

10-Q 1 amex.txt UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM 10-Q [X]
 QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE
 QUARTERLY PERIOD ENDED SEPTEMBER 30, 2000 or [] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
 SECURITIES EXCHANGE ACT OF 1934 For the Transition Period from to ----- Commission file
 number 1-7657 AMERICAN EXPRESS COMPANY ----- (Exact name of registrant as specified in its charter) NEW YORK 13-
 4922250 ----- (State or other jurisdiction of (I.R.S. Employer incorporation or
 organization) Identification No.) WORLD FINANCIAL CENTER, 200 VESEY STREET, NEW YORK, NY 10285 -----
 ----- (Address of principal executive offices) (Zip Code) Registrant's telephone number, including area code
 (212) 640-2000 ----- NONE ----- Former name,
 former address and former fiscal year, if changed since last report. Indicate by check mark whether the registrant (1) has filed all reports required to be
 filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was
 required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No --- --- Indicate the number of shares
 outstanding of each of the issuer's classes of common stock, as of the latest practicable date. CLASS OUTSTANDING AT OCTOBER 31, 2000 ---
 ----- Common Shares (par value \$.20 per share) 1,329,976,393 shares

AMERICAN EXPRESS COMPANY FORM 10-Q INDEX PAGE NO. ----- Part I. Financial Information: Consolidated Statements of Income -
 Three months ended September 30, 2000 and 1999 1 Consolidated Statements of Income - Nine months ended September 30, 2000 and 1999 2
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 INFORMATION AMERICAN EXPRESS COMPANY CONSOLIDATED STATEMENTS OF INCOME (dollars in millions, except per share
 amounts) (Unaudited)

Three Months
 Ended
 September 30, -

 2000 1999 ----

--- Revenues:
 Discount
 revenue \$ 1,963
 \$ 1,700 Interest
 and dividends,
 net 858 804
 Management
 and distribution
 fees 700 578
 Net card fees
 418 395 Travel
 commissions
 and fees 433
 448 Other
 commissions
 and fees 611
 464
 Cardmember
 lending net
 finance charge
 revenue 232
 348 Life and
 other insurance
 premiums 145
 131 Other 621
 443 -----

----- Total
 5,981 5,311 ----

Expenses:
 Human
 resources 1,657
 1,526

Provisions for losses and benefits:	
Annuities and investment certificates	343
297 Life insurance, international banking and other	182-158
Charge card	236-222
Cardmember lending	267-187
Interest	352
262 Marketing and promotion	396-399
Occupancy and equipment	372
327 Professional services	374
324 Communications	
133-128 Other	640-574
-----	-----
Total	4,952
4,404	-----
----- Pretax income	1,029
907 Income tax provision	292
259	-----
----- Net income	\$ 737
648	
=====	
=====	
Earnings Per Common Share:	
Basic	\$ 0.56
0.48	
=====	
=====	
Diluted	\$ 0.54
0.47	
=====	
=====	
Average common shares outstanding for earnings per common share (millions): Basic	
1,326	1,338
=====	
=====	
Diluted	1,361

1,369

Cash dividends
declared per
common share \$
0.08 \$ 0.075

See notes to Consolidated Financial Statements. 1 AMERICAN EXPRESS COMPANY CONSOLIDATED STATEMENTS OF INCOME
(dollars in millions, except per share amounts) (Unaudited)

Nine Months
Ended
September 30, -

----- 2000
1999 -----

Revenues:
Discount
revenue \$ 5,717
\$ 4,875 Interest
and dividends,
net 2,490 2,443
Management
and distribution
fees 2,089
1,653 Net card
fees 1,234
1,191 Travel
commissions
and fees 1,378
1,342 Other
commissions
and fees 1,729
1,309
Cardmember
lending net
finance charge
revenue 766
1,004 Life and
other insurance
premiums 425
381 Other
1,781 1,382

Total 17,609
15,580 -----

Expenses:
Human
resources 4,968
4,457
Provisions for
losses and
benefits:
Annuities and
investment
certificates
1,013 977 Life
insurance;

international banking and other	532-479
Charge card	778-653
Cardmember lending	613-559
Interest	997
750 Marketing and promotion	1,182-1,049
Occupancy and equipment	1,100-952
Professional services	1,079-922
Communications	388-381
Other	1,964-1,808

Total	14,614
	12,987

Pretax income	2,995-2,593
Income tax provision	862-724

Net income	\$ 2,133
	\$ 1,869
=====	
=====	
Earnings Per Common Share:	
Basic	\$ 1.61
	\$ 1.39
=====	
=====	
Diluted	\$ 1.57
	\$ 1.36
=====	
=====	
Average common shares outstanding for earnings per common share (millions): Basic	1,328-1,341
=====	
=====	
Diluted	1,361
	1,369
=====	
=====	
Cash dividends declared per common share	\$ 0.24
	\$ 0.225

See notes to Consolidated Financial Statements. 2 AMERICAN EXPRESS COMPANY CONSOLIDATED BALANCE SHEETS (millions)	
(Unaudited)	
September 30,	
December 31,	
Assets 2000	
1999 -----	

Cash and cash	
equivalents \$	
8,959	\$ 7,471
Accounts	
receivable and	
accrued	
interest:	
Cardmember	
receivables,	
less reserves:	
2000, \$843;	
1999, \$728	
24,095	
22,541	Other
receivables,	
less reserves:	
2000, \$112;	
1999, \$78	
4,654	3,926
Investments	
42,437	
43,052	Loans:
Cardmember	
lending, less	
reserves:	
2000, \$571;	
1999, \$581	
17,839	
17,666	
International	
banking, less	
reserves:	
2000, \$158;	
1999, \$169	
5,008	4,928
Other, net	
1,097	988
Separate	
account assets	
36,644	
35,895	
Deferred	
acquisition	
costs 3,489	
3,235	Land,
buildings and	
equipment -- at	
cost, less	
accumulated	
depreciation:	
2000, \$2,154;	

1999, \$2,109	
2,327 1,996	
Other assets	
7,077 6,819	
<hr/>	
Total assets	
\$ 153,626 \$	
148,517	
<hr/>	
<hr/>	
Liabilities and	
Shareholders'	
Equity	
<hr/>	
Customers'	
deposits \$	
13,116 \$	
12,197	
Travelers	
Cheques	
outstanding	
6,564 6,213	
Accounts	
payable 8,920	
7,309	
Insurance and	
annuity	
reserves:	
Fixed annuities	
19,727	
20,552 Life	
and disability	
policies 4,630	
4,459	
Investment	
certificate	
reserves 6,996	
5,951 Short-	
term debt	
31,034	
30,627 Long-	
term debt	
4,589 5,995	
Separate	
account	
liabilities	
36,644	
35,895 Other	
liabilities 9,693	
8,724	
<hr/>	
Total	
liabilities	
141,913	
137,922	
<hr/>	
Guaranteed	
preferred	
beneficial	
interests in the	
company's	

junior
subordinated
deferrable
interest
debentures
500-500
Shareholders'
equity:
Common
shares, \$.20
par value,
authorized 3.6
billion shares;
issued and
outstanding
1,329 million
shares in 2000
and 1,341
million shares
in 1999 266
268 Capital
surplus 5,433
5,196
Retained
earnings 5,916
5,033 Other
comprehensive
income, net of
tax: Net
unrealized
securities
losses (323)
(296) Foreign
currency
translation
adjustments
(79) (106) ---

