

10-Q 1 a72435e10-q.txt FORM 10-Q FOR QUARTER ENDED MARCH 31, 2001 1 FORM 10-Q SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 (Mark One) ☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended March 31, 2001 OR ☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from _____ to _____ Commission file number 001-14905 BERKSHIRE HATHAWAY INC. ----- (Exact name of registrant as specified in its charter) Delaware 47-0813844 ----- (State or other jurisdiction of (I.R.S. Employer Identification number) incorporation or organization) 1440 Kiewit Plaza, Omaha, Nebraska 68131 ----- (Address of principal executive office) (Zip Code) (402) 346-1400 ----- (Registrant's telephone number, including area code) ----- (Former name, former address and former fiscal year, if changed since last report) Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months and (2) has been subject to such filing requirements for the past 90 days. ☒ YES ☐ NO Number of shares of common stock outstanding as of May 1, 2001: Class A --- 1,342,025 Class B --- 5,548,183 2 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC.

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13 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. PART I FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS CONSOLIDATED BALANCE SHEETS (dollars in millions except per share amounts)

March 31, December 31, 2001
2000 -----
ASSETS Cash and cash
equivalents
\$ 5,845 \$ 5,263 Investments:
Securities with fixed maturities
..... 30,153 32,567

Equity securities	
30,436	
37,619 Other	
1,571 1,637 Receivables	
11,553 11,764 Inventories	
2,261 1,275 Investments in MidAmerican Energy Holdings Company	1,699 1,719
Assets of finance and financial products businesses	31,336
16,829 Property, plant and equipment	
4,543 2,699 Goodwill of acquired businesses	
21,389 18,875 Other assets	
5,904 5,545	
\$146,690 \$135,792	
LIABILITIES AND SHAREHOLDERS' EQUITY	
Losses and loss adjustment expenses	\$
33,397 \$ 33,022 Unearned premiums	
4,561	
3,885 Accounts payable, accruals and other liabilities	9,417
8,374 Income taxes, principally deferred	7,278
10,125 Borrowings under investment agreements and other debt	4,056 2,663
Liabilities of finance and financial products businesses ...	28,229 14,730
86,938 72,799	
Minority shareholders' interests	1,362
1,269	
Shareholders' equity: Common Stock:* Class A Common Stock, \$5 par value and Class B Common Stock, \$0.1667 par value	8 8
Capital in excess of par value	25,545 25,524
Accumulated other comprehensive income	13,582 17,543
Retained earnings	
19,255	
18,649	
Total shareholders' equity	
58,390 61,724	
\$146,690	
\$135,792	

* Class B Common Stock has economic rights equal to one-thirtieth (1/30) of the economic rights of Class A Common Stock. Accordingly, on an equivalent Class A Common Stock basis, there are 1,526,904 shares outstanding at March 31, 2001 versus 1,526,230 shares outstanding at December 31, 2000. See accompanying Notes to Interim Consolidated Financial Statements 2 4 Q/E 3/31/01 FORM 10-Q BERKSHIRE

HATHAWAY INC. CONSOLIDATED STATEMENTS OF EARNINGS (dollars in millions except per share amounts)

First Quarter -----	
2001 2000 -----	
--- REVENUES: Insurance	
premiums earned	
..... \$ 3,726	
\$ 3,220 Sales and service	
revenues	
3,271 1,602 Interest,	
dividend and other investment	
income	678 629
Income from MidAmerican	
Energy Holdings Company	
..... 47 5 Income from	
finance and financial products	
businesses ..	171 282
Realized investment gain	
.....	242 736
-----	8,135
6,474 -----	
COST AND EXPENSES:	
Insurance losses and loss	
adjustment expenses	
3,025 2,677 Insurance	
underwriting expenses	
.....	920 871
Cost of products and services	
sold	2,301
1,088 Selling, general and	
administrative expenses	
.....	730 378 Goodwill
amortization	
.....	142
122 Interest expense	
.....	60
33 -----	
7,178 5,169 -----	
--- EARNINGS BEFORE	
INCOME TAXES AND	
MINORITY INTEREST	
.....	957 1,305 Income taxes
.....	
339 464 Minority interest	
.....	12
34 -----	NET

