Autonomous Vehicle Risk Management Profile for Traffic Sign Recognition

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Glossary of Key Terms

AI Actors: individuals or organizations who are identified as contributors or users of an AI system, and thus engaged in the risk management processes.

Artificial Intelligence (AI) (a term coined by emeritus Stanford Professor John McCarthy in 1955) was defined by him as "the science and engineering of making intelligent machines" [1]. Today, AI is a focused domain of computer science, studying, designing, and developing machines to learn, and reason as humans do.

Autonomous (Automated) Vehicle a vehicle equipped with automation technology utilized for driving and operating a motor vehicle (as defined in SAE J3016). This applies to vehicles fitted with any level of automation as defined by SAE J3016 [2].

Incident Report is a tool used to document incident details for an organization pertaining to a specific product. It should include how incidents were identified, associated risk (if applicable), incident response strategy, assigned service level agreement (SLA), impact assessment, and communication plans.

Levels of Autonomy are defined in SAE J3016 and range from Level 0 (no driving automation) to Level 5 (full driving automation) in the context of motor vehicles and their operation on roadways [3]. (Referenced in figure 2.)

Risk can have a positive or negative impact. Requires identification from stakeholders and further definition on the impact, likelihood, and potential mitigation strategies. NIST's AI RMF states, "negative impact or harm can be experienced by individuals, groups, communities, organizations, society, the environment, and the planet" [4].

Risk Management refers to coordinated activities to direct and control an organization regarding risk [5].

Risk Register is a tool used to collect risk details for an organization, product (or project). It contains valuable details including risk name, risk description, risk owner, likelihood of occurrence, impact, items impacted, probability, anticipated timing, response strategy, and resolution. The risk register is updated throughout the product (or project) lifecycle.

Risk Tolerance "refers to the organization's or AI actor's readiness to bear the risk to achieve its objectives. Risk tolerance can be influenced by legal or regulatory requirements" [4].

Traffic Sign Recognition (TSR) is functionality that provides vehicles or traffic management systems with the ability to recognize traffic signs and respond to them. TSR will vary depending on the vehicle's level of automation, from the ability to display the sign on the dashboard in lower levels of automation, to the ability to identify and respond to traffic signs in higher levels of automation.

Trustworthy AI systems are seen as "valid and reliable, safe, secure, and resilient, accountable and transparent, explainable and interpretable, privacy-enhanced, and fair with harmful bias managed" [4].

Use Case Profile for Traffic Sign Recognition

Traffic Sign Recognition (TSR) is a required functionality of AVs. TSR works by using the visual information, provided from vehicle cameras, including color segmentation (or adjustment), selection of region of interests (ROI) where traffic signs are present, and identification of traffic signs through data classification conducted via deep learning (DL) [6]. Figure 1 highlights a sample of a possible TSR architecture, and associated processes.

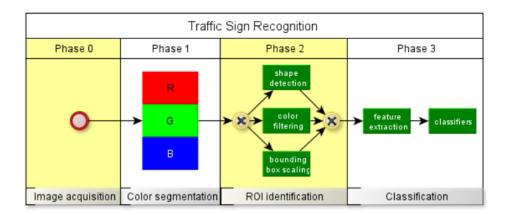


Figure 1: Traffic Sign Recognition Architecture [6]

The following section applies NIST's AI RMF functions, categories, and subcategories into the context of TSR. The profile specifically addresses the risks associated with the integration of AI systems within AVs' TSR function in automation levels 3+. To accommodate ongoing technological advancements, our profile adopts DL model agnostic approach. The temporal nature of our profile provides desired state of AI risk management activities related to TSR utilization.

The profile is organized into several sections, each addressing a crucial aspect of the topic:

- Section 1: This section highlights the GOVERN function and outlines how Original Equipment Manufacturers (OEMs) can effectively implement governance processes to mitigate AI risks within the TSR system.
- Section 2: Here, a comprehensive review of product specifications for TSR is presented. This includes a comparison of current functionalities with anticipated future capabilities, along with end user expectations.

- **Section 3**: Focuses on TEVV (Testing, Evaluation, Verification, and Validation) for the TSR system; this section encompasses all integral components such as software, hardware, data, models, and cybersecurity considerations.
- Section 4: Delving into TSR risk management, this section provides an in-depth risk table accompanied by corresponding risk management strategies. This detailed analysis offers a comprehensive understanding of risk mitigation.
- Section 5: Concluding the profile, this section provides valuable insights into TSR incident response protocols. These details serve to guide effective actions in the event of TSR-related incidents.

SECTION 1: TSR Governance

The following section provides comprehensive guidance for organizations to reference when governing risk associated with TSR throughout the entire lifecycle encompassing design, development, deployment, operation, monitoring, and test, evaluation, verification, and validation. The section shares the known legal and regulatory requirements, along with key recommendations for organizations implementing TSR systems to incorporate risk management into their processes and procedures, including roles and responsibilities of common AI actors. The governance section should be revisited regularly throughout the entire TSR system lifecycle, and through the AI RMF core processes, including MAP, MEASURE and MANAGE.

GOVERN 1.1

ABOUT

TSR systems deployed in AVs need to ensure legal and regulatory compliance and follow industry best practices pertaining to the design, development, and deployment of the systems. Automotive OEMs should consult with their Compliance Experts and Auditors teams throughout the entire TSR lifecycle process. As AI actors, these legal professionals are responsible for providing valuable insights and conducting regular reviews to ensure adherence to applicable laws, regulations, and best practices, thus reducing the associated AI risk. Table 1 provides an overview of prominent US national requirements, and voluntary standards that should be considered. Additional legal requirements vary by state and would require a much further detailed analysis by an OEM's legal team, Compliance Experts and Auditors.

Table 1: Applicable Legal and Regulatory Requirements

| Issued By | Legal/Regulatory Requirement Name | Details | References |
|---|--|---|------------|
| National Highway Traffic Safety Administration | 49 CFR Part 571 Docket No. NHTSA-2021- 0003 RIN 2127-AM06 Occupant Protection for Vehicles with Automated Driving Systems | Advanced Driver Systems must provide the same levels of occupant protection that current vehicles provide. | [7] |
| The International Organization for Standardization (ISO) | ISO: 23150 Road vehicles — Data communication between sensors and data fusion unit for automated driving functions — Logical interface | Specifies the logical interface between vehicle perception sensors, i.e., a camera used for TSR, and the fusion unit which interprets the data. | [8] |
| The International Organization for Standardization (ISO) | Intelligent transport systems – Geographic Data Files ISO: 20524-1: 2022 Part 1: Application independent map data shared between multiple sources. ISO: 20524-2: 2022 Part 2: Map data used in automated driving systems, Cooperative ITS, and multi- modal transport. | Specifies conceptual and logical data model and physical encoding formats for geographical databases for intelligent transport systems applications and services. Defines the map database exchange format for ITS utilized in vehicle navigation systems. (This includes the capabilities required to use map databases, which could assist TSR systems.) | [9] |

SUGGESTED ACTIONS

- Ensure all applicable AI and autonomous vehicle regulations are documented and reviewed by Compliance Experts.
- Share regulation information with AI actors involved in design, development, deployment, and testing of the system.
- Develop detailed training of legal and regulatory requirements for AI actors.
- Ensure all AI actors participate in training and confirm knowledge of legal and regulatory requirements.
- Audit compliance with training completion, and compliance with legal and regulatory requirements.
- Organizational Management should provide support to ensure adherence.
- Define who the directly responsible individual (DRI) is for communicating changes and updates to regulations.
- Define who the DRI is if the TSR system is found to be in non-compliance with a legal requirement.

- Are all legal and regulatory requirements documented?
- Have roles and responsibilities been clearly defined?
- How will new legal and regulatory requirements be communicated to AI actors?
- Who is responsible for communicating new risks to the assigned AI Risk Management Specialist?
- What is the documented process to amend violations?
- At what frequency will violation status be communicated until resolution?

GOVERN 1.4

ABOUT

Organizations developing and deploying TSR systems must review established risk management processes, procedures, and other required controls, and if needed make additions, or adjustments. Effective documentation management plays a crucial role in risk and incident management and will be more effective if it is standardized across the organization. This section provides guidance on documentation management policies, including the risk register, and other TSR project/product related documents, last day of support (LDOS) artifacts, and public disclosures.

SUGGESTED ACTIONS

- Ensure all documents are stored in a centralized repository accessible to all AI actors involved in the TSR system's product lifecycle.
- Confirm that as products reach their retirement phase, all risk-related documents (including the risk register) are relocated to the organization's electronic data management system (EDMS) as per the timeline set forth by the organization's Compliance Experts.
- Uphold regulatory standards by having Auditors review the filed documents.
- Assign an AI Risk Management Specialist to maintain the risk register, which
 includes all the identified risks, their likelihood, impact, risk score, responsible
 actors, systems impacted and strategy. The risk register is a dynamic document
 requiring regular updates throughout the TSR system's lifecycle.
- Make sure as part of TSR development, project documentation, including project charter (with business justification, assumptions, and limitations), communication plan, change management plan, project status reports, RACI matrix, stakeholder (AI actor) contact list, lessons learned documents and project closure reports are be maintained in a central repository available to all relevant parties. Projects utilizing the Waterfall methodology should also maintain project plans, a work breakdown structure, and a Gantt chart. Projects utilizing the Agile methodology should maintain backlogs, user stories, burndown charts, release plans, roadmaps, worklogs and retrospective action items.

- Communicate clear expectations for documentation to AI actors involved in the
 design, development, testing, evaluation, and maintenance of the TSR system. For
 example: Software Developers must properly comment on all methods, classes,
 and functions. Model Engineers must describe and characterize the training data,
 and reasoning behind feature selection. TEVV Experts record all tests plans,
 expected results and actual results, including explanatory visualizations.
- Establish a retention period (as required for legal and regulatory requirements) for all TSR product documentation, including those that have become last day of support (LDOS).
- Disclose relevant information on how the TSR system has been designed, developed, maintained, and evaluated to the public to solicit trust. In our public survey, 57.2% of users reported that product specifications would make them feel more comfortable with adoption, with 56.6% of users stating they would feel more comfortable viewing test data, and 64.2% of users wanting to have an understanding all AI risks associated with TSR. (additional details on the survey can also be found in the appendix of this thesis). Public disclosure should happen at regular intervals, beginning with the product launch. In addition, automotive OEMs should include detailed product specs, including instructions for use in the automobile's manual.

- Are roles and responsibilities for document management clearly understood?
- How will documentation management be monitored?
- Have retention periods been established by or reviewed with Compliance Experts?
- Are document repositories pre-existing, or will new ones need to be established?
- Has the organization determined what information will be disclosed publicly?
- Are intervals for public disclosure clearly defined?
- Does the information have the appropriate security classification (public, proprietary, confidential, or secret)?

GOVERN 1.5

ABOUT

Risk management requires ongoing monitoring, with the risk register remaining a dynamic document. Continuous monitoring of risks throughout the TSR lifecycle will ensure that risks are closed when they are no longer likely, and added when new risks are identified. All AI actors are responsible for reporting risks that they discover to the assigned AI Risk Management Specialist. As the impact of a TSR malfunctioning in an AV could result in loss of human life, risks are expected to be communicated immediately.

SUGGESTED ACTIONS

- Ensure risks that could impact End Users, which have not been properly
 mitigated, are communicated to the public, until a solid mitigation plan has been
 developed and deployed.
- Establish communication channels between End Users and the organization. End Users and the public should be able to immediately report incidents, for further investigation. Incidents that are defined to have a high impact, such as loss of human life, should be communicated with all AI actors, End Users, and the public. It is recommended that this communication include immediate remediation strategies (when possible), until a full mitigation plan has been developed and deployed.

- Are roles and responsibilities for risk monitoring clearly documented and communicated?
- Have communication channels between End Users and the organization been established?

GOVERN 2.1

ABOUT

TSR risk management requires organized accountability structures, to ensure that AI actors are engaged throughout the TSR system's lifecycle and have a clear understanding of their responsibilities as it pertains to mapping, measuring, and managing risks associated with their expertise. As a developing AI technology, the list of AI actors involved in the design, development and deployment of TSR is evolving. Table 2 outlines standard expected AI actors, their associated roles and responsibilities, and the stages of the AI lifecycle where they should be engaged in the risk mapping and measuring process. It is assumed that AI actors will vary by organization, and the table below provides suggestions only, and not meant to be prescriptive.