Accumulated
other
comprehensive
loss (402)
(402) -----
----- Total
shareholders'
equity 11,213
10,095 -----

Total liabilities
and
shareholders'
equity \$
153,626 \$
148,517
=====
=====

See notes to Consolidated Financial Statements. 3 AMERICAN EXPRESS COMPANY CONSOLIDATED STATEMENTS OF CASH FLOWS (millions) (Unaudited)

Nine Months
 Ended
 September 30, -

 --- 2000 1999 -
 --- ---- Cash
 Flows from
 Operating
 Activities Net
 income \$ 2,133
 \$ 1,869
 Adjustments to
 reconcile net
 income to net
 cash provided
 by operating
 activities:
 Provisions for
 losses and
 benefits 1,980
 1,708
 Depreciation,
 amortization,
 deferred taxes
 and other 323
 157 Changes in
 operating assets
 and liabilities, net
 of effects of
 acquisitions and
 dispositions:
 Accounts
 receivable and
 accrued interest
 (729) (557)
 Other assets
 (445) (193)
 Accounts
 payable and
 other liabilities
 2,498 2,508
 Increase in
 Travelers
 Cheques
 outstanding 359
 537 Increase in
 insurance
 reserves 153
 130 -----
 --- Net cash
 provided by
 operating
 activities 6,272
 6,159 -----
 ----- Cash
 Flows from
 Investing
 Activities Sale of
 investments
 2,096 2,648
 Maturity and
 redemption of
 investments
 4,699 4,920

Purchase of
 investments
 (6,289) (9,662)
 Net increase in
 Cardmember
 receivables
 (2,483) (1,987)
 Cardmember
 loans/receivables
 sold to trust, net
 3,373 3,489
 Proceeds from
 repayment of
 loans 19,349
 16,996 Issuance
 of loans
 (24,313)
 (21,244)
 Purchase of
 land, buildings
 and equipment
 (700) (525) Sale
 of land, buildings
 and equipment
 28 8
 Dispositions
 (acquisitions);
 net of cash
 sold/acquired
 213 (37) -----
 ----- Net cash
 used by investing
 activities (4,027)
 (5,394) -----
 ----- Cash
 Flows from
 Financing
 Activities Net
 increase
 (decrease) in
 customers'
 deposits 1,117
 (349) Sale of
 annuities and
 investment
 certificates
 4,309 4,273
 Redemption of
 annuities and
 investment
 certificates
 (4,313) (3,829)
 Net increase
 (decrease) in
 debt with
 maturities of
 three months or
 less 5,507
 (2,346) Issuance
 of debt 7,255
 13,276 Principal

payments on	
debt (13,625)	
(9,726) Issuance	
of American	
Express	
common shares	
190 181	
Repurchase of	
American	
Express	
common shares	
(958) (896)	
Dividends paid	
(313) (303) -----	
Net cash (used)	
provided by	
financing	
activities (831)	
281 -----	
----- Effect of	
exchange rate	
changes on cash	
74 (36) -----	
----- Net	
increase in cash	
and cash	
equivalents	
1,488 1,010	
Cash and cash	
equivalents at	
beginning of	
period 7,471	
4,092 -----	
----- Cash	
and cash	
equivalents at	
end of period \$	
8,959 \$ 5,102	

See notes to Consolidated Financial Statements. 4 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS 1. Basis of Presentation The consolidated financial statements should be read in conjunction with the financial statements in the Annual Report on Form 10-K of American Express Company (the company or American Express) for the year ended December 31, 1999. Significant accounting policies disclosed therein have not changed. Certain reclassifications of prior period amounts have been made to conform to the current presentation. Cardmember lending net finance charge revenue is presented net of interest expense of \$272 million and \$165 million for the third quarter of 2000 and 1999, respectively, and \$761 million and \$477 million for the nine months ended September 30, 2000 and 1999, respectively. Interest and dividends is presented net of interest expense of \$146 million and \$108 million for the third quarter of 2000 and 1999, respectively, and \$419 million and \$339 million for the nine months ended September 30, 2000 and 1999, respectively, related primarily to the company's international banking operations. The interim financial information in this report has not been audited. In the opinion of management, all adjustments necessary for a fair presentation of the consolidated financial position and the consolidated results of operations for the interim periods have been made. All adjustments made were of a normal, recurring nature. Results of operations reported for interim periods are not necessarily indicative of results for the entire year. All of the information in this financial report reflects the effect of a three-for-one split of the company's common stock, which occurred during the second quarter of 2000. 2. Investment Securities The following is a summary of investments at September 30, 2000 and December 31, 1999:

September 30, December 31, (in millions) 2000 1999 ----		
----- Held to Maturity, at amortized cost (fair value: 2000, \$8,601; 1999, \$9,218) \$8,591 \$9,221 Available for Sale, at fair value (cost: 2000, \$30,169; 1999, \$30,053) 29,644 29,570		
Investment mortgage loans (fair value: 2000, \$3,959; 1999, \$3,901) 3,985 3,984 Trading 217 277		
----- Total		
\$42,437 \$43,052		

5 3. Comprehensive Income Comprehensive income is defined as the aggregate change in shareholders' equity, excluding changes in ownership interests. For the company, it is the sum of net income and changes in (i) unrealized gains or losses on available-for-sale securities and (ii) foreign currency translation adjustments. The components of comprehensive income, net of related tax, for the three and nine months ended September 30, 2000 and 1999 were as follows:

Three Months Ended Nine Months Ended September 30, September 30, -----		
----- (in millions) 2000 1999 2000 1999 -----		
----- Net income \$ 737 \$ 648 \$ 2,133 \$ 1,869 Change in Net unrealized securities gains/losses 181 (275) (27) (869) Foreign currency translation adjustments 19 (11) 27 2		
----- Total \$ 937 \$ 362 \$ 2,133 \$ 1,002		

4. Taxes and Interest Net income taxes paid during the nine months ended September 30, 2000 and 1999 were approximately \$567 million and \$272 million, respectively. Interest paid during the nine months ended September 30, 2000 and 1999 was approximately \$2.7 billion and \$1.9 billion, respectively. 5. Earnings per Share The computations of basic and diluted earnings per common share (EPS) for the three and nine months ended September 30, 2000 and 1999 are as follows:

(in millions,
except per
Three
Months
Ended Nine
Months
Ended share
amounts)
September
30,
September
30, -----

2000 1999
2000 1999 -

Numerator:
Net income
\$ 737 \$ 648
\$ 2,133 \$
1,869

Denominator:
Denominator
for basic
EPS --
weighted-
average
shares 1,326
1,338 1,328
1,341 Effect
of dilutive
securities:
Stock
Options;
Restricted
Stock
Awards and
other 35 31
33 28 -----

