hr_decision_tree_using_python_package

June 6, 2018

0.1 In this exercise, we will use the HR dataset and understand the following:

- 1. Building the Decision Tree model
- 2. Intrepret the decision tree business rules
- 3. Validate the outcome of the model on test set
- 4. Report precision, recall, F-score on test set

Some advantages of decision trees are:

- 1. Simple to understand and to interpret. Trees can be visualised.
- 2. Requires little data preparation. Other techniques often require data normalisation, dummy variables need to be created and blank values to be removed. Note however that the sklearn decision tree module does not support missing values.
- 3. Able to handle both numerical and categorical data. Other techniques are usually specialised in analysing datasets that have only one type of variable. See algorithms for more information.
- 4. Uses a white box model. If a given situation is observable in a model, the explanation for the condition is easily explained by boolean logic.

The disadvantages of decision trees include:

- 1. Decision-tree learners can create over-complex trees that do not generalise the data well. This is called overfitting. Mechanisms such as pruning (not currently supported), setting the minimum number of samples required at a leaf node or setting the maximum depth of the tree are necessary to avoid this problem.
- 2. Decision trees can be unstable because small variations in the data might result in a completely different tree being generated. This problem is mitigated by using decision trees within an ensemble.
- 3. Decision tree learners create biased trees if some classes dominate. It is therefore recommended to balance the dataset prior to fitting with the decision tree.

1 Code starts here

To know the environment with the python kernal

We are going to use below mentioned libraries for **data import**, **processing and visulization**. As we progress, we will use other specific libraries for model building and evaluation.

```
In [2]: import pandas as pd
    import numpy as np
    import seaborn as sn # visualization library based on matplotlib
    import matplotlib.pylab as plt
    import graphviz

#the output of plotting commands is displayed inline within frontends like in Jupyter
%matplotlib inline
```

1.1 Data Import and Manipulation

1.1.1 1. Importing a data set

Give the correct path to the data

2

F.2.

modify the ast_note_interactivity kernel option to see the value of multiple statements at once.

```
In [3]: from IPython.core.interactiveshell import InteractiveShell
        InteractiveShell.ast_node_interactivity = "all"
In [4]: #raw.data <- read.csv("/Users/Rahul/Documents/Datasets/IMB533 HR Data No Missing Value
                              header = TRUE, sep = ", ", na.strings = c("", " ", "NA"))
        raw_df = pd.read_csv( "/Users/Rahul/Documents/Datasets/IMB533_HR_Data_No_Missing_Value
                                 sep = ',', na_values = ['', ' '])
        raw_df.columns = raw_df.columns.str.lower().str.replace(' ', '_')
        raw_df.head()
Out[4]:
           slno
                 candidate_ref doj_extended
                                             duration_to_accept_offer notice_period \
        0
              1
                       2110407
                                         Yes
                                                                     14
                                                                                    30
        1
              2
                       2112635
                                          No
                                                                     18
                                                                                    30
              3
                                                                      3
                       2112838
                                          No
                                                                                    45
        3
              4
                       2115021
                                          No
                                                                     26
                                                                                    30
        4
                       2115125
                                         Yes
                                                                                   120
          offered_band pecent_hike_expected_in_ctc percent_hike_offered_in_ctc \
                                              -20.79
        0
                                                                             13.16
                    E2
                                               50.00
                                                                            320.00
        1
```

42.84

42.84

```
3
             E2
                                         42.84
                                                                         42.84
4
             E2
                                         42.59
                                                                         42.59
   percent_difference_ctc joining_bonus candidate_relocate_actual
                                                                         gender
0
                      42.86
                                                                         Female
                                                                     No
1
                     180.00
                                                                           Male
                                        No
                                                                     No
2
                                                                           Male
                       0.00
                                        No
                                                                     No
3
                       0.00
                                        No
                                                                     No
                                                                           Male
4
                       0.00
                                        No
                                                                           Male
                                                                    Yes
    candidate_source
                      rex_in_yrs
                                       lob location
                                                       age
                                                            status
0
                                       ERS
               Agency
                                  7
                                               Noida
                                                        34
                                                            Joined
1
   Employee Referral
                                    INFRA
                                  8
                                            Chennai
                                                        34
                                                            Joined
2
               Agency
                                     INFRA
                                               Noida
                                                            Joined
                                  4
3
   Employee Referral
                                  4
                                     INFRA
                                               Noida
                                                        34
                                                            Joined
   Employee Referral
                                     INFRA
                                               Noida
                                                            Joined
```

