

**BMAN61102**

# **GROUP PROJECT WORK**

## **GROUP 3**

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# CONTENTS

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- Introduction
- About the Group Project Work
- Problem Formulation
- Research and Modelling
- Results and Analysis
- Summary

# INTRODUCTION

Where it all began...



# INTRODUCTION

## The Case: TV & Internet Package

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### **TASK**

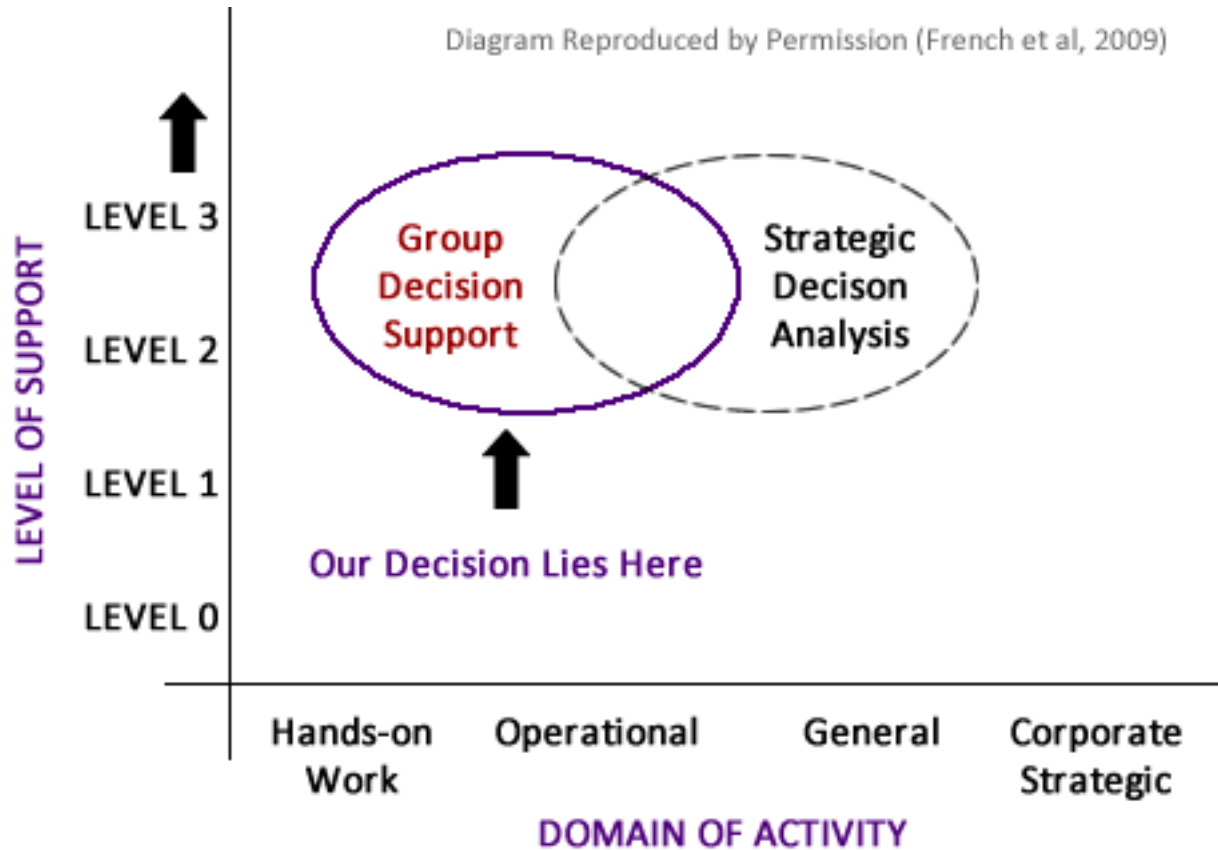
- Decide as a group, on how to provide TV and internet in our house

### **BACKGROUND**

- A group of 7 students
- Just moved in and staying for 18 months
- No broadband or cable presently in the house
- One modern TV available from one of us with capacity to receive Freeview & Freesat

