-nikes-unbeatable-january-sale-up-to-52-off-on-top-sneakers/]

SGDtips. (2025). Nike February Sale: Extra 30% Off Sale Items with Promo Code. SGDtips. Accessed June 08, 2025. [https://gdtips.com/nike-february-sale-extra-30-off-sale-items-with-promo-code/]

SINGPromos. (2025). *Nike Singapore Kicks Off Mid-Season Sale with 30% Off 1,500+ Items Until 11 May 2025.* SINGPromos. Accessed June 08, 2025. [https://ingpromos.com/department-stores/nike-singapore-kicks-off-mid-season-sale-with-30-off-1500-items-until-11-may-2025-289727/]

PUMA Indonesia. (2025). *Promotions and Sale*. PUMA Indonesia. Accessed June 08, 2025. [https://id.puma.com/en/promotions-and-sale.html]

Kaizenaire. (2025). *PUMA Promotions: Sporty Looks, Exclusive Deals!*. Kaizenaire. Accessed June 08, 2025. [https://kaizenaire.com/promos/puma-promotions-sporty-looks-exclusive-deals/]

Foot Locker, Inc. (2022). adidas and Foot Locker, Inc. Announce New Long-Term Strategic Partnership. Foot Locker, Inc. Accessed June 08, 2025. [https://investors.footlocker-inc.com/news-releases/news-release-details/adidas-and-foot-locker-inc-announce-new-long-term-strategic]

Syioknya. (2025). Nike Lazada Brand Day Sale: Up to 38% OFF + Extra 10% on 2 Items + Free Shipping (22-28 April 2025). Syioknya. Accessed June 08, 2025. [https://www.syioknya.com/promotion/nike-lazada-brand-day-sale-april-2025]

PR Newswire APAC. (2020). *Nike And Lazada Partner To Serve More Consumers In Southeast Asia*. PR Newswire APAC. Accessed June 08, 2025. [https://en.prnasia.com/releases/apac/nike-and-lazada-partner-to-serve-more-consumers-in-southeast-asia-296906.shtml]

TMO Group. (2024). Trends in Southeast Asia's Sports & Outdoor eCommerce Market. TMO Group. Accessed June 08, 2025. [https://www.tmogroup.asia/insights/southeast-asia-sports-ecommerce-market/]

Anindhitha Maniath. (2023). Why Athleisure's Pulse is Racing in Southeast Asia. Euromonitor.com. Accessed June 08, 2025. [https://www.euromonitor.com/article/why-athleisures-pulse-is-racing-in-southeast-asia]

Staff Reporter. (2023). Athleisure dominates fashion in Southeast Asia with 9.5% CAGR, driven by consumers' increased focus on their health and wellness. FashionatingWorld. Accessed June 08, 2025. [https://www.fashionatingworld.com/new1-2/athleisure-dominates-fashion-in-southeast-asia-with-9-5-cagr-driven-by-consumers-increased-focus-on-their-health-and-wellness]

Research and Markets. (2022). *Asia-Pacific (APAC) Sportswear (Clothing, Footwear and Accessories) Market Size, Channel and Segments Analytics, Brand Value and Forecast, 2020-2025*. Business Wire. Accessed June 08, 2025. [https://www.businesswire.com/news/home/20220316005607/en/Asia-Pacific-Sportswear-Clothing-Footwear-and-Accessories-Markets-2020-2021-2022-2025-Featuring-Nike-Adidas-Li-Ning-Anta-Puma-Xtep-ASICS-Alpen-361-Degrees-Lacoste---ResearchAndMarkets.com]

KrASIA. (2024). Chinese sportswear brands flood into Southeast Asia in search for growth. KrASIA. Accessed June 08, 2025. [https://kr-asia.com/chinese-sportswear-brands-flood-into-southeast-asia-in-search-for-growth]

TMO Group. (2024). (2024) Trends in Southeast Asia's Sports & Outdoor eCommerce Market. TMO Group. Accessed June 08, 2025. [https://www.tmogroup.asia/insights/southeast-asia-sports-ecommerce-market/]

Nicholas P. Brown and Helen Reid. (2025). *US tariffs on Vietnam would be a blow to Nike and other sportswear brands*. Reuters. Accessed June 08, 2025. [https://www.reuters.com/business/retail-consumer/us-tariffs-vietnam-would-be-blow-nike-other-sportswear-brands-2025-04-01/]

Reuters Staff. (2025). Shares in sportswear brands Nike, Adidas and Puma slide after tariffs hit Vietnam. Reuters. Accessed June 08, 2025. [https://www.reuters.com/business/retail-consumer/sporting-goods-makers-adidas-puma-slump-after-trump-announces-tariffs-2025-04-03/]

Reid, H., & Venugopal, A.. (2025). Shares in sportswear brands Nike, Adidas and Puma slide after tariffs hit Vietnam. Reuters. Accessed June 08, 2025. [https://www.reuters.com/business/retail-consumer/sporting-goods-makers-adidas-puma-slump-after-trump-announces-tariffs-2025-04-03/]

Reid, H., & Venugopal, A.. (2025). *Nike, Adidas sneaker prices surge in the US, triggered by tariffs on Vietnam and Indonesia*. Bestelwizard. Accessed June 08, 2025. [https://bestelwizard.com/article/nike-adidas-sneaker-prices-surge-in-the-us-triggered-by-tariffs-on-vietnam-and-indonesia]

Statista. (2025). Sneakers - Southeast Asia. Statista. Accessed June 08, 2025. [https://www.statista.com/outlook/cmo/footwear/sneakers/southeast-asia]

SGDtips. (2025). Nike February Sale: Extra 30% Off Sale Items with Promo Code. SGDtips. Accessed June 08, 2025. [https://gdtips.com/nike-february-sale-extra-30-off-sale-items-with-promo-code/]

Kaizenaire. (2025). Sports Promotions: Unleash Your Potential with Amazing Savings!. Kaizenaire. Accessed June 08, 2025. [https://kaizenaire.com/promos/sports-promotions-unleash-your-potential-with-amazing-savings/]