In [5]: #?pd.read_csv

Dropping SLNo and Candidate.Ref as these will not be used for any analysis or model building. To know about all the possible operations which can be performed on pandas dataframe: https://pandas.pydata.org/pandas-docs/stable/generated/pandas.DataFrame.html

```
In [6]: #?raw_df.drop()
In [7]: if set(['slno','candidate_ref']).issubset(raw_df.columns):
             raw_df.drop(['slno','candidate_ref'],axis=1, inplace=True)
        raw_df.head()
Out [7]:
                          duration_to_accept_offer
                                                      notice_period offered_band
          doj_extended
        0
                    Yes
                                                  14
                                                                  30
                                                                                F.2.
        1
                     No
                                                  18
                                                                  30
                                                                                F.2.
        2
                     No
                                                   3
                                                                  45
                                                                                F.2
        3
                     No
                                                  26
                                                                  30
                                                                                E2
        4
                                                                                E2
                    Yes
                                                   1
                                                                 120
                                          percent_hike_offered_in_ctc
            pecent_hike_expected_in_ctc
        0
                                   -20.79
                                                                   13.16
                                    50.00
                                                                  320.00
        1
        2
                                    42.84
                                                                   42.84
        3
                                    42.84
                                                                   42.84
        4
                                    42.59
                                                                   42.59
            percent_difference_ctc joining_bonus candidate_relocate_actual
                                                                                 gender
        0
                              42.86
                                                                                 Female
                                                 No
                                                                             No
        1
                             180.00
                                                 No
                                                                             No
                                                                                    Male
        2
                               0.00
                                                 Nο
                                                                                    Male
                                                                             Nο
        3
                               0.00
                                                 Nο
                                                                                    Male
                                                                             No
```

```
4
                              0.00
                                                                        Yes
                                              No
                                                                               Male
            candidate_source rex_in_yrs
                                             lob location
                                                            age
                                                                 status
        0
                                        7
                                             ERS
                                                             34
                      Agency
                                                    Noida
                                                                 Joined
        1
           Employee Referral
                                        8 INFRA
                                                  Chennai
                                                             34
                                                                 Joined
        2
                                        4 INFRA
                                                             27
                      Agency
                                                    Noida
                                                                 Joined
        3
          Employee Referral
                                        4
                                          INFRA
                                                    Noida
                                                             34 Joined
           Employee Referral
                                          INFRA
                                                    Noida
                                                             34 Joined
1.1.2 2. Structure of the dataset
In [8]: raw_df.info()
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 8995 entries, 0 to 8994
Data columns (total 16 columns):
doj_extended
                                8995 non-null object
duration_to_accept_offer
                                8995 non-null int64
notice_period
                                8995 non-null int64
                                8995 non-null object
offered_band
pecent_hike_expected_in_ctc
                                8995 non-null float64
                                8995 non-null float64
percent_hike_offered_in_ctc
percent_difference_ctc
                                8995 non-null float64
joining_bonus
                                8995 non-null object
candidate_relocate_actual
                                8995 non-null object
                                8995 non-null object
                                8995 non-null object
candidate_source
                                8995 non-null int64
rex_in_yrs
                                8995 non-null object
                                8995 non-null object
location
                                8995 non-null int64
                                8995 non-null object
dtypes: float64(3), int64(4), object(9)
memory usage: 1.1+ MB
In [9]: raw_df.status.value_counts()
        raw_df.describe(include='all').transpose()
Out[9]: Joined
                      7313
        Not Joined
                      1682
        Name: status, dtype: int64
Out [9]:
                                     count unique
                                                        top
                                                            freq
                                                                      mean
                                                                                 std \
                                                             4788
        doj_extended
                                      8995
                                                2
                                                        No
                                                                       NaN
                                                                                 NaN
        duration_to_accept_offer
                                      8995
                                              NaN
                                                        NaN
                                                              NaN
                                                                   21.4345 25.8116
        notice_period
                                      8995
                                              NaN
                                                        NaN
                                                             NaN
                                                                   39.2918
                                                                            22.2202
        offered_band
                                      8995
                                                4
                                                        F.1
                                                            5568
                                                                       NaN
```

