

Financing of international collective action for epidemic and pandemic preparedness



The global pandemic response has typically followed cycles of panic followed by neglect. We are now, once again, in a phase of neglect, leaving the world highly vulnerable to massive loss of life and economic shocks from natural or human-made epidemics and pandemics. Quantifying the size of the losses caused by large-scale outbreaks is challenging because the epidemiological and economic research in this field is still at an early stage. Research on the 1918 influenza H1N1 pandemic and recent epidemics and pandemics has shown a range of estimated losses (panel).¹⁻⁷

A limitation in assessing the economic costs of outbreaks is that they only capture the impact on income. Fan and colleagues⁸ recently addressed this limitation by estimating the “inclusive” cost of pandemics: the sum of the cost in lost income and a dollar valuation of the cost of early death. They found that for Ebola and severe acute respiratory syndrome (SARS), the true (“inclusive”) costs are two to three times the income loss. For extremely serious pandemics such as that of influenza in 1918, the inclusive costs are over five times income loss. The inclusive costs of the next severe influenza pandemic could be US\$570 billion each year or 0.7% of global income (range 0.4–1.0%)⁸—an economic threat similar to that of global warming, which is expected to cost 0.2–2.0% of global income annually. Given the magnitude of the threat, we call for scaled-up financing of international collective action for epidemic and pandemic preparedness.

Two planks of preparedness must be strengthened. The first is public health capacity—including human and animal disease surveillance—as a first line of defence.⁹ Animal surveillance is important since most emerging infectious diseases with outbreak potential originate in animals. Rigorous external assessment of national capabilities is critical; WHO developed the Joint External Evaluation (JEE) tool specifically for this purpose.¹⁰ Financing for this first plank will largely be through domestic resources, but supplementary donor financing to low-income, high-risk countries is also needed.

The second plank is financing global efforts to accelerate research and development (R&D) of vaccines, drugs, and diagnostics for outbreak

control, and to strengthen the global and regional outbreak preparedness and response system. These two international collective action activities are underfunded.¹¹

Medical countermeasures against many emerging infectious diseases are currently missing. We need greater investment in development of vaccines, therapeutics, and diagnostics to prevent potential outbreaks from becoming humanitarian crises. The new Coalition for Epidemic Preparedness Innovations (CEPI), which aims to mobilise \$1 billion over 5 years, is developing vaccines against known emerging infectious diseases as well as platforms for rapid development of vaccines against outbreaks of unknown origin. The WHO R&D Blueprint for Action to Prevent Epidemics¹² is a new mechanism for coordinating and prioritising the development of drugs and diagnostics for emerging infectious diseases. Consolidating and enhancing donor support for these new initiatives would be an efficient way to channel resources aimed at improving global outbreak preparedness and response.

Crucial components of the global and regional system for outbreak control include surge capacity (eg, the ability to urgently deploy human resources); providing technical guidance to countries in the event of an outbreak; and establishing a coordinated, interlinked global, regional, and national surveillance system. These activities are the remit of several essential WHO financing envelopes that

Published Online
May 18, 2017
[http://dx.doi.org/10.1016/S2214-109X\(17\)30203-6](http://dx.doi.org/10.1016/S2214-109X(17)30203-6)

For the Coalition for Epidemic Preparedness Innovations see <http://cepi.net>

Panel: Health and economic impacts of epidemics and pandemics

H1N1 influenza (1918)

- 50 million deaths;¹ gross domestic product (GDP) loss of 3% in Australia, 15% in Canada, 17% in the UK, and 11% in the USA²

Severe acute respiratory syndrome (SARS) (2003)

- 774 deaths;³ global economic loss of US\$52.2 billion⁴

Ebola (2013)

- 10 600 deaths and a GDP loss of US\$2.8 billion across Guinea, Liberia, and Sierra Leone⁵

Zika (2015–16)