Kaizenaire. (2025). *PUMA Promotions: Sporty Looks, Exclusive Deals!*. Kaizenaire. Accessed June 08, 2025. [https://kaizenaire.com/promos/puma-promotions-sporty-looks-exclusive-deals/]

Adgully.asia. (2024). *PUMA announces BLACKPINK's Rosé as global brand ambassador*. Adgully.asia. Accessed June 08, 2025. [https://adgully.asia/date/20-06-2024]

mypromo.my. (2025). *Lazada 11.11 Sale Sportswear Offers*. mypromo.my. Accessed June 08, 2025. [https://mypromo.my/lazada-11-11-sale-sportswear-offers/]

PR Newswire APAC. (2020). *Nike And Lazada Partner To Serve More Consumers In Southeast Asia*. PR Newswire APAC. Accessed June 08, 2025. [https://en.prnasia.com/releases/apac/nike-and-lazada-partner-to-serve-more-consumers-in-southeast-asia-296906.shtml]

PUMA CATch up. (2023). *PUMA sponsors the inaugural Lazada Run across Southeast Asia*. PUMA CATch up. Accessed June 08, 2025. [https://www.puma-catchup.com/puma-sponsors-the-inaugural-lazada-run-across-southeast-asia/]

Lazada. (2025). Nike Official Store in Malaysia, Online Shop 02 2025. Lazada. Accessed June 08, 2025. [https://www.lazada.com.my/shop/nike]

KrASIA. (2024). Chinese sportswear brands flood into Southeast Asia in search for growth. KrASIA. Accessed June 08, 2025. [https://kr-asia.com/chinese-sportswear-brands-flood-into-southeast-asia-in-search-for-growth]

Euromonitor International. (2023). Why Athleisure's Pulse is Racing in Southeast Asia. Euromonitor.com. Accessed June 08, 2025. [https://www.euromonitor.com/article/why-athleisures-pulse-is-racing-in-southeast-asia]

Statista. (2025). Sports & Swimwear - Southeast Asia. Statista. Accessed June 08, 2025. [https://www.statista.com/outlook/cmo/apparel/men-s-apparel/sports-swimwear/southeast-asia]

TMO Group. (2024). Trends in Southeast Asia's Sports & Outdoor eCommerce Market. TMO Group. Accessed June 08, 2025. [https://www.tmogroup.asia/insights/southeast-asia-sports-ecommerce-market/]

Venuez.dk. (2024). Exploring Regional Preferences in Athletic Wear Designs. Venuez.dk. Accessed June 08, 2025. [https://www.venuez.dk/exploring-regional-preferences-in-athletic-wear-designs/]

PUMA Singapore. (n.d.). WOMEN - CNY SALE 2025 | PUMA.COM. PUMA Singapore. Accessed June 08, 2025. [https://g.puma.com/sg/en/puma/cny-sale-2025-for-women-1]

PUMA Malaysia. (n.d.). MEN - CNY SALE 2025 | PUMA.COM. PUMA Malaysia. Accessed June 08, 2025. [https://my.puma.com/my/en/puma/cny-sale-2025-for-men-2]

PUMA Indonesia. (n.d.). *MEN - CNY SALE 2025* | *PUMA.COM*. PUMA Indonesia. Accessed June 08, 2025. [https://id.puma.com/en/puma/cny-sale-2025-for-men]

Reuters. (2024). *Under Armour lifts profit forecast on cost savings, shares surge*. Reuters. Accessed June 08, 2025. [https://www.reuters.com/business/retail-consumer/under-armour-raises-annual-profit-forecast-cost-savings-plan-2024-11-07/]

Anindhitha Maniath. (2023). Why Athleisure's Pulse is Racing in Southeast Asia. Euromonitor International. Accessed June 08, 2025. [https://www.euromonitor.com/article/why-athleisures-pulse-is-racing-in-southeast-asia]

KrASIA. (2024). Chinese sportswear brands flood into Southeast Asia in search for growth. KrASIA. Accessed June 08, 2025. [https://kr-asia.com/chinese-sportswear-brands-flood-into-southeast-asia-in-search-for-growth]

TMO Group. (2024). (2024) Trends in Southeast Asia's Sports & Outdoor eCommerce Market. TMO Group. Accessed June 08, 2025. [https://www.tmogroup.asia/insights/southeast-asia-sports-ecommerce-market/]

Retail Asia. (2024). Korean culture drives Southeast Asia sportswear trends. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/videos/korean-culture-drives-southeast-asia-sportswear-trends]

330 Trading. (2024). 10 Ways Southeast Asian Manufacturing Reshapes Athleisure Pricing. 330 Trading. Accessed June 08, 2025. [https://www.330trading.com/blogs/10-ways-southeast-asian-manufacturing-reshapes-athleisure-pricing]

Anindhitha Maniath. (2022). Why Athleisure's Pulse is Racing in Southeast Asia. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/commentary/why-athleisures-pulse-racing-in-southeast-asia]

IMARC Group. (2023). Southeast Asia Athleisure Market to Grow at 6.56% CAGR by 2032. IMARC Group. Accessed June 08, 2025. [https://www.einpresswire.com/article/702579151/southeast-asia-athleisure-market-to-grow-at-6-56-cagr-by-2032-imarc-group]

Venuez.dk. (2023). Exploring Regional Preferences in Athletic Wear Designs. Venuez.dk. Accessed June 08, 2025. [https://www.venuez.dk/exploring-regional-preferences-in-athletic-wear-designs/]

Retail Asia. (2024). Korean culture drives Southeast Asia sportswear trends. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/videos/korean-culture-drives-southeast-asia-sportswear-trends]

Best Colorful Socks. (2023). *Sportswear Statistics 2025*. Best Colorful Socks. Accessed June 08, 2025. [https://bestcolorfulsocks.com/blogs/news/sportswear-statistics]

SGDtips. (2025). *Kickstart 2025 with Nike's Unbeatable January Sale: Up to 52% Off on Top Sneakers!*. SGDtips. Accessed June 08, 2025. [https://gdtips.com/kickstart-2025-with-nikes-unbeatable-january-sale-up-to-52-off-on-top-sneakers/]