gender

lob

age

status

NaN

NaN

NaN

8995

pecent_hike_expected_in_ctc

NaN

29.789

43.8648

. 1 . 1	0005	37 37	3.7		N 40 6574	00 0044
percent_hike_offered_in_ctc	8995	NaN		aN Na		
percent_difference_ctc	8995	NaN		aN Na		
joining_bonus	8995	2		No 857		NaN
candidate_relocate_actual	8995	2		No 770		NaN
gender	8995	2	Ma	le 744		NaN
candidate_source	8995	3	Dire	ct 480	1 NaN	NaN
rex_in_yrs	8995	NaN	N	aN Na	N 4.23902	2.54757
lob	8995	9	INF	RA 285	O NaN	NaN
location	8995	11	Chenn	ai 315	O NaN	NaN
age	8995	NaN	N	aN Na	N 29.9132	4.09791
status	8995	2	Join	ed 731	3 NaN	NaN
	min	25%	50%	75%	max	
doj_extended	NaN	NaN	NaN	NaN	NaN	
duration_to_accept_offer	0	3	10	33	224	
notice_period	0	30	30	60	120	
offered_band	NaN	NaN	NaN	NaN	NaN	
pecent_hike_expected_in_ctc	-68.83	27.27	40	53.85	359.77	
percent_hike_offered_in_ctc	-60.53	22.09	36	50	471.43	
percent_difference_ctc	-67.27	-8.33	0	0	300	
joining_bonus	NaN	NaN	NaN	NaN	NaN	
candidate_relocate_actual	NaN	NaN	NaN	NaN	NaN	
gender	NaN	NaN	NaN	NaN	NaN	
candidate_source	NaN	NaN	NaN	NaN	NaN	
rex_in_yrs	0	3	4	6	24	
lob	NaN	NaN	NaN	NaN	NaN	
location	NaN	NaN	NaN	NaN	NaN	
age	20	27	29	34	60	
status	NaN	NaN	NaN	NaN	NaN	

To get a help on the features of a object

In [10]: #?raw_df.status.value_counts()

1.1.3 2. Summarizing the dataset

Create a new data frame and store the raw data copy. This is being done to have a copy of the raw data intact for further manipulation if needed. The *dropna()* function is used for row wise deletion of missing value. The axis = 0 means row-wise, 1 means column wise.

```
'percent_hike_offered_in_ctc',
          'percent_difference_ctc',
          'joining_bonus',
          'candidate_relocate_actual',
          'gender',
          'candidate_source',
          'rex_in_yrs',
          'lob',
          'location',
          'age',
          'status']
In [12]: #?raw_df.dropna
   We will first start by printing the unique labels in categorical features
In [13]: numerical_features = ['duration_to_accept_offer', 'notice_period', 'pecent_hike_expecter
                                'percent_hike_offered_in_ctc', 'percent_difference_ctc', 'rex_in_
         categorical_features = ['doj_extended','offered_band','joining_bonus','candidate_relo
                                  'gender', 'candidate_source', 'lob', 'location', 'status']
         for f in categorical_features:
             print("\nThe unique labels in {} is {}\n".format(f, filter_df[f].unique()))
             print("The values in {} is \n{}\n".format(f, filter_df[f].value_counts()))
The unique labels in doj_extended is ['Yes' 'No']
The values in doj_extended is
Nο
       4788
Yes
       4207
Name: doj_extended, dtype: int64
The unique labels in offered_band is ['E2' 'E1' 'E3' 'E0']
The values in offered_band is
E1
      5568
E2
      2711
ЕЗ
       505
EΟ
       211
Name: offered_band, dtype: int64
The unique labels in joining_bonus is ['No' 'Yes']
The values in joining_bonus is
```

