Talent analysis: Caveats and summary of count of profiles

Fill rate: # of profiles on Aura does not match that of LinkedIn since Aura fetches the data from variety of sources, validates the data points and picks only relevant and high confidence profiles, while on LinkedIn, some employees do not update their profiles even after leaving / moving to next organization hence misrepresenting the profile

Major caveats

Confidence index

- The workforce analysis through Aura and LinkedIn provides a quick directional answer with medium to high confidence
- Employee information is sourced from various data sources that are user reported

Data sources

 The Aura dataset combines several sources (CRMs, job boards, socials, etc.) and performs entity resolution in merging overlapping data

Coverage

- For these specific set of companies operating as IT MSP (Managed Service Provider), Aura covers ~85% of the total profiles on LinkedIn
- Given that Aura and LinkedIn is extracting data from user reported sources, all fields are not consistently reported, and therefore, top lines across pages will not exactly match

Data period

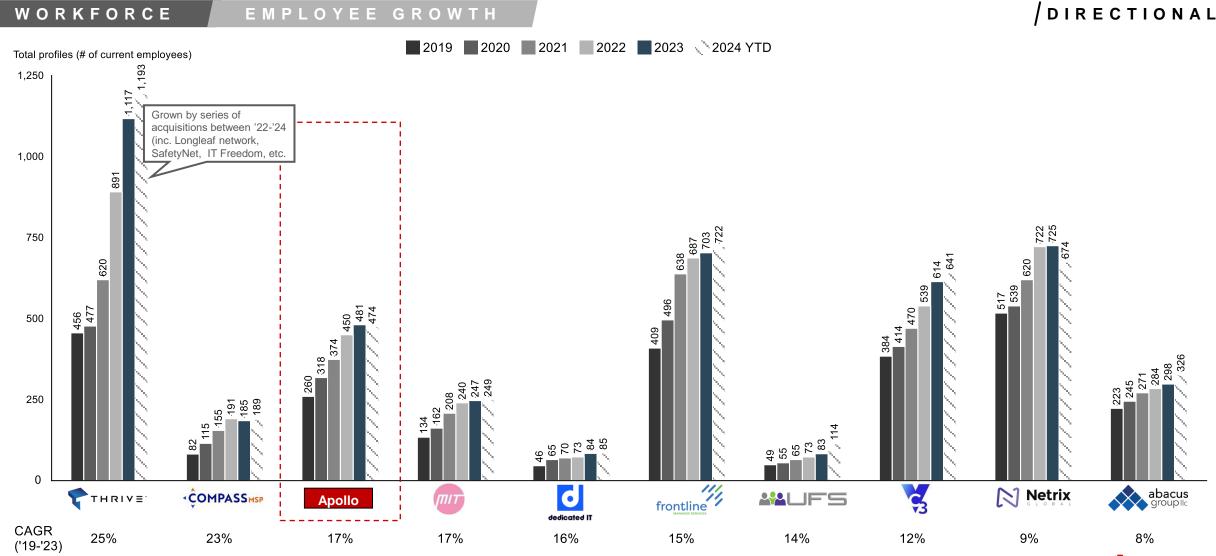
 The Aura dataset is updated weekly, and the current analysis is based on the latest pull as of Oct 2024

Summary – profile count for Aura and LinkedIn

Key companies	# LinkedIn profiles (current)	Aura fill rate (%)	# Overall Aura profiles
A	В	С	D=BxC
Apollo	602	79%	474
THRIVE:	1500	80%	1195
ALL COVERED	1500	58%	872
***	652	99%	646
тт	247	100%	249
nexustek	323	100%	323
abacus grouplic	373	88%	328
₩ UFS	163	71%	115
K2	408	90%	366
Kraft Kennedy	195	88%	172
dedicated IT	84	100%	85
frontline	690	100%	723
<ĈOMPASS™SP	176	100%	189
Logically.	306	98%	299
РАТН	353	100%	390
<u> </u>	1700	82%	1392
rackspace technology	7700	89%	6891
ivision	446	91%	404
Netrix Netrix	635	106%	675
Total (in K)	18K	87%	15.8K



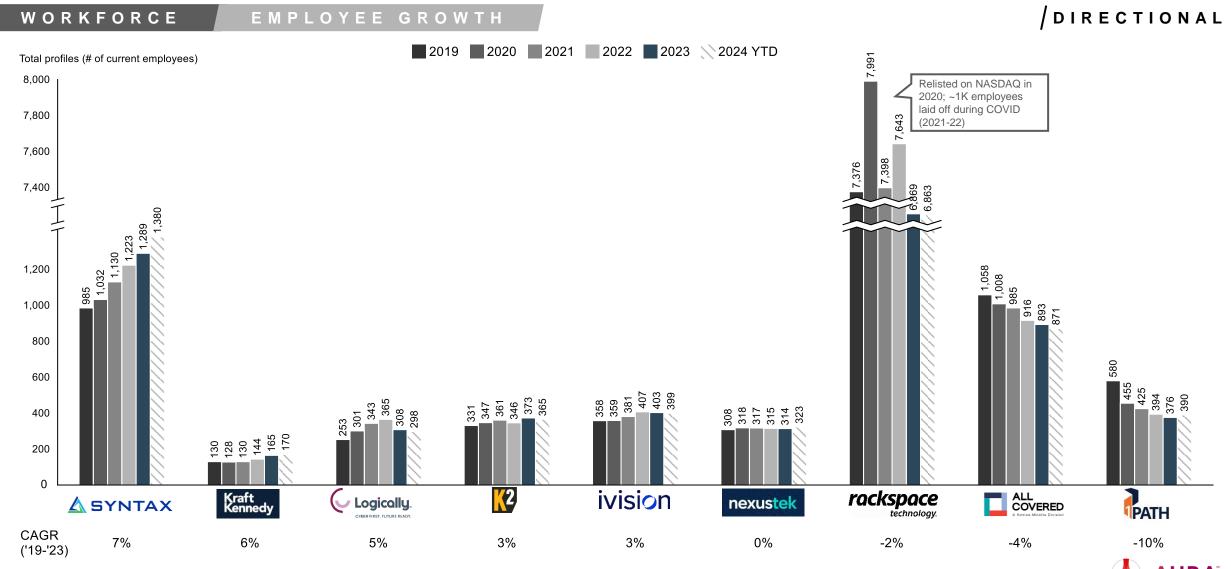
Bain's cloud-based talen benchmarking platform Thrive, Compass MSP followed by Apollo leads peers with ~20-25% CAGR in their workforce in L5Y; Allcovered and 1Path reduced their workforce in same period (1/2)