SGDtips. (2025). Nike February Sale: Extra 30% Off Sale Items with Promo Code. SGDtips. Accessed June 08, 2025. [https://gdtips.com/nike-february-sale-extra-30-off-sale-items-with-promo-code/]

Kaizenaire. (2025). *PUMA Promotions: Sporty Looks, Exclusive Deals!*. Kaizenaire. Accessed June 08, 2025. [https://kaizenaire.com/promos/puma-promotions-sporty-looks-exclusive-deals/]

Retail Asia. (2024). PUMA South East Asia takes home a double win at Retail Asia Awards 2023 for E-commerce and Marketing Excellence. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/co-written-partner/event-news/puma-south-east-asia-takes-home-double-win-retail-asia-awards-2023-e-commerce-and-marketing-excellence]

Channel News Asia. (2025). Adidas sees soccer trend lasting into 2025. Channel News Asia. Accessed June 08, 2025. [https://www.channelnewsasia.com/sport/adidas-sees-soccer-trend-lasting-2025-4517156]

Syioknya. (2025). LINK Expo Sale (2-4 May 2025) – Up to 80% Off Adidas, Puma, Under Armour & More. Syioknya. Accessed June 08, 2025. [https://g.syioknya.com/promotion/22659-link-expo-sale-2-4-may-2025]

Numbeo. (2025). *Asia: Price Rankings by City of 1 Pair of Nike Running Shoes (Mid-Range) (Clothing And Shoes)*. Numbeo. Accessed June 08, 2025. [https://www.numbeo.com/cost-of-living/city_price_rankings?displayCurrency=USD&itemId=64®ion=142]

Numbeo. (2025). South-Eastern Asia: Price Rankings by City of 1 Summer Dress in a Chain Store (Zara, H&M, ...) (Clothing And Shoes). Numbeo. Accessed June 08, 2025. [https://www.numbeo.com/cost-of-living/city_price_rankings? displayCurrency=USD&itemId=62®ion=035]

IMARC Group. (2025). South East Asia Sportswear Market Report by Product (Shoes, Clothes), Distribution Channel (Online Stores, Retail Stores), End User (Women, Men, Kids), and Country 2025-2033. IMARC Group. Accessed June 08, 2025. [https://www.imarcgroup.com/south-east-asia-sportswear-market]

Statista. (2025). Apparel - Southeast Asia. Statista. Accessed June 08, 2025. [https://www.statista.com/outlook/cmo/apparel/southeast-asia]

Reuters. (2025). Shares in sportswear brands Nike, Adidas and Puma slide after tariffs hit Vietnam. Reuters. Accessed June 08, 2025. [https://www.reuters.com/business/retail-consumer/sporting-goods-makers-adidas-puma-slump-after-trump-announces-tariffs-2025-04-03/]

Retail Asia. (2025). Global sportswear industry faces softer growth in 2025. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/news/global-sportswear-industry-faces-softer-growth-in-2025]

KrAsia. (2025). Chinese sportswear brands flood into Southeast Asia in search for growth. KrAsia. Accessed June 08, 2025. [https://kr-asia.com/chinese-sportswear-brands-flood-into-southeast-asia-in-search-for-growth]

Retail Asia. (2023). *Athleisure market to grow 25% by 2025: GlobalData*. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/fashion/news/athleisure-market-grow-25-2025-globaldata]

Accio. (2025). The world's first AI sourcing engine - Accio. Accio. Accio. Accessed June 08, 2025. [https://www.accio.com/business/trending_adidas_shoes]

Reuters. (2025). Adidas confirms 2025 outlook but warns of U.S. tariff-driven cost increases. FashionNetwork Singapore. Accessed June 08, 2025. [https://g.fashionnetwork.com/news/Adidas-confirms-2025-outlook-but-warns-of-u-s-tariff-driven-cost-increases%2C1724696.html]

Teddy Cambosa. (2024). *JD.com expands global sales business to Malaysia, Thailand*. MARKETECH APAC. Accessed June 08, 2025. [https://marketech-apac.com/jd-com-expands-global-sales-business-to-malaysia-thailand/]

GummySearch. (n.d.). Best shoe discussed on Reddit. GummySearch. Accessed June 08, 2025. [https://gummysearch.com/tools/best-products/shoe/]

Crowd Pulse Reviews. (n.d.). *The Ultimate Guide to Athletic Sneakers*. Crowd Pulse Reviews. Accessed June 08, 2025. [https://crowdpulsereviews.com/posts/2025/01/17/the-ultimate-guide-to-athletic-sneakers/]

RFI Illumination. (n.d.). *Performance Reporting: How To Use Traffic Light Colours*. None. [https://www.rfillumination.com/news-performance-reporting-how-to-use-traffic-light-colours.html]

Lucid. (2025). How Color Impacts Investor Report Storytelling. None. [https://lucid.now/blog/how-color-impacts-investor-report-storytelling/]

Amwork. (n.d.). Unlocking the Power of Traffic Light Colors and RAG Ratings in Performance Dashboards. None. [https://amwork.com/blog/rag]

SEO Zen Lab. (2025). Nike Shoes, Clothing & Accessories: Keyword Search Trends in Southeast Asia: Indonesia, Philippines, Thailand, and Vietnam. SEO Zen Lab. Accessed June 08, 2025. [https://eo-zen.com/blog/brand-search-intelligence-series/nike-shoes-clothing-accessories-keyword-search-trends-in-southeast-asia/]

Semrush. (2025). puma.com Website Traffic, Ranking, Analytics [March 2025]. Semrush. Accessed June 08, 2025. [https://www.semrush.com/website/puma.com/overview/]

Semrush. (2025). nike.com Website Traffic, Ranking, Analytics [March 2025]. Semrush. Accessed June 08, 2025. [https://www.semrush.com/website/nike.com/overview/]