Table 2: Traffic Sign Recognition AI Actors

| AI Actor | Roles and Responsibilities | AI Lifecycle Stage |
|--------------------|--|---------------------|
| Organizational | Responsible for decisions about risks associated | Plan and Design |
| Management | with TSR's AI system lifecycle. | Deploy and Use |
| | Define organizations risk tolerance. | Operate and Monitor |
| | Give input into risk register. | Use or Impacted By |
| | Provide feedback on AI risk measurements. | |
| | Contribute to risk mitigation strategies. | |
| AI Risk Management | Collaborate with AI Actors to define and | Plan and Design |
| Specialist | document risks. | Deploy and Use |
| (Impact Assessors) | Record and communicate defined risk tolerance. | Operate and Monitor |
| | Maintain risk register. | Use or Impacted By |
| | Document risk management strategies and | |
| | measurements. | |
| | Maintain a document of all AI actor's contact | |
| | information. | |
| | Communicate with all stakeholders regularly. | |
| | Oversee AI risk management training. | |
| Product Manager | Gather, understand, manage, and communicate end | Plan and Design |
| Product Owner | user requirements. | Deploy and Use |
| | Formulate and maintain product vision. | Operate and Monitor |
| | Provide leadership to the cross functional team | Use or Impacted By |
| | through the entire TSR AI system lifecycle. | |
| | Develop and manage communications plans. | |
| | Give input into risk register. | |
| | Provide feedback on AI risk measurements. | |
| | Provide ongoing risk monitoring. | |
| | Contribute to risk mitigation strategies. | |
| UI/UX Designers | Gather, understand, manage, and communicate end | Plan and Design |
| | user requirements. | Deploy and Use |
| | Evaluate user experience. | Operate and Monitor |
| | Give input into risk register. | Use or Impacted By |
| | Provide feedback on AI risk measurements. | |
| | Provide ongoing risk monitoring. | |

| | Contribute to risk mitigation strategies. | |
|----------------------|--|---|
| Domain Experts | Provide subject matter expertise. | Plan and Design |
| | • Identify opportunities for TSR improvement. | Collect and Process Data |
| | • Give input into the risk register. | Build and Use Model |
| | Provide feedback on TSR risk measurements. | Verify and Validate |
| | | Deploy and Use |
| | | Operate and Monitor |
| AI Designers | Document system requirements. | Plan and Design |
| | Design AI systems. | Operate and Monitor |
| | • Provide operation and monitoring support. | |
| | Give input into the risk register. | |
| ΓEVV Experts | Examine TSR system for defects and potential | Plan and Design |
| | problems. | Collect and Process Data |
| | Validate AI system model. | Build and Use Model |
| | Validate AI system components. | Verify and Validate |
| | Provide ongoing risk monitoring. | Deploy and Use |
| | Oversee TSR system testing. | Operate and Monitor |
| D 1 D 1 | Give input into the risk register. | N 15 : |
| Product Developers | Mitigate risk through detailed design | Plan and Design Call and a Page Page |
| | considerations. | Collect and Process Data |
| | Provide detailed design documentation. | Build and Use Model Note: 1 |
| | Give input into the risk register. Provide feedback on AI risk measurements. | Verify and Validate |
| | Provide feedback on AI risk measurements. Contribute to TEVV. | Deploy and Use |
| Data Scientist | Gather, validate, and clean data for model | Collect and Process Data |
| Data Scientist | development. | Build and Use Model |
| | • Give input into the risk register. | Verify and Validate |
| Data Engineers | Build and maintain required databases and | Collect and Process Data |
| Data Eligineers | associated structures. | Collect and Flocess Data |
| | • Give input into the risk register. | |
| Human Factor Experts | Ensure TSR design is user centric by conducting | Collect and Process Data |
| Tuman Tuctor Experts | detailed analysis on user behaviors and potential | Deploy and Use |
| | sources of error. | beploy and osc |
| | Conduct a detailed task analysis to identify | |
| | potential risks. | |
| | Document the workflow design. | |
| | • Contribute to end user training and documentation. | |
| | Evaluate user experience. | |
| | • Give input into the risk register. | |
| | Provide feedback on AI risk measurements. | |
| | Provide ongoing risk monitoring. | |
| | Contribute to risk mitigation strategies. | |
| Model Engineers | Select algorithms. | Build and Use Model |
| | Train models. | Verify and Validate |
| | Validate model output. | |
| | Give input into the risk register. | |
| | Provide feedback on AI risk measurements. | |
| | Provide ongoing risk monitoring. | |
| System Integrators | Contribute to integration documentation and | Deploy and Use |
| - | testing, compliance testing and validation. | |
| | Give input into the risk register. | |
| | Provide feedback on AI risk measurements. | |
| | Provide ongoing risk monitoring. | |

| Systems Engineers | Incorporate risk mitigation into system design. | Deploy and Use |
|---------------------|---|---------------------|
| | Give input into the risk register. | |
| | Provide feedback on AI risk measurements. | |
| | Contribute to risk mitigation strategies. | |
| | Participate in TEVV. | |
| | Provide ongoing risk monitoring. | |
| Software Engineers | Incorporate risk mitigation into software design. | Deploy and Use |
| | • Incorporate error handling into the AI system | |
| | design. | |
| | • Give input into the risk register. | |
| | Provide feedback on AI risk measurements. | |
| | Contribute to risk mitigation strategies. | |
| | • Participate in TEVV. | |
| | Provide ongoing risk monitoring. | |
| Procurement Experts | • Conduct risk assessment on third party suppliers. | Plan and Design |
| | • Give input into the risk register. | Deploy and Use |
| | Contribute to risk mitigation strategies. | |
| | Provide ongoing risk monitoring. | |
| Evaluators | Review AI models to ensure results are as | Operate and Monitor |
| | expected through ongoing data analysis. | |
| | Give input into the risk register. | |
| | Contribute to risk mitigation strategies. | |
| | Communicate with AI Risk Management specialist | |
| | and other key stakeholders. | |
| | Provide ongoing risk monitoring. | |
| Compliance Experts | Maintain database of legal and regulatory | Plan and Design |
| | requirements. | Operate and Monitor |
| | Give input into the risk register. | |
| | Provide feedback on AI risk measurements. | |
| | Communicate regularly with all AI actors. | |
| | Contribute to training of organizational staff, | |
| | including those working on design, development, | |
| | and deployment activities. | |
| Auditors | Audit design, development, deployment, and | Plan and Design |
| | operations. | Operate and Monitor |
| | Ensure compliance with legal and regulatory | |
| | requirements. | |
| | Ensure training is conducted at regular intervals. | |
| System Operators | Participate in the system concept design and | Plan and Design |
| | development. | Operate and Monitor |
| | • Oversee the operations. | Use or Impacted By |
| | Continuously assess issues, and impacts. | |
| | Communicate when mitigation is required. | |
| Cyber Security | • Give input into the risk register. | Plan and Design |
| | • Provide feedback on AI risk measurements. | Operate and Monitor |
| | • Contribute to risk mitigation strategies. | Use or Impacted By |
| | Participate in TEVV. | |
| | Provide ongoing risk monitoring. | |
| Human Resources | Participate in AI Actor hiring. | Plan and Design |
| | • Ensure a diverse talent pool, with varying | Deploy and Use |
| | expertise. | Operate and Monitor |
| | • Give input into the risk register. | |
| | • Provide feedback on AI risk measurements. | |

| | Contribute to risk mitigation strategies. | |
|-----------------------|---|--|
| | Provide ongoing risk monitoring. | |
| DEI Experts | Participate in AI Actor hiring. Ensure a diverse talent pool, with varying expertise. Develop DEI policies. Assess the TSR systems inclusivity. Ensure bias and accessibility issues are addressed. Give input into the risk register. Provide feedback on AI risk measurements. Contribute to risk mitigation strategies. Provide ongoing risk monitoring. | Plan and Design Deploy and Use Operate and Monitor |
| Third Party Suppliers | Conduct internal risk assessment on provided product. Share results of risk assessment and known documented risks. Share documented proof of compliance with legal and regulatory requirements. Provide ongoing risk monitoring. Communicate regularly with AI actors, including AI Risk Management Specialist. | Deploy and Use Operate and Monitor |
| End Users | Utilize TSR as a driver in a vehicle. Provide feedback, including reporting incidents. Participate in focus groups. | Plan and DesignOperate and MonitorUse or Impacted By |
| The General Public | Directly experience positive or negative impacts of TSR. Provide feedback, including reporting incidents. Participate in focus groups. | Operate and MonitorUse or Impacted By |

Not all AI actors have good intentions. Cybercriminals are adversaries who seek to exploit AI technology. They achieve this by utilizing various methods, such as data poisoning or model attacks. Table 3 showcases well-known adversary types who may target TSR systems, their goals, and capabilities.

Table 3: TSR Adversaries

| Adversary Type | Goals | Capabilities |
|--------------------------------|--|---|
| Adversarial Design Attacker | Intentionally manipulate the TSR system. Exploit vulnerabilities. | Conduct reverse engineering of system to learn vulnerabilities. Model extraction. Manipulation of TSR's recognition capabilities. Exploit vulnerabilities to gain control of the system. |
| Machine Learning (ML) Attacker | Tamper or modify ML models. | Model extraction.Data poisoning.Input manipulation. |
| Poisoning Adversary | Inject malicious data into the training dataset, with the intent of causing the system to | Model manipulation. Data poisoning. Modify inputs. |

| Spoofing Attacker | incorrectly identify traffic signs. Manipulate or interfere with the signals sent or received by the AV sensors used to identify traffic signs. | Manipulate signals received or sent by the sensors. Cause the vehicle to incorrectly identify (or miss) traffic signs. |
|----------------------------|--|---|
| Denial of Service Attacker | Interrupt the vehicle's system, to cause an interference between the sensors and central compute, creating a denial of service. | Overload the sensors. Create communication interference. Overload the central compute. |
| Malware Author | Design malicious software with the intent of compromising the TSR system, stealing data, or causing harm to the operator and public. | Data theft. Data manipulation. Propagation of other vehicle systems. Interference with TSR functionality. Ransomware. Remote control of the vehicle. |
| Sign Vandals | Vandalize traffic signs with the intent of confusing the TSR system from recognizing and correctly identifying the sign, and associated action. | Access to traffic signs and materials for vandalism. Knowledge of specific techniques to damage a sign, modifying the system inputs, and potentially poisoning training data. |
| Traffic Sign Thieves | Remove/steal signs from their fixed location causing the TSR system to fail. | Ability to physically remove a sign from the roadside. |

SUGGESTED ACTIONS

- Reference table 2 as a basis for developing an AI actors table for your organization.
- Verify that all roles and responsibilities, as shown in the second column of table 2 are accounted for.
- Establish policies that promote regular communication with the AI actor assigned as the AI Risk Management Specialist.
- Ensure all AI actors understand their roles and responsibilities.
- Establish policies which enable AI actors to report any conflicts of interest. The
 documented conflicts should become dynamic artifacts, actively maintained by
 the organization, and shared with the AI Risk Management Specialist and
 Organizational Management.

- Reference table 3 as a basis for developing a bad actors table for your organization.
- Develop and document a plan for counteracting bad actors mentioned in table 3.
- Ensure Cyber Security Experts regularly update the bad actors table based on newly identified threats.
- Communicate any cyber threats to the assigned AI Risk Management Specialist.

- Have the roles and responsibilities been clarified with all stakeholders?
- Has the organization defined desired frequency of communication for each AI actor? (i.e., using a RACI)?
- Are roles and responsibility for the TSR system's governance and reporting clearly defined and understood?

GOVERN 2.2

ABOUT

In addition to the legal and regulatory training requirements outlined in GOVERN 1.1, all AI actors should be trained in the organization's TSR risk management processes (or broader AI risk management processes), including their roles and responsibilities for identifying and reporting risks. The overarching goal is for risk management to become part of the organizational culture, and a forethought during all aspects of the TSR system lifecycle.

Concurrently, organizations developing and deploying TSR systems should set high proficiency standards for AI actors contributing to design, development, deployment, and testing of said systems. Tools to provide actors with the ability to enhance their technical aptitude of everchanging technology will help maintain this standard. Examples of this include tuition assistance programs, our online training sources, such as Pluralsight, Coursera, or LinkedIn Learning.

