# Inference for Regression with Variables Generated from Unstructured Data

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# Outline

#### 1. Introduction

- 2. Warmup Example
- 3. Full Mode
- 4. How to Correct Bias
- 5. Empirical Evidence: Simulation
- 6. Empirical Evidence: CEO Time Use
- 7. Conclusio

#### **Motivation**

Use of unstructured data (text, images, audio files, etc.) in applied work is growing rapidly

Almost all papers use a two-step strategy:

- 1. Estimate latent observations  $(\theta_i)$  from unstructured data using an information retrieval model
- 2. Plug estimates  $(\hat{\theta}_i)$  into an econometric model, treating  $\hat{\theta}_i$  as regular numeric data

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Pragmatic approach. But little is known about its statistical properties

- · measurement error?
- generated regressors?
- analogy with FAR/FAVARs?

#### **Examples**

#### Supervised Learning (Impute a Missing Label)

- Baker Bloom Davis (2016): economic policy uncertainty measured from newspaper text
- Gorodnichenko Pham Talavera (2023): tone-of-voice measured from FOMC press conferences
- Adukia et. al. (2023): race and gender of children book characters

#### Unsupervised Learning (Learn Latent Representation)

- Hoberg Phillips (2016): latent industry type measured from corporate filings
- Hansen McMahon Prat (2018): policy deliberation measured from FOMC transcripts
- Magnolfi McClure Sorensen (2022): product differentiation measured from survey data
- Compiani Morozov Seiler (2023): substitutability measured from Amazon text + image data
- Gabaix Koijen Yogo (2023): firm characteristics measured from investor holdings

#### This Paper

1. Two-step strategy leads to invalid inference: Cls have right width but wrong centering (bias)

Bias depends on relative importance of

- (a) Measurement error in upstream model
- (b) Sampling error in downstream model

Valid inference requires (a) to vanish much faster than (b)

Empirical interpretation: amount of unstructured data per observation swamps the sample size

 $\longrightarrow$  not the typical case in leading empirical applications

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- (c) IV estimation?

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- (b) One-step estimation using likelihood of upstream and downstream components.
- (c) IV estimation?
- 3. Shows empirical relevance in several applications (today: CEO time use).

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## **Sentiment Regression**

Suppose we wish to perform inference on  $\gamma_1$  in the regression model

$$Y_i = \gamma_0 + \gamma_1 \theta_i + \varepsilon_i, \qquad \mathbb{E}[\varepsilon_i | \theta_i] = 0,$$

 $\theta_i$ : latent 'sentiment' in month i.

We observe  $(X_i, C_i)$  where

$$X_i \sim \text{Binomial}(C_i, \theta_i)$$

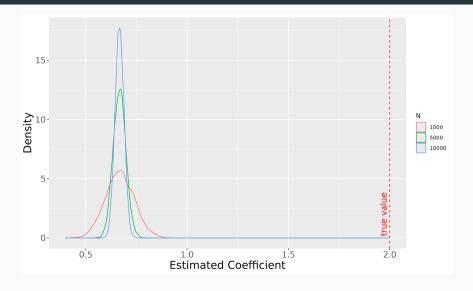
Two-step strategy:

- 1. estimate  $\theta_i$  with  $\hat{\theta}_i = X_i/C_i \Longrightarrow$  measurement error depends on  $C_i$ .
- 2. regress  $Y_i$  on  $\hat{\theta}_i$ . Perform standard OLS inference (treating  $\hat{\theta}_i$  as data)

# **Case I: Large Sample Size**

- Suppose we observe IID sample  $(X_i, Y_i, C_i)_{i=1}^n$
- Take  $n \to \infty$  so that sampling error in downstream model vanishes.
- Non-vanishing measurement error in  $\hat{ heta}_i$  leads to inconsistent OLS estimates.

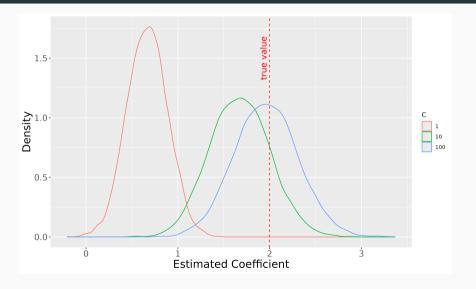
# Effect of Increasing *n* with Fixed $C_i = C = 1$



## Case II: Large Amount of Unstructured Data

- Suppose we again observe IID sample  $(X_i, Y_i, C_i)_{i=1}^n$
- Now take  $C_i \to \infty$  for each observation i.
- Implies that  $\hat{ heta}_i o heta_i$  so that measurement error vanishes.
- OLS is unbiased in finite samples.

