In accordance with Section 854 of the Companies Act 2006.

# ARO1 Annual Return



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FEE CON PAID  SON WANTES HOUSE  CONTRACTOR OF CONTRACTOR O	A fee is payable with this form Please see 'How to pay' on the last page  What this form is for You may use this form to confirm that the company information is correct as at the date of this return. You must file an Annual Return at least once every year  You can use the WebFiling service to file.  What this form is NOT for You cannot use this form to officers, registered office ad company type or information to the company records.	*L84R7STG* 28/03/2011 159 COMPANIES HOUSE
Part 1	Company details	
	The section must be completed by all companies.	Filling in this form     Please complete in typescript or in bold black capitals.  All fields are mandatory unless specified or indicated by *
A1	Company details	
Company number Company name in full	9 8 4 2 7 5 Mercer Limited	Company name change     If your company has recently changed its name, please provide the company
0		name as at the date of this return.
Date of this return ②	Please give the annual return made up date. The return date must not be a future date. The annual return must be delivered within 28 days of the date given below	O Date of this return Your company's return date is usually the anniversary of incorporation or the anniversary of the last annual return filled at Companies House. You may choose an earlier return date but it must not be a later date
A3	Principal business activity	
_	Please show the trade classification code number(s) for the principal activity or activities	Principal business activity     You must provide a trade classification code (SIC code) or a description of
Classification code 1	7 4 8 7	your company's main business in this section.
Classification code 2		Afull list of the trade classification
Classification code 3		codes are available on our website: www.companieshouse.gov.uk
Classification code 4		
	If you cannot determine a code, please give a brief description of your business activity below	
Prinapal activity description	Human Resources and Employee Benefits Consultancy	

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	Please box m	e confirmust be to Public li Private Private Private Private Private	n your con oked) imted con company company company	mpany limited limited limited limited compa	bys byg bys byg nyw	hares juarante hares e juarante ith shan	e xempt un e exemp e capital	der sectroi t under sec		only one	O Company type If you are unsure type, please che certificate of inox website: www.companies	orporation or our		
A5	Regis	tered o	office ad	tdress	; €	•								
Building name/number	1										O Change of regis	stered office with the address		
Street	Towe	r Pla	ce Wes	st								e Companies House		
	Towe	r Pla	ce									e or this return. office address has		
Post town	Lond	on									changed, you st	ould complete form it it together with this		
County/Region											annual return.	icic icogenies with this		
Postcode	E	C 3	R	5	В	U								
A6			native ir oplicable		ion	locati	on (SA	IL) of th	е сотра	iny		<u> </u>		
Building name/number		· · · · · ·	•	<u> </u>							<b>⊙</b> SA/L address			
Street						-					_	with the address e Companies House e of this return.		
Post town											If the address ha should complete submit it togethe			
County/Region	<u> </u>										return.			
Postcode														
A7	Locat	ion of	compar	ny rec	ord:	5 0								
	addres	s in Ser Registe Director Director Registe Record Contrac Docum private Registe Report interest	ction A6 r of mem r of direct rs' service rs' indem r of secre s of resolu tts relating ents relati company r of debe s in its sh	pers ors contrac intes itanes ditons e it to pure ng to re inture ho ares of ou ares	cts tc. chas dem dem dem	se of own potion or s. me of inv	n shares purchas vestigatio	e of own si n by public	c company	capital by	registered office any of the boxes  Certain records a company while of kept by certain of appropriate.  If the records an address, they may registered office.  If any of the commoved from the address in Section annual return, you	ecords are held at the address, do not tick in this section.  must be kept by every other records are only ompany types where enot kept at the SAIL ust be available at the pany records have registered office to the on A6 since the last ou must complete form		
		Instrum Norther	ents crea n Ireland	ting dha	rges	and rea	gister of o	blic compa tharges. E tharges. S	ingland and	l Wales or	AD03 and submit it together with the annual return.			
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Part 2	Officers of the company							
	This section should include details of the company at the date to which this annual return is made up	Continuation pages Please use a continuation page if you need to enter more officer details.						
	<ul> <li>→ For a secretary who is an individual, go to Section B1</li> <li>→ For a corporate secretary, go to Section C1</li> </ul>							
	<ul> <li>→ For a director who is an individual, go to Section D1</li> <li>→ For a corporate director, go to Section E1</li> </ul>							
Secretary								
B1	Secretary's details <sup>0</sup>							
	Please use this section to list all the secretaines of the company  For a corporate secretary, complete Section C1-C4.	Secretary appointments     You may not use this form to appoint a secretary. To do this, please complete.						
Title*	Mrs	form AP03 and submit it together with this annual return.						
Full forename(s)	Maura Frances	Corporate details						
Surname	BRINDLEY	Please use Section C1-C4 to enter corporate secretary details						
Former name(s) €		Secretary details All details must agree with those previously notified to Companies House. If you have made changes since the last annual return and have not notified us, please complete form CH03.  Former name(s) Please provide any previous names which have been used for business purposes during the penod of this return. Married women do not need to give former names unless previously used for business purposes.						
B2	Secretary's service address •	Service address						
Building name/number	Hostorage Poad	If you have previously notified  Companies House that the service						
Street	Hectorage Road	address is at 'The Company's Registered Office', please state 'The						
Post town	Tonbridge	Company's Registered Office' in the address.						
County/Region	Kent	This information will appear on the public record						
		president and a						
Postcode	T N 9 2 D R							