Potentially
dilutive
common
shares 35 31
33 28 -----

Denominator
for diluted
EPS 1,361
1,369 1,361
1,369 -----

Basic
EPS \$ 0.56
\$ 0.48 \$
1.61 \$ 1.39

Diluted EPS
\$ 0.54 \$
0.47 \$ 1.57
\$ 1.36 -----

6 6. Segment Information The following tables present three and nine-month results for the company's operating segments, based on management's internal reporting structure. The TRS segment now includes Travelers Cheque (TC) operations, which had previously been included in the American Express Bank/TC segment. Net revenues (managed basis) exclude the effect of securitizations at TRS, and provisions for losses and benefits for annuities, insurance and investment certificate products of AEFA:

Net Revenues Three Months Ended			
Nine Months Ended (managed basis)			
September 30, September 30, -----			
----- (in millions) 2000 1999 2000 1999			

----- Travel Related Services \$			
4,400 \$ 3,864 \$ 12,898 \$ 11,125			
American Express Financial Advisors			
1,052 936 3,153 2,738 American			
Express Bank 146 157 447 474			
Corporate and Other (44) (37) (127)			
(81) -----			
----- Total \$ 5,554 \$			
4,920 \$ 16,371 \$ 14,256			

7 INDEPENDENT ACCOUNTANTS' REVIEW REPORT The Shareholders and Board of Directors American Express Company We have reviewed the accompanying consolidated balance sheet of American Express Company (the "Company") as of September 30, 2000 and the related consolidated statements of income for the three and nine-month periods ended September 30, 2000 and 1999 and consolidated statements of cash flows for the nine-month periods ended September 30, 2000 and 1999. These financial statements are the responsibility of the Company's management. We conducted our reviews in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data, and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in the United States, which will be performed for the full year with the objective of expressing an opinion regarding the consolidated financial statements taken as a whole. Accordingly, we do not express such an opinion. Based on our reviews, we are not aware of any material modifications that should be made to the accompanying consolidated financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States. We have previously audited, in accordance with auditing standards generally accepted in the United States, the consolidated balance sheet of the Company as of December 31, 1999, and the related consolidated statements of income, shareholders' equity, and cash flows for the year then ended (not presented herein), and in our report dated February 3, 2000, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 1999 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived. /s/Ernst & Young LLP New York, New York November 13, 2000 8 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Consolidated Results of Operations for the Three and Nine Months Ended September 30, 2000 The company's consolidated net income rose 14 percent and diluted earnings per share rose 15 percent for both the three and nine-month periods ended September 30, 2000, respectively. The company's return on equity was 25.5 percent. Consolidated net revenues on a managed basis grew 13 percent and 15 percent in the three and nine-month periods ended September 30, 2000, reflecting an increase in worldwide billed business and Cardmember loans at Travel Related Services (TRS) and greater management and distribution fees at American Express Financial Advisors (AEFA). Consolidated expenses rose due to greater interest costs, larger provisions for losses, and higher human resource and operating expenses. The increases were principally due to greater volume and business building initiatives. These results met the company's long-term targets of 12-15 percent earnings per share growth, at least 8 percent revenue growth and a return on equity of 18-20 percent. This financial review is presented on the basis used by management to evaluate operations. It differs in two respects from the accompanying financial statements, which are prepared in accordance with U.S. Generally Accepted Accounting Principles (GAAP). First, results are presented as if there had been no asset securitizations at TRS. This format is generally termed on a "managed basis." Second, revenues are shown net of AEFA's provisions for annuities, insurance and investment certificate products, which are essentially spread businesses. Consolidated Liquidity and Capital Resources In the first nine months of 2000, the company repurchased 18.7 million common shares at an average price of \$51.94 per share under its repurchase program. In the first quarter of 2000, the company entered into an agreement under which a third party will purchase up to 9 million company common shares in the open market over a period of up to eight months. During the term of the agreement the company will periodically issue shares to or receive shares from the third party so that the value of the shares held by the third party equals the original purchase price for the shares. At maturity in five years, the company is required to deliver to the third party an amount equal to such original purchase price. The company may elect to settle this amount (i) physically, by paying cash against delivery of the shares held by the third party or (ii) on a net cash or net share basis. The company may also prepay outstanding amounts at any time prior to the end of the five-year term. As of September 30, 2000, 2,756,800 shares have been purchased pursuant to this agreement. The foregoing is in addition to a similar agreement entered into in August 1999 under which a third party purchased 21 million of the company's common shares at an average purchase price of approximately \$49 per share. During the first nine months of 2000, net settlements under the August 1999 agreement resulted in the company

receiving 4,320,723 shares. These agreements, which partially offset the company's exposure from its stock option program, are separate from the company's previously authorized share repurchase program. In November 2000, the company issued \$500 million of 6.875% Notes due November 1, 2005. The proceeds from this issuance will be used for general corporate purposes. Other Reporting Matters All of the information in this financial report reflects the effect of a three-for-one split of the company's common stock, which occurred during the second quarter of 2000. In June 1998, the Financial Accounting Standards Board (FASB) issued, and subsequently amended, Statement of Financial Accounting Standards (SFAS) No. 133, "Accounting for Derivative Instruments and Hedging Activities," which is effective January 1, 2001. This Statement establishes accounting and reporting standards for derivative instruments, including some embedded in other contracts, and hedging activities. It requires that an entity recognize all derivatives as either assets or liabilities on the balance sheet and measure those instruments at fair value. Changes in the fair value of a derivative will be recorded in income or directly to equity, depending on the instrument's designated use. The FASB is still addressing interpretive issues that will affect the accounting for derivatives. Thus, estimating the financial effects of transition to the new rule as if it were to occur as of September 30, 2000 is not fully calculable at this time. However, the company believes that those financial effects would not have been material to the company's financial position or results of operations. The final financial effects of transition at January 1, 2001 will be measured based on the derivatives positions, market conditions, and the interpretative guidance issued by the FASB as of that time. In September 2000, the FASB issued SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities," a replacement of FASB Statement No. 125. SFAS No. 140 is effective for transfers and servicing of financial assets and extinguishments of liabilities occurring after March 31, 2001. The Statement is effective for recognition and reclassification of collateral and for disclosures relating to securitization transactions and collateral for fiscal years ending after December 15, 2000. The company does not expect SFAS No. 140 to have a material impact on the company's financial position or results of operations. 10 Travel Related Services Results of Operations for the Three and Nine Months Ended September 30, 2000 and 1999 Statements of Income -----
(Unaudited, Managed Basis) (Dollars in millions)

Three Months Ended	Nine Months Ended	September 30,	September 30, -----	-----Percentage --	-----	Percentage 2000 1999	Inc/(Dec) 2000 1999	Inc/(Dec) -----	-----

Net Revenues: Discount									
Revenue	\$ 1,963	\$ 1,700	15.5%	\$5,717	\$ 4,875	17.3%	Net Card	Fees	420 399 5.3 1,236
	1,195	3.4	Lending:						
Finance Charge Revenue									
	1,052	747	40.8	2,887					
	2,083	38.6	Interest						
Expense	429	246	74.8						
	1,146	653	75.6	-----					

-- Net Finance Charge									
Revenue	623	501	24.2						
	1,741	1,430	21.8	Travel					
Commissions and Fees									
	433	448	(3.2)	1,378					
	1,342	2.7	TC Investment						
Income	103	91	12.5	292					
	257	13.7	Other						
Revenues	858	725	18.5						
	2,534	2,026	25.1	-----					