# **Effect of Increasing** $C_i = C$ with Fixed n = 100



#### Case III: Both Forces Present

- In modern datasets, we have both large *n* and low measurement error.
- Challenge: how to develop asymptotic framework that reflects this?
- We consider sequential DGP where:
  - 1. Distribution of  $(Y_i, \theta_i)$  is fixed with n.
  - 2. Conditional distribution of  $\hat{\theta}_i$  given  $(Y_i, \theta_i)$  varies with n.
  - 3. Along this sequence,

$$\sqrt{n} \times \mathbb{E}\left[\frac{1}{C_i}\right] \to \kappa \in [0, \infty)$$

- $\kappa$  measures importance of measurement error relative to sampling error.
- In spirit of small noise asymptotics of Chesher (1991), Evdokimov and Zeleneev (2024).

#### Implications for Inference

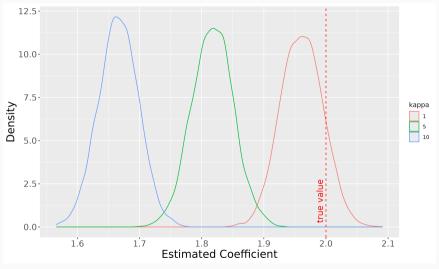
#### Proposition

Along this sequence of DGPs, we have

$$\sqrt{n}(\hat{\gamma}_1 - \gamma_1) \to_d N\left(-\kappa \gamma_1 \frac{\mathbb{E}[\theta_i(1-\theta_i)]}{\operatorname{Var}(\theta_i)}, \frac{\mathbb{E}[\varepsilon_i^2(\theta_i - \mathbb{E}[\theta_i])^2]}{\operatorname{Var}(\theta_i)^2}\right)$$

- $\kappa = 0$ : two-step inference is valid because sampling error dominates measurement error
- $\kappa \in (0, \infty)$ : two-step inference is biased (CIs under-cover), bias proportional to  $\kappa$

 $C_i = C \in \{10, 20, 100\}$  and n = 10, 000



Standard Deviations

0.032

0.033

0.034

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#### **General Model**

We consider the linear regression model

$$Y_i = \gamma^T \theta_i + \alpha^T \mathbf{q}_i + \varepsilon_i, \qquad \mathbb{E}\left[\varepsilon_i | \boldsymbol{\theta}_i, \mathbf{q}_i\right] = 0$$
 (1)

- $\theta_i$  is a vector of latent variables of economic interest
- **q**<sub>i</sub> are standard numeric covariates
- We focus on inference for  $\gamma$
- $\alpha$  of interest in other applications (Avivi 2024)

Unstructured dataset available for estimating  $\theta_i$ .

# **Two-Step Strategy**

- (i) Estimate  $\hat{\theta}_i$  of  $\theta_i$  obtained from unstructured data using an upstream information retrieval model.
- (ii) Regress  $Y_i$  on  $\hat{\theta}_i$  and  $\mathbf{q}_i$ . Inference is performed treating  $\hat{\theta}_i$  as regular numeric data.

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$$\boldsymbol{\xi}_i = \left[ \begin{array}{c} \boldsymbol{\theta}_i \\ \mathbf{q}_i \end{array} \right], \qquad \hat{\boldsymbol{\xi}}_i = \left[ \begin{array}{c} \hat{\boldsymbol{\theta}}_i \\ \mathbf{q}_i \end{array} \right].$$

The OLS estimator of  $\psi = \left[ \gamma, lpha 
ight]^{ au}$  in the two-step strategy is given by

$$\hat{\psi} = \left(\frac{1}{n} \sum_{i=1}^{n} \hat{\xi}_i \hat{\xi}_i^{\mathsf{T}}\right)^{-1} \left(\frac{1}{n} \sum_{i=1}^{n} \hat{\xi}_i Y_i\right). \tag{2}$$

- ML algorithms often deployed to impute missing observations from unstructured data, for example when labelling the full data set is prohibitively costly or otherwise infeasible
- Leading use case: missing  $\theta_i$  is binary (e.g., race indicator)
- Generate estimate  $\hat{\theta}_i$  using unstructured data  $\mathbf{x}_i$  (e.g., photograph)
- Regress  $Y_i$  on  $\hat{\theta}_i$  and controls  $\mathbf{q}_i$