#### Corporate secretary

CI	Corporate secretary's details 0							
	Please use this section to list all the corporate secretaines of the company	◆ Corporate secretary appointments You cannot use this form to appoint a corporate secretary. To do this, please complete form APO4 and submit it.						
Corporate body/firm name		together with this annual return.						
Building name/number	<u> </u>	Corporate secretary details  All details must agree with those previously notified to Companies						
Street		House. If you have made changes since the last annual return and have not notified us, please complete form CH04.						
Post town		This information will appear on the						
County/Region		public record						
Postcode								
Country								
C2	Location of the registry of the corporate body or firm							
	Is the corporate secretary registered within the European Economic Area (EEA)?  → Yes Complete Section C3 only  → No Complete Section C4 only							
C3	EEA companies ®							
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	<b>⊘ EEA</b> Afull list of countries of the EEA can be found in our guidance						
Where the company/ firm is registered ●		www.companieshouse.gov.uk     This is the register mentioned in     Article 3 of the First Company Law						
Registration number		Directive (68/151/EEC)						
C4	Non-EEA companies	· · ·						
	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	Non-EEA     Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that						
Legal form of the corporate body or firm		register						
Governing law								
If applicable, where								
the company/firm is registered ©								
If applicable, the registration number								

D1	Director's details •				
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4.				
Title*	Mr	appoint a director To do this, please complete form APO1 and submit it together with this annual return			
Full forename(s)	Gilles	Corporate details			
Surname	BENEPLANC	Please use Section E1-E4 to enter corporate director details			
Former name(s) 2		Director details  All details must agree with those previously notified to Companies			
Country/State of residence	House If you have made changes since the last annual return and have not notified us, please				
Nationality	French	complete form CH01			
Date of birth		Please provide any previous names			
Business occupation (if any)	Retirement & Healthcare & Group Ben	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.			
D2	Director's service address				
Building name/number	33	Service address  If you have previously notified			
Street	Rue de Coulmiers	Companies House that the service address is at 'The Company's Registered Office', please state 'The			
Post town	Company's Registered Office' in the address				
County/Region		This information will appear on the public record			
Postcode		public record			
Country	France				

D1	Director's details •				
	Please use this section to list all the directors of the company For a corporate director, complete Section E1-E4	O Director appointments  You cannot use this form to appoint a director To do this, please			
Title*	Sır	complete form APO1 and submit it together with this annual return			
Full forename(s)	Peter Edward	Corporate details			
Surname	MIDDLETON	Please use Section E1-E4 to enter corporate director details.			
Former name(s)		Director details  All details must agree with those previously notified to Companies  House If you have made changes			
Country/State of residence	United Kingdom	since the last annual return and have not notified us, please			
Nationality	British	complete form CH01			
Date of birth	0     2       0     2       1     0       3     4	Please provide any previous names			
Business occupation	Company Chairman	which have been used for business purposes during the period of			
(ıf any)		this return Married women do not need to give former names unless previously used for business purposes			
D2	Director's service address €				
Building name/number	Barclays Private Bank	Service address  If you have previously notified			
Street	43 Brook Street	Companies House that the service address is at 'The Company's Registered Office', please state 'The Company's Registered Office' in the			
Post town	London	address			
County/Region		This information will appear on the public record			
Postcode	W 1 K 4 H J	public record			
Country	United Kingdom				

In accordance with Section 854 of the Companies Act 2006.