# INTRODUCTION

## Domain of Decision Making



# PROBLEM FORMULATION

Understanding what is to be done  
and deciding the best approach

# PROBLEM FORMULATION

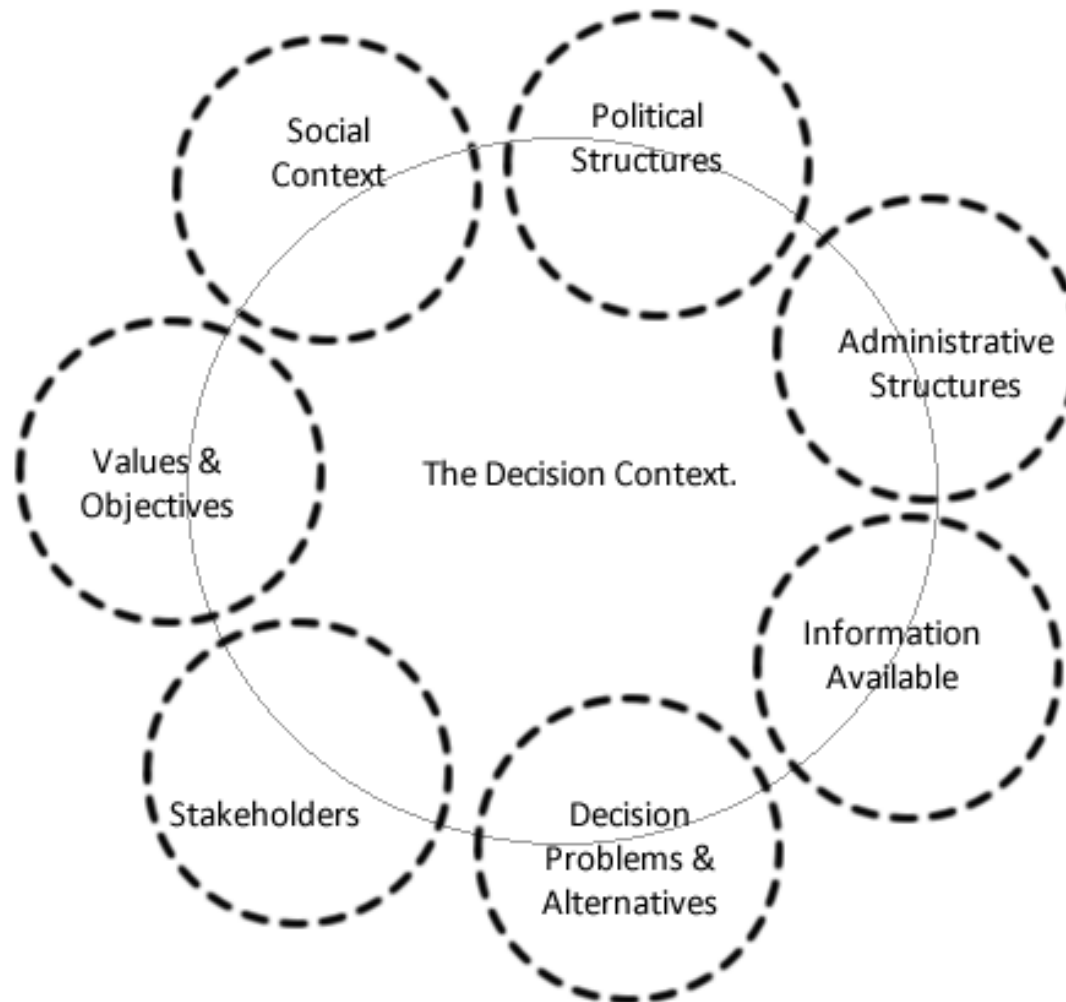
## Overview of Tasks

- 
- The Decision Context
  - The Objectives
  - The Decision alternatives
  - Hierarchical Organisation of Objectives
  - The Attributes



# PROBLEM FORMULATION

## The Decision Context - 1





# PROBLEM FORMULATION

## The Decision Context - 2

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- **The Decision Problem**

To Provide TV & Internet in the House.

- **The Decision Makers**

The Group (Also responsible for the Consequences)

- **Decision Alternatives**

See note below and Table of Alternatives Attached.