- 20 deaths⁶ and an expected loss of US\$3.5 billion in the Latin American and Caribbean region⁷

all face major funding shortfalls. The Contingency Fund for Emergencies finances surge outbreak response for up to 3 months. The fund has a capitalisation target of \$100 million of flexible voluntary contributions, which needs to be replenished with about \$25–50 million annually, depending on the extent of the outbreak in any given year. However, as of April 30, 2017, only \$37.65 million had been contributed, with an additional \$4 million in pledges.¹³ The WHO Health Emergencies and Health Systems Preparedness Programmes face an annual shortfall of \$225 million in funding their epidemic and pandemic prevention and control activities.¹⁴

Previous health emergencies have shown that it can take time to organise global collective action and provide financing to the national and local level. In such situations, a global mechanism should offer a rapid injection of liquidity to affected countries. The World Bank's Pandemic Emergency Financing Facility (PEF) is a proposed global insurance mechanism for pandemic emergencies.¹⁵ It aims to provide surge funding for response efforts to help respond to rare, high-burden disease outbreaks, preventing them from becoming more deadly and costly pandemics. The PEF currently proposes a coverage of \$500 million for the insurance window; increasing the current coverage will require additional donor commitments. In addition, the PEF has a \$50–100 million replenishable cash window.

As the world's health ministers meet this month for the World Health Assembly, we propose five key ways to help prevent mortality and economic shocks from disease outbreaks. First, to accelerate development of new technologies to control outbreaks, donors should expand their financing for CEPI and support the WHO R&D Blueprint for Action to Prevent Epidemics. Second, funding gaps in the WHO Contingency Fund for Emergencies and the WHO Health Emergencies Programme should be urgently filled and the PEF should be fully financed. Third, all nations should support their own and other countries' national preparedness efforts, including committing to the JEE process. Fourth, we believe it would be valuable to create and maintain a regional and country-level pandemic risk and preparedness index. This index could potentially be used as a way to review preparedness in International Monetary Fund article IV consultations (regular country reports by staff to its Board). Finally, we call for a new global effort to develop long-term national, regional,

and global investment plans to create a world secure from the threat of devastation from outbreaks.

**Gavin Yamey, Marco Schäferhoff, Ole Kristian Aars, Barry Bloom, Dennis Carroll, Mukesh Chawla, Victor Dzau, Ricardo Echalar, Indermit Singh Gill, Tore Godal, Sanjeev Gupta, Dean Jamison, Patrick Kelley, Frederik Kristensen, Ceci Mundaca-Shah, Ben Oppenheim, Julie Pavlin, Rodrigo Salvado, Peter Sands, Rocio Schmunis, Agnes Soucat, Lawrence H Summers, Anas El Turabi, Ron Waldman, Ed Whiting*

Duke University, Durham, NC, USA (GY, ISG); SEEK Development, Berlin, Germany (MS); Coalition for Epidemic Preparedness Innovations, Oslo, Norway (OKA, FK); Harvard University, Cambridge, MA, USA (BB, PS, LHS, AET); US Agency for International Development, Washington, DC, USA (DC, RE); World Bank, Washington, DC, USA (MC, RSc); National Academies of Sciences, Engineering, and Medicine, Washington, DC, USA (VD, CM-S, JP); Norwegian Ministry of Foreign Affairs, Oslo, Norway (TG); International Monetary Fund, Washington, DC, USA (SG); University of California, San Francisco, San Francisco, CA, USA (DJ); Fairfield University, CT, USA (PK); Metabiota, San Francisco, CA, USA (BO); Bill & Melinda Gates Foundation, Washington, DC, USA (RSa); World Health Organization, Geneva, Switzerland (AS); George Washington University, Washington, DC, USA (RW); and Wellcome Trust, London, UK (EW)
gavin.yamey@duke.edu

This article summarises the recommendations of a workshop held at the National Academy of Medicine, Washington, DC, USA, co-hosted by the Center for Policy Impact in Global Health at Duke University, Durham, NC, USA and the Coalition for Epidemic Preparedness Innovations, Oslo, Norway. Participants' travel and accommodation were supported by the Center for Policy Impact in Global Health. BO is a consultant to Metabiota, a private company engaged in infectious disease risk modelling and analytical services. In this capacity, he has led the development of an index measuring national capacity to respond to epidemic and pandemic disease outbreaks.