# AR01 - continuation page Annual Return

D1	Director's details •					
	Please use this section to list all the directors of the company  For a corporate director, complete Section E1-E4.	Ourector appointments     You cannot use this form to appoint a director. To do this, please complete.				
Title*	Mr	form APO1 and submit it together with this annual return.				
Full forename(s)	Alan Keith	Corporate details				
Surname	WHALLEY	Please use Section E1-54 to enter corporate director details.				
Former name(s)®		Director details  All details must agree with those previously notified to Companies				
Country/State of residence	United Kingdom	House. If you have made changes since the last annual return and have not notified us, please complete form				
Nationality	English	CH01				
Date of birth	$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	Former name(s)     Please provide any previous names				
Business occupation (if any)	Manager	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.				
D2	Director's service address ®					
Building name/number	410	Service address  If you have previously notified				
Street	Flagstaff House	Companies House that the service address is at 'The Company's				
	10 St George Wharf	Registered Office', please state 'The Company's Registered Office' in the				
Post town	London	address.				
County/Region	County/Region England					
Postcode	S W 8 2 L Z	public record				
Country	United Kingdom					

In accordance with
Section 854 of the
Companies Act 2006.

# AR01 - continuation page Annual Return

D1	Director's details 0	
	Please use this section to list all the directors of the company  For a corporate director, complete Section E1-E4.	O Director appointments     You cannot use this form to appoint a director. To do this, please complete.
Title*		form APO1 and submit it together with this annual return.
Full forename(s)	David Nicholas	Corporate details
Surname	WILLIAMS	Please use <b>Section E1-E4</b> to enter corporate director details.
Former name(s)@		Director details  All details must agree with those previously notified to Companies
Country/State of residence	United Kingdom	House. If you have made changes since the last annual return and have not notified us, please complete form
Nationality	British	CH01
Date of birth	$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	② Former name(s) Please provide any previous names
Business occupation (if any)	Accountant	which have been used for business purposes during the period of this return. Married women do not need to give former names unless previously used for business purposes.
D2	Director's service address ©	I
Building name/number	46	Service address  If you have previously notified
Street	Gateford Drive	Companies House that the service address is at 'The Company's
	Horsham	Registered Office', please state 'The Company's Registered Office' in the
Post town	West Sussex	address.
County/Region	England	This information will appear on the public record
Postcode	R H 1 2 5 F W	positive i desired
Country	United Kingdom	

# Corporate director

E1	Corporate director's details 0	
	Please use this section to list all the corporate director's of the company	Corporate director appointments     You cannot use this form to appoint a corporate director. To do this, please complete form APO2 and submit it.
Corporate body/firm name		together with this annual return.
		Corporate director details All details must agree with those
Building name/number		previously notified to Companies House. If you have made changes
Street		since the last annual return and have not notified us, please complete form CH02
Post town		This information will appear on the
County/Region		public record
Postcode		
Country		
E2	Location of the registry of the corporate body or firm	
	Is the corporate director registered within the European Economic Area (EEA)?  → Yes Complete Section E3 only  → No Complete Section E4 only	
<u></u>	EEA companies ®	
	Please give details of the register where the company file is kept (including the relevant state) and the registration number in that register	② EEA  Afull list of countries of the EEA can be found in our guidance www.companieshouse.govuk
Where the company/ firm is registered €		This is the register mentioned in Article 3 of the First Company Law
Registration number		Directive (68/151/EEC)
E4	Non-EEA companies	
<del>_</del>	Please give details of the legal form of the corporate body or firm and the law by which it is governed. If applicable, please also give details of the register in which it is entered (including the state) and its registration number in that register.	© Non-EEA  Where you have provided details of the register (including state) where the company or firm is registered, you must also provide its number in that
Legal form of the corporate body or firm		register
Governing law		
If applicable, where		
the company/firm is registered ©		
f applicable, the registration number		