SUGGESTED ACTIONS

- Develop comprehensive risk management training that can be shared with AI
 actors when they join the TSR system's team.
- Ensure legal and regulatory requirements are also covered in the TSR system's risk management training.
- Define expectations for the organization to update training to ensure changes to legal and regulatory requirements are captured and communicated.
- Ensure a process is in place for AI actors to acknowledge completion of training and commitment to following the TSR system's AI risk management processes.
- Develop proficiency standards for AI actors based on assigned roles.
- Ensure additional training tools for AI actor skill development are in place, and readily available for AI actors to continue skill development.
- Establish a required frequency for AI actors to retake AI risk management training to ensure relevant content and changes are communicated and understood.

- Are all AI actors aware of required risk management training?
- Do all AI actors understand their role in the TSR risk management process?
- How will AI actor proficiency be measured?

GOVERN 2.3

ABOUT

Organizational Management (OM) plays a vital role in the lifecycle of the TSR system. They serve as the executive sponsors for the TSR product, overseeing the assignment of an AI Risk Management Specialist, and defining the organization's risk tolerance level. The final decisions about risk management processes and mitigation strategies lie within the responsibilities of the OM. To ensure effectiveness of risk management efforts, OM must provide full support, fostering a culture that encourages employees to feel comfortable in vocalizing risks, and actively engaging in regular AI risk management training.

SUGGESTED ACTIONS

- Define the criteria for an executive sponsor.
- Assign an executive sponsor to the TSR product.
- Ensure the executive sponsor clearly understands their roles and responsibilities.
- Clearly communicate the organization's risk tolerance level.
- Review all roles and responsibilities of the AI actors.
- Define what level of risks need to be communicated to the OM in governance meetings.

- Does the OM need to sign off on all mitigation strategies?
- At what level of risk can the AI actors decide their own mitigation strategy?

GOVERN 3.1

ABOUT

A key to effective risk management is utilizing diverse opinions. As stated previously, and identified in table 2, all the AI actors are expected to participate in TSR risk identification, and management throughout the TSR system's lifecycle. The best way to ensure that all risks are identified is to obtain feedback from a diverse team, who vary in demographics and backgrounds, combined with experts who have a broad range of experience and expertise. Obtaining such a varied talent pool must be engrained in Automotive OEMs and third-party suppliers hiring practices. Human Resources are responsible for ensuring that diversity goals are met, and monitoring risks of AI actors' attrition.

SUGGESTED ACTIONS

- Commit to providing Diversity, Equity, and Inclusion (DEI) throughout the organization and within the TSR AI product, will help to facilitate inclusivity and integration of a variety of insights into the risk management process.
- Review hiring processes and team development to ensure diversity goals are met.
- Validate that Human Factor Experts account for a diverse user group.
- Establish policies that promote inclusive design.

- Does the organization have an established DEI office (or assigned individual) that can be utilized for establishing policies that encourage AI actors to provide feedback?
- Is a diverse user group being accounted for in TSR system development?
- Has the TSR system design been reviewed for bias?

GOVERN 4.1

ABOUT

As mentioned in GOVERN 2.3, Organizational Management is responsible for creating a culture where AI Actors working on designing, developing, and evaluating the TSR system are committed to consider and communicate AI risk, and promptly report incidents. The following section dives further into steps management can take to further develop this culture, including through incentivized risk management.

SUGGESTED ACTIONS

- Utilize Auditors to ensure all systems are designed in a clear and easy to interpret
 manner, adhering to legal and regulatory requirements, and fortified with robust
 cyber security measures.
- Ensure cyber security teams are performing continuous monitoring and auditing of the TSR system, checking for existing or potential vulnerabilities.
- Record all identified vulnerabilities in the risk register and assign a risk score based on the likelihood and impact.
- Assign a DRI to own monitoring of the risk, development of a response strategy and action plan, should it become an active risk or incident.
- Establish or enhance policies that incentivize AI actors for participating in the risk
 management process. These incentives could take the form of safety awards, or
 special recognitions from Organizational Management. Such awards should be
 presented publicly to encourage others on the team to follow suit.

- Do organizational policies encourage AI actors to effectively utilize critical thinking and a safety-first mindset for TSR systems?
- Are incentive programs well documented and shared throughout the organization?

GOVERN 6.1

ABOUT

When third-parties are contracted by an OEM to provide software, data, algorithms, and support of vehicle components risks associated with the obtained product or service must be properly documented. Proper risk management when third-party systems are integrated into a vehicle can be complicated. To ensure that risks associated with third-party TSR system components are properly documented, both organizations (the OEM and third-party supplier) must align on expectations.

SUGGESTED ACTIONS

- Ensure the third-party is engaged in the AI risk management process.
- Utilize contracts to ensure expectations, such as key performance indicators
 (KPI), are clearly communicated to the third-party regarding required internal risk
 assessments on their provided products. This includes providing honest and
 reliable feedback on impact and likelihood of the risks.
- Ensure third-party representatives remain engaged throughout the TSR system's lifecycle, communicating regularly with the assigned AI Risk Management Specialist, and providing ongoing risk monitoring and incident reporting.
- Document proof of third-party compliance with legal and regulatory requirements, including risks of infringement of the third-party's intellectual property is mandatory.
- Engage Auditors, Compliance Experts and Procurement Experts to review all provided risks, legal, ethical, and other issues pertaining to procurement and use of the third-party systems.

- Are third-party policies clearly documented?
- Is there an established traceability process?
- Can the third-party's TSR system components be audited?

- Have any additional risks that are introduced from using a third-party supplier been documented?
- Are Procurement Experts, Auditors and Compliance Experts in agreement with the third-parties' terms and conditions?

SECTION 2: TSR Product Specifications

To effectively GOVERN, MAP, MEASURE, and MANAGE risks, a comprehensive grasp of product specifications is vital. In the realm of governance, this entails documentation of TSR system inventories and processes, encompassing the methodology for implementing updates and navigating the system beyond its support lifecycle. When it comes to mapping, a thorough review of the TSR system is essential, encompassing both present and future deployments. Furthermore, articulating the system requirements for automation levels 3+ and delving into details about the system's knowledge limitations becomes imperative. Facilitating effective measurement involves a comprehensive explanation and documentation of the TSR AI model. Lastly, proficient system management necessitates the establishment of regular monitoring protocols, particularly in relation to the deployed model. The following section will highlight all the aforementioned areas in further detail.

GOVERN 1.6

ABOUT

As part of the AI risk management process for the TSR system, ongoing monitoring and regular reviews should be planned. The TSR system and components remain a dynamic technology, constantly evolving. The development of the inventory is essential for cross-referencing with the TSR's AI risk register, ensuring that all systems' risks are identified and documented.

SUGGESTED ACTIONS

- Create and maintain system inventories as part of the TSR system design process. (Typically, this role is completed by the AI Designer.)
- Develop an inventory plan to review with AI actors which will help ensure all appropriate inventories are captured.
- Ensure all AI actors involved in the TSR system design and development contribute to the inventory. For instance, the Data Scientist and Data Engineers should provide links to the utilized data, while Model Engineers should provide the explanations of model selection and source code of the model design.
- Make updates to the inventory as they occur.
- Establish a regular monitoring cadence for the TSR system.
- Incorporate inventory reviews and audits as part of the organization's annual file review (AFR) process.

- Have all the roles and responsibilities for system inventories been clearly assigned?
- Is there a clear traceability between components?
- Has a regularly established review cadence been established?

GOVERN 1.7

ABOUT

As part of the TSR system planning, processes and procedures should be in place for providing system upgrades, repairing defects, and communicating if a system becomes its last day of support (LDOS). To maintain trust with end users and the public, notifications of product upgrades, issues, defects, or LDOS systems must be communicated according to legal requirements.

SUGGESTED ACTIONS

- Provide consumers with options to upgrade current compute systems (including software and ML algorithms), through over-the-air (OTA) updates, and hardware via dealership main shops.
- Upon issue identification communicate the estimated-time-to resolve identified issues to consumers directly, via email, and direct mail communications.
- Plan for the organization to cover costs that ensure the meeting of regulatory, or legal requirements, with End Users containing the costs of other enhanced feature upgrades.
- Communicate to End Users when a TSR system is going LDOS.
- Provide End Users with options to upgrade their system for continued support.
- Establish a process for handling when an end user refuses a regulatory update. (i.e., disabling other vehicle features.)

- Are there well documented communication plans for product upgrades, issues, defects or LDOS systems?
- Have all the communication methods been identified?
- Are roles and responsibilities clearly understood?
- Does the communication plan meet legal and regulatory requirements?

MAP 1.1

ABOUT

TSR deployments can vary greatly depending on the level of automation. As mentioned previously, the focus of this profile is automation levels 3+, as highlighted in figure 2 below. The following section reviews a TSR system overview, including intended purpose, beneficial uses, norms and expectations, end user and operator expectations, current system deployments, future deployments, suggested actions and transparency and documentation.



Figure 2: Levels of Automation [11]

Intended Purpose

TSR is a key functionality of AVs, playing a vital role within autonomous driver assistance systems (ADAS). Its primary purpose is to enhance safety by actively monitoring the environment, identifying relevant traffic signs, and communicating required response actions to the vehicle to execute. In automations levels 0-2, TSR acts as a supplementary pair of eyes for the driver, relaying essential information garnered from the system, such as real-time speed limits indicated by road signs. In levels 3+, the TSR system operates exclusively without the need for human intervention.

Current TSR Deployment

As of the writing of this profile, there are several examples of TSR, currently deployed in vehicles, from automakers such as Ford, Mercedes, Volvo, and BMW (to name a few.) Results from our public survey show that 17.6% of End Users have ridden in a vehicle that utilizes TSR, with a majority of those having utilized Ford (43%), followed by Tesla (21%) and GM (18%). The level of autonomy that comes with each system varies by automaker and are examples of level 1-2 automation requiring the driver to monitor and control the system.

For example, Ford utilizes TSR to enable their intelligent adaptive cruise control system, which manually adjusts the speed of the vehicle. This works, once this vehicle's speed is set (through cruise control), if the system identifies a speed limit sign below the set speed, it automatically adjusts the vehicle speed accordingly and will resume to the preset speed once a new sign has been detected. [12]

The system currently provided by Volvo performs slightly differently. Using road sign information (RSI), select Volvo vehicles automatically detect speed limit signs and display them in the instrument panel, providing drivers with speed limit awareness. Beyond this, there is also an option for the vehicle to alert the driver with speed warning alerts in the form of a flashing light or sound, if the identified speed limit is exceeded. [13]

Finally, Tesla's Model Y is currently testing a traffic light and stop sign control feature, which is in BETA at the time of this writing. This feature is designed to recognize and respond to traffic lights and stop signs, by slowing the Model Y to a stop when the driver is utilizing the Traffic-Aware cruise control, or Autosteer. This functionality utilizes the vehicle's forward-facing cameras, in conjunction to GPS data, and slows the car for all detected traffic lights, including those which are green or blinking yellow. As the vehicle approaches the intersection, the

touchscreen display notifies the driver of its intention to slow down. The driver then must confirm if they wish to continue, otherwise the vehicle will stop at the red line displayed on the screen. If the light is green, and the driver wishes to proceed, they must press the accelerator pedal to give the vehicle permission to do so [14]. An example of how this works is highlighted below in figure 3.

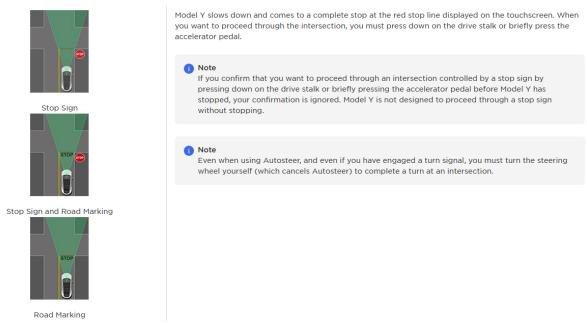


Figure 3: Tesla Model Y Traffic Light and Stop Sign Control [14]

Future TSR Deployment

Future TSR deployments will utilize levels 3-5 automation. For such deployments, the vehicle will provide full automation, with human interaction only occurring in level 3, in the event of a system failure. To work, the TSR system will utilize cameras, and information received from GPS satellites to recognize traffic signs and respond accordingly. Our public survey results show that 6.9% of people believe that this technology is available now, with 3% of survey respondents stating that they have ridden in a fully autonomous vehicle. For the remaining respondents, 27.7% believe fully AVs with built in TSR will be ready within the next 5 years, 35.8% believe it will be ready within the next 10 years, 19.5% believe it will be the next 10+ years, with the remaining 10.1% believing it will never be ready. Examples of level 4 automation can be seen currently in Waymo deployments, which do not require a human driver to operate.