Channel News Asia. (2024). *Nike sees gold rush with summer Olympics driven website visits, sales*. Channel News Asia. Accessed June 08, 2025. [https://www.channelnewsasia.com/sport/nike-sees-gold-rush-summer-olympics-driven-website-visits-sales-4533496]

TMO Group. (2024). Sports and Outdoor (Southeast Asia Outlook August 2024). TMO Group. Accessed June 08, 2025. [https://www.tmogroup.asia/downloads/sports-and-outdoor-southeast-asia-outlook/]

Marc Bain. (2021). *Nike and Adidas are in a digital arms race*. Quartz. Accessed June 08, 2025. [https://qz.com/1982171/nike-and-adidas-are-in-a-digital-arms-race]

Andrew Stubbings. (2020). *Nike sees online sales surge*. Business Chief Asia. Accessed June 08, 2025. [https://businesschief.asia/digital-strategy/nike-sees-online-sales-surge]

Jaleen Ramos. (2024). *PUMA targets tech-savvy youngsters on TikTok*. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/fashion/exclusive/puma-targets-tech-savvy-youngsters-tiktok]

Cleverence. (2023). Why Retail Giants Like Nike and Adidas Invest in Digital Supply Chain Optimization. Cleverence. Accessed June 08, 2025. [https://www.cleverence.com/articles/business-blogs/why-retail-giants-like-nike-and-adidas-invest-in-digital-supply-chain-optimization/]

Statista. (n.d.). Fitness Trackers - Southeast Asia | Market Forecast. Statista. Accessed June 08, 2025. [https://www.statista.com/outlook/dmo/digital-health/digital-fitness-well-being/fitness-trackers/southeast-asia]

Fashionating World. (2023). Athleisure dominates fashion in Southeast Asia with 9.5% CAGR, driven by consumers' increased focus on their health and wellness. Fashionating World. Accessed June 08, 2025. [https://www.fashionatingworld.com/new1-2/athleisure-dominates-fashion-in-southeast-asia-with-9-5-cagr-driven-by-consumers-increased-focus-on-their-health-and-wellness]

330 Trading. (n.d.). Southeast Asia Fuels the Sustainable Portmanteau Athleisure Boom. 330 Trading. Accessed June 08, 2025. [https://www.330trading.com/blogs/southeast-asia-fuels-the-sustainable-portmanteau-athleisure-boom]

Tech Collective. (2024). 5 new fitness technology trends that are making waves in SEA - Tech Collective. Tech Collective. Accessed June 08, 2025. [https://echcollectivesea.com/2024/07/05/fitness-technology-trends-southeast-asia/]

Chris. (2025). *Confirmed: Adidas Outpaces Nike and Puma*. Footy Headlines. Accessed June 08, 2025. [https://www.footyheadlines.com/2025/01/football-sportswear-market-shift-adidas-soars-while-nike-and-puma-struggle.html]

Staff Reporter. (2025). Sports Brand Puma Reports Flat First-Quarter Sales, Maintains 2025 Outlook. Asharq Al-Awsat. Accessed June 08, 2025. [https://english.aawsat.com/fashion/5140685-sports-brand-puma-reports-flat-first-quarter-sales-maintains-2025-outlook]

Astute Analytica. (2025). *Athletic Footwear Market to Hit Valuation of US\$ 247.51 Billion by 2033*. GlobeNewswire. Accessed June 08, 2025. [https://rss.globenewswire.com/news-release/2025/02/18/3028115/0/en/Athletic-Footwear-Market-to-Hit-Valuation-of-US-247-51-Billion-by-2033-Astute-Analytica.html]

Mordor Intelligence. (2025). *Asia-Pacific Athletic Footwear Market - Share, Brands & Industry Analysis*. Mordor Intelligence. Accessed June 08, 2025. [https://www.mordorintelligence.com/industry-reports/asia-pacific-athletic-footwear-market]

FasterCapital. (n.d.). Exploring Statistical Analysis In Market Research. FasterCapital. Accessed June 08, 2025. [https://fastercapital.com/topics/exploring-statistical-analysis-in-market-research.html]

Ben Stroup. (2024). Evaluate Your Revenue Strategy with This Data-Driven Approach. The Velocity Factor. Accessed June 08, 2025. [https://www.thevelocityfactor.com/p/evaluate-your-revenue-strategy-with]

Growett. (n.d.). *How to conduct analytics performance evaluation*. Growett. Accessed June 08, 2025. [https://growett.com/blogs/How-to-conduct-analytics-performance-evaluation.html]

PMC. (n.d.). An Evaluation of the Operational Performance and Profitability of the U.S. Airlines. PMC. Accessed June 08, 2025. [https://mc.ncbi.nlm.nih.gov/articles/PMC8335716/]

Growett. (n.d.). 5 Best data visualization techniques for revenue analysis. Growett. Accessed June 08, 2025. [https://growett.com/blogs/5-Best-data-visualization-techniques-for-revenue-analysis.html]

Kashgain. (2025). Top 10 Sports Wear Brands Globally For 2025. Kashgain. Accessed June 08, 2025. [https://kashgain.net/blog/top-10-sports-wear-brands-globally/]

GlobeNewswire. (2025). Athletic Footwear Market to Hit Valuation of US\$ 247.51 Billion by 2033. GlobeNewswire. Accessed June 08, 2025. [https://rss.globenewswire.com/news-release/2025/02/18/3028115/0/en/Athletic-Footwear-Market-to-Hit-Valuation-of-US-247-51-Billion-by-2033-Astute-Analytica.html]

Statista. (2025). *Footwear revenue of Nike, adidas & Puma 2010-2024*. Statista. Accessed June 08, 2025. [https://www.statista.com/statistics/278834/revenue-nike-adidas-puma-footwear-segment/]

Retail Asia. (2023). PUMA South East Asia takes home a double win at Retail Asia Awards 2023 for E-commerce and Marketing Excellence. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/co-written-partner/event-news/puma-south-east-asia-takes-home-double-win-retail-asia-awards-2023-e-commerce-and-marketing-excellence]

