

# **Operations Research**

Linear Programming: Iterative Methods

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### **LP: Iterative Methods**

- 1. Simplex Method
- 2. The "Big M method" or the Charnes method of penalty
- 3. Two Phase Simplex Method

#### **BASIC CONCEPTS:**

- **Basic Solution (BS):** Each solution to any system of equations is called a Basic Solution (BS).
- Basic Feasible Solution (BFS): A Basic Feasible Solution (BFS) satisfies the model constraints and has the same number of variables with nonnegative values as there are constraints.
- Non-Basic Variables (NBV): The variables that equal to zero at a basic feasible solution point are called Non-Basic Variables (NBV).
- Basic Variables (BV): The variables which have values (other than zero) at a basic feasible solution point are called Basic Variables (BV).
- Slack & Surplus: Slack is the leftover of a resource. Surplus is the excess of production.
- Entering Basic Variables (Incoming variable): The variables that go from non-basic variables (which increase from Zero) to basic variables are called the Entering Basic Variables.
- Leaving Basic Variables (Outing Variable): The variables that go from basic variables (which drop to Zero) to non-basic variables are called the Leaving Basic Variables.
- Minimum Replacement Ratio Test: The Minimum replacement Ratio Test is to determine which basic variable drops to zero first as the entering basic variable increased.

**EXAMPLE:** ABC Furniture Company produces computer tables and chairs on a daily basis. Each computer table produced results in Rs. 160 in profit; each chair results in Rs. 200 in profit. The production of computer tables and chairs is dependent on the availability of limited resources: Labor, Wood, and Storage Space. The resource requirements for the production of tables and chairs and the total resources available are as follows.

RESOURCE REQUIREMENTS										
Resources	Computer Table	Chair	Total Available per day							
Labor (hour)	Labor (hour) 2 4 40									
Wood (feet)	18	18	216							
Storage (Square feet)	24	12	240							

The company wants to know the number of computer tables and chairs to produce per day in order to maximize the profit.

**SOLUTION:** Let ' $X_1$ ' and ' $X_2$ ' be the number of computer tables and chairs are produced respectively. The complete formulation of the LP problem is as follow:

Maximize: 
$$Z = 160X_1 + 200X_2$$
  
Subject to: 
$$2X_1 + 4X_2 \le 40 \quad \text{(Labor Constraint)}$$
$$18X_1 + 18X_2 \le 216 \quad \text{(Wood Constraint)}$$
$$24X_1 + 12X_2 \le 240 \quad \text{(Storage Constraint)}$$

$$X_1, X_2 \ge 240$$
 (Storage Constraint)

**SOLUTION:** Let ' $X_1$ ' and ' $X_2$ ' be the number of computer tables and chairs are produced respectively.

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$$24X_1 + 12X_2 \le 240 \quad \text{(Storage Constraint)}$$
$$X_1, X_2 \ge 0$$

#### **Standard LP Form:**

Maximize: 
$$Z = 160X_1 + 200X_2 + 0S_1 + 0S_2 + 0S_3$$
  
Subject to: 
$$2X_1 + 4X_2 + S_1 = 40$$
$$18X_1 + 18X_2 + S_2 = 216$$
$$24X_1 + 12X_2 + S_3 = 240$$
$$X_1, X_2, S_1, S_2, S_3 \ge 0$$