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- Regress  $Y_i$  on  $\hat{\theta}_i$  and controls  $\mathbf{q}_i$
- Measurement error arises due to classification error.
- Let  $p_i = \Pr\left[\theta_i = 1 \mid \mathbf{x}_i, \mathbf{q}_i\right]$  and  $\pi_i = \Pr\left[\hat{\theta}_i = 1 \mid \mathbf{x}_i, \mathbf{q}_i\right]$ .
- False positive rate is  $(1 p_i)\pi_i$ ; false negative rate is  $p_i(1 \pi_i)$ .

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- False positive rate is  $(1 p_i)\pi_i$ ; false negative rate is  $p_i(1 \pi_i)$ .
- Used as part of the two-step strategy by: Baker Bloom Davis (2016); Imai Khanna (2016); ...; Bybee (2024); Boxell Conway (2024).

#### **Example 2: Topic Models**

- Unstructured obs i is a V-dim vector of feature counts  $\mathbf{x}_i$
- Factor structure on multinomial probabilities (as in probabilistic latent semantic analysis/LDA):

$$\mathbf{x}_i | (C_i, \boldsymbol{\theta}_i) \sim \mathsf{Multinomial}(C_i, \mathbf{B}^T \boldsymbol{\theta}_i)$$

- $\mathbf{B}^T = [\beta_1, \dots, \beta_K]$ , each  $\beta_k \in \Delta^{V-1}$  is a topic
- observation-specific topic weights  $\theta_i \in \Delta^{K-1}$

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- Measurement error from sampling error.

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- Used as part of two-step strategy by:
  - <u>Text data:</u> Hansen McMahon Prat (2018); Mueller Rauh (2018); Larsen and Thorsrud (2019); Thorsrud (2020); Bybee Kelly Manela Xiu (2020); Ash Morelli Vannoni (2022)
  - Survey data: Bandiera Prat Hansen Sadun (2020); Draca Schwarz (2020)
  - Network data: Nimczik (2017)

# **Example 3: Index Built from Classified Labels**

- Suppose that each observation i has C<sub>i</sub> observed labels, e.g. the number of classified newspaper articles observed in month i.
- Let  $p_i = \Pr[\theta_{i,j} = 1 \mid \mathbf{q}_i]$ , e.g. all articles have independent probability of discussing policy uncertainty given economic conditions.
- Suppose the realization of the observed label  $\hat{ heta}_{i,j}$  depends only on true label  $heta_{i,j}$ :

$$\longrightarrow \pi_1 = \Pr\left[\left.\hat{\theta}_{i,j} = 1 \;\middle|\; \theta_{i,j} = 1\right.\right] \text{ and } \pi_0 = \Pr\left[\left.\hat{\theta}_{i,j} = 0\;\middle|\; \theta_{i,j} = 0\right.\right].$$

• Then the distribution of  $x_{i,1} \equiv \sum_{j=1}^{C_i} 1\left(\hat{ heta}_{i,j} = 1
ight)$  is

$$x_{i,1} \sim \mathsf{Binomial}(C_i, p_i \pi_1 + (1 - p_i)\pi_0)$$

Topic model with K=2 and topic-feature distributions  $(\pi_1,1-\pi_1)$  and  $(\pi_0,1-\pi_0)$ .

#### **Asymptotics: General Case**

Consider a sequence of DGPs for  $(Y_i, \theta_i, \hat{\theta}_i, \mathbf{q}_i, \mathbf{x}_i)_{i=1}^n$  indexed by sample size n, in which

$$\sqrt{n}\left[\frac{1}{N}\sum_{i=1}^{n}\hat{\boldsymbol{\theta}}_{i}(\hat{\boldsymbol{\theta}}_{i}-\boldsymbol{\theta}_{i})^{T}\right]\rightarrow_{p}\kappa\,\boldsymbol{\Omega},$$

where  $\kappa \geq 0$  measures the importance of measurement error relative to (downstream) sampling error

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#### Theorem: Two-Step Inference is Invalid Unless $\kappa = 0$