---- Total Net Revenues									
	4,400	3,864	13.9						
	12,898	11,125	15.9	-----					

----- Expenses:									
Marketing and									
Promotion	358	349	2.5						
	1,034	902	14.6						

Provision for Losses and Claims: Charge Card	273	247	10.6	896	768
16.6 Lending	386	312	23.8	1,054	854
23.4	23.4				
Other	29	17	63.9	85	59
44.2					

Total	688				
576	19.4	2,035	1,681		
21.1 Charge Card					
Interest Expense	362				
259	40.2	1,024	757		
35.5 Human Resources					
1,017	985	3.2	3,080		
2,898	6.3	Other			
Operating Expenses					
1,254	1,065	17.8	3,652		
3,072	18.9				

Total Expenses	3,679				
3,234	13.8	10,825			
9,310	16.3				

Pretax Income	721	630			
14.4	2,073	1,815	14.2		
Income Tax Provision					
214	184	16.7	613	529	
15.7					

Net					
Income \$	507	\$ 446			
13.5	\$ 1,460	\$ 1,286			
13.5					

11 Travel Related Services Selected Statistical Information ----- (Unaudited) (Amounts in billions, except percentages and where indicated)

Three Months Ended Nine
Months Ended September
30, September 30, -----

Percentage -----
----- Percentage 2000
1999 Inc/(Dec) 2000
1999 Inc/(Dec) -----

----- Total Cards in
Force (millions): United
States 32.9 29.2 12.7 %
32.9 29.2 12.7% Outside
the United States 17.5
15.6 12.6 17.5 15.6 12.6

----- Total 50.4 44.8
12.6 50.4 44.8 12.6

Basic Cards in Force
(millions): United States
25.8 22.9 12.7 25.8 22.9
12.7 Outside the United

States 13.4 12.0 11.6
13.4 12.0 11.6-----

Total 39.2 34.9 12.3 39.2
34.9 12.3

Card Billed Business:
United States \$ 56.2 \$
47.1 19.4 \$ 162.7 \$
134.7 20.8 Outside the
United States 18.6 17.0
9.7 55.0 48.6 13.1-----

--- Total \$ 74.8 \$ 64.1
16.8 \$ 217.7 \$ 183.3
18.8

Average Discount Rate
(A) 2.70% 2.73%--
2.70% 2.73%-- Average
Basic Cardmember
Spending (dollars) (A) \$
2,041 \$ 1,935 5.5 \$
6,112 \$ 5,653 8.1
Average Fee per Card--
Managed (dollars) (A) \$
36 \$ 38 (5.3) \$ 36 \$ 39
(7.7) Non-Amex Brand
(B): Cards in Force
(millions) 0.6 0.2 # 0.6 0.2
Billed Business \$ 0.8 \$
0.2 # \$ 2.1 \$ 0.5 # Travel
Sales \$ 5.4 \$ 5.5 (1.6) \$
17.1 \$ 16.9 1.6 Travel
Commissions and
Fees/Sales (C) 8.0%
8.1%--8.1% 7.9%--
Travelers Cheque: Sales \$
7.7 \$ 7.3 5.0 \$ 19.4 \$
18.0 8.3 Average
Outstanding \$ 6.9 \$ 6.5
6.3 \$ 6.5 \$ 6.2 6.1
Average Investments \$ 6.7
\$ 6.2 6.5 \$ 6.3 \$ 5.9 6.7
Tax Equivalent Yield 8.8%
8.8%--8.8% 8.8%--
Managed Charge Card
Receivables: Total
Receivables \$ 28.1 \$ 25.3
11.0 \$ 28.1 \$ 25.3 11.0
90 Days Past Due as a %
of Total 2.3% 2.5%--
2.3% 2.5%-- Loss
Reserves (millions) \$ 987
\$ 907 8.8 \$ 987 \$ 907
8.8 % of Receivables
3.5% 3.6%--3.5% 3.6%
--% of 90 Days Past Due
152% 144%--152%

144%	Net Loss Ratio
0.37%	0.41%
0.36%	
0.41%	Managed U.S.
	Cardmember Lending
Total Loans \$ 27.1	\$ 20.6
31.7	\$ 27.1 \$ 20.6 31.7
Past Due Loans as a % of	
Total: 30-89 Days 1.8%	
2.0%	1.8%
2.0%	90+
Days 0.8%	0.8%
0.8%	Loss Reserves
(millions): Beginning	
Balance \$ 686	\$ 602 13.9
\$ 672	\$ 619 8.4
Provision	
328	264 24.2 881 717
23.0	Net Charge-
Offs/Other (283)	(230)
22.8	(822) (700) 17.3

-----	Ending Balance \$
731	\$ 636 15.0 \$ 731 \$
636	15.0

% of Loans 2.7%	3.1%
2.7%	3.1%
% of Past	
Due 103%	111%
103%	111%
Average Loans \$	
26.6	\$ 19.8 34.8 \$ 25.2
\$18.0	40.2
Net Write-Off	
Rate 4.3%	4.7%
4.4%	
Net Interest Yield	
7.8%	8.5%
7.6%	9.0%

(A) Computed from proprietary card activities only. (B) This data relates to Visa and Eurocards issued in connection with joint venture activities. (C) Computed from information provided herein. # Denotes variance of more than 100%. 12 Travel Related Services Travel Related Services' (TRS) net income rose 14 percent for both the three and nine-month periods ended September 30, 2000 compared with a year ago. The TRS segment now includes earnings from Travelers Cheque (TC) operations. Excluding TC, net income for the remaining TRS business rose 15 percent for both the three and nine-month periods ended September 30, 2000, from a year ago. TC results had previously been included in the American Express Bank/TC segment. Net revenues increased 14 and 16 percent for the three and nine-month periods ended September 30, 2000, respectively, reflecting higher billed business as well as strong growth in Cardmember loans. The improvement in discount revenue for the three and nine-month periods ended September 30, 2000, compared with a year ago, is the result of higher billed business, reflecting an increase of 5.6 million cards in force, up 13 percent from a year ago, and greater average spending per Cardmember, partially offset by a decline in the discount rate. The higher spending was driven by several factors, including rewards programs and expanded merchant coverage. The growth in billed business continued to be primarily the result of increases in retail and "everyday spend" categories; the rate of growth in airline billings also continued to improve. The increase in cards in force reflects more proactive consumer card and small business services activities over the past year, including those related to Blue and co-branded Costco card products. The decline in the discount rate from a year ago reflects the cumulative impact on our mix of business of stronger than average growth in lower rate retail and other "everyday spend" merchant categories. The net interest yield on Cardmember loans decreased for the three and nine-month periods ended September 30, 2000, compared with a year ago, reflecting a higher cost of funds and a greater percentage of loan balances on fixed and lower rate products; additionally, the decline for the nine-month period also reflects a greater proportion of loan balances on introductory rates. Travel commissions and fees declined for the current quarter, but rose for the nine-month period, reflecting new fees related to certain client services, partly offset by the mix of sales activities and continued cost containment efforts by airlines and corporate clients, as well as a decline in travel sales due to the second quarter sale of an international leisure travel business. TC investment income rose for both periods due to a higher investment pool and growth in Money Order related activities. Other revenues increased, reflecting higher fee income, greater foreign exchange conversion revenue and acquisitions. The provision for losses on the charge card and lending portfolios grew for the three and nine-month periods ended September 30, 2000 as a result of higher volume, partly offset by improvement in credit quality in the lending portfolio. Charge Card interest expense rose due to higher volumes and increased borrowing costs. Marketing and promotion expenses grew as a result of increased business building activities. Human resource expenses increased for both periods as a result of a higher average number of employees and merit increases. Other operating expenses increased on higher costs related to business growth, Cardmember loyalty programs and various business building initiatives. For the nine months ended September 13 30, 2000, other operating expenses included a gain on the sale of an international leisure travel business as well as a gain on an investment in an Internet company that TRS was required to write-up when that company was acquired by a third party. These gains were offset by increased spending on Internet

