

# SAIRAM NANDURI

## PMP Certified Project Management Professional

*"Extensive experience in **Project Management & Delivery, Risk Management, SAP HANA Competency, and Team Management** with focus on delivering as per project standards & requirements"*

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## PROFILE SUMMARY

- ❖ **PMP Certified Project Management Professional & Certified Scrum Master**, offering **over 22 years** of international & multi-cultural experience in directing the entire **Project Life Cycle Management** encompassing **SAP Implementation, S4 HANA Implementation, Roll-out, Upgrade and Support Projects. Certified SAFe Agilist at Program level management**
- ❖ Extensive experience in executing full life-cycle development projects; ramped up projects within time, budget & quality parameters, as per project management & best practice guidelines
- ❖ Hands-on experience in **Project Management / Delivery Management in SAP S4 HANA**; hands on work experience in various new age methodologies namely **Agile, Scrum, Kanban and SAFe Agile**
- ❖ **End-to-end Project Management** skills coupled with strong domain & technology expertise and key integration skills, including Multi-vendor Coordination, KPI Management, Risk Management, Variance Analysis, User Training and Enrichment
- ❖ Experienced in **delivering global projects across multiple cultures & countries**, scoping, initiating, design, architecture, development, testing and implementation, creating change & integration strategy for clients across various domains
- ❖ Gained cross-functional expertise in the respective domain while working at International sites like **USA, UK, Europe, Brazil with onsite client facing exposure**
- ❖ Successfully worked with **Global Teams and drove cross-functional project teams** to synchronize their efforts to achieve business goals
- ❖ Proven success in the **Material Management/ Logistics domain** in India's leading Automobile organizations: **Bajaj Auto Limited** with the capability to overcome business challenges, salvage and strengthen relationships, rescue bottlenecks, behind schedule and lead team to achieve exceptional results
- ❖ Excellent communication, analytical, logical and problem-solving skills with capability in coordinating with cross-functional and geographically distributed teams that evolve solutions collaboratively. Good team player and people Manager



## CORE COMPETENCIES

### Project Management



### Risk Analysis & Mitigation Planning



### Training and Development



### Project Governance/ Implementation



### Service Delivery



### Team Building & Leadership



### Issue / Change Management



### Client Relationship Management



### Material Management



## CERTIFICATIONS

- ❖ Certified **Project Management Professional** from PMI International (PMP)
- ❖ Certified **Scrum Master (CSM)**
- ❖ Certified **SAFe 4 Agilist**



## Soft Skill



## Education



**Post Graduate Diploma in Business Management (Specialization in Materials Management)** from Babasaheb Ambedkar Marathwada University, Aurangabad

**Bachelor of Mechanical Engineering** from Babasaheb Ambedkar Marathwada University Aurangabad, **University Merit Ranker**



## CAREER TIMELINE



## WORK EXPERIENCE

Since Nov'05 with IBM India, Hyderabad as Sr. Project Manager (SAP)

Aug'04 - Nov'05 with TATA Technologies Ltd., Pune as Sr. Functional Analyst (SAP)

### Key Result Areas:

- ❖ Spearheading a **Global Team of 80+** on multimillion \$\$ green field **S4 HANA Implementation Project in UK /Europe**; leading and coordinating cross-functional teams to achieve organizational goals within the constraints of the budget
- ❖ Managing overall operations for executing project changes end-to-end involving scoping, initiating, design, architecture, development and implementation; planning and scheduling project timelines, tracking project deliverables
- ❖ Defining technical requirements and document plans for project lifecycle deployment including the scheduling of project deliverables, budgets and timelines
- ❖ Supervising the scrum process in coordination with Scrum Team in Agile Methodology; arranging daily stand-up meetings; scheduling & facilitating Scrum events including sprint planning sessions, backlog grooming, daily scrums, sprint reviews and sprint retrospectives
- ❖ Front-leading 15 DRs as People Manager and 15 resources as Career Guide; interacting with team for process improvements & identifying training needs for team members on regular basis
- ❖ Preparing project charters, detailed project plans and estimation of efforts, SOW & monthly billing estimates (Actual Vs Planned)
- ❖ Conducting risk analysis, formulating mitigation plan and monitoring quality audits / process audits and other dependencies on various projects
- ❖ Evaluating and managing customer relations, team building practices, establishing service metrics, aligning the process with budget and cost controls
- ❖ Formulating status report and metrics report; spearheading Issue management, change management and negotiation with Senior Management and Clients
- ❖ Communicating with stakeholders, developers, product managers and technical support specialists on product issues; meeting customer expectations and developing excellent relationships by maintaining transparency in operations and adhering to company value system in all transactions

### Significant Accomplishments:

- ❖ Implementation leader for large-scale SAP projects for global industry leaders in the Automobile, Chemicals, Food and Beverage, Consumer Products industries
- ❖ Developed global delivery constructs across diverse cultural geographies in stable and growing markets in US, UK, Europe and Brazil
- ❖ Spearheaded projects worth US\$ 2-30 Million ranging between 12 to 36 months involving resource transitions, vendor management and validation & testing of software/hardware