#### **Standard LP Form:**

Maximize: 
$$Z = 160X_1 + 200X_2 + 0S_1 + 0S_2 + 0S_3$$

$$2X_1 + 4X_2 + S_1 = 40$$

$$18X_1 + 18X_2 + S_2 = 216$$

$$24X_1 + 12X_2 + S_3 = 240$$

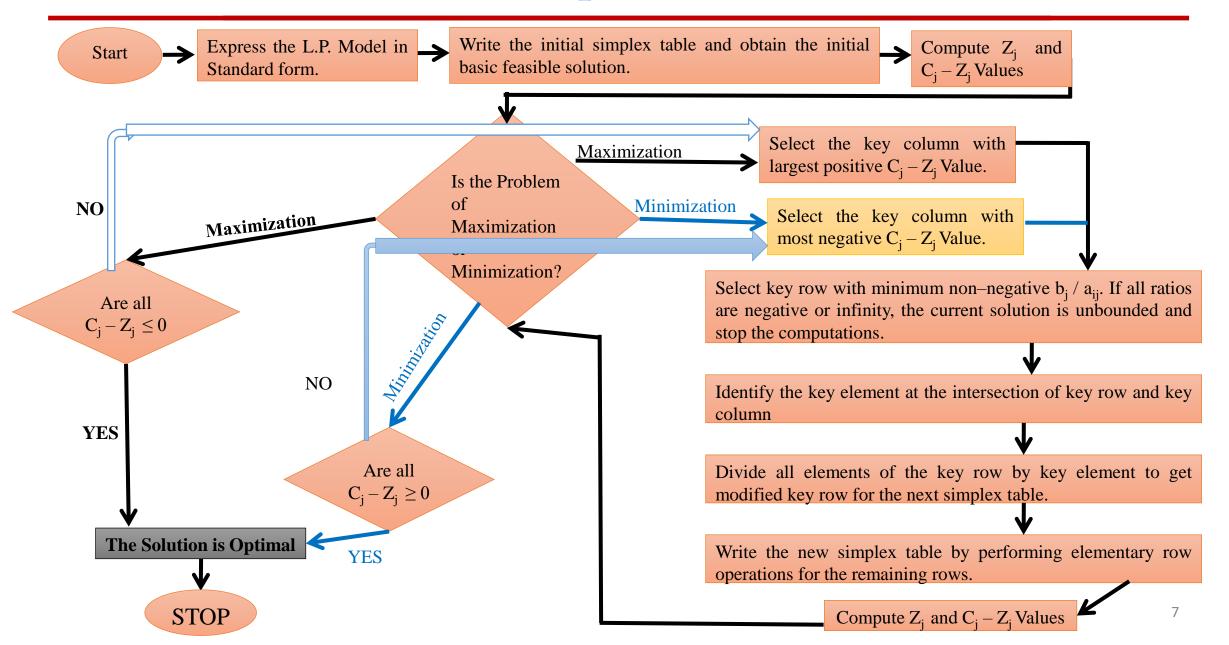
$$X_1, X_2, S_1, S_2, S_3 \ge 0$$

Contribut	tion Per Unit $C_j$		160	200	0	0	0	
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$X_1$	$X_2$	$S_1$	$S_2$	$S_3$	Ratio = [Qty / PE > 0]
0	$S_1$	40	2	4*	1	0	0	40/4 = 10 ←
0	$S_2$	216	18	18	0	1	0	216/18 = 12
0	$S_3$	240	24	12	0	0	1	240/12 = 20
Total Prof	it $(Z_j)$	0	0	0	0	0	0	
Net Contr	ibution $(C_j - Z_j)$		160	200 ↑	0	0	0	

Contribut	ion Per Unit C <sub>i</sub>		160	200	0	0	0	
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$X_1$	$X_2$	$S_1$	$S_2$	$S_3$	Ratio = $[Qty / PE > 0]$
200	$X_2$	10	1/2	1	1/4	0	0	10/(1/2) = 20
0	$S_2$	36	9*	0	<b>-9/2</b>	1	0	36/9 = 4 ←
0	$S_3$	120	18	0	-3	0	1	120/18 = 20/3
Total Prof	$it (Z_i)$	2000	100	200	50	0	0	
Net Contr	ibution $(C_i - Z_i)$		60↑	0	-50	0	0	

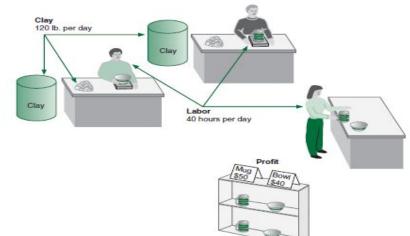
	Contribution Per Unit	$C_{i}$	160	200	0	0	0
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$X_1$	$X_2$	$S_1$	$S_2$	$S_3$
200	$X_2$	8	0	1	1/2	-1/18	0
160	$\overline{X_1}$	4	1	0	-1/2	1/9	0
0	$S_3$	48	0	0	6	-2	1
Total Profit $(Z_i)$		2240	160	200	20	20/3	0
Net Contribution	$(C_i - Z_i)$		0	0	-20	-20/3	0

Since all the values of  $(C_j - Z_j) \le 0$ ; so, the solution is optimal. Optimal solution is 2240 for Max. 'Z'; at  $X_1 = 4$ ,  $X_2 = 8$ .



### **Product Mix**

	Res	ource Requirer	ments
Product	Labor (Hr./Unit)	Clay (Lb./Unit)	Profit (\$/Unit)
Bowl	1	4	40
Mug	2	3	50



- Product mix problem Beaver Creek Potter
- How many bowls and mugs should be produced to maximize profits given labor and materials constraints?
- Resource Availability:

40 hrs of labor per day (labor constraint)

120 lbs of clay (material constraint)

**Decision Variables:**  $\rightarrow$  Let  $X_1 \& X_2$  be the <u>number of bowls and mugs produced</u>, respectively.