Reuters. (2025). Shares in sportswear brands Nike, Adidas and Puma slide after tariffs hit Vietnam. Reuters. Accessed June 08, 2025. [https://www.reuters.com/business/retail-consumer/sporting-goods-makers-adidas-puma-slump-after-trump-announces-tariffs-2025-04-03/]

Retail Asia. (2025). Global sportswear industry faces softer growth in 2025. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/news/global-sportswear-industry-faces-softer-growth-in-2025]

KrASIA. (2025). Chinese sportswear brands flood into Southeast Asia in search for growth. KrASIA. Accessed June 08, 2025. [https://kr-asia.com/chinese-sportswear-brands-flood-into-southeast-asia-in-search-for-growth]

Wikipedia. (2025). 2025 in Philippine sports. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/2025_in_Philippine_sports]

Lucidchart. (n.d.). Data Visualization Best Practices. Lucidchart Blog. Accessed June 08, 2025. [https://www.lucidchart.com/blog/data-visualization-best-practices]

PLANEKS. (n.d.). 10 BI Dashboard Best Practices for Effective Data Visualization. PLANEKS. Accessed June 08, 2025. [https://www.planeks.net/bi-dashboard-best-practices/]

Reach Reporting. (n.d.). *Data Visualization Best Practices*. Reach Reporting. Accessed June 08, 2025. [https://reachreporting.com/blog/data-visualization-best-practices]

growett. (n.d.). 5 Data Visualization Techniques for Effective Competitive Analysis. growett. Accessed June 08, 2025. [https://growett.com/blogs/5-Data-Visualization-Techniques-for-Effective-Competitive-Analysis.html]

Statista. (n.d.). *Footwear revenue of Nike, adidas & Puma 2010-2024*| *Statista*. Statista. [https://www.statista.com/statistics/278834/revenue-nike-adidas-puma-footwear-segment/]

KrASIA. (n.d.). Chinese sportswear brands flood into Southeast Asia in search for growth. KrASIA. [https://kr-asia.com/chinese-sportswear-brands-flood-into-southeast-asia-in-search-for-growth]

Reuters. (n.d.). *US tariffs on Vietnam would be a blow to Nike and other sportswear brands*. Reuters. [https://www.reuters.com/business/retail-consumer/us-tariffs-vietnam-would-be-blow-nike-other-sportswear-brands-2025-04-01/]

Retail Asia. (n.d.). *E-commerce market to reach over \$20t by 2025*. Retail Asia. [https://retailasia.com/e-commerce/news/e-commerce-market-reach-over-20t-2025]

Wikipedia. (n.d.). Google Analytics. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/Google_Analytics]

Wikipedia. (n.d.). Similarweb. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/Similarweb]

SEMrush Blog. (n.d.). 9 Best Website Traffic Analysis Tools for 2025 (Features & Pricing). SEMrush Blog. Accessed June 08, 2025. [https://www.semrush.com/blog/website-traffic-analysis-tools/]

Ahrefs Blog. (n.d.). 8 Best Traffic Analysis Tools. Ahrefs Blog. Accessed June 08, 2025. [https://ahrefs.com/blog/traffic-analysis-tools/]

Pipelineroad Blog. (n.d.). 7 recommended tools for tracking website metrics. Pipelineroad Blog. Accessed June 08, 2025. [https://www.pipelineroad.com/blog/website-tracking-tools]

Wikipedia. (n.d.). *Matomo (software)*. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/Matomo_%28software%29]

Wikipedia. (n.d.). StatCounter. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/StatCounter]

Wikipedia. (n.d.). AWStats. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/AWStats]

Fit Small Business. (n.d.). *How to Check Website Traffic (9 Best Free or Cheap Tools)*. Fit Small Business. Accessed June 08, 2025. [https://fitsmallbusiness.com/how-to-check-website-traffic/]

MarketScreener. (2025). *PUMA*: 2025 Q1 Fact Sheet. MarketScreener. Accessed June 08, 2025. [https://www.marketscreener.com/quote/stock/PUMA-SE-436505/news/PUMA-2025-Q1-Fact-Sheet-49870201/]

MarketScreener. (2025). Nike: Q2FY25 Financial Schedules & Key Financial Metrics. MarketScreener. Accessed June 08, 2025. [https://www.marketscreener.com/quote/stock/NIKE-INC-13739/news/Nike-Q2FY25-Financial-Schedules-Key-Financial-Metrics-48630510/]

Reuters. (2025). Shares in sportswear brands Nike, Adidas and Puma slide after tariffs hit Vietnam. Reuters. Accessed June 08, 2025. [https://www.reuters.com/business/retail-consumer/sporting-goods-makers-adidas-puma-slump-after-trump-announces-tariffs-2025-04-03/]

Hardjono, B., Teng, C. Y., & Amirtrianti, V.. (2024). Evaluating the Influence of the Sportswear Brand Personality on Generation Y's Customer Preference in Malaysia. International Journal of Advances in Social and Economics. Accessed June 08, 2025. [https://ijase.saintispub.com/ijase/article/view/115/0]

Chongkolrattanaporn, T., & Thai-Eiad, W.. (2024). *Visual Merchandising in Sportswear Retail*. Communication and Media in Asia Pacific. Accessed June 08, 2025. [https://ooi.tci-thaijo.org/index.php/CMAP/article/view/163802]

Yang, H., & Kim, Y.. (2024). Southeast Asian Consumer Acceptance of 3D Virtual Fitting Technologies in Cross-Border Online Shopping. Fashion and Textiles. Accessed June 08, 2025. [https://fashionandtextiles.springeropen.com/articles/10.1186/s40691-024-00372-0]

Author not specified. (2024). A Systematic Review of Sustainable Sportswear Consumption in Indonesia: Trend and Future Direction. ResearchGate. Accessed June 08, 2025. [https://www.researchgate.net/publication/387333591_A_SYSTEMATIC_REVIEW_OF_SUSTAINABLE_SPORTWEAR_CONSUMPTION_IN_INDONESIA_TREND_AND_FUTURE_DIRECTION.