'pecent_hike_expected_in_ctc',

No 8578 Yes 417

Name: joining_bonus, dtype: int64

The unique labels in candidate_relocate_actual is ['No' 'Yes']

The values in candidate_relocate_actual is

No 7705 Yes 1290

Name: candidate_relocate_actual, dtype: int64

The unique labels in gender is ['Female' 'Male']

The values in gender is

Male 7444 Female 1551

Name: gender, dtype: int64

The unique labels in candidate_source is ['Agency' 'Employee Referral' 'Direct']

The values in candidate_source is

Direct 4801 Agency 2585 Employee Referral 1609

Name: candidate_source, dtype: int64

The unique labels in lob is ['ERS' 'INFRA' 'Healthcare' 'BFSI' 'CSMP' 'ETS' 'AXON' 'EAS' 'MMS']

The values in lob is INFRA 2850 **ERS** 2426 BFSI 1396 ETS 691 **CSMP** 579 AXON 568 346 EAS Healthcare 124 MMS 15

Name: lob, dtype: int64

The unique labels in location is ['Noida' 'Chennai' 'Gurgaon' 'Bangalore' 'Hyderabad' 'Kolkata 'Pune' 'Others' 'Mumbai' 'Ahmedabad']

```
The values in location is
Chennai
             3150
Noida
             2727
Bangalore
             2230
Hyderabad
              341
Mumbai
              197
Gurgaon
              146
Kolkata
              129
Pune
               48
Others
               13
Cochin
                8
                6
Ahmedabad
Name: location, dtype: int64
The unique labels in status is ['Joined' 'Not Joined']
The values in status is
Joined
              7313
Not Joined
              1682
Name: status, dtype: int64
```

Looking at the feature **line of business** it seems that *EAS, Healthcare and MMS* does not have enough observations and may be clubbed together

```
In [14]: filter_df['lob']=np.where(filter_df['lob'] == 'EAS', 'Others', filter_df['lob'])
         filter_df['lob'] = np.where(filter_df['lob'] == 'Healthcare', 'Others', filter_df['lob']
         filter_df['lob'] = np.where(filter_df['lob'] == 'MMS', 'Others', filter_df['lob'])
         filter_df.lob.value_counts()
Out[14]: INFRA
                   2850
         ERS
                   2426
         BFSI
                   1396
         ETS
                    691
         CSMP
                    579
         AXON
                    568
         Others
                    485
         Name: lob, dtype: int64
```

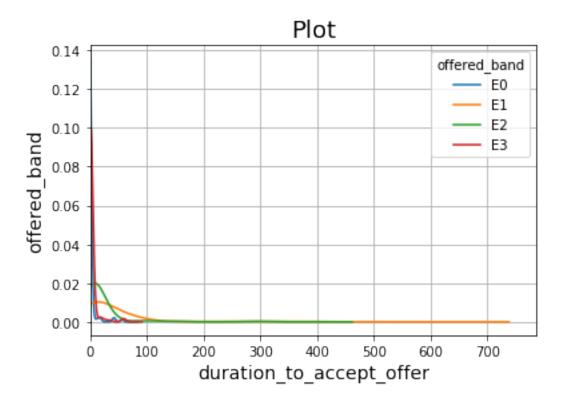
We will use **groupby** function of pandas to get deeper insights of the behaviour of people **Joining** or **Not Joining** the company. We will write a generic function to report the mean by any categorical variable.