activities and other business building initiatives and, therefore, had no material impact on net income or total expenses. 14 Travel Related Services The preceding statements of income and related discussion present TRS results on a managed basis, as if there had been no securitization transactions. On a GAAP reporting basis, TRS recognized pretax gains of \$26 million (\$17 million after-tax) and \$55 million (\$36 million after-tax) in the third quarters of 2000 and 1999, respectively, and \$142 million (\$92 million after-tax) and \$154 million (\$100 million after-tax) for the nine months ended September 30, 2000 and 1999, respectively, related to the securitization of U.S. receivables. These gains were invested in additional card acquisition activities and had no material impact on net income, total net revenues or total expenses in any period. The following tables reconcile TRS' income statements from a managed basis to a GAAP basis. These tables are not complete statements of income, as they include only those income statement items that are affected by securitizations. (Dollars in millions)

Three
Months
Ended Three
Months
Ended
September
30, 2000
September
30, 1999 ---

Managed
Securitization
GAAP
Managed
Securitization
GAAP Basis
Effect Basis
Basis Effect
Basis -----

--- Net
Revenues:
Net Card
Fees \$ 420
\$ (2) \$ 418
\$ 399 \$ (4)
\$ 395

Lending Net
Finance
Charge

Revenue 623
(391) 232
501 (153)
348 Other
Revenues
858 332
1,190 725
116 841
Total Net
Revenues
4,400 (61)
4,339 3,864
(41) 3,823
Expenses:
Marketing
and

Promotion
358 15 373
349 33 382
Provision for
Losses and
Claims:
Charge Card
273 (37)
236 247
(25) 222
Lending 386
(119) 267
312 (125)
187 Charge
Card Interest
Expense 362
(50) 312
259 (51)
208 Net
Discount
Expense --
119 119 --
105 105
Other
Operating
Expenses
1,254 11
1,265 1,065
22 1,087
Total
Expenses
3,679 (61)
3,618 3,234
(41) 3,193
Pretax
Income \$
721 \$ -- \$
721 \$ 630 \$
-- \$ 630 -----

15 Travel Related Services Liquidity and Capital Resources Selected Balance Sheet Information ----- (Unaudited, GAAP Basis) (Dollars in billions, except percentages)

September
30,
December
31,
Percentage
September
30,
Percentage
2000 1999
Inc/(Dec)
1999
Inc/(Dec) ---

Accounts
Receivable;
net \$ 27.9 \$
25.6 8.9% \$
23.6 18.2%
Travelers
Cheque
Investments
\$ 6.5 \$ 6.0
8.2 \$ 6.1 5.9
U.S.
Cardmember
Loans \$ 15.8
\$ 16.1 (1.7)
\$ 13.4 18.1
Total Assets
\$ 67.0 \$
63.2 6.0 \$
55.8 20.0
Travelers
Cheques
Outstanding
\$ 6.6 \$ 6.2
5.7 \$ 6.4 3.2
Short-term
Debt \$ 32.2
\$ 31.3 2.7 \$
26.3 22.6
Long-term
Debt \$ 3.0 \$
4.4 (31.7) \$
4.5 (34.4)
Total
Liabilities \$
60.7 \$ 57.7
5.2 \$ 50.1
21.1 Total
Shareholder's
Equity \$ 6.3
\$ 5.5 13.5 \$
5.7 10.5
Return on
Average
Equity*
32.6%
31.2%--
30.5%--
Return on
Average
Assets*
3.0% 3.1%--
3.1%--

* Computed based on the past twelve months of net income and excludes the effect of SFAS No. 115. In the first, second and third quarters of 2000, the American Express Credit Account Master Trust securitized \$1 billion, \$2.2 billion and \$0.8 billion of loans, respectively, through the public issuance of investor certificates. The securitized assets consist primarily of loans arising in a portfolio of designated consumer American Express credit card, Optima Line of Credit and Sign & Travel/Special Purchase Account revolving credit accounts or features and, in the future, may include other charge or credit accounts or features or products. U.S. Cardmember loans declined from December 31, 1999 as a result of these issuances. In addition, long-term debt decreased from year-end levels reflecting the securitization activity discussed above as well as changes in the funding mix. In the third quarter

of 2000, \$600 million Class A Fixed Rate Accounts Receivable Trust Certificates matured from the Charge Card securitization portfolio. In the first quarter of 2000, American Express Credit Corporation (Credco), a wholly-owned subsidiary of TRS, called \$150 million 1.125% Cash Exchangeable Notes due 2003. These notes were exchangeable for an amount in cash which was linked to the price of the common shares of American Express. Credco had entered into agreements to fully hedge its obligations. Accordingly, the related hedging agreements were called at the same time. 16
American Express Financial Advisors Results of Operations for the Three and Nine Months Ended September 30, 2000 and 1999 Statements of
Income ----- (unaudited) (Dollars in Millions)

Three Months Ended
 Nine Months Ended
 September 30,
 September 30, -----
 -----Percentage ---

Percentage 2000 1999
 Inc/(Dec) 2000 1999
 Inc/(Dec) -----

Net Revenues:
 Investment Income \$
 582 \$ 566 2.8% \$1,746
 \$ 1,776 (1.7)%
 Management and
 Distribution Fees 700
 578 21.0 2,089 1,653
 26.4 Other Revenues
 258 224 15.6 753 678
 11.1 -----

----- Total
 Revenues 1,540 1,368
 12.6 4,588 4,107 11.7
 Provision for Losses and
 Benefits: Annuities 253
 251 1.0 767 795 (3.5)
 Insurance 146 135 8.2
 422 392 7.7 Investment
 Certificates 89 46 94.4
 246 182 35.5 -----

----- Total 488 432 13.1
 1,435 1,369 4.9 -----

----- Net Revenues 1,052 936
 12.4 3,153 2,738 15.1 -----

----- Expenses: Human
 Resources 527 456 15.5
 1,553 1,302 19.3 Other
 Operating Expenses 138
 130 6.8 462 421 9.7 -----

----- Total Expenses
 665 586 13.6 2,015
 1,723 16.9 -----

----- Pretax Income 387 350
 10.3 1,138 1,015 12.1
 Income Tax Provision
 118 110 6.8 348 319
 9.4 -----