Waymo, which is currently offered in select cities in the United States as a taxi service, uses a combination of information obtained from perception sensors (lidar, cameras, radar),

combined with detailed territory maps (that are compiled prior to operating in the area) and computes the safest route. The vehicle is driven by the Waymo Driver, who "is the embodiment of fully autonomous technology that is always in control from pickup to destination" [15]. Waymo riders are not required to operate the vehicle. "They can sit in the back seat, relax, and enjoy the ride with the Waymo Driver getting them to their destination safely" [15]. Figure 4 highlights an example of a current Waymo vehicle that is deployed.



Figure 4: Waymo, Level 4 Automation [15]

Beneficial Uses

According to The National Highway Traffic Safety Administration (NHTSA) in 2022, there were 42,795 deaths related to automobile accidents [16]. To address this, the U.S. Department of Transportation (DOT) announced a National Roadway Safety Strategy, which includes a Safe System Approach, serving as the guiding paradigm to address roadway safety [17], [18]. This approach accepts that humans make mistakes or decisions that can lead to accidents, and transportation systems should be designed to accommodate these and correct when possible. This can be done through the development and deployment of safer vehicles that include ADAS functionality, such as TSR [18]. When asked, if AVs were able to perform 10 times better than a human driver, would you fully trust an autonomous vehicle, 57% of respondents stated, no, showing that the general public has much higher safety expectations for AVs, and organizations should design testing accordingly, with passing results showing greater than 10 times improvement compared to a human driver.

In addition to the safety implications, a benefit of advanced levels of ADAS systems (4+), is the increased accessibility for those who may not have the means, or ability to operate a vehicle. Systems that can recognize traffic signs, and respond accordingly, provide needed functionality to obtain full automation.

Norms and Expectations

TSR systems (in advanced levels of automation 3+) are expected to see, properly perceive traffic signs, and then act accordingly. This requires robust models to integrate seamlessly with systems in all environments. For the system to work consistently, the model must include proper specifications about traffic signs, and the required actions the vehicle must take for each sign. In addition, models must be able to quickly adapt to changes in local laws and regulations as they arise.

Below we highlight some examples of signs that are required to be incorporated in the training data for the model, and in turn direct the vehicle to behave correctly. The provided examples for United States deployments only, with automotive OEMs and supporting third-party suppliers required to obtain and program models with the fully extensive list, based on the deployment locations. Vehicles with deployments in multiple regions are expected to have added complexities, requiring additional data, testing, evaluation, and verification.

• Regulatory Signs – Regulatory signs are imperative and reflect local laws. They instruct the vehicle on mandatory actions such as adhering to speed limits, when to stop, yield, where to park (or not park) and which roads are identified as one way. Failure to comply with regulatory signs increases the risk of accidents and invites potential citations from law enforcement.

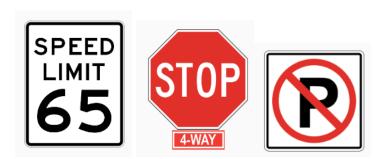


Figure 5: Regulatory Sign Examples [19]

Warning Signs – Shown as yellow and black signs, warning signs help provide
awareness to drivers and vehicles about potential hazards, such as school or pedestrian
crossing, upcoming hills, intersection details, or even animal crossing.



Figure 6: Warning Sign Examples [19]

Guide Signs – Identified by their green and white coloring (with occasional yellow),
 guide signs include information such as street names and exit numbers. These signs help
 drivers and vehicles with route information, including where to turn or depart the
 highway.



Figure 7: Guide Sign Examples [19]

• Construction Signs and Markers – Construction signs can vary; typically seen as orange and black, with orange and white cones, construction areas may also employ the use of boards with light for information, or as arrows to indicate the need to merge or proceed with caution. Varying from traditional signage, construction signs may also come in the form of a handheld sign, held by a worker in the road to indicate stopping or proceeding with caution. Drivers and vehicles need to be able to process all these signs, and their varying locations.



Figure 8: Construction Sign Examples [19]

• **Route Markers** – Shown in black and white, route markers indicate the way the vehicle is traveling, or directions to a specific route.



Figure 9: Route Marker Sign Examples [19]

• **Service Signs** – Indicated in blue and white, service signs provide information regarding what services are provided at the upcoming exit, i.e., restrooms, gas stations, hospital, or lodging.



Figure 10: Service Signs Examples [19]

• **Vehicle Signage** – Vehicles must be able to identify signs on vehicles, including stop signs seen on school buses.



Figure 11: School Bus Stop Sign [20]

End User and Operator Expectations

As stated previously, the public expectation for TSR functionality in AVs is high, with demonstrated lack of trust. Results from our survey confirm this, with 66% of users stating that they do not trust AVs that remove the need for a human driver, with 29% of users trusting the AV somewhat, and 5% fully trusting an autonomous vehicle. Some examples of public expectations include, that the TSR system should:

- Be safe, having been through rigorous testing.
- Perform more than 10 times better than a human driver.
- Be protected from cyberattacks.
- Risks are fully documented, monitored and shared by automotive OEMs, and third-party suppliers.
- Protect users' privacy, not sharing data without explicit permissions.
- Provide clear steps for operator remediation in the event of a failure.
- Provide product training through videos and onsite dealership support.
- Can disable autonomous features and take control of the vehicle.

SUGGESTED ACTIONS

It is the role and responsibility of the UX designer to clearly document user experience expectations as part of the product development and share these expectations with the product team. As the TSR technology evolves with levels of automation, these expectations will continue to develop and should be revisited. Additional actions for the team to take:

- Maintain awareness of traffic laws, and legal standards for AVs and TSR functionality requirements.
- Ensure traffic sign data inputs include the most recent regional data to encompass changing regulations and signage variations.
- Maintain awareness of technological updates, and potential improvements.
- Benchmark TSR industry standards.
- Ensure Human Factor experts are engaged to review the design and provide feedback to the AI Risk Management Specialist regarding any potential risks.
- Ensure all TSR System product documents clearly define the system's tasks and intended purpose.
- Review TSR System benefits posted in the About section above and continue to update as the technology progresses.
- Review TSR system norms and expectations in the About section above and update as needed to include expectations of end users and the general public when the TSR system is operating in production environments.
- Perform context analysis as it pertains to safety concerns, geographic area of deployment, physical environmental limitations, and intended setting of operation.
- Gain and maintain awareness about the roles the end user and public perform in TSR system operation.
- Identify and document where the TSR system will replace human decision making.

- What is the expected behavior for each traffic sign, in a particular situation?
- Have the AI actors documented the intended uses of their associated pieces in the system?
- Who is the person responsible for reviewing and maintaining the list of ethical considerations throughout the TSR system lifecycle?

MAP 1.6

ABOUT

A critical functionality of a TSR system is that it respects the privacy of its users, and that the design includes all socio-technical implications needed to address AI risks. The Product Manager is responsible for documenting system requirements with input from other AI actors, including the UI/UX Experts, Human Factor Experts, Compliance Experts, Software Engineers, Cyber Security Experts, etc. By ensuring that the design incorporates the end users' needs, and other safety factors, i.e., cyber security breaches, the overall system will have enhanced trustworthiness.

SUGGESTED ACTIONS

The Product Manager should ensure:

- The requirements incorporate trustworthy characteristics, i.e. security measures, and fail safes.
- Detailed feedback documenting human factors and extensive testing that includes End Users, and the public.
- Risks documented during requirement development are fed to the AI Risk
 Management Specialist for inclusion in the risk register.
- Dependencies between the hardware, software, model, and other system components are captured, along with potential impacts for partial or full system failure.

- Does the TSR system contain any end user information that could be accessible to others?
- What type of information on the TSR system design, operations and limitations are shared publicly?
- Is the company providing enough transparency regarding the limitations of the TSR system?

- Where will relevant information be provided to end users, including how the system operates, how it was designed, and what the potential limitations are?
- How will cybersecurity experts address potential cyber risks that may disrupt the TSR system?

MAP 2.2

ABOUT

A TSR system's knowledge is limited to the training data. A vehicle's system's knowledge is expected to contain regional information to allow for intracontinental travel. If such data was not included in the training data, such information should be documented, and End Users must be informed.

SUGGESTED ACTIONS

- Document knowledge limits, any associated risks, and impacts. (Typically, this is the responsibility of the Data Scientist, Data Engineers, and Model Engineers.)
- Provide risks, likelihoods and impacts to the AI Risk Management Specialist for inclusion in the risk register.
- Ensure documentation provides sufficient information, which is available to all AI
 Actors to review, for informed decision making as it pertains to system design,
 and testing.
- Communicate known limitations to the End User.

- Is the purpose of the model clearly documented and understood?
- Is the expected behavior clearly identified?
- Are the interdependencies between the model and the overall TSR system clear and easy to understand for all AI Actors?
- Has the deployment setting, and environment, i.e., region of use, been clearly documented?
- Where is the training data stored for others to review?
- Are the data and knowledge limits explainable?
- What is the plan for adjusting data if the knowledge limit is identified to impact system performance?
- Does the system account for all legal requirements?
- Who owns the go-no-go decision for the model pre- and post-testing?

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• Has the training data been reviewed by DEI and Human Factor Experts been

MEASURE 2.9

ABOUT

The model used in the TSR system must be easy to explain and validate. Model Engineers are responsible to properly document details, (including a detailed description, explanations of model selection and expected outputs) of the model, providing access to the details to all other AI actors to review. This information will then be used in the testing, and evaluation of the system. Ensuring that the details provided are explained properly will assist testers, including Cybersecurity Experts, with information to properly diagnose risks, and their potential impacts.

SUGGESTED ACTIONS

- Verify that the model is clearly explained.
- Review the documentation, to ensure that any acronyms are removed, and that
 information provided can be easily understood by any AI actors who may
 need to review the model details.
- Document details around model training, and reasoning for model selection.
- Make model documentation available to all pertinent AI actors for review and feedback.
- Document and share relevant test data. (Details around training data used, i.e., region of traffic signs utilized, any metrics established on the effectiveness of the model, tools, i.e., model cards, and model development processes, including those used to prevent potential manipulation of the TSR system should be included.)
- Plan to test the TSR system's model over time.
- Develop a plan to handle future system updates (i.e., from regulatory changes).

- Is the TSR system's model documentation clearly explained to allow for easy interpretability?
- Is model selection reasoning clearly rationalized?

- What are the checks and testing plans for the model's effectiveness?
- Is the learning data clearly labeled?
- Does the learning data have any constraints?

MANAGE 3.2

ABOUT

After the TSR system's model has been defined, and trained, it must be monitored, and undergo regular system maintenance. Conducting regular evaluations on a TSR system in production could be challenging. In [21], the authors highlight a strong need for organizations to move from a reactive to proactive approach, by following a comprehensive strategy. To do this, they suggest five different steps that organizations should take, which include: firstly, defining model performance metrics with labels for inference data. They state, "The availability of labels enables calculating and analyzing common model validation metrics, such as false positive/negative rates, error/loss functions, AUC/ROC, precision/recall and so on." Secondly, they recommend establishing granular behavior metrics of the model's outputs. This is because the output behavior observed can help to indicate problems that are barely detectable elsewhere. Thirdly, collect metadata to properly segment metric behavior, stating, "to truly realize the value of monitoring, behavioral metrics have to be looked at for subsegments of model runs." This will assist with tasks, i.e., compliance assessments, and root cause analysis. Finally, track data during training, test, and inference time, as "forward thinking teams expand the monitoring scope to include training and test data."

- Collect the source of training data used by AI actors involved in the model development, including sign classifications must be shared and properly documented to help with identifying risks and assist with incident management.
- Establish a process for TSR system monitoring, which includes risk and incident management, and TSR system decommission when risk tolerances are exceeded.
- Assign a team for monitoring.
- Ensure that all pre-trained models, and associated data are included in the system's inventory.