- **Our Values**

Performance (high priority), Satisfaction, Entertainment, Prompt Attention

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# PROBLEM FORMULATION

## The Decision Context - 3

- **The Stakeholders**

Friends, Course mates, Neighbours, Family, Tax Authorities, Licensing Authorities.

- **The Social Context**

Differences in Opinions, Taste & Preferences;  
Differences in Demands

- **Information Sources**

The Internet, Sales Brochures, Interviews, Sales Agents & Friends

- **Timespan of Discretion**

Very Short, Almost Immediately



# PROBLEM FORMULATION

## The Objectives - 1

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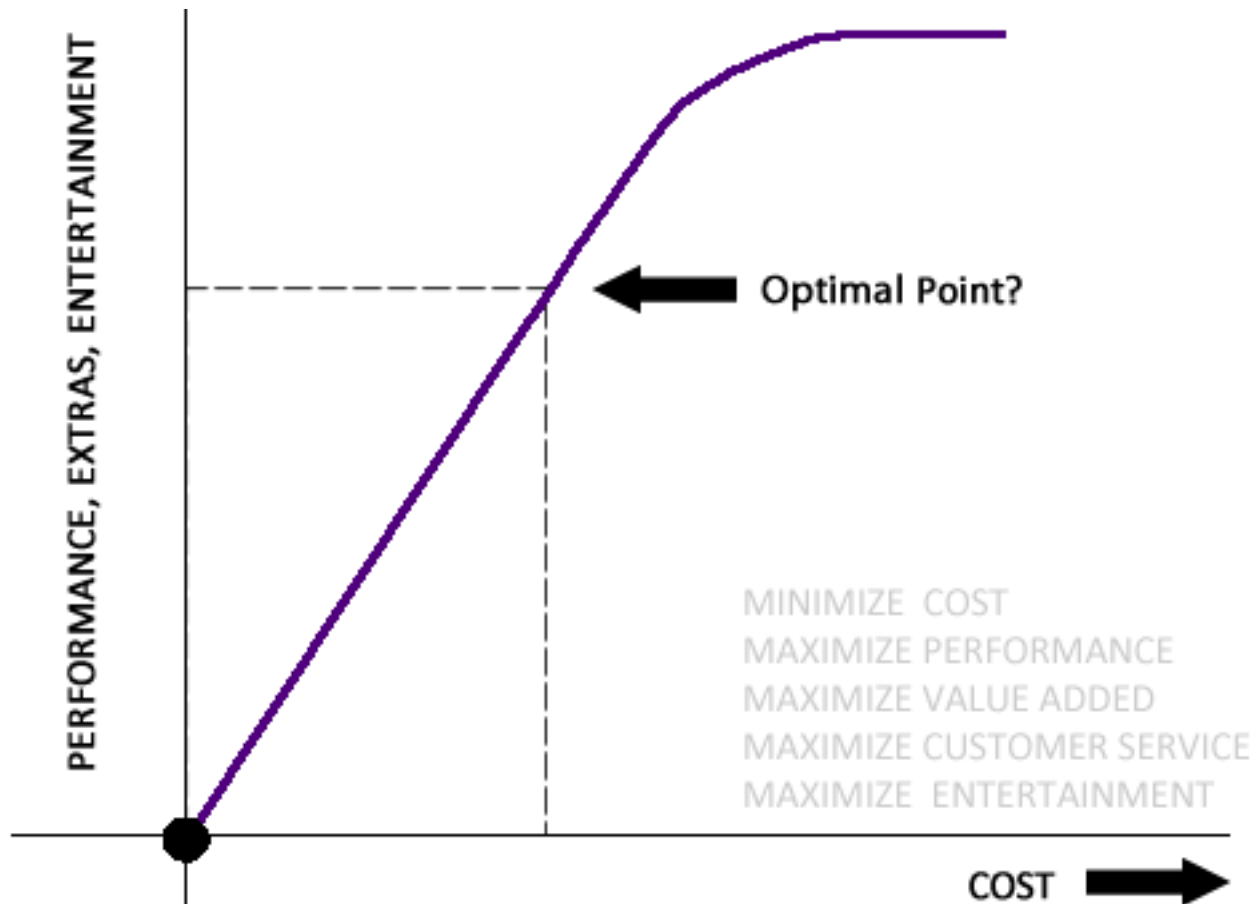
- **MINIMIZE COST**
  - **MAXIMIZE PERFORMANCE**
  - **MAXIMIZE VALUE ADDED / EXTRAS**
  - **MAXIMIZE CUSTOMER SERVICE**
  - **MAXIMIZE ENTERTAINMENT**
-