1. OLS estimator  $\hat{\psi}=(\hat{\gamma},\hat{\alpha})$  of  $\psi=(\gamma,\alpha)$  from regressing  $Y_i$  on  $\hat{\xi}_i=(\hat{\theta}_i,\mathbf{q}_i)$  has asy dist

$$\sqrt{n}\left(\hat{\psi} - \psi\right) \to_d N\left(\kappa \times \mathsf{bias}(\mathbf{\Omega}, \boldsymbol{\gamma}, \mathbb{E}[\boldsymbol{\xi}_i \boldsymbol{\xi}_i^T]), \underbrace{\mathbb{E}[\boldsymbol{\xi}_i \boldsymbol{\xi}_i^T]^{-1}\mathbb{E}[\varepsilon_i^2 \boldsymbol{\xi}_i \boldsymbol{\xi}_i^T]^{\mathbb{E}[\boldsymbol{\xi}_i \boldsymbol{\xi}_i^T]^{-1}}_{=:V}\right)$$

2. Eicker–Huber–White standard errors are consistent for all  $\kappa \geq 0$ :

$$\left(\frac{1}{n}\sum_{i=1}^{n}\hat{\xi}_{i}\hat{\xi}_{i}^{T}\right)^{-1}\left(\frac{1}{n}\sum_{i=1}^{n}\hat{\varepsilon}_{i}^{2}\hat{\xi}_{i}\hat{\xi}_{i}^{T}\right)\left(\frac{1}{n}\sum_{i=1}^{n}\hat{\xi}_{i}\hat{\xi}_{i}^{T}\right)^{-1}\rightarrow_{\rho}V$$

# **Asymptotics: Examples**

• ML-generated binary labels:

$$\sqrt{n} imes \mathbb{E}[FP_i] o \kappa, \qquad extbf{bias} = -\mathbb{E}\Big[oldsymbol{\xi}_i \, oldsymbol{\xi}_i^T\Big]^{-1} igg| egin{array}{c} \gamma \ \mathbf{0} \end{array} igg|$$

• Topic models:

$$\sqrt{n} imes \mathbb{E}\left[rac{1}{C_i}
ight] o \kappa, \qquad \mathsf{bias} = (\mathsf{complicated})$$

• Further applications: ML-generated indices; similarity measures; VARs; ...

#### **Implications**

- $\kappa \in (0, \infty)$ : two-step inference is **biased** 
  - degree of bias is increasing in  $\kappa$  (relative importance of measurement vs sampling error)
  - no variance distortion, unlike generated regressors
- $\kappa = 0$ : two-step inference is **valid** 
  - can treat  $\hat{\boldsymbol{\theta}}_i$  as if they are the true latent  $\boldsymbol{\theta}_i$
  - analogy with Factor-Augmented Regressions (Bai Ng 2006):
    - impute latent factor  $\mathbf{F}_t$  from N-dim cross-section of predictors  $\mathbf{x}_t o \hat{\mathbf{F}}_t$
    - Bai-Ng condition for valid two-step inference:  $\sqrt{T}/N \to 0$
    - analogous to  $\kappa=0$ : n analogous to T,  $\mathbb{E}[C_i^{-1}]$  analogous 1/N,

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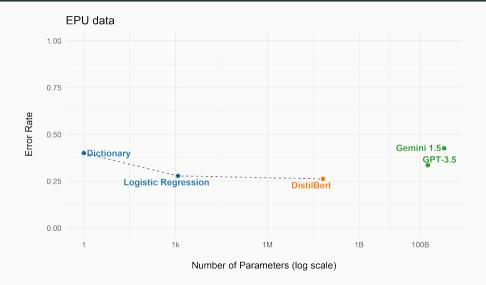
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    - analogous to  $\kappa=0$ : n analogous to T,  $\mathbb{E}[C_i^{-1}]$  analogous 1/N,
- Practical take-away: if  $\kappa$  is large, use resources for improving precision of  $\hat{\theta}_i$  (not increasing n)

#### **Relevance of Measurement Error**

Confusion Matrix from Baker, Bloom, and Davis (2016).

	Classification Labels	
Human Labels	0	1
0	1486	474
1	825	802

#### **Errors Remain with Modern Algorithms**



### **Relevance of Sampling Error**

For several popular datasets, we can compute an empirical analogue of  $\sqrt{n} \times \mathbb{E}\left[\frac{1}{C_i}\right]$ .

