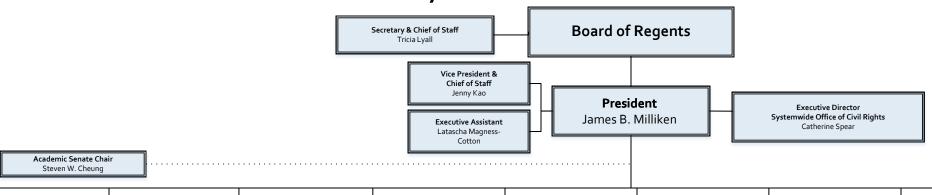
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Academic Personnel & Programs Douglas Haynes Vice Provost

Graduate, Undergraduate & Equity Affairs

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*Acts for the President in his absence.

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Litigation & Capital Strategies Rhonda Goldstein Deputy General Counsel

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Darnele Wright

Deputy General Counsel

Health Affairs, Privacy & Data Protection and Systemwide Chief Health Counsel Susan Stayn Deputy General Counsel

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Defined Contributions
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Asia Investments

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Risk Management

Allen Kuo

Private Equity
Steve Sterman

Public Equity Ronnie Swinkels

Real Estate Satish Swamy, Arthur Guimarães, and Edmond Fong

> Real Assets John Ritter

Absolute Return Edmond Fong Fixed Income

Private Credit
Edmond Fong

Immediate Office Vacant Chief of Staff

Marvis Walker Client Officer & Executive Support