# PROBLEM FORMULATION

## The Objectives – 2

### ■ The Conflict of Interest



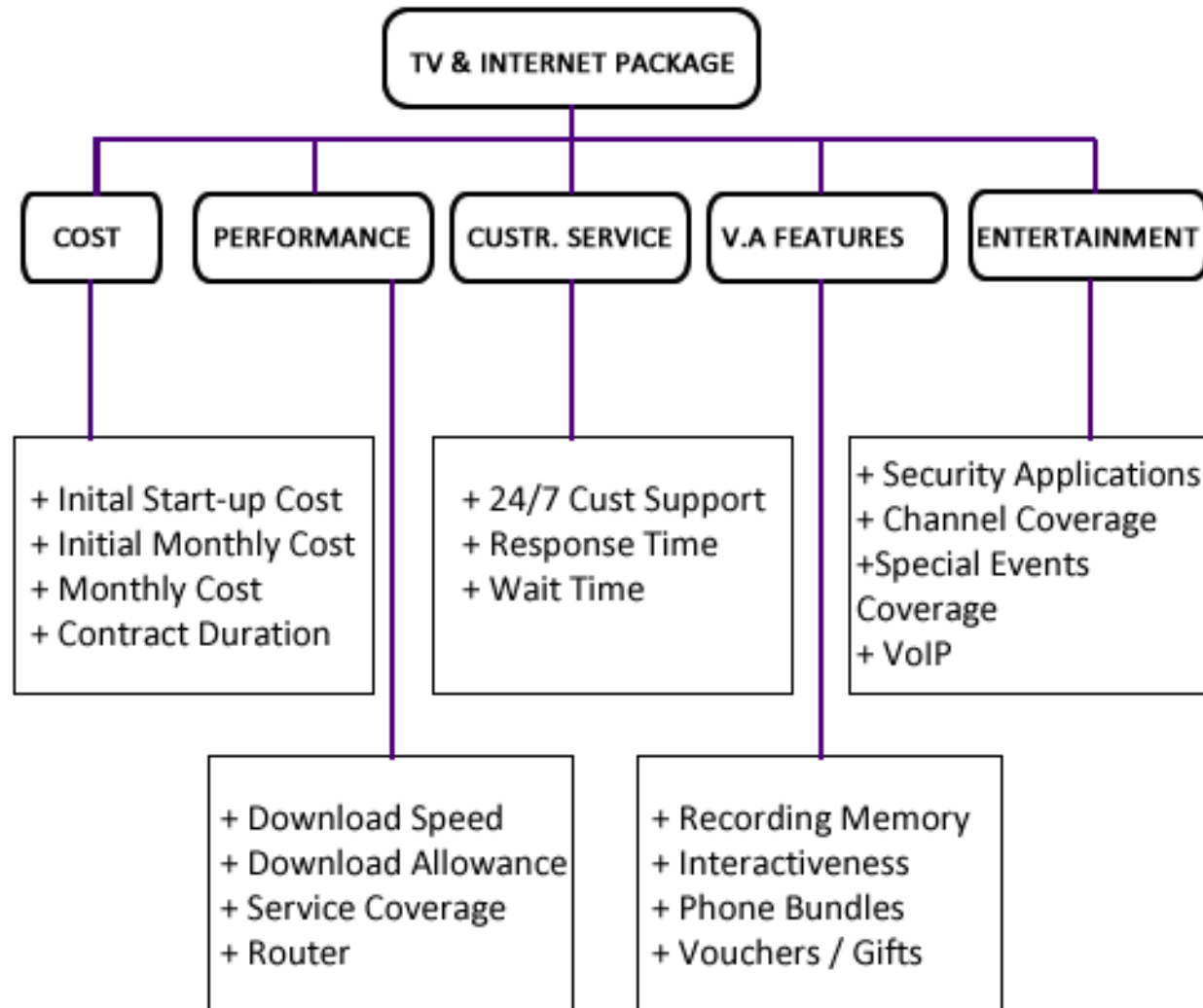
# PROBLEM FORMULATION

## The Decision Alternatives

PACKAGE	PACKAGE TYPE	YYY	ZZZ
Package One	Single Provider	----	---
Package Two	Combined	----	----
Package Three	Combined	---	---
Package X	Single Provider	---	----