- Have the roles and responsibilities been clearly assigned?
- How are the TSR system's data sources, labels, dependencies, and constraints documented?
- Who is responsible for ensuring that all applicable traffic signs have been included in the data set?
- Does the data sent include intraregional signs (for travel in the continent)?
- How does the model plan to handle new or obscure traffic signs?
- How does the model respond to signs that have been vandalized or damaged?

SECTION 3: Pre-Deployment Testing

Pre-deployment testing, evaluation, verification, and validation (TEVV) is critical for TSR systems to be safely deployed. The following section reviews organizational policies for eliciting feedback from AI actors, utilizing UX/UI design principles, considerations for ensuring scientific integrity for the TSR system's TEVV, defined performance metrics, and pre-deployment assessment.

GOVERN 5.1

ABOUT

For the most effective risk management, AI Actors are required to remain engaged throughout the TSR system lifecycle, including testing, evaluation, verification, and validation. As mentioned in GOVERN 2.1, organizational policies should require Actors to participate in distinct phases, including TEVV based on their assigned roles and responsibilities, and providing feedback. The following section highlights the use of UX/UI design principles, experimental design, and cyber security procedures which can be used to enhance the effectiveness of the TSR System's TEVV phase.

The UI/UX paradigm states that the usability of a system and the achievement of its goal of use is largely determined by the quality of design and the physical arrangement of interface elements [22]. For a TSR system to be successfully implemented, it is critical for designers to understand how users will interact with the system and validate through testing, evaluation, and verification. Henry Ford said it best when he stated, "If there is any one secret of success, it lies in the ability to get the other person's point of view and see things from that person's angle as well as from your own" [23].

Additionally, a clear and decisive standard for experimental design must be in place. In [24], the authors propose a testing framework capable of virtually evaluating the closed-loop properties of an autonomous vehicle system, including ML components. TSR TEVV Experts are responsible for designing such a method, with a comprehensive test plan to effectively conduct performance and adversarial tests.

- Prioritize human centered design principles. Documenting and testing the way
 End Users perceive and interact with the TSR system is critical for successful
 implementation. Neglecting user engagement, and acceptance, could potentially
 undermine the safety advantages that a TSR system aims to deliver [25].
- Utilize human factor experts to conduct user research and gain a deep understanding of user needs, behaviors, and preferences.
- Facilitate the creation of prototypes that align with End Users' expectations.

- Ensure Human Factor experts collaborate closely with the Product Owner, ensuring that valuable feedback is integrated into the TSR system's development and test plans.
- Analysis should be conducted by the UI/UX Designers to document how the TSR system will be utilized by users, to ensure a successful implementation.
- Engage UI/UX Designers early in the TSR system design, to assist Human Factor Experts with user research.
- Ensure that after the initial system is developed, the UI/UX Designers work with the Evaluators to engage End users and Developers building planning and control modules for system testing and validation, providing feedback to the design team, and associated AI actors. Throughout this process, any risks that are revealed in the research must be provided to the assigned AI Risk Management Specialist.

- Which stakeholders are engaged in UI/UX and cyber threat analysis?
- Is there a need to employ mitigation strategies, i.e., bug bounties?

MAP 2.3

ABOUT

Ensuring the scientific integrity of the TSR system's testing, evaluation, verification, and validation (TEVV) is vital. Performance criteria should be expressed in qualitative and quantitative measures with pre-deployment tests conducted through simulations and real-world physical tests, that mimic the actual deployment setting. Results should clearly confirm that the system is operating as designed, providing enhanced safety features to end users. A commitment to ongoing testing of the TSR system post-implementation is essential to ensure continual assessment throughout the system's lifecycle.

- Document full test plans, and associated AI actors' roles and responsibilities.
- Ensure that testing occurs throughout the entire TSR system lifecycle, starting in designing, and continuing through post-implementation.
- Identify simulation tools for conducting model testing. (Examples include: Autoware, Carla and ns-3.)
- Define where and how physical system testing will occur.
- Document the required performance specs and acceptable levels of latency.
- Define system testing as it relates to individual systems and how the systems interact with one another during TEVV. (Refer to figure 12, for an overview of how to think of system interactions.)
- Leverage the expertise of Model Engineers, Data Engineers, and Data Scientist to develop scenarios that test model behaviors.
- Engage Software and Systems Engineers to provide performance standards, expected behaviors and documented test plans.
- Engage Cyber Security experts to document well-known cyber threats, develop vulnerability assessments, and plans for standardized tests, i.e., penetration testing to ensure security of the TSR system.
- Measure the TSR system's ability to sense traffic signs, recognize them correctly, and act accordingly.

- Evaluate system performance using the Automated Driving Systems Interaction Evaluation (ADSIE framework) as referenced in figure 13.
- Deploy testing protocols, i.e., Failure Mode and Effect Analysis (FMEA) to discover potential failures.
- Ensure that test results are written in a way that is easy to interpret and understand.
- Document assumptions used for testing, along with expected and actual results.
- Establish methods for regular communications regarding test results.
- Document and share information regarding model test data used for TSR system training. This includes any data excluded, and associated reasonings.
- Document known system limitations, and associated risk mitigation plans.

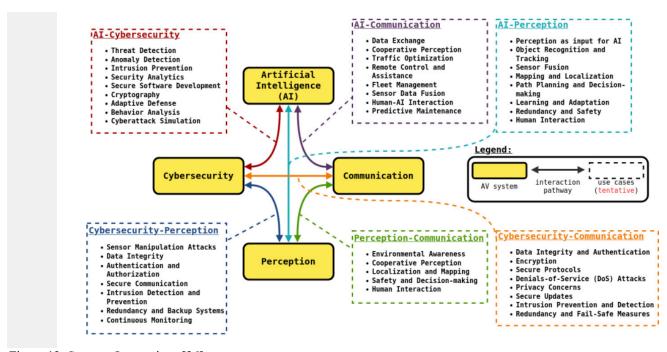


Figure 12: Systems Interactions [26]

| Systems | Scenario | Metrics | Behavior Assessment | Perturbations | Uncertainties |
|--|---------------------------------|------------------------|---|------------------------|------------------------------------|
| Which AV systems are currently being examined? | What are we exposing the AV to? | What are we measuring? | Which behavior(s) are we assessing in the scenario? | What are we stressing? | What uncertainties are propagated? |

Figure 13: ADSIE Framework [26]

- Do the test results comply with the organization's accepted level of risk tolerance?
- Has a mitigation plan been developed for cyber threats that may impact the vehicle's ability to perceive traffic signs correctly?
- Do the test results show enhanced safety functionality?
- Do the tests confirm system reliability?
- How was the model data (traffic sign information, and associated actions)
 collected? Does the scope of the data align with the vehicles planned deployment region?
- Are plans in place to review model data throughout the TSR system's lifecycle?
- Are plans in place for auditors (external to the TSR team) to review the TSR system documentation, and test results?

MEASURE 2.1

Before initiating the TEVV process, it is essential to record all TSR test data, including expected results, and comprehensive methods about the testing techniques and tools used. The expected results should be expressed in quantifiable terms. For example, a model may misclassify a sign with an affixed sticker, that a human could easily identify. Evaluating the system's ability to correctly identify signs, including those that have been altered, and assessing the time of identification compared to a human will be beneficial.

SUGGESTED ACTIONS

- Utilize well documented test plans that are easily interpreted and understood by Auditors.
- Provide clear standards for measurement, that can be replicated through multiple tests.
- Follow industry standard best practices for testing autonomous vehicle technology, including the use of simulation and physical tests that mimic real world scenarios.
- Utilize methods such as FMEA for testing the effects of failure, documenting results in a measurable manner.
- Regularly assess the methods used for testing to determine if they need to be updated.

- Are key performance indicators of success defined, documented and communicated to all AI actors?
- Have testing intervals for the TSR model been defined?
- Did all AI actors have input into the test plan and metrics used?
- How do the metrics used to define success compare to the results of a human driver?

MEASURE 2.3

ABOUT

The TSR system performance needs to be measured quantitatively, to demonstrate that the autonomous vehicle can perform more than 10 times better than a human driver, providing a safer solution. Model and system tests conducted in both simulations and physical environments should all be designed based on the expected context of uses. Details regarding the context will come from the UI/UX and Human Factor experts.

Tests that produce lower quantitative performance should be documented as a risk, with associated likelihood and impact, and mitigated to improve performance. Details regarding the tests conducted and associated conditions the tests were conducted under must be included in the testing documentation.

- Assign TEVV Experts who will engage all AI actors in developing comprehensive test plans with clear results that can be quantified.
- Define KPIs to measure the test results.
- Ensure regular engagement between TEVV Experts, UI/UX Experts, and Human Factor Experts.
- For TSR systems that will be deployed in multiple regions, maintain a
 demographically diverse team, to ensure local and regional factors are
 considered.
- Ensure test plans account for documented risks, i.e., traffic sign is damaged or tampered with.
- Conduct testing with End Users to gather feedback on the TSR system's trustworthiness.
- Document any differences between the test settings (simulation and/or physical) and the actual deployment environments.
- Ensure the measurements are written in a way that they can be easily audited by a third-party.

• Conduct tests on the TSR model to validate how the training data changes over time.

- Does your test plan clearly define success?
- Are the metrics easy to understand?
- Do the metrics demonstrate a reliable and trustworthy system?
- Have systems obtained by third parties gone through similar tests?

MANAGE 1.1

ABOUT

Prior to deploying the TSR system in an autonomous vehicle, a determination must be made as to whether the system achieves the intended purpose of being able to correctly identify and respond to traffic signs. System performance is a critical feedback point that Organizational Management will use to determine if the TSR system's performance is trustworthy for deployment, or if risks identified in testing need further mitigation.

SUGGESTED ACTIONS

- Define what characteristics make the TSR system trustworthy.
- Review and further mitigate risks that may hinder a successful deployment.
- Review Section 4 for further details on TSR risk management.
- Maintain the risk register for all risks throughout the TSR system's lifecycle.

- How do the test systems validate that the system is achieving the desired output?
- Do the test results consistently demonstrate compliance with legal and regulatory requirements?

SECTION 4: Risk Management

Risk management is the crux of the TSR use case profile. As stated previously, to properly and safely deploy a TSR system, organizations must have a comprehensive risk management plan in place. The following section reviews risk management policies and process for deploying a TSR system. It includes details for risk scoring based on risk tolerance, well known identified TSR risks, likelihood and magnitude of impacts and associated metrics for risk measurement.

GOVERN 1.2

ABOUT

It is imperative that organizations establish robust AI risk management policies that align with the characteristics of a trustworthy AI system. As part of these processes, the organizations deploying a TSR system should review current organizational policies and procedures to ensure AI risks, and strategies for dealing with AI risks are included.

- Adapt the organization's regular governance process to include data governance.
 (Key AI actors for leading data governance are the Data Scientist, Data Engineer,
 Model Engineers, Software Engineers, Compliance Experts, Auditors, and Third-Party Suppliers (when applicable)).
- Develop a detailed risk management plan. This process must be developed prior to beginning TSR system development and maintained throughout the product life cycle.
- Review risks regularly as part of an organization's regular product governance.

 This meeting should include Organizational Management, and key AI actors.
- Assign an AI Risk Management Specialist to document risks in a dynamic risk
 register and present the status of the current risks in governance meetings,
 including their anticipated timing and mitigation strategy. (This process should
 continue throughout the entire TSR system's lifecycle.)
- Encourage all AI actors to contribute to risk mapping. Specific details regarding which process the AI actors should be engaged in can be found in table 2. An example process for TSR is included below in figure 14.
- Conduct change management, including the documentation of new risks, as part of the organization's already established change management process.
- Maintain a dynamic risk register, adding or closing risks through the TSR system's lifecycle.

