Making Big Plans: Transitioning Honors Programs Seamlessly and Efficiently

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Elizabethtown College Honors Program

About Elizabethtown College

- Comprehensive liberal arts college
- Elizabethtown, PA
- Student body: ~1,800 undergraduates
- Honors Program:
 - Established in 1999
 - Approximately 175 students (across four years)
 - 24 credits required to graduate, including a senior thesis
 - Required GPA of 3.5 for graduation
- For more information, see:
 www.etown.edu/programs/honors

About the Honors Director Role

- 12-month contract, three-course release per year (normally a 3+3 course load)
- Duties include:
 - Serving in a quasi-department chair role
 - Budgeting, scheduling courses, approving course contracts, etc.
 - Teaching within the program
 - Chairing the Honors Committee
 - Advising the Honors Council and the Honors Living Learning Community
 - Providing additional student advising
 - Assessing Honors curricular and co-curricular programs
 - Planning social events for Honors students
 - Assisting with Honors admissions decisions
- Term of Office: Threeyears, renewable term.

Model 1: One-Semester Transition

- Fall Semester:
 - Advertise for new director (internal hire)
 - Interviews
 - Announcement of new director:
 - New director assumes role effective July 1.

- Spring Semester:
 - Incoming director to work beside outgoing director in the spring semester
 - Incoming director duties:
 - Prepares for summer orientation
 - Learns fine details of administrative protocols
 - Assists with admissions decisions
 - Stipend for incoming director's additional duties



Model 2: Co-Director, Year-Long Transition

1. Spring Semester:

- Advertise for new director (internal hire)
- Interviews
- Announcement of co-director; new director in place effective July 1

2. Summer:

- Incoming director (co-director) oversees summer orientation
- Stipend for summer work

3. Fall Semester:

- Regular meetings with Honors Co-Directors to discuss transition and policy matters
- Admissions work: Attend open houses, etc.
- Course release for incoming director to work beside outgoing director
 - Current director assumes a 2+2 teaching load for the year, incoming director assumes a 3+2 load.

4. Spring Semester:

- Incoming director duties:
 - Prepares for summer orientation
 - Oversees admissions decisions
 - Meets with students
 - Writes strategic plan



Model 3: Hybrid, Year-Long Transition

1. Spring Semester:

- Advertise for new director (internal hire)
- Interviews
- Announcement of co-director; new director in place effective July 1

2. Summer:

- Incoming director oversees summer orientation
- Stipend for summer work

3. Fall Semester:

- Regular meetings with outgoing director and incoming director to discuss transition and policy matters
- Outgoing director still oversees admissions open houses, etc.
- Incoming director remains on a 3+3 course load, outgoing director maintains 2+1 course load.

4. Spring Semester:

- Incoming director duties:
 - Prepares for summer orientation
 - Assists with admissions decisions
 - Meet with students
- Stipend to write a strategic plan



Year-Long Transition Models: Pros and Cons

• Pros:

- 1. Time to learn new role / responsibilities
- 2. Attend NCHC as new director before assuming role
- 3. More opportunities to meet with students and hear their suggestions

Cons

- 1. Unlikely for external hire
- 2. Not always possible to know that the incoming director will leave one year in advance
- 3. Schedule of incoming director may not align with a year-long model

About Student Government: Honors Council

- Official Elizabethtown College student organization
- Student government of the Honors Program
- Provides event programming and networking opportunities
- Advises Honors Program in designing policy and raising student concerns
- Foster opportunities for NCHC and NRHC involvement
- Maintains representation on Faculty Honors Committee

History of Honors Council

- Originated as the Hershey Foods Honors Club
- Period of high activity and involvement followed by 4-5 years of virtually no activity
 - Low turnout rates to proposed events and meetings
- Poor government structure:
 - By default all Honors students were full members
 - Few incentives to pursue leadership roles
 - Modification to the constitution was near impossible due to quorum requirements
 - E.g. 2/3rd of Honors population must be present to amend
 - Transitioning directors is a great opportunity for instituting sweeping change for student government

Current Honors Council

- 12 Elected Representatives (4 Cabinet Members)
 - Committee Subdivisions for Events, Service, Policy
- Split Term Periods
 - Cabinet members serve calendar year terms (including summer)
 - Representatives serve academic year terms
 - Allows council members to continue planning events without lame duck period
 - Allows strong coordination and involvement with 1st year orientation
 - Aligns cabinet membership with NCHC membership
 - Generates interest in student government for 1st year students

Based on California University of Pennsylvania Student Honors Advisory

Board

Coordinating Dual Transition

- Discussed opportunity for changes with newly announced director, Dr. Kyle Kopko
- President and Vice-President attended NCHC to gather information for Honors Program and Honors Council with Dr. Kopko
- Passed legislation to restructure Honors Council Government in Winter
 - Ceded all positions and began election process for Cabinet and Representative Terms
- Worked closely with Dr. Kopko during Spring to coordinate on strategic plan draft, inform student body of transition, host events for gathering student opinion
- Worked throughout summer to develop Honors Council led 1st-year orientation