

Testing Enterprise Software Rewrites

Fri, 1/12/2024 4:00 pm — Sandusky, Ohio, United States



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Hello!

- Systems Test Engineer (STE) - Lead
 - Progressive Insurance – Ohio
 - Hybrid Developer / QA
 - Create tools and processes to solve testing challenges
 - 15+ years in IT
 - Avid learner

Session Goals

- Enterprise Software Rewrite
- Assessments, Strategies and Experiences
- Practices and Lessons Learned
- Questions and Answers



Enterprise Software Rewrite

- Software Modernization Effort
 - Keep up with industry standards, technologies and infrastructure
 - Triggered by different drivers of change
- Rewrite Core Objective
 - Ensure functional compatibility of the new system before retiring legacy system
- Rewrite != Redesign

Enterprise Software Rewrite

- This effort is
 - Risky
 - Costly
 - Challenging
 - Rewarding



Sometimes, for some enterprises,
software rewrite is the only option...



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Know yourself and your customer

“If you know the enemy and know yourself, you need not fear the result of a hundred battles.”

- Sun Tzu, The Art of War

Know yourself and your customer

- 5 Why's Technique ~ Understand dependency and root cause, Explore cause-and-effect



Know yourself and your customer

Why are we doing this? – To implement 'xyz'

Why do we need to implement 'xyz'? – To modify feature 'abc'

Why do we need to modify 'abc'? – To avoid maintenance costs

Why? – Vendor retiring support

Know yourself and your customer

5W1H Technique ~ Information gathering

– Who, What, Where, When, Why, How



Know yourself and your customer

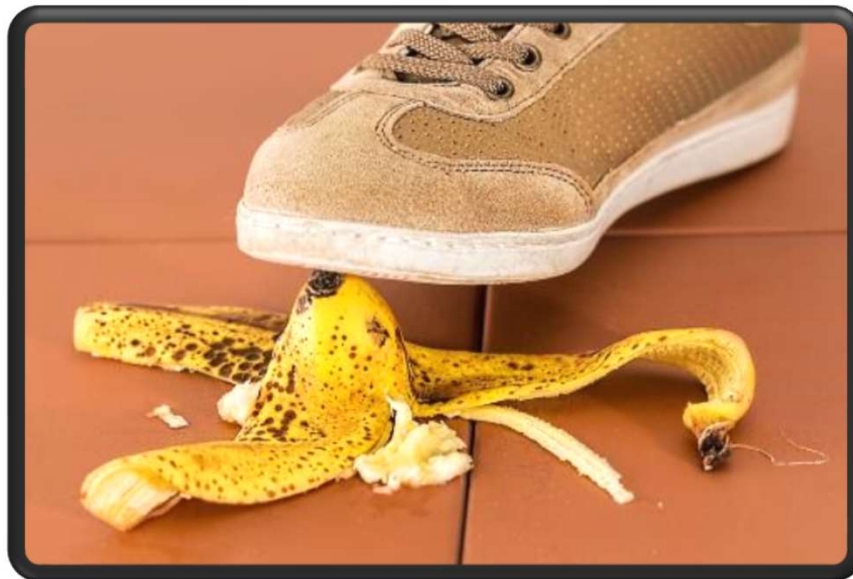
Additionally, try to understand

- Change Driving force
 - Strategic, Financial, Infrastructure, Others
- Team Competency
 - Right people, Right skills, Right Attitude, Right time
- Legacy system (as best as you can)

Customer goals != Project goals != Individual goals

Risk Analysis and Management

- Worst Case Scenario
 - What can go wrong? – Description
 - Possibility of it going wrong? – Likelihood
 - How bad can it go wrong? – Severity



Risk Analysis and Management

- Helps plan, manage, allocate resources for testing efforts
- Enterprise software rewrites are high-risk
 - Never underestimate complexity (and hours)
 - Careful of scope creep & feature change requests (How would you test?)
 - Risk for Bread-and-Butter application?

Assess, Adjust and Learn

Experience and Strategies

1. Minimize software architectural transformation
2. Utilize legacy system as test oracles
3. Effective Automation can make a difference
4. Audit test data for internal systems



Minimize software architectural transformation

- For effective delivery, scoping and testing
 - Keep it simple and incremental
 - Focus on Minimum Viable Product (MVP)
 - Isolate changes, dependencies (if possible)
 - Resist over design/architect
 - Scope creep could affect testing

(Minimum
viable product)



(Final product)

If it (Software Rewrite) seems too good to be true, it probably is...



Utilize legacy system as test oracles

- Your testing needs to be strategic
 - Expect lack of Documentation, Requirements, Specifications and Support
 - Baseline your tests on legacy system and compare to new
- Difficult to shoe-horn tests into legacy system
 - Value, Time, Costs, Skills Trade-offs?
 - Methodology ~ Waterfall versus Agile?
- Possible to write tests in new code base
 - Please do (Your team will thank you later)

Effective Automation Can Make a Difference

- Automation
 - Hinder or Support?
 - Right Team, Right Tools, Right Skills, Right Time?
- Determine
 - Purpose & Value
 - Feasibility
 - Reusability



Audit test data for internal systems

- Optional or Adapt
 - Production test data availability?
- Testing the test data
 - Quantity Vs. Quality
 - Repeating same tests?
 - Sufficient test sets? Representation?
- Code Analysis
 - Coverage gaps?
 - Redundant/Unreachable code?

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Teamwork makes the difference

- You may not get it right the first time. It's okay...
- For your team
 - Establish Goals
 - Create environment
 - Encourage mistakes
 - Encourage learning
 - Provide support
 - And more...



Rewrite with specific purpose/target

- Can't abandon legacy-code
 - Don't underestimate complexity
 - Try to Reuse/Refactor
 - Focus on building Minimum Viable Product
 - Shows progress to stakeholders
 - Easy to test as well
- Add unit tests when rewriting
 - Think about Automation Pyramid
 - Document as you rewrite

Include people familiar with the legacy system

- Need dedicated people and resources who are familiar with old system and include them in rewrite efforts
- These individuals understand how the legacy system interacts, impacts other components and its integration
- Blend a team with old and new technology experts
 - Include them from the start and negotiate response times (if needed)

Remember...this isn't a silver bullet

Your Mileage May Vary...



Testing relies on feedback...
So do I...Thank you!

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Questions and Answers

Appendix – Resources

- Wikipedia – [Rewrite](#), [Software Modernization](#), [5_Whys](#), [5W1H](#)
- Joel On Software – [Things you should never do](#)
- Michael Feathers – [Working Effectively with Legacy Code](#)
- Richard Bender – [Testing Software Rewrites](#)
- YCombinator – [Discussion Link](#)
- James Shore – [Surviving a software rewrite](#)
- Stephen Haunts – [Is it a good idea to write tests for your legacy code](#)

Appendix – Automation Pyramid