- Note changes and communicate per a prescribe cadence outlined in the communication plan to all impacted AI actors and continue to review risk status in regular governance meetings.
- Conduct regular engagement with all stakeholders, including End Users. Details regarding risks associated with each AI actor, and when they should be engaged throughout TSR AI Lifecycle phases are outlined in table 2 and figure 14.
- Establish a formal communication plan as part of the TSR's product development plan. This plan should include standards for communicating risk and incident management throughout the product's lifecycle.
- Utilize tools, such as a RACI to designate polices around how often AI actors are communicated to, and what specific risks or incidents should be communicated to them.
- Review the facets of data management which include data privacy and security, data quality and integrity, data retention, and legal and regulatory requirements.
- Documented data processes and have Auditors conduct regular reviews.
- Share any identified risks that arise to the AI Risk Management Specialist for inclusion in the risk register.
- Obtain feedback regarding processes, and opportunities for improvement at regular intervals, with a minimum predefined timing of quarterly.
- Communicate changes to predefined risk management processes to all organizational AI actors and review in governance meetings.
- Evaluate the efficacy of the risk management processes, with Organizational Management providing directions to the AI Risk Management Specialist if adjustments are required.
- Establish a comprehensive protocol that allows AI actors to discreetly report serious system concerns, without facing repercussions.
- Ensure whistleblower policies are widely and consistently communicated.
- Conduct risk measurement, after the risk mapping process is conducted. Risk
 measurement is multifaceted and includes reviewing the risks that have been
 identified in the MAP function, their assigned impact and likelihood, and
 assigning appropriate metrics. Subsequently, these risks are assigned a score

based on their metrics (Impact + Likelihood = Risk Score). The resulting scores, as depicted in table 4, are then utilized in the mitigation planning phase. For detailed information on known risks, impacts and likelihood associated with TSR, please refer to MAP 5.1.

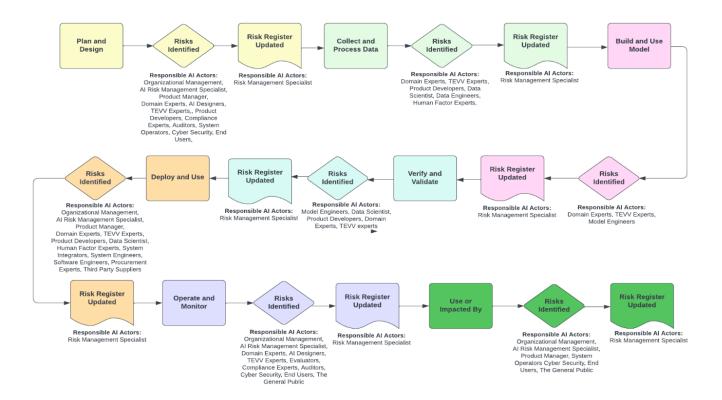


Figure 14: TSR Risk Mapping Process.

Table 4: TSR Risk Matrix

| Risk M | atrix | Impact | | | | |
|------------|--------------|--------------|--------------|--------------|--|--|
| | | Minor (1) | Moderate (2) | Major (3) | | |
| | Unlikely (1) | Low (2) | Low (3) | Moderate (4) | | |
| | Possible (2) | Low (3) | Moderate (4) | High (5) | | |
| Likelihood | Likely (3) | Moderate (4) | High (5) | Critical (6) | | |
| Like | Certain (4) | High (5) | Critical (6) | Critical (7) | | |

GOVERN 1.3

ABOUT

Risk tolerance, defined by NIST as "the organization's or AI actor's readiness to bear the risk in order to achieve its objectives" [4] is not prescribed by NIST's AI RMF. Rather, it should be influenced based on the legal and regulatory requirements identified by the Compliance Experts, and risk deemed acceptable by the Organizational Management. Risk tolerance is expected to vary by use case and organization. As the malfunctioning of a TSR system poses great safety risk, the risk tolerance assigned to this use case is low, meaning that an enhanced level of risk management activities is required to ensure End User and public safety.

The safety of End Users and the public utilizing ADAS, relies heavily on the proper functioning of TSR systems. As a result, a thorough examination of all risks and their associated impacts is essential. As discussed in GOVERN 1.2 risk impact is determined by AI actors during the risk mapping process and added to the risk register.

To simplify the assessment, the recommended impacts are categorized as minor, moderate, and major. Each category is assigned score of 1 (minor), 2 (moderate), and 3 (major). Minor impact would have no-to minimal impact on End Users. Moderate impact would impact multiple users, but not all users. Major impact is system wide, with the risk of a vehicular accident, and potential risk of loss of life. These scores, in conjunction with the likelihood score, produce the overall risk score. Given the direct correlation between risk impacts and safety, continuous evaluation must be conducted throughout the TSR system's lifecycle.

Accurate evaluation of risk likelihood is required to ensure proper risk scoring. AI actors are responsible for providing inputs into the risk likelihood as part of the risk mapping process. Additional data points collected from the testing, evaluation, and verification (TEVV) of models and real-world usage should be included as part of the likelihood metrics. With TSR the likelihood of risks may vary by country or region of deployment. The AI Risk Management Specialist should consider these variabilities and may need to employ multiple scoring approaches based on the targeted areas of deployment.

SUGGESTED ACTIONS

- Establish and communicate policies for mapping and measuring the impacts of TSR system risks.
- Ensure all AI actors fully understand how risks are scored.
- Communicate the organization's risk tolerance level for the TSR system to all AI actors.
- Review GOVERN 5.1 to further understand some well-known and identified TSR risks, their likelihood and impact.
- Ensure compliance with regulatory and legal requirements by sharing the risk register, with identified risks, likelihoods, and impacts with Compliance Experts.

- What organizational policies are in place to validate that the TSR system's impact assessments are consistent?
- Who is accountable for reviewing and assessing assigned impacts?
- What checks and balances are required to assure that risk impacts are documented and assessed properly?

MAP 5.1

ABOUT

As explained in GOVERN 1.2, risk mapping processes must be in place for the entire TSR system lifecycle. Risk mapping includes documenting the risk name, likelihood, impact, and associated AI actors. Table 5 highlights well-known identified TSR system risks, their associated likelihood, impact, and actors. This table can be referenced when starting a risk register but is not intended to be an exhaustive list. Additional risks are expected to be identified as part of the TSR system design, development, deployment, and operation. As previously stated, all AI actors, including end users, are expected to contribute the contents of the risk register, which will remain a dynamic document throughout the system's entire lifecycle.

Table 5: TSR AI Risks

| Identified Risk | Category | Description | Adversary | Likelihood | Impact | Actors Impacted | Strategy |
|--|--------------------------|---|-----------------------------------|------------|--------|--|----------|
| Weakness in TSR System Design is Exploited | Cybersecurity attacks | If an adversary can find weakness in the TSR system, then they may be able to exploit the weakness, and in turn trigger any found vulnerabilities | Adversarial Design Attacker | Unlikely | Major | AI Designers TEVV Experts Cybersecurity Evaluators Model Engineers Data Scientist Data Engineers System Operators End Users The General Public | Mitigate |
| Data Poisoning Cluster Attacks | Cybersecurity attacks | If an attacker can access the training data, then they may be able to inject malicious information into the dataset causing the system to incorrectly identify traffic signs. | Poisoning Adversary | Unlikely | Major | AI Designers TEVV Experts Cybersecurity Evaluators Model Engineers Data Scientist Data Engineers System Operators End Users The General Public | Mitigate |
| Sensor Spoofing | Cybersecurity attacks | If an attacker can spoof the sensors, then they can cause the vehicle to misinterpret traffic signs. | Spoofing Attacker | Unlikely | Major | Product Developers Systems Engineers AI Designers TEVV Experts Cybersecurity Evaluators System Operators | Mitigate |

| | | | | | | End Users The General Public | |
|---------------------------------|-----------------------|---|----------------------------------|----------|-------|---|----------|
| Denial of Service (DoS) | Cybersecurity attacks | If an attacker can conduct a denial-of-service attack, then the vehicle will not be able to detect or identify traffic signs, potentially leading to a traffic accident. | Denial of Service Attacker | Unlikely | Major | Software Engineers TEVV Experts Cybersecurity Evaluators Product Developers Systems Engineers System Operators End Users The General Public | Mitigate |
| Malware | Cybersecurity attacks | If an attacker can deploy malware onto the system, then the TSR system will not be able to properly function, potentially leading the system to malfunction. | Malware Author | Unlikely | Major | Software Engineers TEVV Experts Cybersecurity Evaluators Product Developers Systems Engineers System Operators End Users The General Public | Mitigate |
| Public Privacy | Privacy | If a sensor feed inadvertently captures details of the surrounding environment, then the public's privacy may be breached. | Varies | Likely | Minor | Software Engineers TEVV Experts Cybersecurity Evaluators Product Developers Systems Engineers System Operators End Users The General Public | Mitigate |
| CAN Interruptions/Inte rference | Cybersecurity attacks | If a cybercriminal conducts an attack on a vehicle's CAN system, i.e., through signal jamming, then the vehicle may not be able to correctly identify traffic signs, potentially resulting in a | Varies | Unlikely | Major | Software Engineers TEVV Experts Cybersecurity Evaluators Product Developers Systems Engineers System Operators End Users The General Public | Mitigate |

| | | traffic accident. | | | | | |
|---|--|--|-----|----------|-------|--|----------|
| Distribution Shift Brittleness | Misclassificati on Model Training Error | If a TSR system misclassifies a traffic sign due to vandalism, environmental condition, aging signs, etc., then the system may not operate as expected, potentially resulting in a traffic accident. | N/A | Unlikely | Major | AI Designers TEVV Experts Cybersecurity Evaluators Model Engineers Data Scientist Data Engineers System Operators End Users The General Public | Watch |
| Users' dependence on the system may prevent them from noticing a system failure. | Over-reliance on system | If system operators or end users become too dependent on the system, and failure to identify system failures, then a traffic accident may result. | N/A | Possible | Major | System Operators End Users The General Public | Mitigate |
| TSR System Failure | System failure | The TSR system relies on cameras, on board computers, and deep learning models for processing data. If one system fails, then TSR will no longer work as expected. | N/A | Unlikely | Major | Product Developers Systems Engineers AI Designers TEVV Experts Evaluators System Operators End Users The General Public | Watch |
| Traffic sign is not visible due to being blocked by a tree or other object. | Environmental Factors | If a traffic sign is blocked by a tree or other object, then it will not be visible to the camera. | N/A | Likely | Major | System Operators End Users The General Public | Mitigate |
| Stop signs on school busses are not correctly identified and recognized by the system. | Misclassificati on Model Training Error | If a school bus stops and extends the stop sign and the vehicle does not recognize it, | N/A | Possible | Major | Product Developers Model Engineers Systems Engineers AI Designers | Mitigate |

| Traffic signs held by construction workers are not correctly recognized by the system. | Misclassificati on Model training error | then the vehicle may try to pass the bus. If a worker is holding a sign in the street, and the vehicle does not recognize it, then the vehicle may not adhere to the sign requirements. | N/A | Possible | Major | TEVV Experts Evaluators System Operators End Users The General Public Product Developers Systems Engineers AI Designers TEVV Experts Evaluators System Operators End Users The General Public | Mitigate |
|---|--|--|------------------|-------------------|----------------|---|-------------------|
| A traffic sign has fallen. Traffic sign has been damaged or | Environmental Factors Cybersecurity attacks | If a traffic sign has fallen, then the vehicle's on-board system will not be able to detect through visual means. If a traffic sign has been | N/A Sign Vandals | Possible Unlikely | Major Major | System Operators End Users The General Public System Operators | Mitigate Mitigate |
| tampered with. | System failure Environmental Factors | damaged or tampered with, then the vehicle's on-board system may not be able to correctly identify the sign, which could lead to a traffic incident. If traffic signs have been damaged or tampered with the intent of modifying system inputs, or ML data, then the system may malfunction, which could lead to a traffic incident. | v anuais | | | End Users The General Public | |

| Traffic Sign is not registered in system. | False Reads | If a traffic sign is not registered in the system, then the vehicle will not recognize it and will not respond accordingly. | N/A | Unlikely | Major | AI Designers TEVV Experts Cybersecurity Evaluators Model Engineers Data Scientist Data Engineers System Operators End Users The General Public | Watch |
|---|---|--|-----|----------|--------------|--|----------|
| TSR system may register a false positive. | False Reads | If a TSR system identifies a sign that is not present, then the system may malfunction. | N/A | Unlikely | Major | AI Designers TEVV Experts Evaluators Model Engineers Data Scientist Data Engineers System Operators End Users The General Public | Mitigate |
| TSR systems are designed to recognize miles per hour, or kilometers per hour, and cannot easily transition between the two. | False Reads | If an end user travels between countries, where different speed measurements are used, then the system may not recognize the change, and will adopt speed incorrectly. | N/A | Unlikely | Modera te | Product Developers Systems Engineers AI Designers TEVV Experts System Operators End Users The General Public | Mitigate |
| TSR sign type is not correctly identified. | False Reads | If a vehicle fails to detect a sign, i.e., a stop sign, or wrong way sign incorrectly then there is an increased risk for an accident. | N/A | Unlikely | Major | AI Designers TEVV Experts Evaluators Model Engineers Data Scientist Data Engineers System Operators End Users The General Public | Watch |
| Regulatory and legal requirements are not fully documented or understood, introducing risk to the OEM. | Regulatory and Legal Requirements | If legal and regulatory requirements are not fully understood and defined, then the OEM is at risk of | N/A | Unlikely | Modera te | Organizational Management Compliance Experts Auditors Third Party Suppliers | Mitigate |

| | | penalties and fines. | | | | | |
|-------------------------|--------------------|--|-----|----------|--------------|--|----------|
| AI Actor Attrition | Human Resources | If an AI actor departs from the company during the AI system lifecycle, then expertise could be lost impacting product deliverables and causing cost implications to the organization. | N/A | Unlikely | Minor | Organizational Management Human Resources | Accept |
| AI Actor Proficiency | Human Resources | If AI Actors are not proficient in their assigned responsibilitie s, the system may be designed with faults or not properly tested. | N/A | Possible | Modera te | Organizational Management Human Resources | Mitigate |
| Third Party Systems | Third Party | If third parties do not properly test provided components and effectively document risks, then unknown risks could be introduced into the TSR system. | N/A | Possible | Major | Organizational Management Procurement Experts Third Party Suppliers | Watch |