EARNINGS

.....	
\$ 606 \$ 807 -----	
===== Average	
common shares outstanding *	
.....	1,526,540
1,520,680 NET	
EARNINGS PER	
COMMON SHARE *	
.....	\$ 397 \$
531 -----	
=====	

* Average shares outstanding include average Class A Common shares and average Class B Common shares determined on an equivalent Class A Common Stock basis. Net earnings per share shown above represents net earnings per equivalent Class A Common share. Net earnings per Class B Common share is equal to one-thirtieth (1/30) of such amount. See accompanying Notes to Interim Consolidated Financial Statements 3-5 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (dollars in

millions)

First Quarter ----- 2001 2000 --

----- Net cash flows from
operating activities \$
733 \$ 276 ----- Cash flows
from investing activities: Purchases of
investments
(906) (6,645) Proceeds from sales and
maturities of investments
4,911 5,608 Loans and investments
originated in finance businesses
(910) (249) Principal collection on loans
and investments originated in finance
businesses 99 360
Acquisitions of businesses, net of cash
acquired (3,736) (381)
Other

(197) (66) ----- Net cash
flows from investing activities
..... (739) (1,373) -----
----- Cash flows from financing
activities: Proceeds from borrowings of
finance businesses 166 99
Proceeds from other borrowings
..... 162 177
Repayments of borrowings of finance
businesses (1) (28)
Repayments of other borrowings
..... (167) (267)
Change in short term borrowings of
finance businesses 650 --
Changes in other short term borrowings
..... 46 33 Other

(14) 49 ----- Net cash flows
from financing activities
842 63 ----- Increase
(decrease) in cash and cash equivalents
..... 836 (1,034) Cash and cash
equivalents at beginning of year
..... 5,604 4,458 -----
--- Cash and cash equivalents at end of
first quarter* \$ 6,440 \$
3,424 -----

Supplemental cash flow information:
Cash paid during the period for: Income
taxes
\$ 461 \$ 13 Interest of finance and
financial products businesses
137 213 Other interest

----- 71 46
Non-cash investing activity: Liabilities
assumed in connection with acquisitions
of businesses .. 2,249 162 Contingent
value of Exchange Notes recognized in
earnings 24 57 Value of equity
securities used to redeem Exchange
Notes 45 145 * Cash and cash
equivalents are comprised of the
following: Beginning of year --- Finance

and financial products businesses	
.....	\$ 341 \$ 623 Other
5,263 3,835	\$ 5,604 \$
4,458	End of first
quarter -- Finance and financial products	
businesses	\$ 595 \$ 533
Other	