Part 3	Statement or	f capital 0								
Does your company have share capital?  → Yes Complete the sections below and the following Part 4  → No Go to Part 5 (Signature).						This should reflect the company's capital status at the made up date of this annual return.				
F1	Share capital in p	pound sterling (£)								
		ch class of shares held in p implete <b>Section F1</b> and the								
Class of shares (E.g. Ordinary/Preference etc.	)	Amount paid up on each share ②	Amount (if any) unpaid on each share 2	Number of shar	æ <b>9</b>	Aggre	gate nor	minal	value 0	
ORDINARY		1,00	0,00	224	400.000	£	224	400	000,00	
						£				
						£				
						£				
			Totals	224	400 000	£	224	400	000,00	
F2	Share capital in e	other currencies								
Please complete the tal Please complete a sepa		y dass of shares held in ot urrency	her currencies							
Currency										
(E.g. Ordinary/Preference etc.)		Amount paid up on each share   Amount (if any) unpaid on each share   Number of share			Aggregater			mnal v	value 🦁	
		-	<u> </u>	<u> </u>		<u> </u>	<u></u>			
			Totals							
				<u>.                                    </u>		<u> </u>				
Currency					·					
Class of shares (E.g. Ordinary/Preference etc.	)	Amount paid up on each share @	Amount (if any) unpaid on each share 2	Number of shan	es 0	Aggregate nominal value 0				
			Totals							
<i>F</i> 3	Totals									
	Please give the total number of shares and total aggregate nominal value of issued share capital					t total	aggrega	ate va	lues in	
Total number of shares	different currences separately example. £100 + €100 + \$10 et									
Total aggregate nomnal value ©					<u></u>		<del>.</del>			
<ul> <li>② Including both the nominal value and any share premium.</li> <li>③ Number of shares issued multiplied by nominal value of each share.</li> <li>④ Total number of issued shares in this class.</li> <li>○ Number of shares issued multiplied by nominal value of each share.</li> <li>○ Total number of issued shares in this class.</li> </ul>										

F4	Statement of capital (Voting rights)	
	Please give the prescribed particulars of rights attached to shares for each class of share shown in the statement of capital share tables in <b>Sections F1</b> and <b>F2</b> .	
Class of share	£1,00 ORDINARY	
Voting rights	THE ORDINARY SHARES HAVE THE RIGHTS TIONS AS SET OUT IN THE AMENDED ASSOCIATION OF THE COMPANY	
Class of share		
Class of share Voting rights		
Class of share Voting rights		

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art 4	Shareholders	
	Does your company have share capital?  → Yes Complete the sections below  → No Go to Part 5 (Signature)	This should reflect the shareholder details at the made up date of this annual return.
1	Traded public companies ©	•
	Please tick the box if your company was a traded public company at any time during the period of this return	② Traded company definition Atraded company means a compa any of whose shares are admitted trading on a regulated market.
2	List of past and present shareholders	
	Private and non-traded public companies are required to provide a 'full list' if one was not included with either of the last two returns	
	Traded public companies are required to provide a list of shareholders who held at least 5% of the issued shares of any share class if a list was not provided with either of the last two returns	
	Please tick the appropriate box below	
	A full list of shareholders for a private or non-traded public company is enclosed. Please complete <b>Section G3</b> ; or	
	A list of shareholders holding at least 5% of the issued shares of any share class for a traded public company is enclosed. Please complete. Section G4	
	A list of shareholder changes is enclosed  Alist of shareholder changes is enclosed  For private or non-traded public companies, please complete Section G3  For traded public companies, please complete Section G4	
	There were no shareholder changes in this period Go to <i>Part 5 (Signature)</i>	
	Please tick the appropriate box below to indicate the format of your shareholder details	
	<ul> <li>✓ The list of shareholders is enclosed on paper</li> <li>☐ The list of shareholders is enclosed in another format</li> </ul>	
	•	<u>'                                    </u>

# G3

# Private or non-traded public companies – list of past and present shareholders

This section should only be completed by companies that have not traded on a regulated market at any time during the period of this return.