- Establish a policy for assessing the likelihood and impact of risks by engaging experts and using a quantitative scale to garner the average response.
- Conduct regular assessments of risks to confirm if there has been a change in the risk, associated likelihood, or impact.
- Ensure that the risk register remains dynamic, through regular audits.

- Have all the AI actors impacted by the risk been properly identified?
- Can independent assessment be conducted of the risk register to ensure validity?

MEASURE 4.1

ABOUT

TSR systems are intended to be deployed on public roads as part of an autonomous vehicle; A key to a successful deployment is for End Users to trust the system to operate as expected, detecting the traffic signs at a rate better than human drivers. UI/UX and Human Factor Experts can be used in conjunction with tools, i.e., surveys to collect feedback from end users. Insights gained will help ensure metrics used in TEVV are accurate reflections of user expectations.

SUGGESTED ACTIONS

- Define which AI actors are responsible for interacting with End Users to gain insights.
- Identify when End Users will be contacted, and what formats will be solicited for gathering information.
- Evaluate feedback obtained with all AI actors and review how it impacts identified risks, associated likelihood and impacts.
- Document how End User feedback will be integrated into the TSR systems product plans, and risk management activities.

- Will the End User's feedback require adjustments to be made to the design?
- How does the feedback obtained align with TEVV plans?

MANAGE 1.2

ABOUT

To define strategies for dealing with risks, a risk score must be developed based on the assessed likelihood and impact of the risk. As mentioned in MAP 5.1, organizations should establish a policy for assessing the likelihood and impact of risks by engaging experts, and then garner the average response. Table 6 builds upon risks identified in table 5 and assigns a risk score. As with all aspects of the risks, the scores are dynamic and may change throughout the TSR system's lifecycle. MANAGE 1.3 then utilizes the risk score to define treatment required.

Table 6: TSR Risk Management Score

| Identified Risk | Likelihood | Impact | Risk Score |
|--|--------------|-----------|--------------|
| Weakness in TSR System Design is Exploited | Unlikely (1) | Major (3) | Moderate (4) |
| Data Poisoning Cluster Attacks | Unlikely (1) | Major (3) | Moderate (4) |
| Sensor Spoofing | Unlikely (1) | Major (3) | Moderate (4) |
| Denial of Service (DoS) | Unlikely (1) | Major (3) | Moderate (4) |
| Malware | Unlikely (1) | Major (3) | Moderate (4) |
| Public Privacy | Possible (2) | Minor (1) | Low (3) |
| CAN Interruptions/Interference | Unlikely (1) | Major (3) | Moderate (4) |
| Distribution Shift Brittleness | Unlikely (1) | Major (3) | Moderate (4) |
| Users' dependence on the system may prevent them from noticing a system failure. | Possible (2) | Major (3) | High (5) |
| TSR System Failure | Unlikely (1) | Major (3) | Moderate (4) |
| Traffic sign is not visible due to being blocked by a tree or other object. | Likely (3) | Major (3) | Critical (6) |
| Stop signs on school buses are not correctly identified and recognized by the system. | Possible (2) | Major (3) | High (5) |
| Traffic signs held by construction workers are not correctly recognized by the system. | Possible (2) | Major (3) | High (5) |
| A traffic sign has fallen. | Possible (2) | Major (3) | High (5) |
| Traffic sign has been damaged or tampered with. | Unlikely (1) | Major (3) | Moderate (4) |
| Traffic Sign is not registered in system. | Unlikely (1) | Major (3) | Moderate (4) |
| TSR system may register a false positive. | Unlikely (1) | Major (3) | Moderate (4) |

| TSR systems are designed to recognize miles per hour, or | Unlikely (1) | Moderate (2) | Low (3) |
|--|--------------|--------------|--------------|
| kilometers per hour, and cannot easily transition between the | | | |
| two. | | | |
| TSR sign type is not correctly identified. | Unlikely (1) | Major (3) | Moderate (4) |
| Regulatory and legal requirements are not fully documented or understood, introducing risk to the OEM. | Unlikely (1) | Moderate (2) | Low (3) |
| AI Actor Attrition | Unlikely (1) | Minor (1) | Low (2) |
| AI Actor Proficiency | Possible (2) | Moderate (2) | Moderate (4) |
| Third Party Systems | Possible (2) | Major (3) | High (5) |

SUGGESTED ACTIONS

- Ensure the organization's risk tolerance level for the TSR system is communicated to all AI actors as stated in GOVERN 1.3.
- Plan for regular review of risks, including the organization risk tolerance, likelihood, and impact.
- Establish a plan for regular reviews and audits of the risk register and assigned score.

- Is there a clear understanding of regarding what risk score should be reported to governance?
- Is Organizational Management aligned with the assigned risk scores?

MANAGE 1.3

After the risk identification is completed in MAP 5.1, and corresponding risk scoring completed in MANAGE 1.3, a risk response plan should be developed for all the TSR system's AI risks deemed high or critical. Risk response options include mitigate, transfer, avoid, watch, or accept. Table 7 reviews example strategies for each risk with a risk score of high or critical. It is the responsibility of the assigned AI Risk Management Specialist to work with the AI actors on developing risk management strategies for each risk, based on the risk score.

Table 7: TSR Risk Management Strategies

| Identified Risk | Risk Score | Risk Response |
|--|---------------|---|
| Users' dependence on the system may prevent them from noticing a system failure. | High (5) | Mitigate. |
| 3 7 | (-) | As part of the design, designers should plan to |
| | | incorporate data from redundant systems, i.e., |
| | | GPS or built in navigation systems to be |
| | | concurrently with information obtained from |
| | | cameras and sensors. By utilizing a combination of live sensor data, and pre- |
| | | loaded traffic sign information, the TSR |
| | | system will be able to make better decisions |
| | | and decrease the likelihood of risk impact. |
| | | As part of the design, if the TSR system detects |
| | | an error, a visual and auditory alert will be |
| | | triggered to notify end users. Data gathered |
| | | from system failures must be sent to the TSR |
| | | system's administrators through the vehicles |
| Traffic sign is not visible due to being blocked by a tree | Critical | modem for incident tracking. Mitigate. |
| or other object. | (6) | white atc. |
| or saler segeen | (*) | As part of the design, designers should plan to |
| | | incorporate data from redundant systems, i.e., |
| | | GPS or built in navigation systems to be |
| | | concurrently with information obtained from |
| | | cameras and sensors. By utilizing a |
| | | combination of live sensor data, and pre- loaded traffic sign information, the system will |
| | | be able to make better decisions, and decrease |
| | | the likelihood of risk impact. |
| Stop signs on school buses are not correctly identified | High | Mitigate. |
| and recognized by the system. | (5) | |
| | | AI Model Engineers must plan for this |
| | | situation as part of the model development. |
| | | TEVV experts are responsible for ensuring the model properly identifies stop signs on school |
| | | busses and responds appropriately in both |
| | | simulation and physical tests. |
| Traffic signs held by construction workers are not | High | Mitigate. |
| correctly recognized by the system. | (5) | - |

| | | AI Model Engineers must plan for this situation as part of the model development. TEVV experts are responsible for ensuring the model properly identifies signs held by construction workers and responds appropriately in both simulation and physical tests. |
|----------------------------|------|--|
| A traffic sign has fallen. | High | Mitigate. |
| | (5) | As part of the design, designers should plan to incorporate data from redundant systems, i.e., GPS or built in navigation systems to be concurrently with information obtained from cameras and sensors. By utilizing a combination of live sensor data, and preloaded traffic sign information, the system will be able to make better decisions, and decrease the likelihood of risk impact. |
| Third Party Systems | High | Watch |
| | (5) | As part of the procurement process, |
| | | Procurement Experts must ensure that risk |
| | | management processes are in place for |
| | | handling all Third-Party Systems risks. The ownership of the |

SUGGESTED ACTIONS

- Ensure that a risk response is developed for all risks identified as High or Critical.
- Develop additional plans for risks assigned to be mitigated. (For example, Public privacy can be protected through mitigating the pre-processing environment to ensure that there is not an unintended disclosure of private information.)
- Validate that risk responses aligns with goals of trustworthiness.
- Review risks, assign and prioritize response strategies.

- Do the risk response strategies comply with legal and regulatory requirements?
- Do any of the risks require multiple response strategies?
- Are there any budget implications or limitations that may impact the ability to respond to the risks?
- If multiple risk response strategies are required, who is responsible for defining which order to execute the strategies?

SECTION 5: Incident Management

Incident management is a critical component of a successful TSR system deployment. Organizations should have a comprehensive, well documented plan for incident management, including established communication and incident response plans. The following section covers incident governance, incident priorities, third-party incidents, practices for regular feedback and engagement of stakeholders, mechanisms for TSR system decommissioning and suggested best practices for incident communication.

GOVERN 4.3

ABOUT

As TSR systems are key for autonomous vehicle functionality, well-documented practices need to be in place for incident management, including established communication plans. While many organizations may have established incident response plans, deploying an AI system, i.e., TSR may have additional complexities that should be considered. For example, incidents may occur within the model, or through the system's ability to learn. The following section provides considerations for adjusting incident management plans to help account for the new complexities associated with AI deployments.

SUGGESTED ACTIONS

- Review established incident response plans. If your organization does not have an incident response plan, one must be developed and deployed prior to deploying the TSR system.
- Ensure AI actors understand how to correctly identify incident priority, as
 demonstrated in table 8. Additionally, ISO/IEC 27035-2:2016 is a good reference
 document for organizations to utilize when developing or reviewing Information
 Security Management and Incident response plans, providing detailed guidelines
 for teams to plan and prepare for incident response.
- Ensure expectations for incident communication are explicitly explained to all AI actors.
- Document all incident reports in an incident log and communicate with stakeholders.
- Communicate strategy for incident management if the incident came from a
 previously documented risk. If an incident has a direct impact on the public,
 Organizational Management are responsible for overseeing public disclosure and
 information sharing.

Table 8: TSR Incident Priority

| Traffic Sign Recognition Incident Priority | IMPACT | | | |
|--|--------|----------|--------|--------|
| | | HIGH | MEDIUM | LOW |
| | HIGH | Critical | High | Medium |
| URGENCY | MEDIUM | High | Medium | Low |
| | LOW | Medium | Low | Low |
| (Priority) | | | | |

- Does Organizational Management have a clear policy for communicating identified incidents with the public?
- Are there open channels established for the End User to report incidents?
- Will vehicles be able to send incident information via connected systems to the organization?