- Minimum Data Set (MDS) for Nursing Homes
  - 24,000,000 patients
  - $\hat{\kappa} \approx 46$
- Lightcast (formerly Burning Glass) job postings data
  - 45,000,000 observations
  - $\hat{\kappa} \approx 20$
- Nielsen Homescan
  - 40,000 households

$$\hat{\kappa} \approx 3.8$$

- US Patents in 2023
  - 315,000 filings
  - $\hat{\kappa} \approx 1$

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#### **How to Correct Bias**

1. Explicit Bias Correction: use analytical expressions in Theorem to adjust two-step estimates

Advantage: Simple and scalable

Disadvantage: Not feasible in complex models; poor approximation with large  $\kappa$ 

2. One-Step Strategy: MLE using joint likelihood for upstream IR model + regression model

Advantage: General purpose and flexible

Disadvantage: More computationally demanding and parametric assumptions

#### **Explicit Bias Correction: ML-Generated Labels**

• Idea: estimate bias term in asy. dist.; adjust two-step CI accordingly

$$\widehat{\kappa} \times \widehat{\mathbf{bias}} = -\sqrt{n} \, \widehat{\mathbf{fpr}} \times \underbrace{\left(\frac{1}{n} \sum_{i=1}^{n} \hat{\boldsymbol{\xi}}_{i} \hat{\boldsymbol{\xi}}_{i}^{T}\right)^{-1} \left[\begin{array}{c} \hat{\boldsymbol{\gamma}} \\ \mathbf{0} \end{array}\right]}_{\text{consistent under cond'ns of theorem}}$$

• Estimate false-positive rate from subsample of correctly labeled data of size  $m \ll n$ :

$$\widehat{fpr} = rac{1}{m} \sum_{j=1}^m \widehat{ heta}_j (1 - heta_j),$$

• Valid coverage of bias-corrected CIs provided  $n/m^2 \to 0$  and  $\sqrt{n} \mathbb{E}[\pi_i(1-p_i)] \to \kappa \ge 0$ 

### **Explicit Bias Correction: Topic Models**

· Bias estimator:

$$\hat{\kappa} \, \widehat{\mathbf{bias}} = \underbrace{\left(\frac{1}{\sqrt{n}} \sum_{i=1}^{n} \frac{1}{C_{i}}\right)}_{\hat{\kappa}} \underbrace{\left(\frac{1}{n} \sum_{i=1}^{n} \hat{\boldsymbol{\xi}}_{i} \hat{\boldsymbol{\xi}}_{i}^{T}\right)^{-1} \left[\begin{array}{c} \boldsymbol{S} \left(\mathbf{Q}_{\hat{\mathbf{B}}} \, \mathrm{diag}(\hat{\mathbf{B}}^{T} \bar{\boldsymbol{\vartheta}}_{n}) \mathbf{Q}_{\hat{\mathbf{B}}}^{T} - \frac{1}{n} \sum_{i=1}^{n} \hat{\boldsymbol{\vartheta}}_{i} \, \hat{\boldsymbol{\vartheta}}_{i}^{T}\right) \boldsymbol{S}^{T} \hat{\boldsymbol{\gamma}}}_{\hat{\mathbf{bias}}} \right]}_{\hat{\mathbf{bias}}}$$

where 
$$\mathbf{Q}_{\widehat{\mathbf{B}}} = (\widehat{\mathbf{B}}\widehat{\mathbf{B}}^T)^{-1}\widehat{\mathbf{B}}$$

• Valid provided  $\sqrt{n} \times \mathbb{E}[C_i^{-1}] \to \kappa \ge 0$ 

### **One-Step Strategy: Computation**

- Joint likelihood:  $f(Y_i, \mathbf{x}_i, \boldsymbol{\theta}_i | \mathbf{q}_i; \gamma, \alpha, ...)$
- Integrated likelihood in terms of observables only:

$$f(Y_i, \mathbf{x}_i | \mathbf{q}_i; \gamma, \alpha, ...) = \underbrace{\int_{\Delta^{K-1}} f(Y_i, \mathbf{x}_i, \mathbf{\theta}_i | \mathbf{q}_i; \gamma, \alpha, ...) d\mathbf{\theta}_i}_{\text{intractable}}$$

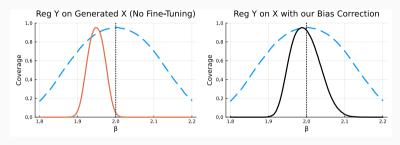
- Use Bayesian computation:
  - Integrates out  $\theta_i$  as part of the sampling algorithm
  - Resulting credible sets are valid frequentist confidence intervals for large n by BvM theorem
- Sampling: Hamiltonian MC implemented in probabilistic programming language NumPyro
   ⇒ allows for estimation of models on large scale