**Objective Function:**  $\rightarrow$  Maximize:  $Z = 40X_1 + 50X_2$ 

**Constraints:** →

$$X_1 + 2X_2 \le 40$$
 (Labor Constraint)

$$4X_1 + 3X_2 \le 120$$
 (Clay Constraint)

$$X_1, X_2 \ge 0$$
 (Non–Negativity)

**LP MODEL:**  $\rightarrow$  Maximize:  $Z = 40X_1 + 50X_2$  (Profit Function)

**SUBJECT TO:** 

$$X_1 + 2X_2 \le 40$$
 (Labor Constraint)  
 $4X_1 + 3X_2 \le 120$  (Clay Constraint)  
 $X_1, X_2 \ge 0$  (Non-Negativity)

# LP-Iterative Methods: Big M Method

### Big 'M' Method: Question

Use Big 'M' method to solve the LP problem.

Minimize: 
$$Z = 8X_1 + 4X_2$$

$$3X_1 + X_2 \ge 27$$
 $X_1 + X_2 = 21$ 
 $X_1 + 2X_2 \le 40$ 
 $X_1, X_2 \ge 0$ 

# LP-Iterative Methods: Big M Method

Maximize:  $Z = -8X_1 - 4X_2 + 0S_1 + 0S_2 - MA_1 - MA_2$ 

$$3X_1 + X_2 - S_1 + A_1 = 27$$

$$X_1 + X_2 + A_2 = 21$$

$$X_1 + 2X_2 + S_2 = 40$$

$$X_1, X_2, S_1, S_2, A_1, A_2 \ge 0$$

Contrib	bution Per Unit	$C_{i}$	-8	<b>-4</b>	0	0	<u>−</u> M	-M	Ratio=
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$X_1$	$X_2$	$S_1$	$S_2$	$A_1$	$A_2$	[Qty/PE>0]
-M	$A_1$	27	3*	1	-1	0	1	0	27/3 = 9 ←
-M	$A_2$	21	1	1	0	0	0	1	21/1 = 21
0	$S_2$	40	1	2	0	1	0	0	40/1 = 40
Total Pa	rofit (Z <sub>i</sub> )	–48M	–4M	-2M	M	0	- <b>M</b>	$-\mathbf{M}$	
Net Co	ntribution $(C_i - Z_i)$		_8+4M ↑	-4+2M	-M	0	0	0	

Contr	ibution Per Unit	$C_{i}$	-8	<b>-4</b>	0	0	$-\mathbf{M}$	-M	
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$X_1$	$X_2$	$S_1$	$S_2$	$A_1$	$A_2$	Ratio
-8	$X_1$	9	1	1/3	-1/3	0	1/3	0	27
-M	$A_2$	12	0	(2/3)*	1/3	0	-1/3	1	18 ←
0	$S_2$	31	0	5/3	1/3	1	-1/3	0	18.6
Total F	Profit (Z <sub>i</sub> )	-72-12M	-8	-8/3-(2/3)M	8/3-M/3	0	-8/3+M/3	-M	
Net Co	ontribution $(C_i - Z_i)$		0	-4/3+(2/3)M ↑	-8/3+M/3	0	8/3- (2/3)M	0	

# LP-Iterative Methods: Big M Method

Contrib	ution Per Unit	C <sub>i</sub>	-8	-4	0	0	-M	-M
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$X_1$	$X_2$	$S_1$	$S_2$	$A_1$	$A_2$
-8	$X_1$	3	1	0	-1/2	0	1/2	-1/2
-4	$X_2$	18	0	1	1/2	0	-1/2	3/2
0	$\overline{S_2}$	1	0	0	-1/2	1	1/2	-5/2
Total Pro	ofit $(Z_i)$	-96	-8	-4	2	0	-2	-2
Net Con	tribution $(C_i - Z_i)$		0	0	-2	0	-M+2	-M+2

Optimal solution is -96 for Max. 'Z'; at  $X_1 = 3$ ,  $X_2 = 18$ .

Because Min (Z) = -Max (-Z) = 96; at  $X_1$ = 3,  $X_2$ = 18.

Use Big 'M' method to solve the LP problem.