5,845 2,891	\$ 6,440 \$
3,424	

See accompanying Notes to Interim Consolidated Financial Statements 4-6 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS NOTE 1. GENERAL The accompanying unaudited Consolidated Financial Statements include the accounts of Berkshire consolidated with the accounts of all its subsidiaries. Reference is made to Berkshire's most recently issued Annual Report that included information necessary or useful to understanding of Berkshire's businesses and financial statement presentations. In particular, Berkshire's significant accounting policies and practices were presented as Note 1 to the Consolidated Financial Statements included in that Report. Financial information in this Report reflects any adjustments (consisting only of normal recurring adjustments) that are, in the opinion of management, necessary to a fair statement of results for the interim periods in accordance with generally accepted accounting principles ("GAAP"). For a number of reasons, Berkshire's results for interim periods are not normally indicative of results to be expected for the year. The timing and magnitude of catastrophe losses incurred by insurance subsidiaries and the estimation error inherent to the process of determining liabilities for unpaid losses of insurance subsidiaries can be relatively more significant to results of interim periods than to results for a full year. Realized investment gains/losses are recorded when investments are sold, other than temporarily impaired or in certain situations, as required by GAAP, when investments are marked-to-market with the corresponding gain or loss included in earnings. Variations in amount and timing of realized investment gains/losses can cause significant variations in periodic net earnings. NOTE 2. SIGNIFICANT BUSINESS ACQUISITIONS During 2001, Berkshire consummated two significant business acquisitions. In addition, Berkshire completed six significant acquisitions in 2000. Information concerning seven of these acquisitions follows. Information concerning the other acquisition is contained in Note 3 (Investment in MidAmerican Energy Holdings Company). Shaw Industries, Inc. ("Shaw") On January 8, 2001, Berkshire acquired approximately 87.3% of the common stock of Shaw for \$19 per share. An investment group consisting of Robert E. Shaw, Chairman and CEO of Shaw, Julian D. Saul, President of Shaw, certain family members and related family interests of Messrs. Shaw and Saul, and certain other directors and members of management acquired the remaining 12.7% of Shaw. Shaw is the world's largest manufacturer of tufted broadloom carpet and rugs for residential and commercial applications throughout the United States and exports to most markets worldwide. Shaw markets its residential and commercial products under a variety of brand names. Johns Manville Corporation ("Johns Manville") On February 27, 2001, Berkshire acquired Johns Manville. Under the terms of the Merger Agreement, Berkshire purchased all of the outstanding shares of Johns Manville common stock for \$13 per share. Johns Manville is a leading manufacturer of insulation and building products. Johns Manville manufactures and markets products for building and equipment insulation, commercial and industrial roofing systems, high efficiency filtration media, and fibers and non-woven mats used as reinforcements in building and industrial applications. Johns Manville operates manufacturing facilities in North America, Europe and China. Berkshire paid approximately \$3,830 million in cash to shareholders of Shaw and Johns Manville in connection with the acquisitions. CORT Business Services Corporation ("CORT") Effective February 18, 2000, Wesco Financial Corporation, an indirect 80.1% owned subsidiary of Berkshire, acquired CORT. CORT is a leading national provider of rental furniture, accessories and related services in the "rent-to-rent" segment of the furniture industry. 5-7 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) NOTE 2. SIGNIFICANT BUSINESS ACQUISITIONS (CONTINUED) Ben Bridge Jeweler ("Ben Bridge") Effective July 3, 2000, Berkshire acquired Ben Bridge. Ben Bridge is the leading operator of upscale jewelry stores based in major shopping malls in the Western United States. Justin Industries, Inc. ("Justin") Effective August 1, 2000, Berkshire acquired Justin. Principal businesses of Justin include: Aeme Building Brands, a leading manufacturer and producer of face brick, concrete masonry products and ceramic and marble floor and wall tile and Justin Brands, a leading manufacturer of Western footwear under a number of brand names. U.S. Investment Corporation ("USIC") Effective August 8, 2000, Berkshire acquired USIC. USIC is the parent of the United States Liability Insurance Group, one of the premier U.S. writers of specialty insurance. Benjamin Moore & Co. ("Benjamin Moore") Effective December 18, 2000, Berkshire acquired Benjamin Moore. Benjamin Moore is a formulator, manufacturer and retailer of a broad range of architectural and industrial coatings, available principally in the United States and Canada. Aggregate consideration paid for the five business acquisitions consummated in 2000 totaled \$2,370 million, consisting of \$2,146 million in cash and the remainder in Berkshire Class A and Class B common stock. The results of operations for each of these entities are included in Berkshire's consolidated results of operations from the effective date of each merger. The following table sets forth certain unaudited consolidated earnings data for the first quarter of 2000, as if each of the seven acquisitions discussed above were consummated on the same terms at the beginning of 2000. Pro forma results for the first quarter 2001 were not materially different from reported results. Dollars are in millions except per share amount.

2000 ----- Total
revenues
.....
\$8,313 Net earnings
.....
823 Earnings per
equivalent Class A
Common Share ... 540

NOTE 3. INVESTMENTS IN MIDAMERICAN ENERGY HOLDINGS COMPANY On October 24, 1999, Berkshire entered into an agreement