# PROBLEM FORMULATION

## Hierarchical Organisation of Objectives



# PROBLEM FORMULATION

## The Attributes - 1

ATTRIBUTE	DESCRIPTION	TYPE
<b>MINIMIZE COST</b>		
Initial Start-up Cost	Connection fees - Equipment Free or Not?	GBP
Way of Payment	Instalment /Pay as You Go/ Upfront	Constructed
Monthly Cost	Description Please?	(GBP)
TV Licence	Description Please?	Constructed or Unit?
Contract Duration	Description Please?	Constructed or Unit?

# PROBLEM FORMULATION

## The Attributes - 2

ATTRIBUTE	DESCRIPTION	TYPE
<b>MAXIMIZE PERFORMANCE</b>		
Download Speed – Maximum Bandwidth	Connection fees - Equipment Free or Not?	Constructed or Unit?
Download Allowance	Unlimited – Limited	Constructed or Unit?
Service Coverage in our Area	Description Please?	Constructed or Unit?
Router	Does it have WiFi? Is it reliable for 7 people?	Constructed or Unit?
Working Time	Some broadband services only work during a range of a day, for example, AOL's service is only available from 8 to midnight	Constructed or Unit?



# PROBLEM FORMULATION

## The Attributes - 3

ATTRIBUTE	DESCRIPTION	TYPE
MAXIMIZE VALUE ADDED / EXTRA SERVICES		
Recording Memory	Description Please?	Constructed or Unit?
Interactiveness	Pause and Rewind TV, Shopping via TV	Constructed or Unit?
Phone Bundles	Description Please?	Constructed or Unit?

# PROBLEM FORMULATION

## The Attributes - 4

ATTRIBUTE	DESCRIPTION	TYPE
<b>MAXIMIZE CUSTOMER SERVICE</b>		
24/7 Customer Support	Description Please?	Constructed or Unit?
Response Time to Fix Problems	Description Please?	Constructed or Unit?
Wait time in Call centre	Description Please?	Constructed or Unit?

# PROBLEM FORMULATION

## The Attributes - 5

ATTRIBUTE	DESCRIPTION	TYPE
<b>MAXIMIZE ENTERTAINMENT</b>		
Channel Coverage	Description Please?	Constructed or Unit?
Special Events Coverage	Description Please?	Constructed or Unit?
VoIP	Description Please?	Constructed or Unit?
Security Applications	Description Please?	Constructed or Unit?

# PROBLEM FORMULATION

## Constructed Attributes

Put table of Constructed Attributes here if any. See sample below

attribute	level	description
continuing education	1	Employees are not encouraged to further education. Except for the introductory familiarisation, other training or courses are not provided.
	2	Employees are encouraged to continuing education. A limited amount of courses are offered.
	3	Employees are strongly encouraged to further education. Training and special courses are a part of the job description. A number of courses are offered.
atmosphere	1-5	An index describing atmosphere and corporate culture ranging from 0 (poor) to 5 (very good).

Sample Constructed Attribute (MCDA, HUT), Sample Purposes Only.

# PROBLEM FORMULATION

## The Constraints

CONSTRAINT	DESCRIPTION
Contract Rigidity	Most contracts are fixed at 12 or 18 months, this made it difficult bla bla bla....
More?	Description Please?
More?	Description Please?
More?	Description Please?

# PROBLEM FORMULATION

## Alternatives & Consequences

ATTRIBUTE	PACKAGE 1	PACKAGE 2
<b>MAXIMIZE ENTERTAINMENT</b>		
Channel Coverage	Score?	Score?
Special Events Coverage	Score?	Score?
VoIP	Score?	Score?
Security Applications	Score?	Score?