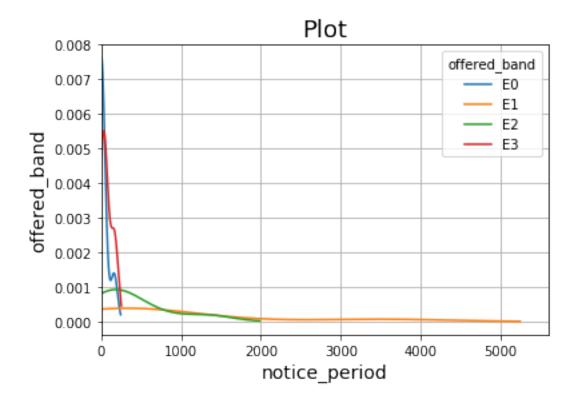
```
Out[16]:
                       duration_to_accept_offer notice_period \
         doj_extended
                                                      36.381579
                                      13.171261
         No
         Yes
                                      30.838840
                                                      42.603993
                       pecent_hike_expected_in_ctc percent_hike_offered_in_ctc \
         doj extended
         No
                                         43.907550
                                                                       40.923223
         Yes
                                         43.816154
                                                                       40.354773
                       percent_difference_ctc rex_in_yrs
                                                                  age
         doj_extended
         No
                                    -1.443452
                                                 4.011696 29.699248
                                    -1.722154
                                                 4.497742 30.156644
         Yes
Out[16]:
                     duration_to_accept_offer notice_period \
         status
         Joined
                                    20.624368
                                                   37.244633
         Not Joined
                                                   48.192628
                                    24.956599
                     pecent_hike_expected_in_ctc percent_hike_offered_in_ctc \
         status
                                                                     41.133205
         Joined
                                       43.860660
         Not Joined
                                                                     38.588460
                                       43.882818
                     percent_difference_ctc rex_in_yrs
                                                                age
         status
         .Joined
                                  -1.262036
                                               4.192944 30.004102
         Not Joined
                                  -2.929298
                                               4.439358 29.517836
```

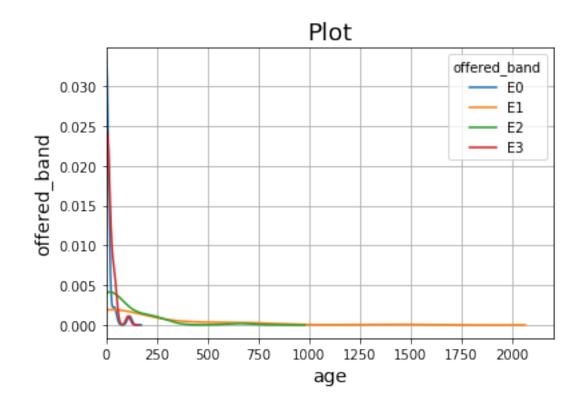
1.1.4 3. Visualizing the Data

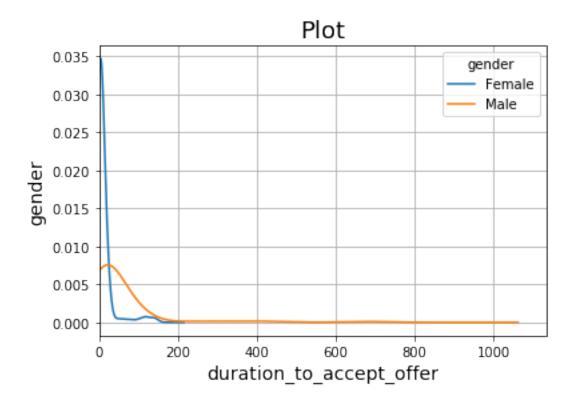
Plot can be done using the > pandas methods > matplotlib > seaborn

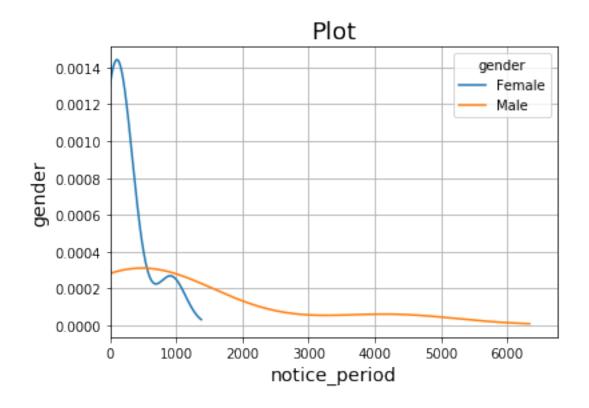
for n in numerical_features_set:
 hist_plot(filter_df[n], filter_df[c], n,c)