----- Net Income
 \$ 269 \$ 240 12.0 \$ 790
 \$ 696 13.4

17 American Express Financial Advisors Selected Statistical Information ----- (unaudited) (Dollars in millions, except percentages and where indicated)

Three Months Ended Nine

Months Ended September 30,
September 30, -----
-----Percentage -----
-----Percentage 2000
1999 Inc/(Dec) 2000 1999
Inc/(Dec) -----

----- Life
Insurance in Force (billions) \$
95.8 \$ 86.3 11.0% \$ 95.8 \$
86.3 11.0% Deferred Annuities
in Force (billions) \$ 51.8 \$ 45.2
14.5% \$ 51.8 \$ 45.2 14.5
Assets Owned, Managed or
Administered (billions): Assets
Managed for Institutions \$ 55.9
\$ 48.2 15.9 \$ 55.9 \$ 48.2 15.9
Assets Owned, Managed or
Administered for Individuals:
Owned Assets: Separate
Account Assets 36.6 28.9 26.8
36.6 28.9 26.8 Other Owned
Assets 40.6 38.1 6.4 40.6 38.1
6.4 -----
----- Total Owned
Assets 77.2 67.0 15.2 77.2
67.0 15.2 Managed Assets
122.0 99.5 22.7 122.0 99.5
22.7 Administered Assets 38.0
21.1 80.3 38.0 21.1 80.3 -----

----- Total \$ 293.1 \$ 235.8
24.3 \$ 293.1 \$ 235.8 24.3

Market Appreciation
(Depreciation) During the
Period: Owned Assets: Separate
Account Assets \$ (203) \$ (986)
79.4 \$ (172) \$ 1,446 -- Other
Owned Assets \$ 163 \$ (273) --
\$ (47) \$ (872) 94.6 Total
Managed Assets \$ (76) \$
(5,318) 98.6 \$ 456 \$ 3,029
(84.9) Cash Sales: Mutual
Funds \$ 11,698 \$ 8,304 40.9 \$
34,177 \$ 25,659 33.2 Annuities
1,465 1,190 23.2 4,393 2,963
48.2 Investment Certificates 868
1,061 (18.2) 2,574 2,598 (0.9)
Life and Other Insurance
Products 220 196 12.1 675 523
29.3 Institutional 1,169 909
28.6 4,277 3,084 38.7 Other
815 953 (14.6) 2,050 2,643
(22.5) -----
----- Total Cash
Sales \$ 16,235 \$ 12,613 28.7 \$
48,146 \$ 37,470 28.5

Number of Financial Advisors
12,137 10,631 14.2 12,137
10,631 14.2 Fees from Financial
Plans and Advice Services \$
26.1 \$ 22.3 16.9 \$ 76.2 \$ 66.4
14.8 Percentage of Total Sales
from Financial Plans and Advice
Services 69.2% 67.7% 67.4%
66.5%

Note: In the first quarter of 2000, reporting of data related to cash sales and assets owned, managed and administered was revised to better reflect AEFA's multiple sales channel strategy and broadening of its product portfolio through additional non-proprietary offerings. 18 American Express Financial Advisors American Express Financial Advisors' (AEFA) net income for the three and nine-month periods ended September 30, 2000 rose 12 percent and 13 percent, respectively, from a year ago. Net revenues and earnings grew in both periods due to greater fee revenues. Management fees rose as a result of increased managed asset levels, including separate account assets; distribution fees also grew, reflecting greater product sales and asset levels. The increase in managed assets from a year ago reflects positive net sales and market appreciation over the past twelve months. Investment income, net of provisions for losses and benefits, decreased in both periods due to a lower average yield on invested assets. The lower yield in the current year partly reflects the negative impact of deterioration in the high yield bond sector on directly owned bonds and low grades in other structured investments. Lower yields were partly offset by a higher average level of invested assets. Other revenues benefited from higher insurance premiums and greater fees from financial planning and advice services, as well as franchise fees from Platform 2 advisors in the current year. Human resources expenses rose for both the three and nine-month periods ended September 30, 2000, largely as a result of an increase in advisors' compensation, reflecting growth in sales, asset levels, the new advisor platforms, and the number of financial advisors. Other operating expenses also increased from year-ago levels due to higher business volumes and ongoing investments to build the business. 19 American Express Financial Advisors Liquidity and Capital Resources Selected Balance Sheet Information ----- (Unaudited) (Dollars in billions, except percentages)

September
30,
December
31,
Percentage
September
30,
Percentage
2000 1999
Inc/(Dec)
1999
Inc/(Dec) ---

Investments
\$ 30.0 \$
30.3 (0.9)%
\$ 30.7
(2.5)%
Separate
Account
Assets \$
36.6 \$ 35.9
2.1 \$ 28.9
26.8 Total
Assets \$
77.2 \$ 74.6
3.4 \$ 67.0
15.2 Client
Contract
Reserves \$
31.4 \$ 31.0
1.3 \$ 31.0
1.1 Total
Liabilities \$
73.0 \$ 70.7
3.1 \$ 63.1
15.6 Total
Shareholder's
Equity \$ 4.2
\$ 3.9 9.4 \$
3.9 8.1
Return on
Average
Equity*
23.1%
22.9%
22.8%

* Computed based on the past twelve months of net income and excludes the effect of SFAS No. 115. Separate account assets and liabilities increased from December 31, 1999, primarily due to net sales. 20 American Express Bank Results of Operations for the Three and Nine Months Ended September 30, 2000 and 1999 Statements of Income ----- (Unaudited) (Dollars in millions)

Three Months Ended Nine
Months Ended September 30,
September 30, -----
-----Percentage -----
-----Percentage 2000
1999 Inc/(Dec) 2000 1999
Inc/(Dec) -----

----- Net Revenues:
Interest Income \$ 188 \$ 181 3.9
% \$ 554 \$ 557 (0.6)% Interest
Expense 125 106 17.3 362 334
8.5 -----

----- Net Interest
Income 63 75 (15.2) 192 223
(14.1) Commissions and Fees
54 46 17.7 162 132 23.1
Foreign Exchange Income &
Other Revenue 29 36 (20.8) 93
119 (21.6) -----

----- Total Net
Revenues 146 157 (7.0) 447
474 (5.7) -----

----- Expenses:
Human Resources 65 68 (4.2)
197 202 (2.6) Other Operating
Expenses 67 78 (14.7) 204 226
(9.7) Provision for Losses 6 5
26.9 20 25 (17.9) -----

Total Expenses 138 151 (8.7)
421 453 (7.0) -----

----- Pretax
Income 8 6 33.5 26 21 23.1
Income Tax Provision 1 1 (40.2)
4 3 15.0 -----

----- Net Income
\$ 7 \$ 5 60.0 \$ 22 \$ 18 24.4

Selected Statistical Information ----- (Dollars in billions)

Three
Months
Ended Nine
Months
Ended
September
30,
September
30, -----

-Percentage

-Percentage
2000 1999
Inc/(Dec)
2000 1999
Inc/(Dec) ---

---- Assets
Managed */
Administered
\$10.2 \$ 7.7
33.5 %
\$10.2 \$ 7.7
33.5 %
Assets of
Non-
Consolidated
Joint
Ventures \$
2.3 \$ 2.4
(1.6) \$ 2.3 \$
2.4 (1.6)