Minimize:  $Z = -2X_1 - X_2$ 

Subject to:

 $X_1 + X_2 \ge 2$ 

 $X_1 + X_2 \le 4$ 

 $X_1, X_2 \ge 0$ 

#### PHASE-1

#### • *STEP-1*:

- $\circ$  The objective function of the given LP problem must be in the form of Maximized. If it is to be minimized then we convert it into a problem of Maximization by Max Z = -Min(-Z).
- Check whether all the values on the right hand side of the constraints must be positive. If any one of them is negative then multiply that constraint with (-1).

#### • STEP-2:

- Express the problem in standard form by introducing slack, surplus and artificial variables. And Assign a cost '-1' to each artificial variable while a cost '0' to all other variables and formulate a new objective function 'Z\*'.
- o Write down the auxiliary LP problem in which new objective function is to be maximized subject to the given constraints.
- <u>STEP-3:</u> Solve the auxiliary LP problem by simplex method until and obtain the optimum basic feasible solution. If  $(C_j Z_j^*)$  row indicates optimal solution as it contains all zero or negative elements and if:
  - o the artificial variable appears as a basic variable then the given LP problem has infeasible solution so we terminate our solution in Phase–1.
  - o the artificial variable does not appear as a basic variable then the given LP problem has a feasible solution and we proceed to Phase–II.

### PAHSE-II

- Use the optimum basic feasible solution of Phase—I as a starting solution for the original LP problem.
- Assign the actual costs to the variables in the objective function and a zero cost to every artificial variable in the basis at zero level.
- Delete the artificial variable columns from the table which is eliminated from the basis in Phase—I.
- Apply simplex algorithm to the modified simplex table obtained at the end of Phase— I till an optimum basic feasible is obtained or till there is an indication of unbounded solution.

#### **EXAMPLE:**

Use Two-Phase Simplex method to solve the LP problem.

Maximize: 
$$Z = 50X_1 + 30X_2$$

Subject to:

$$2X_1 + X_2 \ge 18$$

$$X_1 + X_2 \ge 12$$

$$3X_1 + 2X_2 \le 34$$

$$X_1, X_2 \ge 0$$

#### **STANDARD FORM:**

Max. 
$$Z^* = 0X_1 + 0X_2 + 0S_1 + 0S_2 + 0S_3 - A_1 - A_2$$

$$2X_1 + X_2 - S_1 + A_1 = 18$$

$$X_1 + X_2 - S_2 + A_2 = 12$$

$$3X_1 + 2X_2 + S_3 = 34$$

### PHASE - I

Contr	ibution Per Unit	$C_{j}$	0	0	0	0	0	-1	-1	
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$\mathbf{X}_1$	$\mathbf{X}_2$	$S_1$	$S_2$	$S_3$	$\mathbf{A_1}$	$\mathbf{A_2}$	Ratio
-1	$A_1$	18	2 <b>*</b>	1	-1	0	0	1	0	18/2 = 9 ←
-1	$A_2$	12	1	1	0	-1	0	0	1	12/1 = 12
0	$S_3$	34	3	2	0	0	1	0	0	34/3 = 11.33
Total I	Profit $(Z_j^*)$	-30	-3	-2	1	1	0	-1	-1	
Net Co	ontribution $(C_j - Z_j)$	*)	3 ↑	2	-1	-1	0	0	0	

Contri	bution Per Unit	$C_{j}$	0	0	0	0	0	-1	
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$\mathbf{X}_1$	$\mathbf{X}_{2}$	$S_1$	$S_2$	$S_3$	$\mathbf{A_2}$	Ratio
0	$\mathbf{X}_1$	9	1	1/2	-1/2	0	0	0	18
-1	$\mathbf{A}_2$	3	0	1/2 *	1/2	-1	0	1	6 ←
0	$S_3$	7	0	1/2	3/2	0	1	0	14
Total P	rofit (Z <sub>j</sub> *)	<del>-3</del>	0	-1/2	-1/2	1	0	-1	
Net Co	ntribution $(C_j - Z_j^*)$		0	1/2 ↑	1/2	-1	0	0	

### PHASE-I

Contrib	ution Per Unit	$\mathrm{C_{j}}$	0	0	0	0	0
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$\mathbf{X}_{1}$	$\mathbf{X}_2$	$S_1$	$S_2$	$S_3$
0	$\mathbf{X_1}$	6	1	0	-1	1	0
0	$\mathbf{X_2}$	6	0	1	1	<b>-2</b>	0
0	$S_3$	4	0	0	1	1	1
Total Pro	ofit $(Z_j^*)$	0	0	0	0	0	0
Net Con	tribution $(C_j - Z_j^*)$		0	0	0	0	0

Since all the values of  $(C_i - Z_i^*)$  are zero. Thus, we enter to the Phase–II.