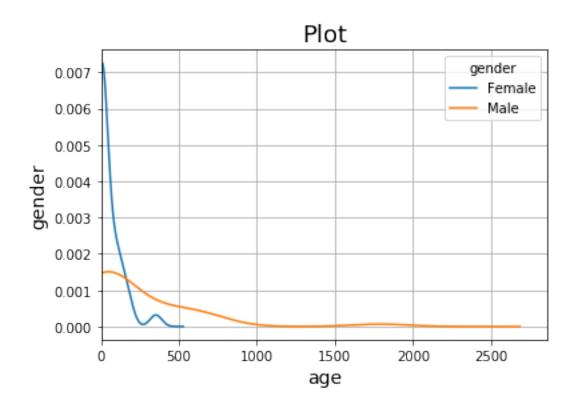


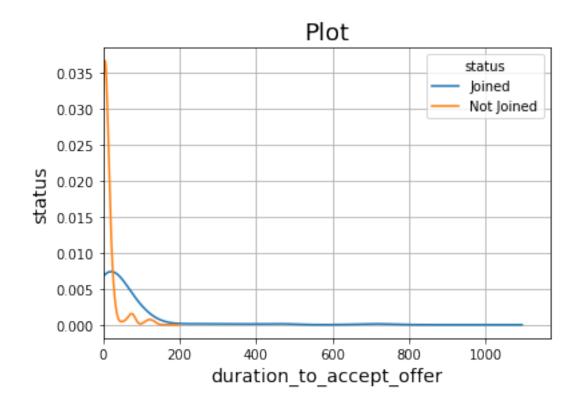


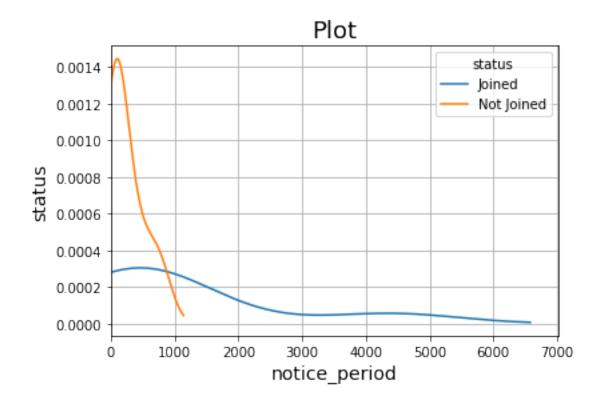


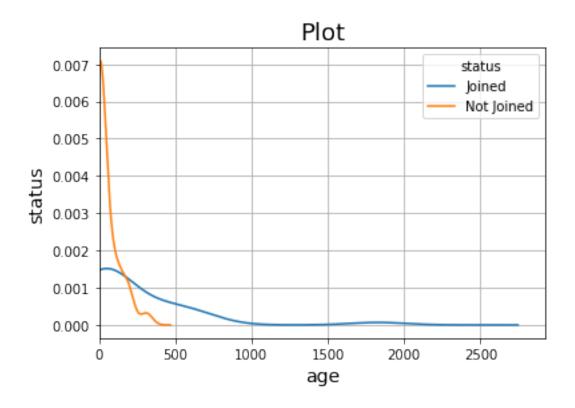












1.1.5 4. Dummy Variable coding

Remove the response variable from the datasetű

```
'lob',
          'location',
          'age']
In [21]: categorical_features = ['doj_extended','offered_band','joining_bonus','gender','candic
In [22]: #for i in categorical_features:
          # if filter_df.dtypes.name = 'category'
         encoded_X_df = pd.get_dummies( filter_df[X_features], columns = categorical_features,
         encoded_Y_df = pd.get_dummies( filter_df['status'], drop_first=False)
In [23]: encoded_Y_df.columns
Out[23]: Index(['Joined', 'Not Joined'], dtype='object')
In [24]: #?pd.get_dummies
In [25]: pd.options.display.max_columns = None
         encoded_X_df.info()
<class 'pandas.core.frame.DataFrame'>
Int64Index: 8995 entries, 0 to 8994
Data columns (total 29 columns):
duration_to_accept_offer
                                      8995 non-null int64
notice_period
                                      8995 non-null int64
                                      8995 non-null float64
percent_difference_ctc
                                      8995 non-null int64
rex_in_yrs
                                      8995 non-null int64
age
doj_extended_Yes
                                      8995 non-null uint8
offered_band_E1
                                      8995 non-null uint8
offered_band_E2
                                      8995 non-null uint8
offered_band_E3
                                      8995 non-null uint8
joining_bonus_Yes
                                      8995 non-null uint8
gender_Male
                                      8995 non-null uint8
candidate_source_Direct
                                      8995 non-null uint8
candidate_source_Employee Referral
                                      8995 non-null uint8
lob_BFSI
                                      8995 non-null uint8
lob_CSMP
                                      8995 non-null uint8
lob_ERS
                                      8995 non-null uint8
                                      8995 non-null uint8
lob_ETS
                                      8995 non-null uint8
lob_INFRA
lob_Others