## PREVIOUS EXPERIENCE

May'97 – Feb'04 with Bajaj Auto Limited, Pune as Materials Manager



### Personal Details

Date of Birth: 30<sup>th</sup> July 1968  
 Languages Known: English and Hindi Telugu  
 Address: Flat No. 301 Sanchay Towers, RTC X Roads Hyderabad – 500020, Telangana

For project details, please refer the **Annexure:**

## ANNEXURE

<b>Title:</b>	<b>Global Giant in Beverages (SAP Implementation / Support)</b>
Role:	Sr. Project Manager offshore (SAP)
Team Size:	20+
Client:	Netherlands / Belgium
Period:	Apr'18 – Sep'19
Description:	Heineken is IBM's Global Elite account and top client in Netherlands / Belgium. There is continuous requirements of global SAP rollouts and standardization of SAP solution across multiple plants / breweries.
<b>Title:</b>	<b>P2P Production Support on SAP (S2P Application)</b>
Role:	Sr. Project Manager (SAP)
Team Size:	30+
Client:	IBM USA / Commercial client
Period:	Apr'13 - Mar'18
Description:	S2P – Source to Pay is an SAP Application developed by IBM USA which uses SAP SRM & BW functions. This S2P Application is being used majorly by 2 commercial Clients – TELSTRA Australia & CARRIER USA.
<b>Title:</b>	<b>Blue Harmony (IBM's Largest Internal SAP Project in the world)</b>
Role:	Project Manager (SAP)
Team Size:	50+
Client:	IBM USA
Period:	Sep'09 – Feb'12 (Onsite USA IBM Office)
Period:	Mar'12 - Apr'13 (Offshore Hyderabad IBM Office)
Description:	IBM's internal project "BLUE HARMONY" is mainly dealing with Data Migration and is the biggest project in IBM history. IBM has embarked on a huge Data Migration Project which would convert approx. 5000 Legacy Systems Worldwide (mainly from China, Germany, Europe) into a single SAP Application. In the first phase, IBM China has gone live on 1st January 2011. Project is being worked as Onsite / offshore model and all development related work is being managed from offshore.
<b>Title:</b>	<b>SAP Support Project in USA</b>
Role:	Onsite Project Manager (SAP) in USA
Team Size:	20+
Client:	Commercial Metals Corporation (CMC)
Period:	Oct'07 – Aug'09
Description:	Commercial Metals Corporation is Fortune 100 Steel giant with plants across the globe. SAP R/3 was implemented by IBM USA and first Steel Mill went Go Live on SAP on 1st Jan 2008. The Global Template is followed in all next 5 Rollouts across the globe. As an Onsite Project Manager (SAP), worked from Onsite and managed SAP Hyper Care Support. After every Rollout, IBM AMS team is contracted to provide 90 days SAP support and managed this from onsite and work with IBM INDIA offshore resources to fulfill deliverables within SLA norms.
<b>Title:</b>	<b>SAP Support Project in USA</b>
Role:	Onsite Team Lead (SAP) in USA
Team Size:	10+
Client:	C P Kelco USA
Period:	Sep'06 – Oct'07
Description:	CP KELCO is world's one of the top leading Food Chemicals Organization. The SAP Global Template Implementation was done by IBM USA team in USA, Brazil & Europe Countries. As an Onsite Team Lead (SAP), supervised the Onsite at client's office in Atlanta and provided support to all CPK SAP users. Also worked as Coordinator between Onsite and Offshore Teams in completing various developments. All users across world send issues / problems related to SAP MM & WM modules which will be resolved as per SLAs. .
<b>Title:</b>	<b>SAP Support project in USA</b>
Role:	Offshore Team Lead (SAP)
Team Size:	20+
Client:	INEOS - USA (formerly BP)
Period:	Apr'06 – Mar'07
Description:	INEOS is world's one of the top leading Oil & Chemicals Organizations. After SAP R/3 Implementation, this is Post GoLive Support Project. All users across USA & Europe send SAP issues / problems and this project used to work from India (offshore) as per business requirements, completing the developments and enhancements to various SAP Reports.

At TATA Technologies Ltd., Pune

**Title: SAP Support Project**

Role: Sr. Consultant - SAP MM

Team Size: 5

Client: TATA Motors Limited, Pune

Description: TATA motors is a top leading automobile company belongs to famous TATA group which manufactures HCV, MCV & Passenger Cars. After implementation of SAP 4.6c, this is a Support project mainly for assisting end users who uses SAP system for day to day operations.

**Responsibilities:**

- ❖ Provided support to SAP end users & resolved problems in Transaction Postings in day to day operations
- ❖ Imparted training to new end users to operate SAP transactions effectively; conducted training programs for users to create & maintain Risk Control Sheets as per SOX guidelines.
- ❖ Spearheaded the maintenance of Material & Vendor Masters, Quota Arrangements & Source Lists
- ❖ Prepared documents for Sarbanes Oxley (SOX) compliance as TML was listed in NYSE (USA)