

Guidance on how to use NBD-WG deliverables for Big Data Projects

[TechAmerica](#) has published a report on [Demystifying Big Data](#) that has been well received by government Big Data stakeholders (e.g. NITRD). The report includes a reasonable 4 step Process for Big Data projects including Define, Assess, Plan, Execute. As an exercise, I mapped NBD-WG deliverables to steps in their Process. The numbers in the mapping are the specific bullet point in the step. This mapping was inspired by a discussion today in the Roadmap Subgroup on the value of providing guidance to readers on how to use the NBD-WG deliverables. This is only a personal first cut to stimulate discussion.

Define - Relevant Deliverables

Definition/Taxonomy - Helps decide if Big Data is better than conventional solutions (3)

Requirements/Use Cases - Documented use cases suggest possible opportunity (1,2)

Reference Architecture - Helps compare Big Data and traditional solutions (4)

Roadmap - Can help in creation of overall vision (5)

Define	<p>Identify key business challenges, and potential use cases to address</p> <ul style="list-style-type: none">Identify areas of opportunity where access to Big Data can be used to better serve the citizenry, the mission, or reduce costsAsk – does Big Data hold a unique promise to satisfy the use case(s)Identify the value of a Big Data investment against more traditional analytic investments, or doing nothingCreate your overall vision, but chunk the work into tactical phases (time to value within 12-18 month timeframe)Don't attempt to solve all Big Data problems in the initial project – seek to act tactically, but in the strategic context of your key business imperatives
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Assess - Relevant Deliverables

Requirements/Use Cases - Helps assess the use case for Big Data implementation (1)

Requirements/Use Cases - Requirements helps assess technical requirements (3)

Reference Architecture - Combined with requirements to identify technical gaps (4)

Roadmap - Can supply analysis of technical gaps and ways to handle them (4)

Assess	<p>Assess the use case across velocity, variety and volume requirements, and determine if they rise to the level of a Big Data initiative, versus a more traditional approach</p> <ul style="list-style-type: none">Assess the data and data sources required to satisfy the defined use case, versus current availabilityAssess the technical requirements to support accessing, governing, managing and analyzing the data, against current capabilityLeverage the reference architecture defined in the report above to identify key gapsDevelop an ROI assessment for the current phase of deployment (ROI used conceptually, as the ROI may be better services for customers/citizens and not necessarily a financial ROI)
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Plan - Relevant Deliverables

Reference Architecture, Roadmap, Use Cases - Can assist architectural roadmap (3)

Privacy and Security - Help identify policy security, privacy considerations (4)

Roadmap - Might help planning iterative phases of deployment (5)

Roadmap - Help identify skills, resources, and staffing (7)

Plan	<p>Develop the plan and roadmap, including the architecture, and identify potential policy, privacy and security considerations</p>	<ul style="list-style-type: none">• Identify the "entry point" capability as described in the section above• Identify successful outcomes (success criteria)• Develop architectural roadmap in support of the selected use case or use cases• Identify any policy, privacy and security considerations• Plan iterative phases of deployment• Develop program management and acquisitions planning• Identify required skills, resources and staffing• Plan development, test and deployment platforms (e.g., Cloud, HW)• If appropriate, Pilot to mitigate business and technical risk
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Execute - Relevant Deliverables

Out of scope for current NBD-WG deliverables. However project experiences can feed back into future NBD-WG deliverables.

Execute	<p>Deploy the current phase project plan, build out the Big Data platform as the plan requires, with an eye toward flexibility and expansion</p>	<ul style="list-style-type: none">• Deploy the current phase project plan• Build out the Big Data platform as the plan requires, with an eye toward flexibility and expansion• Deploy technologies with both the flexibility and performance to scale to support subsequent use cases and corresponding data volume, velocity and variety
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Complete Table from TechAmerica's [Demystifying Big Data](#) Page 30 for reference

Define	<p>Identify the business challenges, and potential use cases to address</p> <p>Identify areas of opportunity where access to Big Data can be used to better serve the citizenry, the mission, or reduce costs</p> <p>Ask – does Big Data hold a unique promise to satisfy the use case(s)</p> <p>Identify the value of a Big Data investment against more traditional analytic investments, or doing nothing</p> <p>Create your overall vision, but chunk the work into tactical phases (time to value within 12-18 month timeframe)</p> <p>Don't attempt to solve all Big Data problems in the initial project – seek to act tactically, but in the strategic context of your key business imperatives</p>
Assess	<p>Assess the use case across velocity, variety and volume requirements, and determine if they rise to the level of a Big Data initiative, versus a more traditional approach</p> <p>Assess the data and data sources required to satisfy the defined use case, versus current availability</p> <p>Assess the technical requirements to support accessing, governing, managing and analyzing the data, against current capability</p> <p>Leverage the reference architecture defined in the report above to identify key gaps</p> <p>Develop an ROI assessment for the current phase of deployment (ROI used conceptually, as the ROI may be better services for customers/citizens and not necessarily a financial ROI)</p>
Plan	<p>Identify the "entry point" capability as described in the section above</p> <p>Identify successful outcomes (success criteria)</p> <p>Develop architectural roadmap in support of the selected use case or use cases</p> <p>Identify any policy, privacy and security considerations</p> <p>Plan iterative phases of deployment</p> <p>Develop program management and acquisitions planning</p> <p>Identify required skills, resources and staffing</p> <p>Plan development, test and deployment platforms (e.g., Cloud, HW)</p> <p>If appropriate, Pilot to mitigate business and technical risk</p>
Execute	<p>Deploy the current phase project plan</p> <p>Build out the Big Data platform as the plan requires, with an eye toward flexibility and expansion</p> <p>Deploy technologies with both the flexibility and performance to scale to support subsequent use cases and corresponding data volume, velocity and variety</p>
Review	