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on.

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders

Please use a 'Private or non-traded public companies – list of past and present shareholders' continuation page if necessary

	Sh cur		Shares or stock transferred (if appropriate)	
Shareholder's Name (Address not required)	Class of share	Number of shares or amount of stock	Number of shares or amount of stock	Date of registration of transfer
MMC UK Group Limited	£1,00 ORDINARY	224 400 000		1 1
				1 1
				1 1
				1 1
				1 1
<del></del>				/ /
				/ /
				/ /
				1 1
				/ /
				/ /
				/ /
				/ /



#### Traded public companies - list of past and present shareholders

This section should show the shareholders that hold at least 5% of any class of share(s) of the company at the date of this return. It should only be completed by public companies that have traded on a regulated market at any time during the period of this return.

Changes during this period to shareholders' particulars or details of the amount of stock or shares transferred must be completed each year

You must provide a 'full list' of all company shareholders on.

- The company's first annual return following incorporation,
- Every third annual return after a full list has been provided

Please list the company shareholders in alphabetical order

Joint shareholders should be listed consecutively

Further shareholders
Please use a 'Traded public
companies – list of past and present
shareholders' continuation page if
necessary

		Shares or stock currently held	Shares or stock transferred (if appropriate)	
Shareholder's details	Class of share	Number of shares or amount of stock	Number of shares or amount of stock	Date of registration of transfer
Name				1 1
Address				1 1
				1 1
Name				1 1
Address				1 1
				1 1
Name			,	1 1
Address				1 1
				1 1
Name				/ /
Address				, ,
				1 1

Part 5	Signature				
	This must be completed by all companies.	O Societas Europaea			
	I am signing this form on behalf of the company	If the form is being filed on behalf of a Societas Europæea (SE) please delete 'director' and insert details of which			
Signature	X MF Brudley	organ of the SE the person signing has membership.  ② Person authorised Under either section 270 or 274 of the Companies Act 2006.			
	This form may be signed by  Director © Secretary, Person authorised © Charity commission receiver and- manager, CIC manager, Judicial factor				

Pres	enter information	
You do not have to give any contact information, but if you do it will help Companies House if there is a query on the form. The contact information you give will be visible to searchers of the public record		
Contact name	Maura Brindley	
Company name	1 Tower Place West	
Address	Tower Place	
Post town	London	
County/Region		
Postcode	E C 3 R 5 B U	
Country		
DX		
Talephone	020 7178 6997	
√ Chec	:klist	
We may return forms completed incorrectly or with information missing.		
following:	nnany name and number match the	

ĺ	Please make sure you have remembered the following:		
l		The company name and number match the	
1		information held on the public Register	
Ì		You have completed your principal business activity	
l		You have not used this form to make changes to the	
I		registered office address	
l		You have not used this form to make changes to	
l		secretary and director details	
l		You have fully completed the Statement of capital (i	
l		applicable)	
l		You have signed the form.	
١		You have enclosed the correct fee	
1			

#### Important information

Please note that all information on this form will appear on the public record.

#### How to pay

A fee of £30 is payable to Companies House in respect of an Annual Return

Make cheques or postal orders payable to 'Companies House'

#### Where to send

You may return this form to any Companies House address, however for expediency we advise you to return it to the appropriate address below

For companies registered in England and Wales. The Registrar of Companies, Companies House, Orown Way, Cardiff, Wales, CF14 3UZ. DX 33050 Cardiff

For companies registered in Scotland The Registrar of Companies, Companies House, Fourth floor, Edinburgh Quay 2, 139 Fountainbridge, Edinburgh, Scotland, EH3 9FF DX ED235 Edinburgh 1 or LP - 4 Edinburgh 2 (Legal Post)

For companies registered in Northern Ireland: The Registrar of Companies, Companies House, Second Floor, The Linenhall, 32-38 Linenhall Street, Belfast, Northern Ireland, BT28BG. DX 481 N.R. Belfast 1

#### Further information

For further information, please see the guidance notes on the website at www.companieshouse.gov.uk or email enquines@companieshouse goviuk

This form is available in an alternative format. Please visit the forms page on the website at www.companieshouse.gov.uk