* Includes assets managed by American Express Financial Advisors. 21 American Express Bank American Express Bank (AEB) net income for the three and nine-month periods ended September 30, 2000 rose 60 percent and 24 percent, respectively, from a year ago. Net interest income for both periods declined from a year ago, primarily due to the effects of higher funding costs. Commissions and fees rose on greater private banking, correspondent banking and personal financial services fees. Foreign exchange income and other revenue declined, mainly due to lower security gains and joint venture earnings; additionally, the decline for the nine-month period reflects a decrease in client related trading activities due to the stabilization of currencies in key markets. Human resources and other operating expenses declined in both periods from a year ago, reflecting reengineering saves, and lower related costs, as AEB rationalizes certain country activities. 22 American Express Bank Liquidity and Capital Resources Selected Balance Sheet Information ----- (Unaudited) (Dollars in billions, except percentages and where indicated)

September
30,
December
31,
Percentage
September
30,
Percentage
2000 1999
Inc/(Dec)
1999
Inc/(Dec) ---

Total Assets

\$ 11.0 \$

11.4 (3.6)%

\$ 11.1

(1.3)% Total

Liabilities \$

10.3 \$ 10.7

(4.1) \$ 10.4

(1.7) Total

Shareholder's

Equity

(millions) \$

729 \$ 691

5.6 \$ 702

3.8 Return

on Average

Assets*

0.24%

0.20%—

0.20%—

Return on

Average

Common

Equity*

4.1% 3.5%—

3.7%— Total

Loans \$ 5.1

\$ 5.1 0.6 \$

5.1 0.8 Total

Non-

performing

Loans

(millions) \$

156 \$ 168

(7.1) \$ 181

(14.2) Other

Non-

performing

Assets

(millions) \$

37 \$ 37 1.3

\$ 40 (6.6)

Reserve for

Credit

Losses

(millions)** \$

179 \$ 189

(4.8) \$ 204

(12.1) Loan

Loss

Reserves as

a Percentage

of Total

Loans 3.1%

3.3%— 3.5%

—Deposits \$

8.0 \$ 8.3

(4.1) \$ 8.1

(1.7) Risk—

Based
 Capital
 Ratios: Tier 1
 10.4% 9.9%
 -9.9%-
 Total 11.9%
 12.0%-
 12.1%-
 Leverage
 Ratio 5.8%
 5.6%-5.5%
 -*

Computed
 based on the
 past twelve
 months of net
 income and
 excludes the
 effect of
 SFAS No.
 115. **

Allocation
 (millions):
 Loans \$ 158
 \$ 169 \$ 179

Other
 Assets,
 primarily
 derivatives
 16 16 23
 Other
 Liabilities 5 4
 2 -----

 Total Credit
 Loss
 Reserves \$ \$
 179 \$ 189 \$
 204
 =====
 =====
 =====

AEB had loans outstanding of \$5.1 billion at September 30, 2000, unchanged from December 31, 1999 and September 30, 1999. The activity since third quarter 1999 included a \$200 million decrease in corporate and correspondent banking loans, offset by an increase in consumer and private banking loans of \$220 million (\$380 million excluding the effect of asset sales and securitizations in the consumer loan portfolio). Since December 31, 1999, corporate and correspondent bank loans fell by \$128 million and consumer and private banking loans rose by \$156 million. As of September 30, 2000, consumer and private banking loans comprised 39% of total loans versus 35% at December 31, 1999 and September 30, 1999. 23 As presented in the table below, there are other banking activities, such as forward contracts, various contingencies and market placements, which added approximately \$7.2 billion to AEB's credit exposures at September 30, 2000, compared with \$7.6 billion at December 31, 1999 and \$7.7 billion at September 30, 1999. Of the \$7.2 billion of additional exposures at September 30, 2000, \$4.7 billion were relatively less risky cash and securities related balances. American Express Bank Exposures By Country and Region (Unaudited) (\$ in billions)

Net Guarantees
 9/30/00 12/31/99
 FX and and Total
 Total Country
 Loans Derivatives
 Contingents
 Other*
 Exposure**
 Exposure** -----

	1990	1995	2000	2005	2010
Hong Kong	\$0.5	—	\$ 0.1	\$ 0.1	\$ 0.8
Indonesia	0.2	—	0.1	0.3	0.4
Singapore	0.5	—	0.1	0.1	0.7
Korea	0.2	—	0.5	0.3	0.2
Taiwan	0.2	—	0.1	0.1	0.4
China	0.4	—	—	—	—
Japan	0.1	0.1	—	—	—
Thailand	—	—	—	—	—
Other	0.1	0.1	0.1	0.2	0.3
Total Asia/Pacific Region**	1.7	0.4	0.7	2.8	2.9
Chile	0.2	—	0.1	0.3	0.3
Brazil	0.2	—	0.3	0.3	0.1
Mexico	—	—	0.1	0.1	—
Peru	—	—	—	—	—
Argentina	0.1	—	0.1	0.1	0.5
Other	0.2	0.2	0.1	0.5	0.5
Total Latin America**	0.8	0.2	0.3	1.3	1.2
India	0.3	—	0.1	0.3	0.7
Pakistan	0.1	—	0.2	0.3	0.3
Other	0.1	0.1	0.1	0.1	0.2
Total Subcontinent**	0.4	0.2	0.6	1.2	1.2

Egypt 0.3 0.2
0.6 0.5 Other 0.1
0.2 0.2

-----Total
Middle East &
Africa** 0.4
0.1 0.2 0.7 0.8

-----Total					
Europe***	1.4				
0.1	0.5	2.3	4.4		
4.7	Total North				
America**	0.3				
0.1	0.2	1.3	1.9		
2.0	-----				