along with Walter Scott, Jr. and David L. Sokol, to acquire MidAmerican Energy Holdings Company ("MidAmerican"). The transaction closed on March 14, 2000. Pursuant to the terms of the agreement, Berkshire invested approximately \$1.24 billion in common stock and a non-dividend paying convertible preferred stock of a newly formed entity that merged with and into MidAmerican, with MidAmerican continuing as the surviving corporation. Such investment gives Berkshire about a 9.7% voting interest and a 76% economic interest in MidAmerican on a fully-diluted basis. Berkshire subsidiaries also acquired approximately \$455 million of an 11% non-transferable trust preferred security. Under certain conditions, for a period of up to seven years subsequent to the closing, Berkshire may be required to purchase up to \$345 million of additional trust preferred securities. Mr. Scott, a member of Berkshire's Board of Directors, controls approximately 86% of the voting interest in MidAmerican. Mr. Sokol is the CEO of MidAmerican. Through its retail utility subsidiaries, MidAmerican Energy in the U.S. and Northern Electric in the U.K., MidAmerican provides electric service to approximately 1.8 million customers and natural gas service to 1.1 million customers worldwide. MidAmerican owns interests in over 10,000 net megawatts of diversified power generation facilities in operation, construction and development. Berkshire's aggregate investments in MidAmerican are included in the Consolidated Balance Sheets as Investments in MidAmerican Energy Holdings Company. Berkshire is accounting for the common and non-dividend paying convertible preferred stock pursuant to the equity method. The carrying value of these equity method investments totaled \$1,244 million at March 31, 2001 and \$1,264 million at December 31, 2000. The Consolidated Statements of Earnings reflect, as Income from MidAmerican Energy Holdings Company, Berkshire's proportionate share of MidAmerican's net income with respect to the investments accounted for pursuant to the equity method, as well as interest earned on the 11% trust preferred security. Income derived from equity method investments totaled \$35 million for the first quarter 2001 and \$3 million for the period ending March 31, 2000. 6-8 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) NOTE 4. INVESTMENTS IN SECURITIES WITH FIXED MATURITIES Data with respect to investments in securities with fixed maturities (other than securities with fixed maturities held by finance and financial products businesses -- See Note 9) are shown in the tabulation below (in millions):

March 31,
December 31,
2001 2000 -----

-----	-----
Amortized cost	

\$ 29,509	\$
32,420	Gross
unrealized gains	
----- 727	
512	Gross
unrealized losses	
----- (83)	
(365)	-----
-----	Estimated
fair value	
----- \$	
30,153	\$ 32,567
=====	
=====	

NOTE 5. INVESTMENTS IN EQUITY SECURITIES Data with respect to investments in equity securities are shown in the tabulation below (in millions):

March 31, December
31, 2001 2000 -----

----- Total
cost

----- \$
9,805 \$ 10,402 Gross

unrealized gains
----- 20,770

27,294 Gross
unrealized losses

----- (139) (77)
----- Total

fair value
----- \$

30,436 \$ 37,619
=====

===== Fair
value: American

Express Company
----- \$ 6,262 \$

8,329 The Coca-Cola
Company -----

9,032 12,188 The
Gillette Company

----- 2,992
3,468 Wells Fargo &

Company -----
2,724 3,067 Other

equity securities
----- 9,426

10,567 -----
----- Total

\$ 30,436 \$ 37,619
=====

=====

NOTE 6. DEFERRED INCOME TAX LIABILITIES The tax effects of significant items comprising Berkshire's net deferred tax liabilities as of March 31, 2001 and December 31, 2000 are as follows (in millions):

March 31, 2001	December 31, 2000
Deferred tax liabilities:	
Relating to unrealized appreciation of investments ..	\$ 7,450
Deferred charges reinsurance assumed	\$ 9,571
Investments	887
Other	916
918	717
9,686	11,645
Deferred tax assets: Unpaid losses and loss adjustment expenses	
Unearned premiums	(997) (1,061)
Other	(253)
(1,511)	(754)
(2,761)	(2,042)
Net deferred tax liability	
	\$ 6,925
9,603	

NOTE 7. COMMON STOCK The following table summarizes Berkshire's common stock activity during the first quarter of 2001.