Note: Irrelevant profiles (interns, former, retired employees) have been excluded, 2024YTD data is till October 2024; Bars are sorted basis CAGR ('19-'23), Overall bar numbers denote employees at the end of the calendar year Source: Aura, Bain analysis



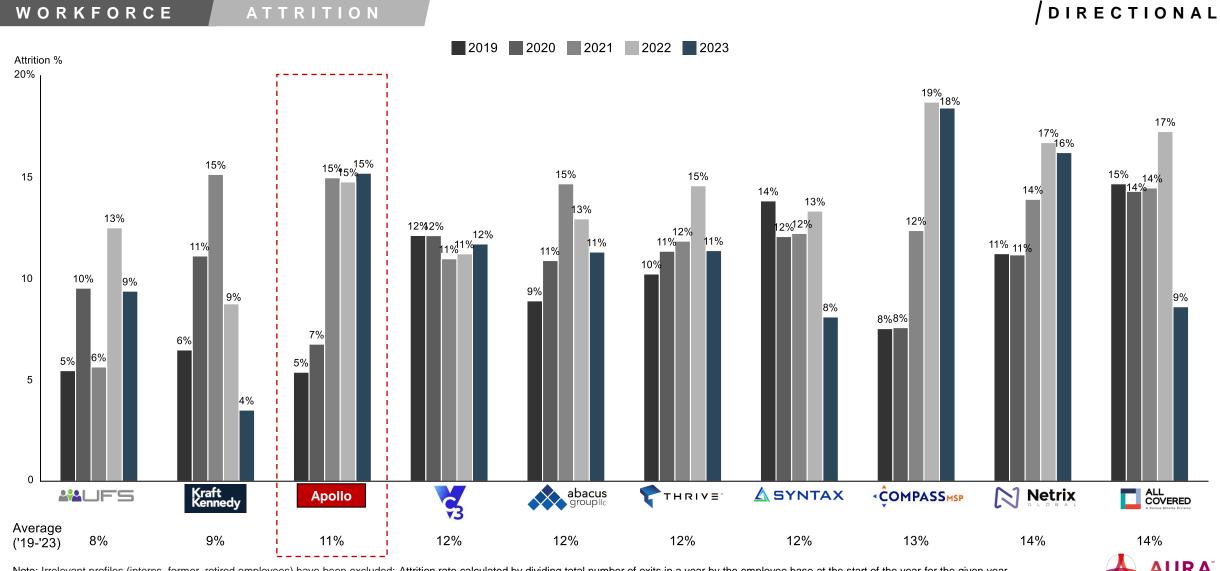
Thrive, Compass MSP followed by Apollo leads peers with ~20-25% CAGR in their workforce in L5Y; Allcovered and 1Path reduced their workforce in same period (2/2)



Note: Irrelevant profiles (interns, former, retired employees) have been excluded, 2024YTD data is till October 2024; Bars are sorted basis CAGR ('19-'23), Overall bar numbers denote employees at the end of the calendar year Source: Aura, Bain analysis