Ahmad, K., Islam, R., & Ahmed, S. (2024). Factors Influencing Brand Equity of Sportswear Brands Among Young Adults in Malaysia. Journal of Marketing and Information Systems. Accessed June 08, 2025. [https://readersinsight.net/JMIS/article/view/1451]

Statista. (2025). Sneakers - Southeast Asia. Statista. Accessed June 08, 2025. [https://www.statista.com/outlook/cmo/footwear/sneakers/southeast-asia]

Euromonitor International. (2025). *Nike Inc in Apparel and Footwear*. Euromonitor. Accessed June 08, 2025. [https://lp.euromonitor.com/nike-inc-in-apparel-and-footwear/report]

IFC Markets. (2025). *Adidas vs Nike: Who's Winning*. IFCM. Accessed June 08, 2025. [https://www.ifcmarkets.com/en/tradingnews/stocks/ads/adidas-vs-nike-who-s-winning-2025-03-03]

GlobeNewswire. (2025). Athletic Footwear Market to Hit Valuation of US\$ 247.51 Billion by 2033. GlobeNewswire. Accessed June 08, 2025. [https://rss.globenewswire.com/news-release/2025/02/18/3028115/0/en/Athletic-Footwear-Market-to-Hit-Valuation-of-US-247-51-Billion-by-2033-Astute-Analytica.html]

KrASIA. (2025). Chinese sportswear brands flood into Southeast Asia in search for growth. KrASIA. Accessed June 08, 2025. [https://kr-asia.com/chinese-sportswear-brands-flood-into-southeast-asia-in-search-for-growth]

Retail Asia. (2025). *E-commerce market to reach over \$20t by 2025*. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/e-commerce/news/e-commerce-market-reach-over-20t-2025]

Anindhitha Maniath. (2023). Why Athleisure's Pulse is Racing in Southeast Asia. Euromonitor International. Accessed June 08, 2025. [https://www.euromonitor.com/article/why-athleisures-pulse-is-racing-in-southeast-asia]

Retail Asia. (2024). Korean culture drives Southeast Asia sportswear trends. Retail Asia. Accessed June 08, 2025. [https://retailasia.com/videos/korean-culture-drives-southeast-asia-sportswear-trends]

PONGO. (2024). 5 Key Trends Shaping Southeast Asia's Outdoor Sports Market by 2025. PONGO. Accessed June 08, 2025. [https://www.pongoshare.com/southeast-asia-outdoor-sports-trends/]

IMARC Group. (2024). South East Asia Sportswear Market Report by Product (Shoes, Clothes), Distribution Channel (Online Stores, Retail Stores), End User (Women, Men, Kids), and Country 2025-2033. IMARC Group. Accessed June 08, 2025. [https://www.imarcgroup.com/south-east-asia-sportswear-market]

Best Colorful Socks. (2025). *Sportswear Statistics 2025*. Best Colorful Socks. Accessed June 08, 2025. [https://bestcolorfulsocks.com/blogs/news/sportswear-statistics]

Creately. (n.d.). What is a Competitor Analysis Framework: Complete Guide with Templates. Creately. Accessed June 08, 2025. [https://creately.com/guides/competitor-analysis-framework/]

zimt. (n.d.). 10 Frameworks for Analyzing Your B2B Competition. zimt. Accessed June 08, 2025. [https://www.zimt.ai/blog/10-frameworks-for-analyzing-your-b2b-competition]

Competico. (n.d.). 5 Competitive Analysis Frameworks Explained with Visuals. Competico. Accessed June 08, 2025. [https://competico.com/competitive-analysis-frameworks/]

Upsilon IT. (n.d.). Which Competitor Analysis Framework Is Best?. Upsilon IT. Accessed June 08, 2025. [https://www.upsilonit.com/blog/how-to-do-competitive-landscape-analysis-best-frameworks]

Privacy Ninja. (n.d.). *7 Competitor analysis frameworks: Keeping an eye on your competition*. Privacy Ninja. Accessed June 08, 2025. [https://www.privacy.com.sg/resources/competitor-analysis-framework/]

Researchers.me. (n.d.). 6 Types of Competitor Analysis Frameworks To Master. Researchers.me. Accessed June 08, 2025. [https://www.researchers.me/blog/6-types-of-competitor-analysis-frameworks-to-master/]

LinkedIn. (n.d.). How to Use Competitive Analysis Tools for Sales Execution. LinkedIn. Accessed June 08, 2025. [https://www.linkedin.com/advice/1/what-some-tools-frameworks-you-use-competitive]

The Strategy Story. (n.d.). Nike Competitor Analysis. None. [https://estrategystory.com/blog/nike-competitor-analysis/]

Reuters. (2024). *As Nike struggles, Adidas must surf Samba wave with caution*. None. [https://www.reuters.com/business/retail-consumer/nike-struggles-adidas-must-surf-samba-wave-with-caution-2024-10-08/]

Reuters. (2024). *Puma hones focus on speed in Olympic battle with Adidas and Nike*. None. [https://www.reuters.com/business/retail-consumer/puma-hones-focus-speed-olympic-battle-with-adidas-nike-2024-04-10/]

Fashinza. (n.d.). Comparative SWOT Analysis of Adidas, Nike, and Puma. None. [https://fashinza.com/brands-and-retail/omnichannel/comparative-swot-analysis-of-adidas-nike-and-puma/]

Tri Duc. (2023). Vietnam remains biggest manufacturer of Nike, second for Adidas, Puma. The Investor. Accessed June 08, 2025. [https://einvestor.vn/vietnam-remains-biggest-manufacturer-of-nike-second-for-adidas-puma-d4346.html]

Statista. (2023). *Footwear revenue of Nike, adidas & Puma 2010-2024*. Statista. Accessed June 08, 2025. [https://www.statista.com/statistics/278834/revenue-nike-adidas-puma-footwear-segment/]

KrASIA. (2024). Chinese sportswear brands flood into Southeast Asia in search for growth. KrASIA. Accessed June 08, 2025. [https://kr-asia.com/chinese-sportswear-brands-flood-into-southeast-asia-in-search-for-growth]