© 2017 World Health Organization; licensee Elsevier. This is an Open Access article published under the CC BY-NC-ND 3.0 IGO license which permits users to download and share the article for non-commercial purposes, so long as the article is reproduced in the whole without changes, and provided the original source is properly cited. This article shall not be used or reproduced in association with the promotion of commercial products, services or any entity. There should be no suggestion that WHO endorses any specific organisation, products or services. The use of the WHO logo is not permitted. This notice should be preserved along with the article's original URL.

- 1 Taubenberger JK, Morens DM. 1918 influenza: the mother of all pandemics. *Emerg Infect Dis* 2006; **12**: 15–22.
- 2 Madhav N, Oppenheim B, Gallivan M, et al. Pandemics: risk, impacts, and mitigation. In: Jamison DT, Nugent R, Gelband H, et al, eds. *Disease Control Priorities*, 3rd edn, Volume 9. Washington, DC: World Bank (in press).
- 3 Centers for Disease Control and Prevention. Fact sheet: basic information about SARS. <https://www.cdc.gov/sars/about/fs-sars.pdf> (accessed May 15, 2017).
- 4 Lee J-W, McKibbin WJ. Estimating the global economic costs of SARS. In: Knobler S, Mahmoud A, Lemon S, et al, eds. *Institute of Medicine Forum on Microbial Threats*. Washington, DC: National Academies Press, 2004.
- 5 World Bank. 2014–2015 West Africa Ebola crisis: impact update. <http://pubdocs.worldbank.org/en/297531463677588074/Ebola-Economic-Impact-and-Lessons-Paper-short-version.pdf> (accessed May 15, 2017).

- 6 PAHO. Zika cases and congenital syndrome associated with Zika virus reported by countries and territories in the Americas, 2015–2017 cumulative cases. http://www.paho.org/hq/index.php?option=com_docman&task=doc_view&Itemid=270&gid=38164&lang=en (accessed May 15, 2017).
- 7 World Bank. The short-term economic costs of Zika in Latin America and the Caribbean (LCR). Washington, DC: World Bank Group, 2016.
- 8 Fan VY, Jamison DT, Summers LH. The inclusive cost of pandemic influenza risk. <http://www.nber.org/papers/w22137> (accessed May 15, 2017).
- 9 Sands PS, Mundaca-Shah, Dzau VJ. The neglected dimension of global security—a framework for countering infectious-disease crises. *N Engl J Med* 2016; **374**: 1281–87.
- 10 WHO. Joint external evaluation tool: International Health Regulations (2005). <http://apps.who.int/iris/handle/10665/204368> (accessed May 15, 2017).
- 11 Schäferhoff M, Fewer S, Kraus J, et al. How much donor financing for health is channelled to global versus country-specific aid functions? *Lancet* 2015; **386**: 2436–41.
- 12 WHO. R&D Blueprint for Action to Prevent Epidemics. <http://www.who.int/csr/research-and-development/blueprint/en/> (accessed May 15, 2017).
- 13 WHO. Contingency Fund for Emergencies income and allocations. http://www.who.int/about/who_reform/emergency-capacities/contingency-fund/contribution/en/ (accessed May 15, 2017).
- 14 WHO. Progress report on the development of the WHO Health Emergencies Programme, 30 March 2016. http://www.who.int/about/who_reform/emergency-capacities/who-health-emergencies-programme-progress-report-march-2016.pdf?ua=1 (accessed May 15, 2017).
- 15 World Bank. Pandemic Emergency Facility: frequently asked questions. <http://www.worldbank.org/en/topic/pandemics/brief/pandemic-emergency-facility-frequently-asked-questions> (accessed May 15, 2017).