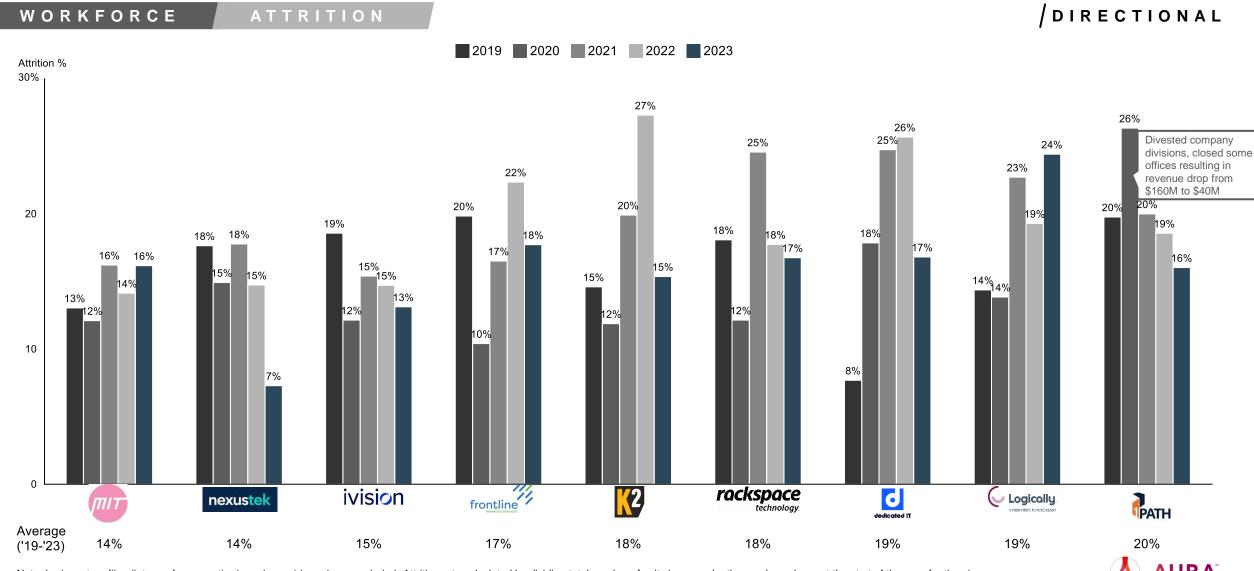


Apollo witnessed average attrition of ~10% between '19-'23, lower than most peers; 1Path noted highest attrition of ~20% during same period (1/2)



Note: Irrelevant profiles (interns, former, retired employees) have been excluded; Attrition rate calculated by dividing total number of exits in a year by the employee base at the start of the year for the given year, Bars sorted basis average attrition | Source: Aura, Bain analysis

Apollo witnessed average attrition of ~10% between '19-'23, lower than most peers; 1Path noted highest attrition of ~20% during same period (2/2)



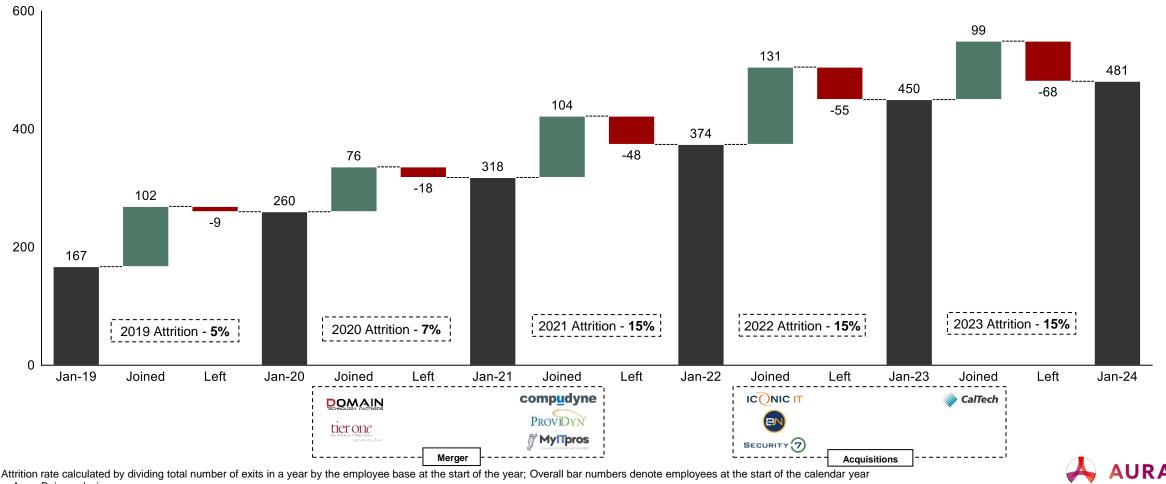
Note: Irrelevant profiles (interns, former, retired employees) have been excluded; Attrition rate calculated by dividing total number of exits in a year by the employee base at the start of the year for the given year, Bars sorted basis average attrition | Source: Aura, Bain analysis

Apollo has steadily grown its workforce over the years driven by series of acquisitions, and has witnessed consistent ~15% attrition in the last 3 years

& EXITS HIRES

APOLLO ONLY | DIRECTIONAL

Employees hired vs exits ('19-'24)



Note: Attrition rate calculated by dividing total number of exits in a year by the employee base at the start of the year; Overall bar numbers denote employees at the start of the calendar year Source: Aura, Bain analysis

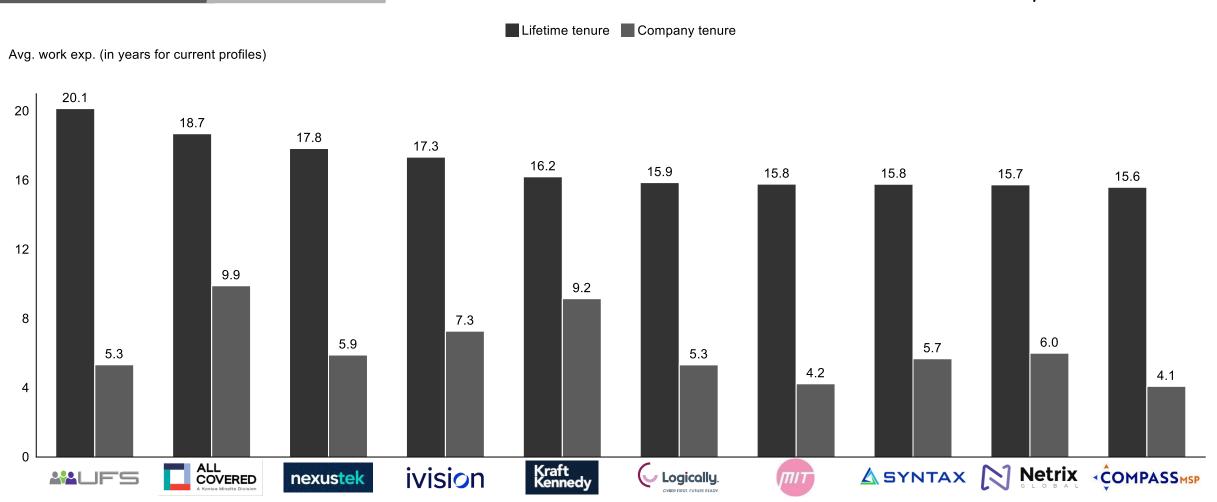


Avg. lifetime tenure is \sim 15-20 years while avg. company tenure is \sim 5-9 years, Apollo lies in middle of the pack (1/2)