Retail in Asia. (2024). *Puma sales outshine Under Armour in Asia Pacific thanks to continued China growth*. Retail in Asia. Accessed June 08, 2025. [https://retailinasia.com/puma-sales-outshine-under-armour-in-asia-pacific-thanks-to-continued-china-growth/]

StartupModelHub.com. (n.d.). *KPIs for Optimizing Shoe Store Performance*. StartupModelHub.com. Accessed June 08, 2025. [https://artupmodelhub.com/blogs/kpis/shoe-store]

Finance City Center. (n.d.). 7 Key Performance Indicators for Footwear Companies. Finance City Center. Accessed June 08, 2025. [https://financecitycenter.com/7-key-performance-indicators-for-footwear-companies/]

Zupyak. (n.d.). *Staying Ahead: Top KPIs for Apparel/Footwear Wholesalers and Ecommerce Retailers*. Zupyak. Accessed June 08, 2025. [https://www.zupyak.com/p/3876464/t/staying-ahead-top-kpis-for-apparel-footwear-wholesalers-and-ecommerce-retailers]

TAG Samurai. (n.d.). *Apparel, Footwear & Accessories KPIs*. TAG Samurai. Accessed June 08, 2025. [https://www.tagsamurai.com/apparel-footwear-accessories-kpis/]

NetSuite. (n.d.). *Brainyard - Apparel, Footwear & Accessories KPIs*. NetSuite. Accessed June 08, 2025. [https://www.netsuite.com/portal/resource/articles/inventory-management/apparel-footwear.shtml]

BPLAN. (n.d.). Boost Your Online Fashion Business: Top 7 KPIs to Track Success!. BPLAN. Accessed June 08, 2025. [https://bplaner.com/blogs/kpi-metrics/online-clothing-store-kpi-metrics]

Inbound281. (n.d.). *The Power of Competitor Analysis: How to Drive Success in Marketing*. Inbound281. Accessed June 08, 2025. [https://web.inbound281.com/blog/the-power-of-competitor-analysis-how-to-drive-success-in-marketing]

FasterCapital. (n.d.). Competitor analysis dashboard: How to Create a Competitor Analysis Dashboard and Track Your Key Metrics. FasterCapital. Accessed June 08, 2025. [https://fastercapital.com/content/Competitor-analysis-dashboard--How-to-Create-a-Competitor-Analysis-Dashboard-and-Track-Your-Key-Metrics.html]

Venngage. (n.d.). *Competitive Analysis: 18 Downloadable Templates & Examples*. Venngage. Accessed June 08, 2025. [https://venngage.com/blog/competitor-analysis-template/]

Mobile2b. (n.d.). *Competitor Analysis Report Templates*. Mobile2b. Accessed June 08, 2025. [https://www.mobile2b.com/checklist-templates/customer-management/competitor-analysis-report-templates]

Sensormatic. (2019). Best Practices of Using Real-Time Traffic Reporting – Crate and Barrel. Sensormatic. Accessed June 08, 2025. [https://www.sensormatic.com/resources/cs/2019/crate-and-barrel]

Wittenbach. (2023). Four Ways to Monitor Customer Traffic Effectively. NVR Systems. Accessed June 08, 2025. [https://wittenbach.com/four-ways-to-monitor-customer-traffic-effectively/]

Wikipedia contributors. (2023). *Mobile location analytics*. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/Mobile_location_analytics]

FasterCapital. (2023). *Traffic Data Collection And Analysis*. FasterCapital. Accessed June 08, 2025. [https://fastercapital.com/topics/traffic-data-collection-and-analysis.html]

Center.ai. (2023). How to Measure Foot Traffic Data: Techniques, Tools, and Insights. Center.ai. Accessed June 08, 2025. [https://center.ai/blog/how-to-measure-foot-traffic-data]

Wikipedia contributors. (2023). *Floating car data*. Wikipedia. Accessed June 08, 2025. [https://en.wikipedia.org/wiki/Floating_car_data]

Affine. (2023). In-Store Traffic Analytics: Retail Sensing with Intelligent Object Detection. Medium. Accessed June 08, 2025. [https://affine.medium.com/in-store-traffic-analytics-retail-sensing-with-intelligent-object-detection-51f7aea13a1a]

Dataconomy. (2022). *The Evolution Of Foot Traffic Data Collection Methods*. Dataconomy. Accessed June 08, 2025. [https://dataconomy.com/2022/01/27/evolution-foot-traffic-data-collection/]

AlphaMap. (2023). Retail Foot Traffic Analysis: A Comprehensive Guide. AlphaMap. Accessed June 08, 2025. [https://www.alphamap.com/blog/retail-foot-traffic-analysis-a-comprehensive-guide]

Placer.ai. (2023). Foot Traffic Data & Analytics - A Step-By-Step Guide. Placer.ai. Accessed June 08, 2025. [https://www.placer.ai/foot-traffic-analytics]

Reuters. (2024). *Puma CEO sees better holiday trading after Q3 sales miss expectations*. Reuters. Accessed June 08, 2025. [https://www.reuters.com/business/retail-consumer/puma-reports-q3-sales-below-expectations-2024-11-06/]

Financial Times. (2025). Sports shoes' supply chain is pain point in Trump's tariff war. Financial Times. Accessed June 08, 2025. [https://www.ft.com/content/c6fee2b2-5860-40ae-a2de-813f5898dc86]

KrASIA. (2025). Chinese sportswear brands flood into Southeast Asia in search for growth. KrASIA. Accessed June 08, 2025. [https://kr-asia.com/chinese-sportswear-brands-flood-into-southeast-asia-in-search-for-growth]

Storyboard18. (2025). *How Puma beat Nike, Adidas, and Reebok to top the revenues charts*. Storyboard18. Accessed June 08, 2025. [https://www.storyboard18.com/quantum-brief/how-puma-beat-nike-adidas-and-reebok-to-top-the-revenues-charts-7099.htm]