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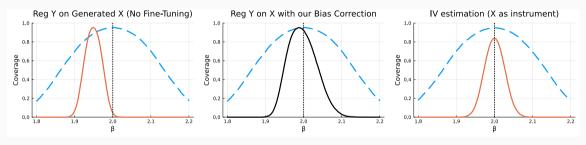
### ML-Generated Labels: Coverage in a Small Simulation

•  $n=25{,}000, \ m=1{,}000, \ t_{12} \ {
m errors}, \ \gamma_1=2, \ \kappa=2 \ ({
m fpr} \approx 1.2\%)$ 



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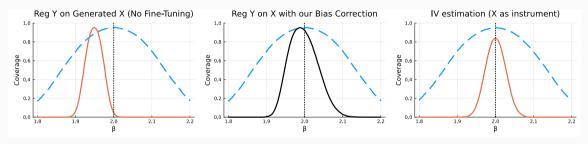
• n=25,000, m=1,000,  $t_{12}$  errors,  $\gamma_1=2$ ,  $\kappa=2$  (fpr  $\approx 1.2\%$ )



- Several recent works (Fong Tyler 2021; Allon et al. 2023; Egami et al. 2023, Zhang et al. 2023)
   propose IV or GMM strategies based on using small subset w/ correct labels to estimate first stage
- Valid when  $n/m \rightarrow c$ , as in the literature on auxiliary data (Chen et al. 2005, 2008)

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- Valid when  $n/m \rightarrow c$ , as in the literature on auxiliary data (Chen et al. 2005, 2008)
- Not well suited to modern use cases where  $n \gg m \Rightarrow$  coverage suffers

# Supervised Topic Model with Covariates (STMC)

$$\left. \begin{array}{l} \boldsymbol{\theta}_i \sim \mathsf{LogisticNormal}(\boldsymbol{\Phi} \mathbf{g}_i, \mathrm{I}_K \sigma_{\theta}^2) \\ \mathbf{x}_i \sim \mathsf{Multinomial}(\mathit{C}_i, \mathbf{B}^T \boldsymbol{\theta}_i) \\ Y_i \sim \mathsf{Normal}(\boldsymbol{\gamma}^T \boldsymbol{\theta}_i + \boldsymbol{\alpha}^T \mathbf{q}_i, \sigma_Y^2) \end{array} \right\} \quad \rightarrow \quad f(Y_i, \mathbf{x}_i, \boldsymbol{\theta}_i | \mathit{C}_i, \mathbf{q}_i, \mathbf{g}_i; \boldsymbol{\delta})$$

Parameters are  $oldsymbol{\delta} = (\mathbf{B}, \mathbf{\Phi}, oldsymbol{\gamma}, lpha, \sigma_{Y}, \sigma_{ heta})$ 

Generalization of Structural Topic Model (Roberts et. al. 2014) and Bayesian Topic Regression for Causal Inference (Ahrens et. al. 2021).

### Monte Carlo Design

• Simulate from STMC

• Configurations: n = 10000,  $C_i = C \in \{10, 25, 200\} \rightarrow \kappa \in \{10, 4, 0.5\}$ 

- Compare: two-step, one-step, and two-step infeasible (regression on true latent  $heta_i$ )

Parameter	Value	Description			
	(a) Da	ta Simulation			
V 300 Number of distinct features					
K	2	Number of latent types			
True $\phi$	1	Effect of a covariates on un-normalized type shares			
True $\gamma$	5	Effect of topic shares on numerical outcomes			
True $\alpha$	(0, 1, 1, 1)	Effect of additional covariates on numerical outcome			
gį	$\sim N(0, \frac{\log(3)}{1.96})$	Covariate affecting type shares			
$\begin{array}{l} q_{i,m} \ \forall m \in (1,2,3) \\ \sigma_{\theta}^2 \\ \sigma_{\theta}^2 \end{array}$	$\sim N(0, 3)$	Additional covariates affecting outcome			
$\sigma_Y^2$	16	SD of the numeric outcome's residual			
$\sigma_{\theta}^2$	1	SD of residual of the un-normalized type shares			
η	0.2	Dirichlet concentration parameter			
	(b) Hy	perparameters			
$p(\phi_1)$	N(0, 4)	Prior for $\phi_1$ , i.e. $\sigma_\phi^2=4$			
$p(\gamma_1)$	N(0, 100)	Prior for $\phi_1$ , i.e. $\sigma_{\phi}^2=4$ Prior for $\gamma_1$ , i.e. $\sigma_{\gamma}^2=100$			
$p(\alpha) \ \forall m \in (0, 1, 2, 3)$	N(0, 100)	Prior for $\alpha$ , i.e. $\sigma_{\alpha}^{2} = 100$			
$p(\sigma_Y)$	Gamma(1, 10)	Prior for $\sigma_Y$ , i.e. $s_0=1$ and $s_1=10$			