WORKFORCE

TENURE

DIRECTIONAL



Note: Irrelevant profiles (interns, former, retired employees) have been excluded, Bars are sorted basis lifetime tenure Source: Aura, Bain analysis

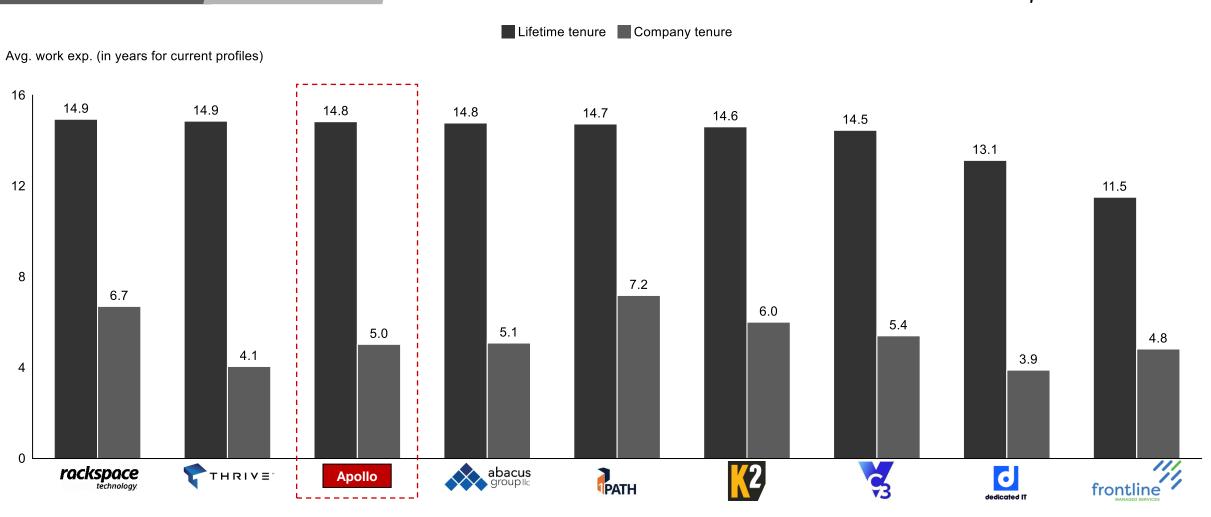


Avg. lifetime tenure is \sim 15-20 years while avg. company tenure is \sim 5-9 years, Apollo lies in middle of the pack (2/2)

WORKFORCE

TENURE

DIRECTIONAL



Note: Irrelevant profiles (interns, former, retired employees) have been excluded, Bars are sorted basis lifetime tenure Source: Aura, Bain analysis

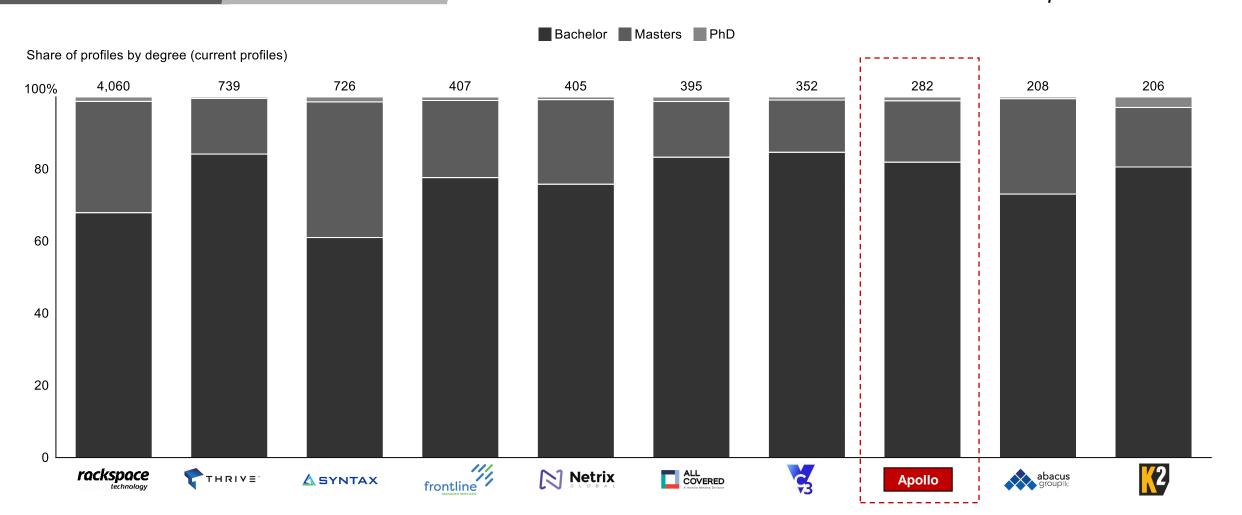


Majority of employees have a Bachelor's degree across peers; Syntax and Rackspace tech. have relatively higher share of emp. (~40%) with Masters (1/2)