Moneycontrol. (2022). How Puma scored over Nike, Adidas in the Indian market. Moneycontrol. Accessed June 08, 2025. [https://www.moneycontrol.com/news/business/companies/how-puma-scored-over-nike-adidas-in-the-indian-market-8239981.html]

SportyFusion. (2025). How Nike and Adidas Are Competing in the Asian Market. SportyFusion. Accessed June 08, 2025. [https://www.sportyfusion.com/how-nike-and-adidas-are-competing-in-the-asian-market.html]

ABITA LLC & MARKETING JAPAN. (2025). *Nike in Thailand: Its Innovation and Success from an Insane Perspective*. ABITA LLC & MARKETING JAPAN. Accessed June 08, 2025. [https://lxmarketing.com/news/en/world-marketing-diary-240911074525/]

Fashinza. (2025). *Comparative SWOT Analysis of Adidas, Nike, and Puma*. Fashinza. Accessed June 08, 2025. [https://fashinza.com/brands-and-retail/omnichannel/comparative-swot-analysis-of-adidas-nike-and-puma/]

Footy Headlines. (2025). *Confirmed: Adidas Outpaces Nike and Puma*. Footy Headlines. Accessed June 08, 2025. [https://www.footyheadlines.com/2025/01/football-sportswear-market-shift-adidas-soars-while-nike-and-puma-struggle.html]

Sport for Business. (2025). *The Sports Economy - The Sportswear Giants*. Sport for Business. Accessed June 08, 2025. [https://ortforbusiness.com/the-sports-economy-the-sportswear-giants/]

Jamil, K., Alloubani, B., Abdulsalam, F., Al Meri, N., & Islam, S.. (2023). *A Decade of Competition: A Financial Analysis of Adidas vs. Nike*. ResearchGate. Accessed June 08, 2025. [https://www.researchgate.net/publication/384675907_A_Decade_of_Competition_A_Financial_Analysis_of_Adidas_vs_Nike]

ResearchGate. (2023). Analysis of Nike's Performance Based on Its Financial Accounts and Ratios. ResearchGate. Accessed June 08, 2025. [https://www.researchgate.net/publication/370037978_Analysis_of_Nikes_Performance_Based_on_Its_Financial_Accounts_and_Ratios]

Sahu, Y.. (2025). *The Global Sports Apparel Industry: Competitive Strategies of Top Players*. ResearchGate. Accessed June 08, 2025. [https://www.researchgate.net/publication/

 $388450201_The_global_sports_apparel_industry_is_highly_competitive_with_top_players_like_Nike_Adidas_Puma_Under_Armour_and_Luckets$

ResearchGate. (2023). A Financial Analysis and Valuation on Nike, Inc.. ResearchGate. Accessed June 08, 2025. [https://www.researchgate.net/publication/381524948_A_Financial_Analysis_and_Valuation_on_Nike_Inc]

ResearchGate. (2023). *The Financial Performance Analysis of Adidas*. ResearchGate. Accessed June 08, 2025. [https://www.researchgate.net/publication/373897056_The_Financial_Performance_Analysis_of_Adidas]

ResearchGate. (2024). *Analysis of Sports Brand Positioning Based on Consumer Perceptions*. ResearchGate. Accessed June 08, 2025. [https://www.researchgate.net/publication/390793450_Analysis_of_Sports_Brand_Positioning_Based_on_Consumer_Perceptions]

ResearchGate. (2023). *Marketing Strategy Analysis and Evaluation for Adidas*. ResearchGate. Accessed June 08, 2025. [https://www.researchgate.net/publication/369428281_Marketing_Strategy_Analysis_and_Evaluation_for_the_Adidas]

Tetere, M.. (2016). Mobile Marketing: Brand Performance and Implications on Brand Identity – A Case Study of Adidas, Nike, and Puma. Academia.edu. Accessed June 08, 2025. [https://www.academia.edu/28642498/MOBILE_MARKETING_BRAND_PERFORMANCE_AND_IMPLICATIONS_ON_BRAND_IDENTITY_A_CASE_STUDY_OF_ADIDAS_NIKE_A

Academia.edu. (2015). A Comparative Analysis of Strategies and Business Models of Nike, Inc. and Adidas Group. Academia.edu. Accessed

June 08, 2025. [https://www.academia.edu/83651541/

 $A_Comparative_Analysis_of_Strategies_and_Business_Models_of_Nike_Inc_and_Adidas_Group_with_special_reference_to_Competitive_Adidas_Group_witn_Special_reference_to_Competitive_Adidas_Group_Group_Group_witn_Spe$

SlideShare. (2017). Comparative Analysis of Brand Performance and Financial Gains: A Case Study of Nike, Adidas, and Puma. SlideShare. Accessed June 08, 2025. [https://www.slideshare.net/slideshow/comparative-analysis-of-brand-performance-and-financial-gains-a-case-study-of-nike-adidas-and-puma/70809483]

Desklib. (2021). Financial Analysis Report: Puma plc and Adidas plc Comparison. Desklib. Accessed June 08, 2025. [https://desklib.com/study-documents/accounting-financial-analysis-29/]

Financial Times. (2025). *Puma shares tumble 23% as group blames trade disputes for sales slowdown*. Financial Times. Accessed June 08, 2025. [https://www.ft.com/content/81cbc598-17d8-4c9e-bef5-de481c08e487]

Reuters. (2025). *Puma to cut 500 jobs worldwide in cost-cutting programme*. Reuters. Accessed June 08, 2025. [https://www.reuters.com/business/retail-consumer/puma-cut-500-jobs-worldwide-2025-03-12/]

Ainvest. (2025). Puma and Adidas Share Price Performance Gap Gets Even Wider. Ainvest. Accessed June 08, 2025. [https://www.ainvest.com/news/puma-adidas-share-price-performance-gap-wider-2501-19/]

Statista. (2025). *Footwear revenue of Nike, adidas & Puma 2010-2024*. Statista. Accessed June 08, 2025. [https://www.statista.com/statistics/278834/revenue-nike-adidas-puma-footwear-segment/]