~~Total
Worldwide**
\$5.1 \$0.3 \$1.6
\$5.3 \$12.3 \$
12.7=====~~

* Includes cash, placements and securities. ** Individual items may not add to totals due to rounding. *** Total exposures at 9/30/00 and 12/31/99 include \$4 million and \$11 million of exposures to Russia, respectively. Note: Includes cross-border and local exposure and does not net local funding or liabilities against any local exposure. 24 Corporate and Other Corporate and Other reported net expenses of \$46 million and \$139 million for the three and nine months ended September 30, 2000, respectively, compared with net expenses of \$43 million and \$131 million in the same periods a year ago. The current year nine-month results include an investment gain that was offset by expenses related to business building initiatives. The nine-month results for both years include a preferred stock dividend based on earnings from Lehman Brothers, which was offset by expenses related to business building initiatives in both years and by Y2K expenses a year ago. 25 PART II. OTHER INFORMATION AMERICAN EXPRESS COMPANY ITEM 1. LEGAL PROCEEDINGS The Company commenced an action, AMERICAN EXPRESS COMPANY V. THE UNITED STATES, on September 16, 1997 in the United States Court of Federal Claims (the "Court") seeking a refund from the United States of Federal income taxes paid (plus related interest) for the year 1987. The Company contends that the Internal Revenue Service abused its discretion by denying the Company's request to include annual fees from Cardmembers in taxable income ratably over the twelve-month period to which the fees relate rather than in full at the time they are billed. On June 30, 2000, the Court entered a judgment in favor of the Internal Revenue Service. The Company filed a notice of appeal with the United States Court of Appeals for the Federal Circuit on July 19, 2000, and filed a brief in support of its position on September 22, 2000. Since October 1, 1999, fourteen former female financial advisors at American Express Financial Advisors ("AEFA") have filed charges with the Equal Employment Opportunity Commission ("EEOC"), including class claims on behalf of all women advisors at AEFA, alleging that they and other women were discriminated against in hiring, assignment of work, distribution of leads, training and promotions. All of the charges have been consolidated with the EEOC in Minnesota. The claimants are seeking monetary and injunctive relief. AEFA is responding to all charges. If this matter is not resolved at the EEOC and is filed in Federal Court, AEFA intends to vigorously defend the charges. On March 29, 1999 an action entitled LAMBERT V. AMERICAN EXPRESS FINANCIAL CORPORATION, AMERICAN EXPRESS FINANCIAL ADVISORS INC., IDS LIFE INSURANCE AGENCIES, INC., IDS LIFE INSURANCE COMPANY, AMERICAN EXPRESS BENEFIT PLAN COMMITTEE, CAREER DISTRIBUTORS PLAN COMMITTEE AND JOHN/JANE DOES 1-20 was commenced in U.S. District Court, District of Minnesota, Fourth Division. The original named plaintiff purports to represent a class consisting of financial advisors who were independent contractors from January 1, 1993 to the present. The complaint alleges class members were misclassified as independent contractors and seeks retroactive coverage in all employee health, welfare, retirement and compensation plans, and payment of FICA and FUTA taxes. The complaint also alleges violation of ERISA, breach of contract, breach of duty of good faith and fair dealing and unjust enrichment. The complaint was amended on July 26, 1999, adding

three plaintiffs, adding new claims for conversion, rescission of the financial advisors agreement and declaratory judgment and adding the Company's Employee Benefits Administration Committee as a defendant. The parties are actively engaged in discovery. The plaintiff's motion for class certification was filed on July 31, 2000. The Company filed its motion opposing class certification on September 11, 2000. The hearing on the class certification motion and on the defendants' motion for partial summary judgment on the retirement plans is scheduled for January 17, 2001. The Company believes it has meritorious defenses to such action and continues to pursue them vigorously. The three matters described above were previously reported in the Company's Form 10-Q for the quarter ended June 30, 2000. The matters described below were previously reported in the Company's Form 10-K for the year ended December 31, 1999. On December 13, 1996, an action entitled *LESA BENACQUISTO AND DANIEL BENACQUISTO V. IDS LIFE INSURANCE COMPANY ("IDS LIFE") AND AMERICAN EXPRESS FINANCIAL CORPORATION* was commenced in Minnesota state court. The action is brought by individuals who replaced an existing IDS Life insurance policy with a new IDS Life policy. The plaintiffs purport to represent a class consisting of all persons who replaced existing IDS Life policies with new IDS Life policies from and after January 1, 1985. The complaint puts at issue various alleged sales practices and misrepresentations, alleged breaches of fiduciary duties and alleged violations of consumer fraud statutes. Plaintiffs seek damages in an unspecified amount and also seek to establish a claims resolution facility for the determination of individual issues. IDS Life and AEFC filed an answer to the complaint on February 18, 1997, denying the allegations. A second action, entitled *ARNOLD MORK, ISABELLA MORK, RONALD MELCHERT AND SUSAN MELCHERT V. IDS LIFE INSURANCE COMPANY AND AMERICAN EXPRESS FINANCIAL CORPORATION* was commenced in the same court on March 21, 1997. In addition to claims that are included in the Benacquisto lawsuit, the second action includes an allegation of improper replacement of an existing IDS Life annuity contract. It seeks similar relief to the initial lawsuit. On October 13, 1998, an action entitled *RICHARD W. AND ELIZABETH J. THORESEN V. AMERICAN EXPRESS FINANCIAL CORPORATION, AMERICAN CENTURION LIFE ASSURANCE COMPANY, AMERICAN ENTERPRISE LIFE INSURANCE COMPANY, AMERICAN PARTNERS LIFE INSURANCE COMPANY, IDS LIFE INSURANCE COMPANY AND IDS LIFE INSURANCE COMPANY OF NEW YORK* was also commenced in Minnesota state court. The action was brought by individuals who purchased an annuity in a qualified plan. They allege that the sale of annuities in tax-deferred contributory retirement investment plans (e.g., IRAs) is never appropriate. The plaintiffs purport to represent a class consisting of all persons who made similar purchases. The plaintiffs seek damages in an unspecified amount, including restitution of allegedly lost investment earnings and restoration of contract values. In January 2000, AEFC reached an agreement in principle to settle the three class-action lawsuits described above. It is expected the settlement will provide \$215 million of benefits to more than two million participants and for release by class members of all insurance and annuity market conduct claims dating back to 1985. On October 2, 2000 the District Court, Fourth Judicial District for the State of Minnesota, County of Hennepin and the United States District Court for the District of Minnesota entered an order conditionally certifying a class for settlement purposes, preliminarily approving the class settlement, directing the issuance of a class notice to the class and scheduling a hearing to determine the fairness of settlement for March, 2001. Item 6. Exhibits and Reports on Form 8-K (a) Exhibits See Exhibit Index on page E-1 hereof. (b) Reports on Form 8-K: Form 8-K, dated July 24, 2000, Item 5, reporting the Company's earnings for the quarter ended June 30, 2000 and including a Second Quarter Earnings Supplement. Form 8-K/A, dated July 24, 2000, Item 5, amending the Company's earnings for the quarter ended June 30, 2000 and including a Second Quarter Earnings Supplement. Form 8-K, dated August 2, 2000, Item 5, reporting certain information from presentations to the financial community on August 2, 2000 by Harvey Golub, the Company's Chairman and Chief Executive Officer, and Ken Chenault, the Company's President and Chief Operating Officer. Form 8-K, dated October 10, 2000, Item 5, reporting that the Company's Travelers Cheque (TC) operation, which had been included in the American Express Bank/Travelers Cheque (AEB/TC) segment since the first quarter of 1998, will be included beginning in the third quarter of 2000 in the Travel Related Services (TRS) segment to reflect organizational changes, and restated financial information related thereto. Form 8-K, dated October 23, 2000, Item 5, reporting the Company's earnings for the quarter ended September 30, 2000 and including a Third Quarter Earnings Supplement. 26 SIGNATURES Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized. AMERICAN EXPRESS COMPANY ----- (Registrant) Date: November 13, 2000 By /s/ Gary L. Crittenden ----- Gary L. Crittenden Executive Vice President and Chief Financial Officer (as Duly Authorized Officer and Principal Financial Officer) EXHIBIT INDEX The following exhibits are filed as part of this Quarterly Report: Exhibit Description ----- 12 Computation in Support of Ratio of Earnings to Fixed Charges. 15 Letter re Unaudited Interim Financial Information. 27 Financial Data Schedule. E-1