WORKFORCE

EDUCATION

/ DIRECTIONAL

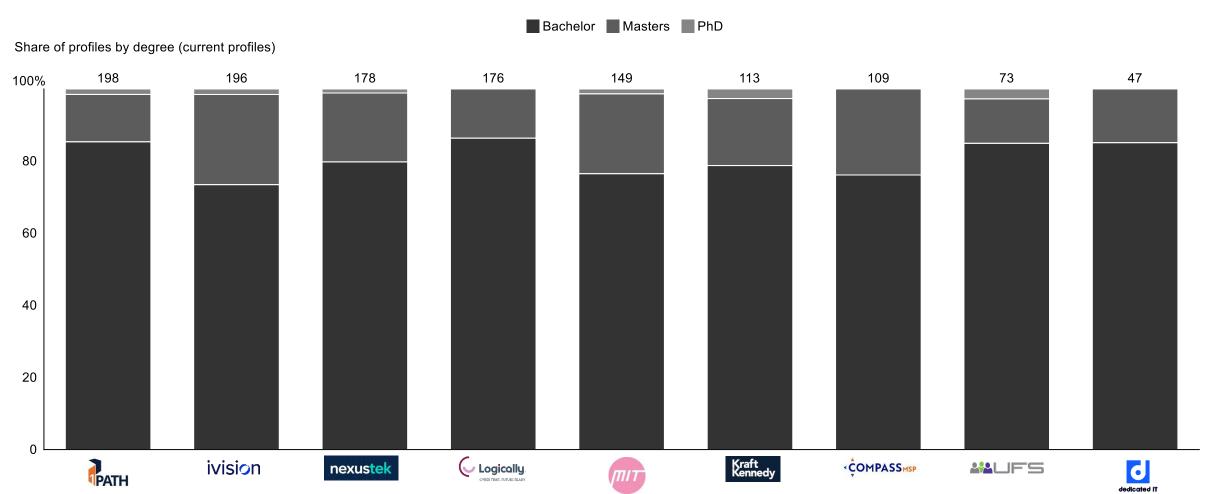


Note: Irrelevant profiles (interns, former, retired employees) have been excluded; Top lines may not match across slides since this is a user reported dataset, and not all employees update their education background; Bars are sorted basis total no. of profiles | Source: Aura, Bain analysis



Majority of employees have a Bachelor's degree across peers; Syntax and Rackspace tech. have relatively higher share of emp. (~40%) with Masters (2/2)

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Note: Irrelevant profiles (interns, former, retired employees) have been excluded; Top lines may not match across slides since this is a user reported dataset, and not all employees update their education background; Bars are sorted basis total no. of profiles | Source: Aura, Bain analysis



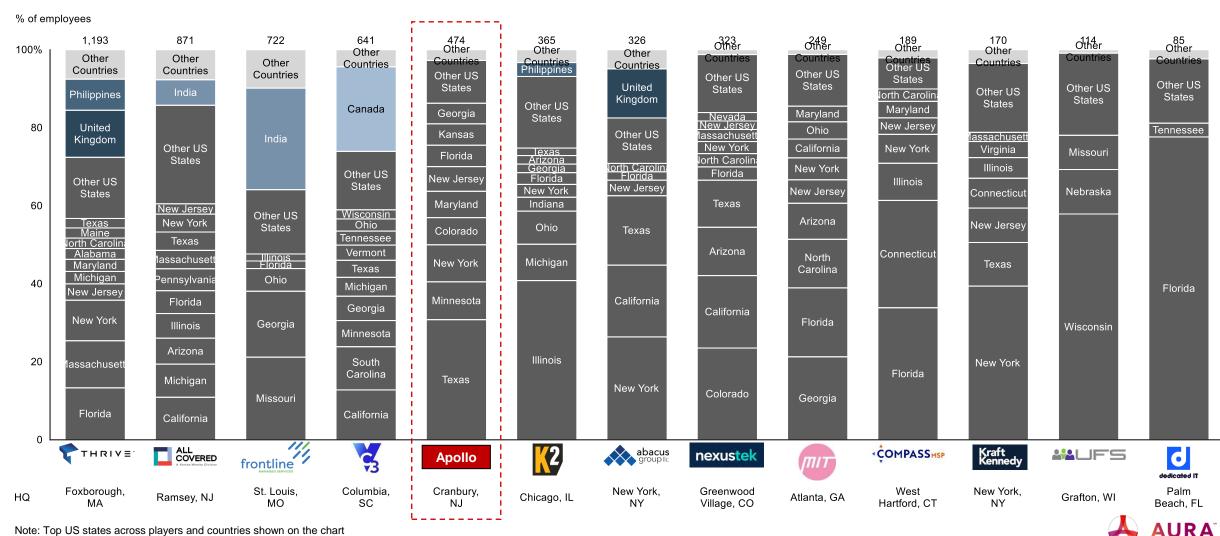
Majority of employees are based out of HQ states for most peers; Florida, New York, Texas and California are the most common regions across peers