### PHASE-II

Contri	bution Per Unit	$\mathrm{C_{j}}$	50	30	0	0	0	
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$\mathbf{X}_{1}$	$\mathbf{X}_2$	$S_1$	$S_2$	$S_3$	Ratio
50	$\mathbf{X_1}$	6	1	0	-1	1	0	
30	$\mathbf{X_2}$	6	0	1	1	<b>-2</b>	0	6/1 = 6
0	$S_3$	4	0	0	1*	1	1	4/1 = 4 ←
Total P	rofit (Z <sub>j</sub> )	480	50	30	-20	-10	0	
Net Co	entribution $(C_j - Z_j)$		0	0	20 ↑	10	0	

<b>PHA</b>	SE-	-II
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Contrib	oution Per Unit	$C_{j}$	50	30	0	0	0
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$\mathbf{X}_{1}$	$\mathbf{X}_2$	$S_1$	$\mathbf{S_2}$	$S_3$
50	$X_1$	10	1	0	0	2	1
30	$X_2$	2	0	1	0	-3	-1
0	$S_1$	4	0	0	1	1	1
Total Pr	$\operatorname{cofit}(Z_j)$	560	50	30	0	10	20
Net Cor	ntribution $(C_j - Z_j)$		0	0	0	-10	-20

Since all the values of 
$$(C_j - Z_j) \le 0$$
; So, we are having optimal solution.  
Thus,  $Z_j = 560$  at  $X_1 = 10$  and  $X_2 = 2$ .

Use Two-Phase Simplex method to solve the LP problem.

Minimize:  $Z = -2X_1 - X_2$ 

Subject to:

 $X_1 + X_2 \ge 2$   $X_1 + X_2 \le 4$  $X_1, X_2 \ge 0$ 

Max. 
$$Z^* = 0X_1 + 0X_2 + 0S_1 + 0S_2 - A_1$$
 Subject to:

$$X_1+X_2-S_1+A_1 = 2$$
  
 $X_1+X_2+S_2 = 4$ 

### PHASE-I

Contrib	oution Per Unit	$C_{ m j}$	0	0	0	0	-1	
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$\mathbf{X}_1$	$\mathbf{X}_2$	$S_1$	$S_2$	$\mathbf{A_1}$	Ratio
-1	$A_1$	2	1*	1	-1	0	1	2/1 = 2 ←
0	$\mathbf{S}_2$	4	1	1	0	1	O	4/1 = 4
Total Pr	rofit $(Z_j^*)$	-2	-1	-1	1	0	-1	
Net Cor	ntribution $(C_j - Z_j^*)$		1 ↑	1	-1	0	0	

Contribu	tion Per Unit	$C_{j}$	0	0	0	0
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$\mathbf{X}_{1}$	$\mathbf{X}_2$	$S_1$	$S_2$
0	$\mathbf{X_1}$	2	1	1	-1	0
0	$\mathbf{S_2}$	2	0	0	1	1
Total Pro	fit $(Z_i^*)$	0	0	0	0	0
Net Contr	ribution $(C_j - Z_j^*)$		0	0	0	0

### PHASE-II

Contri	bution Per Unit	$C_{j}$	2	1	0	0	
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$\mathbf{X}_{1}$	$\mathbf{X}_2$	$S_1$	$S_2$	Ratio
2	$\mathbf{X_1}$	2	1	1	<b>-1</b>	0	
0	$\mathbf{S_2}$	2	0	0	1*	1	2/1 = 2 ←
Total P	rofit (Z <sub>i</sub> )	4	2	2	<b>-2</b>	0	
Net Co	ontribution $(C_j - Z_j)$		0	-1	2 ↑	0	

Contribut	tion Per Unit	${\sf C_j}$	2	1	0	0
$C_{Bi}$	Basic Variables (B)	Quantity (Qty)	$\mathbf{X}_{1}$	$\mathbf{X}_2$	$S_1$	$S_2$
2	$\mathbf{X}_1$	4	1	1	0	1
0	$S_1$	2	0	0	1	1
Total Prof	$\operatorname{Tit}(Z_j)$	8	2	2	0	2
Net Contr	ribution $(C_j - Z_j)$		0	-1	0	-2

Since all the values of  $(C_j - Z_j) \le 0$ ; so, we are having optimal solution. Thus, optimal solution is '8' for Max. 'Z'; at  $X_1=4$ ,  $X_2=0$ . Because Min (Z)=-Max (-Z)=-8; at  $X_1=4$ ,  $X_2=0$ .