                                      8995 non-null uint8
location_Bangalore
                                      8995 non-null uint8
                                      8995 non-null uint8
location_Chennai
location_Cochin
                                      8995 non-null uint8
location_Gurgaon
                                      8995 non-null uint8
location_Hyderabad
                                      8995 non-null uint8
location_Kolkata
                                      8995 non-null uint8
                                      8995 non-null uint8
location_Mumbai
```

```
8995 non-null uint8
location_Noida
location_Others
                                       8995 non-null uint8
location_Pune
                                       8995 non-null uint8
dtypes: float64(1), int64(4), uint8(24)
memory usage: 632.5 KB
In [26]: Y = encoded_Y_df.filter(['Joined'], axis =1)
         X = encoded_X_df
         Y.info()
<class 'pandas.core.frame.DataFrame'>
Int64Index: 8995 entries, 0 to 8994
Data columns (total 1 columns):
          8995 non-null uint8
Joined
dtypes: uint8(1)
memory usage: 79.1 KB
  The train and test split can also be done using the sklearn module
In [27]: from sklearn.model_selection import train_test_split
         X_train, X_test, y_train, y_test = train_test_split( X, Y, test_size = 0.2, random_state
1.2 Model Building: Using the sklearn
In [28]: from sklearn.datasets import load_iris
         from sklearn import tree
         iris = load_iris()
         dt = tree.DecisionTreeClassifier(criterion = "gini",
                     random_state = 100, max_depth=5, min_samples_split=100, min_samples_leaf=5
         dt_model = dt.fit(X_train,y_train)
In [29]: #?tree.export_graphviz
         #?qraph.render()
In [42]: import graphviz
         dot_data = tree.export_graphviz(dt_model,out_file=None,
                                          feature_names=X_train.columns,
                                          class_names=['Not Joined', 'Joined'],
                                          filled=True, rounded=True,
                                          special_characters=True)
         graph = graphviz.Source(dot_data)
         #graph.render("hr_decision_tree")
         #graph.view
         #graph
```

1.3 Model Evaluation

6778

Joined

1.3.1 1. The prediction on test data.