WORKFORCE

GEOGRAPHY

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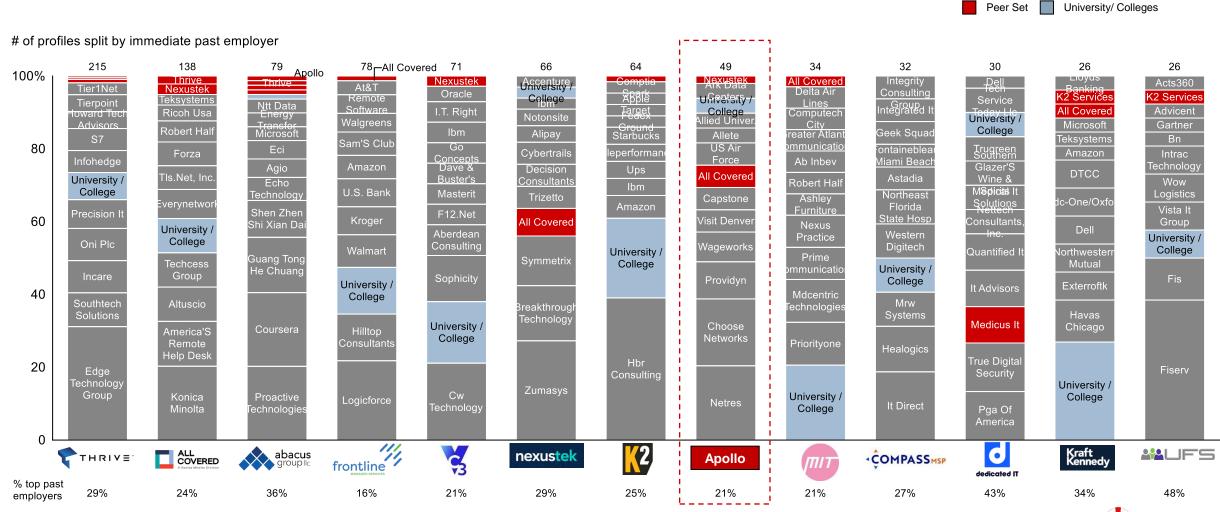


Source: Aura. Bain analysis

Sourcing: Peers are hiring from Universities / colleges as well as from long tail of companies

TALENT AND RECRUITING

DIRECTIONAL



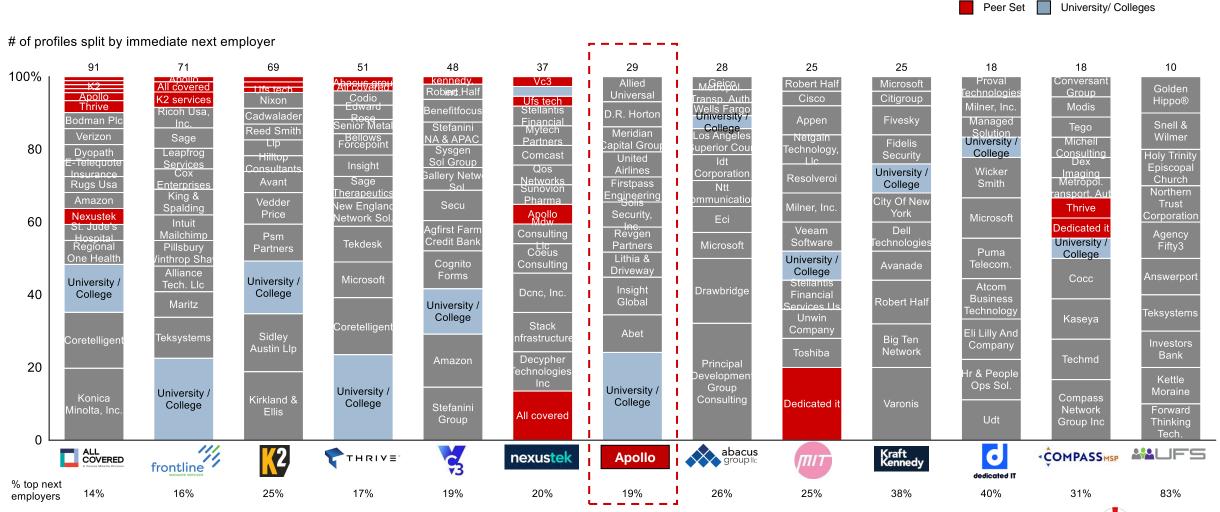
Note: Peers + top previous employers (basis highest N) have been shown in the chart; Bars sorted basis total # of profiles; Top lines may not match since Previous/ Next employers are unavailable for some profiles Source: Aura. Bain analysis



Leavers: Employees leave peers to join a long tail of different cos. and for higher education; relatively low proportion leave to join competitors