## **Performance of One-Step Strategy**

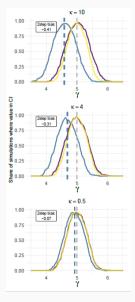


Table 1: Coverage Rates of 95% CIs

	2-Step	1-Step	Infeas
$\kappa$	Co	verage for	$\gamma$
10	0.575	0.955	0.955
4	0.635	0.965	0.955
0.5	0.910	0.960	0.955

#### **Performance of Bias Correction**

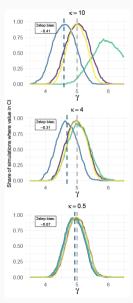


Table 2: Coverage Rates of 95% Cls

	2-Step	2-Step BC	1-Step	Infeas		
$\kappa$	Coverage for $\gamma$					
10	0.575	0.095	0.955	0.955		
4	0.635	0.915	0.965	0.955		
0.5	0.910	0.935	0.960	0.955		

### **Outline**

- 1. Introduction
- 2. Warmup Example
- 3. Full Mode
- 4. How to Correct Bias
- 5. Empirical Evidence: Simulation
- 6. Empirical Evidence: CEO Time Use
- 7. Conclusion

## Bandiera Hansen Prat Sadun (JPE, 2020)

- Time-use survey data for 916 CEOs
- 654 combinations of activities (e.g., meeting with suppliers) in 15min intervals
- LDA with K=2: 2 types of CEO behaviors  $\beta_1$  (leaders) and  $\beta_2$  (managers).
- Two-step strategy: regress log sales  $Y_i$  on leader weight  $\hat{\theta}_{i,1}$  and firm characteristics  $\mathbf{q}_i$ .

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Original Paper:  $\hat{\kappa} = 0.44$  (average  $C_i = 88.4$ ).

Modified Sample: draw 10% of activities for each CEO (without replacement)  $\longrightarrow \hat{\kappa} = 4.26$ .

# Observed Activities High: Similar Coefficient Estimates

	Dependent variable: Log(sales)			
	Full Sample		10% Subsample	
	(1) 2-Step	(2) 1-Step	(3) 2-Step	(4) 1-Step
CEO Index	0.400	0.402	0.211	0.439
	(0.219, 0.572)	(0.240, 0.603)	(-0.028, 0.449)	(0.153, 0.711)
Log Employment	1.212	1.198	1.239	1.199
	(1.159, 1.268)	(1.154, 1.248)	(1.186, 1.29)	(1.148, 1.26)

## Observed Activities High: Similar Confidence Interval Widths

	Dependent variable: Log(sales)			
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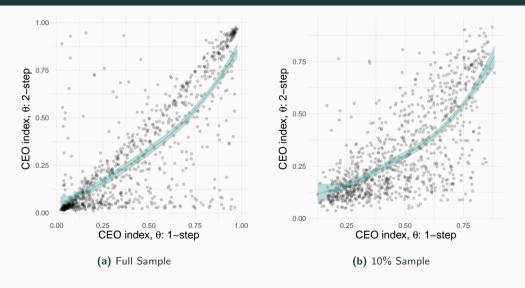
### Observed Activities Low: Two-Step Coefficient Estimate Falls

		Dependent variable: Log(sales)			
	Full Sample		10% Subsample		
	(1) 2-Step	(2) 1-Step	(3) 2-Step	(4) 1-Step	
CEO Index	0.400	0.402	0.211	0.439	
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# Comparison of $\hat{\theta}_{i,1}$ from One-Step v Two-Step Strategies



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#### Conclusion

- · Empirical work increasingly uses unstructured data to recover latent variables of economic interest
- We show: dominant two-step strategy leads to invalid inference in most empirical settings
- We propose two solutions: bias correction + one-step strategy
- ullet Illustrate important differences in simulations + applications