The prediction can be carried out by **defining functions** as well. Below is one such instance wherein a function is defined and is used for prediction

Giving label to the Y column of the test set by using the dictionary data type in python. This is being done for the model which was built using dummy variable coding. It will be used to generate confusion matrix at a later time

```
In [32]: ser = y_test
         status_dict = {1:"Joined", 0:"Not Joined"}
         class_test_df = ser.replace(dict(Joined=status_dict))
         class_test_df.rename({'Joined': 'status'}, axis='columns', inplace=True )
         class_test_df.info()
<class 'pandas.core.frame.DataFrame'>
Int64Index: 1799 entries, 4622 to 8436
Data columns (total 1 columns):
status
          1799 non-null object
dtypes: object(1)
memory usage: 28.1+ KB
In [33]: dt_model_pred_test_df = pd.DataFrame(get_predictions(class_test_df.status, dt_model, )
         dt_model_pred_test_df.head()
Out [33]:
               actual predicted_value
         4622 Joined
         1530 Joined
                                      1
         8706 Joined
                                      1
         2233 Joined
                                      1
         676
               Joined
                                      1
In [34]: dt_model_pred_test_df['predicted_class'] = dt_model_pred_test_df.predicted_value.map()
         dt_model_pred_test_df[0:10]
Out [34]:
                   actual predicted_value predicted_class
         4622
                                          1
                   Joined
                                                     Joined
         1530
                   Joined
                                          1
                                                     Joined
         8706
                   Joined
                                          1
                                                     Joined
         2233
                   Joined
                                          1
                                                     Joined
                   Joined
                                          1
                                                     Joined
         676
```

1

Joined

2075	Not	Joined	1	Joined
6998	Not	Joined	1	Joined
8606	Not	Joined	1	Joined
7375		Joined	1	Joined

1.3.2 3. Confusion Matrix

We will built classification matrix using the **metrics** method from **sklearn** package. We will also write a custom function to build a classification matrix and use it for reporting the performance measures.

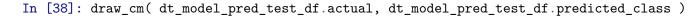
3a. Confusion Matrix using sklearn

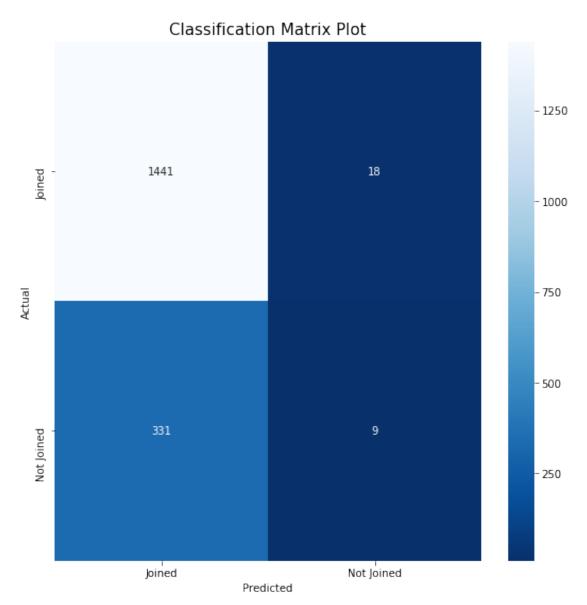
The dt model with dummy variable coding output:

```
Out [36]: array([[1441,
                          18],
                [ 331,
                          9]])
             precision recall f1-score
                                              support
     Joined
                  0.81
                             0.99
                                       0.89
                                                 1459
Not Joined
                  0.33
                             0.03
                                       0.05
                                                  340
                                                 1799
avg / total
                  0.72
                             0.81
                                       0.73
```

3b Confusion Matrix using generic function

The classification matrix plot as reported by **model 1** with dummy variable coding is:





1.3.3 4. Performance Measure on the test set

})

```
return measure
```

```
In [40]: cm = metrics.confusion_matrix(dt_model_pred_test_df.actual, dt_model_pred_test_df.pred_test_df.pred_test_df.actual, dt_model_pred_test_df.pred_test_df.pred_test_df.pred_test_df.pred_test_df.actual, dt_model_pred_test_df.pred_test_df.actual, dt_model_pred_test_df.pred_test_df.actual, dt_model_pred_test_df.pred_test_df.actual, dt_model_pred_test_df.actual, dt_model_pred_test_df.act
```

The F-score for the Decision Tree model is:

0.891

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