We can put a few of the scores here then refer to the table and report in Microsoft word for more details, what do you think?

# RESEARCH AND MODELLING

Bringing Rationality into the Chaos

# RESEARCH AND MODELING

## Overview of Tasks

- 
- Preference Elicitation
  - Weight Elicitation
  - The Model



# RESEARCH AND MODELING

## Preference Elicitation - 1

- **Measuring our preferences on each objective**

We need the model to discuss this.

# RESEARCH AND MODELING

## P. E. – Attribute Ranges

- **Measuring our preferences on each objective**  
Setting plausible ranges for each attributes especially the constructed ones
- We need the model to discuss & update this.

# RESEARCH AND MODELING

## P. E. – Weighting Methods

OBJECTIVE	ATTRIBUTE	TECHNIQUE
<b>MAXIMIZE ENTERTAINMENT</b>		
Channel Coverage	Constructed or Unit per period?	DR, AHP, SMART, Several?
Special Events Coverage	Constructed or Unit per period?	DR, AHP, SMART, Several?
VoIP	Constructed or Unit per period?	DR, AHP, SMART, Several?
Security Applications	Constructed or Unit per period?	DR, AHP, SMART, Several?

The above is only a sample, we need to discuss and update this as due

# RESEARCH AND MODELING

## P. E. – Attribute Scores

- **Attributes scores per alternative**

We need the model to produce a table that should appear here. (Note to Blessing: See slide VII.B2, Also state clearly in the note that this table can be found in the Microsoft word document, Use ExcelMagic if possible).

# RESEARCH AND MODELING

## Weight Elicitation - 1

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- **Adjusting the weights of each objective to reflect our priorities**

We need the model to discuss this also.

# RESEARCH AND MODELING

## Weight Elicitation - 2

### ■ **Attributes and Objective Weights**

We need the model to discuss this of course  
(Note to Blessing: See slide VII.Hex, Also state clearly in the note that this table can be found in the Microsoft word document).

# RESEARCH AND MODELING

## The Model - 1

- **At last, a chance to display the mega model**  
**\*woof woof\***

We need the model to discuss this also. A picture of the model should appear here.

## RESULTS AND ANALYSIS

The best alternative has been suggested but  
how sensitive is it to changes in our objectives?  
(and we're humans, we change, don't we?)



# RESULTS AND ANALYSIS

## Overview of Tasks

- 
- Recommended Decision
  - Sensitivity Analysis
  - The Model

# RESULTS AND ANALYSIS

## Recommended Decision - 1

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- **Okay, here we show off our recommended decision to the French Nadian Lecturers :D**  
A picture of the recommended decision alternative here.

# RESULTS AND ANALYSIS

## Sensitivity Analysis - 1

- Okay people, here we show our sensitivity analysis....

A picture speaks a thousand words in silence.

# RESULTS AND ANALYSIS

## Sensitivity Analysis - 2

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- **Okay people, here we show our sensitivity analysis.... 2**

A picture speaks a thousand words in silence.

# RESULTS AND ANALYSIS

## Sensitivity Analysis - 3

- **Okay people, here we show our sensitivity analysis.... Again? Yes, the more, the better**  
A picture speaks a thousand words in silence.  
(Note to Blessing: Each Sensitivity Analysis shown should have a corresponding comprehensive description in the notes below)

# SUMMARY

Okay, let's go over it all, again please.

# SUMMARY

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- Introduction
- Problem Formulation
- Research and Modelling
- Results and Analysis

# CONCLUSION

All is well that ends well.



# REFERENCES

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- FRENCH, S., MAULE, J., & PAPAMICHAIL, N. (2009). Decision behaviour, analysis and support. Cambridge, UK, Cambridge University Press.
- Helsinki University of Technology, MCDA, 2002. Available at [http://www.mcda.hut.fi/value\\_tree/theory/](http://www.mcda.hut.fi/value_tree/theory/) [Accessed, 01-04-2011]
- More Refs .... ?

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**Thank you!**

**Questions?**



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**FIND REMINDERS IN NOTES HERE**

**REMINDER SLIDE**