TALENT AND RECRUITING

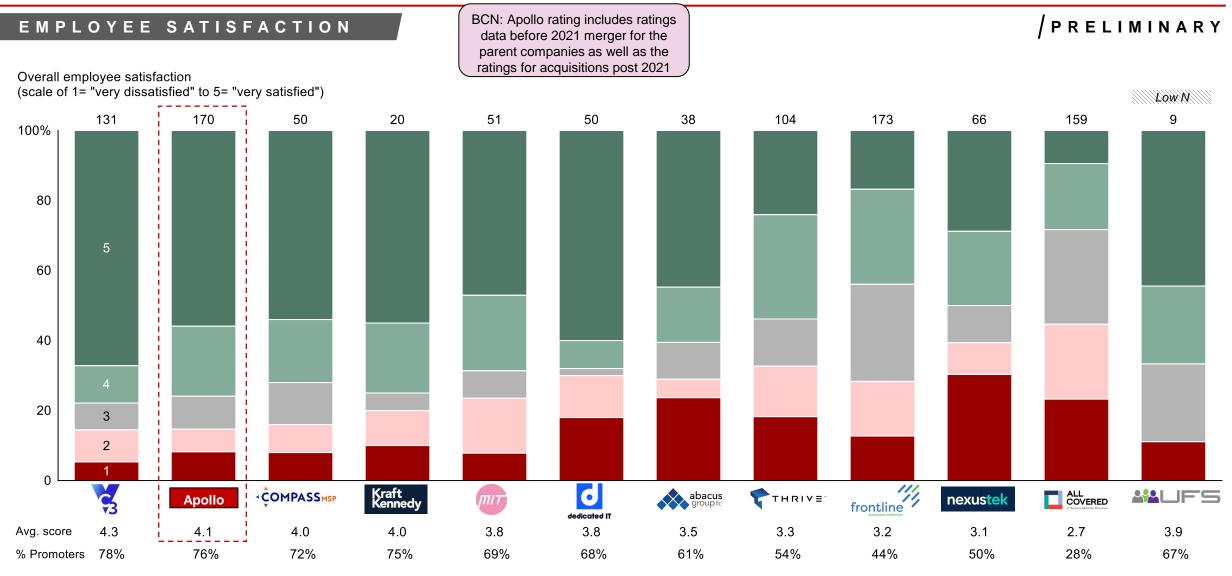
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Note: Peers + top next employers (basis highest N) have been shown in the chart; Bars sorted basis # of profiles; Top lines may not match since Previous/ Next employers are unavailable for some profiles Source: Aura. Bain analysis



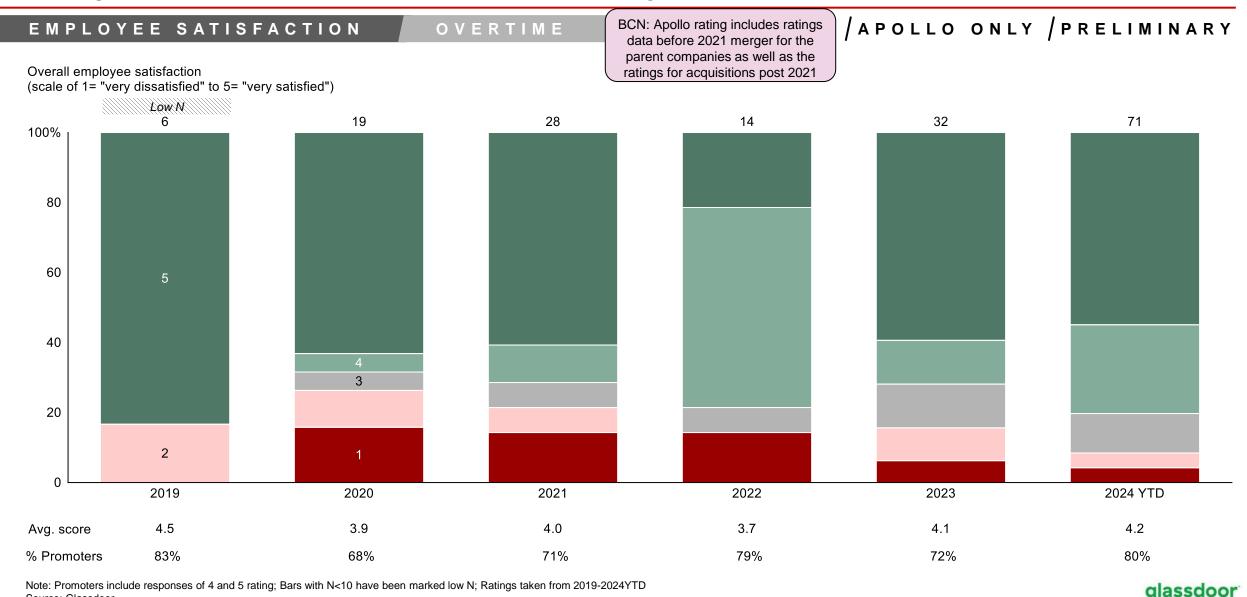
VC3 and Apollo lead the pack with relatively higher employee satisfaction rating than peers



Note: Promoters include responses of 4 and 5 rating; Bars with N<10 have been marked low N; Ratings taken from 2019-2024YTD Source: Glassdoor

glassdoor

Apollo's employee satisfaction has increased from ~3.9 in 2020 to ~4.2 in 2024YTD, along with the share of promoters increasing from ~70% to ~80% in same period



BAIN & COMPANY (4)

Source: Glassdoor

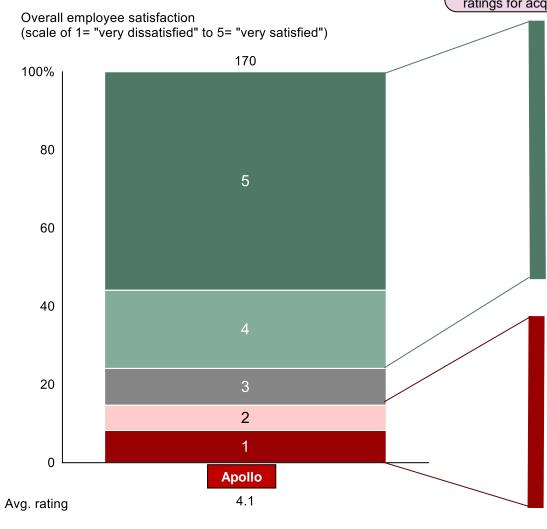
Promoters appreciate culture, opportunities and flexibility while detractors complain about compensation, leadership and communication



Source: Glassdoor

BCN: Apollo rating includes ratings data before 2021 merger for the parent companies as well as the ratings for acquisitions post 2021

/APOLLO ONLY /PRELIMINARY



2024	"Outstanding culture. Constantly moving forward."
2024	"There is a ton of opportunities for those that want to grow their career. The company offers a bunch of different tracks to get promoted internally."
2024	"The merger between CalTech and Apollo has been handled very well and we appreciate everything the teams have done to make it possible."
2024	"Apollo is growing the right way. Focused initially on bringing on the best acquisitions and now that we are at size, evolving the business into a new Apollo identity"
2024	"Coming from many different MSPs into one is not an easy feat. All of the founding companies had similar values, so employees have been able to merge pretty easily"
2023	"Our comp. merged with Apollo. It has been great. Leadership's values align with ours, the teams are marching towards a common goal, the growth allows for amazing career dev."
2022	"Flexible, good atmosphere, seem to care about you as a person."