GOVERN 6.2

ABOUT

When utilizing components from third-parties appropriate incident management plans must be in place for all risks deemed high to critical. Incident response plans and expected service level agreements (SLAs) should be included in the third-party's purchase agreements. Third-party suppliers are expected to share identified incidents with the automotive OEM promptly, to ensure proper response and communication plans are implemented.

SUGGESTED ACTIONS

- The Procurement Expert is responsible for ensuring that all incident response plans and SLAs are properly documented in the third-party's contract.
- Any incidents caused by the third-party system will be recorded by the AI
 Risk Management Specialist in the incident log.
- Resolutions when identified must be recorded.
- Clearly document which components have been obtained by third-parties in the system design.

- Does the Procurement Expert have all the necessary information for creating the purchase agreement and third-party contract?
- Will Legal Experts be required to review the contract?
- Are third-party policies clearly communicated to AI actors?

MAP 5.2

ABOUT

To ensure a TSR system is operating as expected, organizations need to have an established feedback process to capture positive and negative feedback. This will entail utilizing tools including, but not limited to surveys, customer support hotlines, emails, social media, and focus groups. When feedback includes incident details, a member of the Product Management team will follow up with the AI actor who reported the incident to gather additional context that will be required for risk, incident, and impact analysis.

SUGGESTED ACTIONS

- As stated in GOVERN 1.5, organizations must establish communication channels
 between end users and the organization. End Users and the public should be able
 to immediately report incidents, for further investigation. Incidents that are
 defined to have a high impact, such as loss of human life, should be
 communicated with all AI actors, and End Users. This communication should
 include immediate remediation strategies, until a full mitigation plan has been
 developed and deployed.
- Ensure that there are a mix of quantitative and qualitative methods to assess the TSR system's performance that may be defined as or become incidents. This can be done through monitoring the system, and having regular updates transmitted to the automotive OEM via connected vehicle transmissions.
- Solicit regular feedback from End Users to determine if the system performs in an untrustworthy manner.
- Compile reported incidents into an incident report, which includes details on impact, documented metrics and assigned AI actor responsible for addressing.

- Do all AI actors have a clear way to share feedback on TSR system trustworthiness and incident details?
- Are third-party auditors established for reviewing deployed system performance?

MEASURE 3.3

ABOUT

Feedback documented in MAP 5.2 is measured by the established qualitative and quantitative measures. The risk register will have reference to the defined impact levels as shown in table 8. As mentioned previously, the risk register is a dynamic document, where risks and assigned likelihoods and impacts should be reassessed and updated as needed. Defined metrics from this subcategory will be used to assess which communication protocols will be used as defined in MANAGE 4.3.

SUGGESTED ACTIONS

- Measure incidents documented in MAP 5.2, assigning established qualitative and quantitative measure.
- Utilize UX Experts to monitor relevant metrics and share results with relevant AI actors.
- Ensure the risk register is reviewed and that impact levels are adjusted as needed.
- Include any metrics in the incident report.
- Establish incident response plan based on metrics. For example, if a certain number of End Users report the same incident and it is determined that the impact is critical where human life could be impacted, an immediate response, such as a software upgrade with immediate user communication will be required.
- Define measures of efficacy of incident reporting to ensure practices are effective.

- Do End Users clearly understand how to provide feedback on incidents?
- Can all AI actors easily review the incident report?
- What information is available to stakeholders, including the public?
- Do incident response plans establish a feeling of trustworthiness for the public?
- Are incident measurements aligned with legal and regulatory requirements for AVs?

MANAGE 2.4

ABOUT

To effectively manage TSR related incidents organizations need to ensure appropriate processes and procedures are in place with roles and responsibilities assigned and understood. Incident response plans will go above and beyond the risk response in table 10. This may include the remediation, disengaging, or decommissioning of TSR systems.

As TSR functionality is critical for AVs with levels 3+ automation, the most likely response to incidents will be remediation. Based on the incident type, the responsible AI actors will need to define the response solution, and associated service level agreement (SLA) for solution deployment with Organizational Management overseeing communication to End Users and the public. Communication must follow legal and regulatory requirements.

If the TSR AI system is identified as posing an unacceptable risk to End Users or the public which cannot be effectively mitigated by the OEM, or third-party suppliers, the decommissioning of TSR system should be initiated. Prior to decommissioning, details including root cause, impact, opportunities for mitigation and redeployment should be documented in the incident report. Furthermore, incidents warranting potential premature TSR system decommissioning should be brought forth to the organizational governance meeting for evaluation and will require sign-off of Organizational Management.

SUGGESTED ACTIONS

- Regularly review the incident log to ensure proper mitigations are being followed.
- Ensure all incidents are reported in regular governance, with organizational alignment on response strategies.
- Publish processes for remediation, disengaging, or decommissioning of TSR systems that are available for all AI actors to review to and comment.
- Ensure the team responsible for incident management understands how to properly conduct and document root case analysis.
- Retain documentation as required to meet legal and regulatory requirements.
- Document the upstream and downstream consequences if the TSR system requires decommissioning.

• Ensure test plans are developed for full system testing in the event of a required remediation.

- Are all roles and responsibilities clearly defined for incident management?
- Does the team need to participate in incident management training, i.e., ITIL incident management?
- What additional methods are required to protect against cyber incidents, i.e., bug bounties, or red teaming?

MANAGE 4.3

ABOUT

The incident report is a dynamic document that requires regular updates, and detailed information, including how incidents were identified, associated risk (if applicable), incident response strategy, assigned SLA, impact assessment, and communication plans. Using a traceability matrix can assist with tracking risks and incidents amongst the product/project documentation, including the risk register, incident report and TEVV test plans to ensure AI actors have a full view of the system information documented to date.

SUGGESTED ACTIONS

- Ensure an AI resource is assigned to maintain traceability between all product documents, including the risk register, incident report, and any associated test plans.
- Review communication plans established in the GOVERN section are well understood by those in the organization.
- Maintain the incident details in a database, or other incident tracking system that is consistent with legal and regulatory requirements.
- Ensure document management includes processes, i.e., version history, name of updater, updates made, and retention period.

- Are additional actions required to ensure all information is easily accessible by the TSR system's AI actors?
- Are plans in place to review previous impacts and lessons learned as part of planning for TSR system upgrades?
- Who is responsible for capturing any lessons learned and following up on incorporating them into the TSR system product plans?
- What type of incident information can be made publicly available?

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Appendix

Public Survey Questions

To understand the public's perception of the trustworthiness of autonomous vehicles, and their perceptions on the technology, including when it would be ready, and what would make them feel more comfortable to adapt the technology, we conducted a survey of 159 users. The survey was conducted via the internet, with responses solicited via, social media platforms (LinkedIn and Facebook), and through direct conversations where the survey link was provided. The demographics of users participating were diverse, with a wide range of age ranges.

Question #1

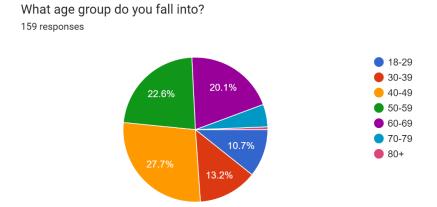


Figure A-21: Question 1 Results

Question #2

Do you think a vehicle's ability to recognize traffic signs is a helpful functionality? 159 responses

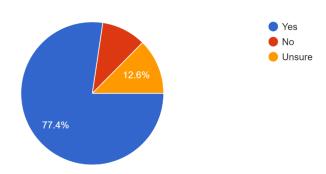


Figure A-22: Question 2 Results

Question #3

Do you trust an autonomous vehicle that removes the need for a human driver? (Where the steering wheel is removed, and the vehicle acts as the operator.)

159 responses

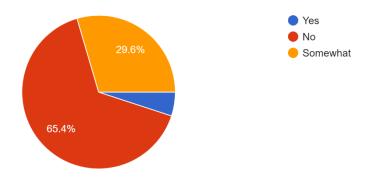


Figure A-23: Question 3 Results

Ouestion #4

For the fourth question, we asked, "How can we enhance your comfort level with the adoption of fully autonomous traffic sign recongition functionality?" We provided 5 options:

- Reviewing the product specifications. (Understanding how the system works.)
- Reviewing the test data.
- Understanding all risks associated with the TSR functionality.
- Product training through videos, onsite dealership support, etc.
- Other

We received 38 other responses, which we reviewed and categorized. The most prevalent of these was strong cyber security at 5%, followed by 3.7% of respondents stating they will never trust autonomous vehicles. The following chart highlights the top answer categories received.

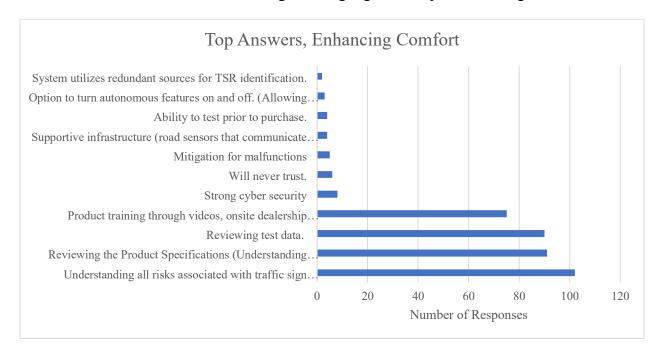


Figure A-24: Question 4 Results

Question #5

When do you think a fully operational autonomous vehicle with built-in traffic sign recognition will be ready for deployment?

159 responses

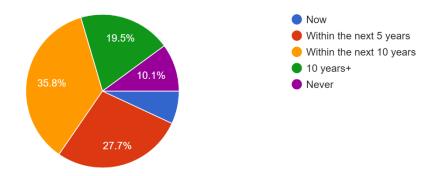
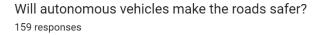


Figure A-25: Question 5 Results

Question #6



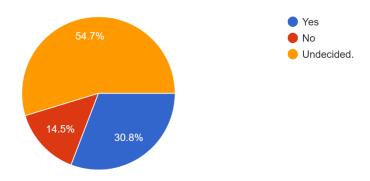


Figure A-26: Question 6 Results

Question #7

Have you ever driven or ridden in a vehicle that is able to recognize traffic signs and either display them, or react to them?

159 responses

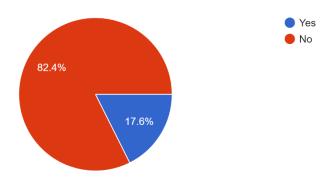


Figure A-27: Question 7 Results

Question #8 (Triggered by those who answered "No" or "Somewhat" to question 3.)

According to the National Highway Traffic Safety Administration, there was one fatality for every 73 million miles driven (totaling 42,795) with a human ...river, would you fully trust an autonomous vehicle? 151 responses

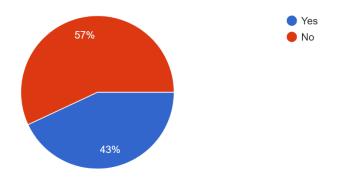


Figure A-28: Question 8 Results

Question #9 (Triggered by those who answered "Yes" to question 7.)

For survey respondents who had ridden in a vehicle that used TSR, we posed the following openended question, "What is the make of the vehicle that you have used traffic sign recognition? (i.e., Ford, GM, Tesla, Honda, Toyota, Waymo, Cruise)." We summarized the answers in the below chart, with Ford being the most used, followed by Tesla and GM.

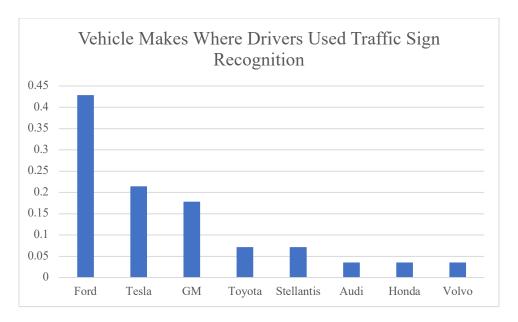


Figure A-29: Question 9 Results

Question #10 (Triggered by those who answered "Yes" to question 7.)

Was the vehicle fully autonomous, or did it require human intervention? ^{28 responses}

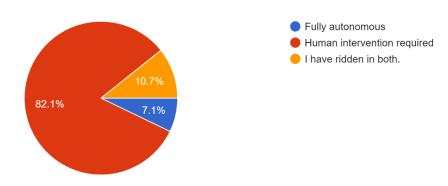


Figure A-30: Question 10 Results