Class A
Common
Stock Class B
Common
Stock
(1,650,000
shares
authorized)
(55,000,000
shares
authorized)
Issued and
Outstanding
Issued and
Outstanding --

Balance at
December 31,
2000
1,343,904
5,469,786
Conversions
of Class A
Common
Stock to Class
B Common
Stock and
other ..
(1,269)
58,287 -----

Balance at
March 31,
2001
.....
1,342,635
5,528,073
=====

7-9 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS
(CONTINUED) NOTE 7. COMMON STOCK (CONTINUED) Each share of Class A Common Stock is convertible, at the option of the holder,
into thirty shares of Class B Common Stock. Class B Common Stock is not convertible into Class A Common Stock. Class B Common Stock has
economic rights equal to one thirtieth (1/30) of the economic rights of Class A Common Stock. Accordingly, on an equivalent Class A Common Stock
basis, there are 1,526,904 shares outstanding at March 31, 2001 and 1,526,230 shares outstanding at December 31, 2000. Each Class A Common
share is entitled to one vote per share. Each Class B Common share possesses the voting rights of one two hundredth (1/200) of the voting rights of a
Class A share. Class A and Class B Common shares vote together as a single class. NOTE 8. COMPREHENSIVE INCOME Berkshire's
comprehensive income for the first quarter of 2001 and 2000 is shown in the table below (in millions). Other comprehensive income consists of
unrealized gains and losses on investments and foreign currency translation adjustments associated with foreign-based business operations.

2001	2000

Net earnings	

\$ 606	\$ 807

Other comprehensive income:	
Decrease in unrealized	
appreciation of investments	
.....	(6,048) (3,536)

Applicable income taxes and	
minority interests	
1,252	Other, principally
foreign currency translation	
losses ...	
(78)	(25)

Applicable income taxes and	
minority interests	
13	20

(3,961)	

(2,289)	

Comprehensive income	

\$(3,355)	\$(1,482)
=====	

NOTE 9. FINANCE AND FINANCIAL PRODUCTS BUSINESSES Assets and liabilities of Berkshire's finance and financial products businesses are summarized below (in millions):

March 31, December 31,
2001 2000 -----

--- ASSETS Cash and cash
equivalents
\$ 595 \$ 341 Investments in
securities with fixed maturities:
Held-to-maturity, at cost
..... 1,699 1,664
Trading at fair value
..... 17,586
5,244 Available-for-sale, at
fair value 735 880
Trading account assets
..... 5,915
5,429 Loans and other
receivables
1,839 1,186 Securities
purchased under agreements
to resell 586 680 Other

2,381 1,405 -----
\$31,336 \$16,829 =====

===== LIABILITIES
Securities sold under
agreements to repurchase
\$14,121 \$ 3,386 Securities
sold but not yet purchased
..... 1,053 715 Trading
account liabilities
..... 5,218 4,974
Notes payable and other
borrowings 2,872
2,116 Annuity reserves and
policyholder liabilities 875
868 Other

4,090 2,671 -----
\$28,229 \$14,730 =====

8 10 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS
(CONTINUED) NOTE 10. BUSINESS SEGMENT DATA A disaggregation of Berkshire's consolidated data for the first quarter of each of the two
most recent years is as follows. Amounts are in millions.

REVENUES ----- 2001
2000 -----

OPERATING

BUSINESSES: Insurance

group: Premiums earned:

GEICO

----- \$
1,462 \$ 1,308 General Re

1,998 1,680 Berkshire
Hathaway Reinsurance
Group 160 164

Berkshire Hathaway Direct
Insurance Group 106 68

Interest, dividend and other
investment income .. 691 654

----- Total

insurance group

----- 4,417

3,874 Shaw Industries

----- 967 --

-- Building products **

----- 466 --

Flight services

----- 647

508 Retail

437 393 Scott Fetzer
Companies

----- 246 263

Other

682 720 -----
7,862 5,758

RECONCILIATION OF

SEGMENTS TO

CONSOLIDATED

AMOUNT: Realized

investment gain

----- 242 736

Other revenues

----- 47 16

Purchase-accounting
adjustments (16)

(36) ----- \$ 8,135

\$ 6,474 -----

=====

OPERATING PROFIT BEFORE TAXES -----	
2001 2000 -----	
OPERATING BUSINESSES:	
Insurance group operating profit:	
Underwriting profit(loss): GEICO	
-----	\$
(21) \$ (86) General Re	

(126) (273) Berkshire Hathaway	
Reinsurance Group -----	
(78) 32 Berkshire Hathaway Direct	
Insurance Group -----	6 (1)
Interest, dividend and other investment	
income -----	686 651
----- Total insurance group operating	
profit -----	467 323 Shaw
Industries	
-----	51 --
Building products **	
-----	52 --
Flight services	
-----	49 58
Retail	