Cons

2024	"Currently bought up a lot of other companies and is in process of merging things so pay is a bit confusing for some of us"
2024	"The company keeps changing direction or objectives and leaves the employee with zero direction"
2023	"There are many breakdowns in communication between projects, sales, and account management."
2023	"A largely absent leadership supplements their lack of hands-on guidance."
2021	"Company is trying to grow rapidly through acquisition, which throws more strain on resources. You will be micromanaged, attend dozens of useless meetings a month and then questioned about productivity"

glassdoor

Apollo has a strong presence in Texas; East coast including Florida and New Jersey are heavily concentrated with locations of Apollo and its competitors

US ONLY PRELIMINARY MSP LOCATIONS North Minnesota Michigan Pennsylvania United Indiana States Kansas Missouri Kentucky New Mexico Georgia Apollo California Sonora Medicus IT NexusTek Thrive IT Baja California Nuevo León

Source: Bain Analysis, Company websites

Engineering & IT roles constitute majority of Apollo's workforce (~45%), followed by Operations constituting ~25% of the roles

WORKFORCE

FUNCTION SPLIT

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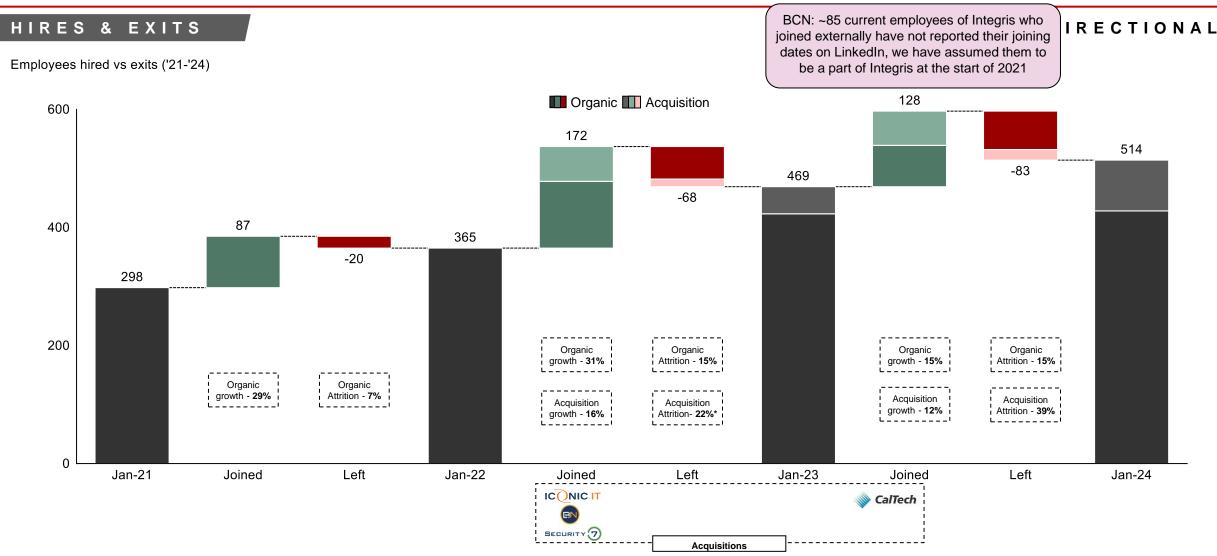
Functional distribution (% of relevant profiles) 474 Leadership (7%) 100% Support functions (9%) HR (3%) 80 Marketing (3%) Sales (8%) 60 Operations (23%) 40 Engg. / IT (46%) Apollo

Leadership Managing director, CXOs, Vice president, etc. **Support functions** Admin coordinator, finance/accounting manager, etc. Marketing Marketing coordinator, communications coordinator, etc. Sales Account executive/ manager, client success manager, etc. **Operations** Technical operations manager, project manager, service manager, strategic operations manager etc. **Engineering & IT** System engineer, infrastructure admin, solutions architect, IT specialist, IT security analyst, etc.

Note: Irrelevant profiles (interns, former, retired employees) have been hidden from chart data Source: Aura, Bain analysis



Apollo has steadily expanded its workforce over the years propelled by organic hiring & acquisitions and noted relatively higher attrition for acquired employees



Note: Attrition rate = (total no. of exits in a year) / (employee base at the start of the year) for organic & acquired emp. resp.; Growth rate = (total number of emp. who joined during the year) for organic & acquired employees resp. / (total combined employee base at the start of the year); * denotes the attrition considering the acquired employees who joined during 2022 as the base; Overall bar nos. denote employees at the start of the calendar year, Organic option includes employees who joined Apollo through external hiring/ became a part through the merger in 2021, Acquisition option constitutes emp, who became part of Apollo post the acquisition of entity | Source: LinkedIn, Bain analysis