26 29 Scott Fetzer Companies	
-----	30 35
Other	

206 294 -----	881 739
RECONCILIATION OF SEGMENTS	
TO CONSOLIDATED AMOUNT:	
Realized investment gain	
-----	213 736
Interest expense *	
-----	(22) (24)
Corporate and other	
-----	43 12
Goodwill amortization and other	
purchase-accounting adjustments ..	
(158) (158) -----	\$ 957 \$
1,305 -----	

* Amounts of interest expense represent interest on borrowings under investment agreements and other debt exclusive of that of finance businesses and interest allocated to certain businesses. ** Building products businesses include Johns Manville, Benjamin Moore and Aeme Building Brands. See Note 2. 9-11 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) NOTE 11. COMMITMENTS On February 26, 2001, Berkshire and Leucadia National Corporation, through a jointly owned entity, entered into a commitment letter with FINOVA Group and its subsidiary FINOVA Capital Corporation to loan \$6 billion to FINOVA Capital on a senior secured basis. The loan commitment was made in connection with a proposed restructuring of all of FINOVA Capital's outstanding bank debt and publicly traded debt securities and is subject to bankruptcy court approval and various other conditions. The \$6 billion term loan will be made by Berkadia LLC, an entity formed for this purpose and owned jointly by BH Finance, an indirect wholly-owned subsidiary of Berkshire and a wholly-owned subsidiary of Leucadia. Berkadia has received a \$60 million commitment fee and, in addition to certain other fees, will receive an additional \$60 million fee upon funding of the loan. Berkadia's commitment for the loan has been guaranteed by Berkshire and Leucadia and expires on August 31, 2001, or earlier, if certain conditions are not satisfied. Berkadia expects to finance its funding commitment and Berkshire will provide Berkadia's lenders with a 90% primary guarantee of such financing, with Leucadia providing a 10% primary guarantee and Berkshire providing a secondary guarantee of Leucadia's guarantee. The term loan will be secured by all assets of FINOVA Capital and will bear interest at an annual rate equal to the greater of 9% or LIBOR plus 3%. In addition, an annual facility fee will be payable at the rate of 25 basis points on the outstanding principal amount. After payment of accrued interest on the term loan and operating and other corporate expenses, payment of accrued interest on the restructured FINOVA Group senior notes and quarterly repurchases of up to \$75 million, at a price not to exceed par plus accrued interest, of the restructured FINOVA Group senior notes (up to a maximum of \$1.5 billion), 100% of excess cash flow and net proceeds from asset sales will be used to make mandatory prepayments of principal on the term loan without premium. Any remaining principal and accrued and unpaid interest on the term loan will be due at maturity (five years from the closing). NOTE 12. INFORMATION ABOUT CERTAIN SUBSIDIARIES The accompanying Consolidated Financial

Statements include the accounts of OBH Inc. (formerly Berkshire Hathaway Inc.), which became a wholly-owned subsidiary of Berkshire upon completion of the General Re-merger. Condensed consolidated balance sheets of OBH Inc. are as follows (dollars in millions):

March 31, 2001	Dec. 31, 2000
---	---
ASSETS	---
Cash and cash equivalents	---
\$ 3,773	---
Investments, primarily equity securities	---
39,541	48,590
Assets of finance and financial products businesses	---
18,834	7,326
Goodwill of acquired businesses	---
3,801	3,819
Other assets	---

11,687	12,346
\$77,636	\$76,607
LIABILITIES AND SHAREHOLDER'S EQUITY	---
Losses and loss adjustment expenses	---
\$15,667	---
Unearned premiums, accounts payable and other liabilities	---
5,464	5,369
Income taxes, principally deferred	---
7,897	10,139
Borrowings under investment agreements and other debt	---
2,254	---
Liabilities of finance and financial products businesses	---
16,206	5,678
47,488	39,122
Total shareholder's equity	---
30,148	---
37,485	---
\$77,636	\$76,607

Net earnings of OBH Inc. for the first quarter of 2001 and 2000 are summarized below (in millions):

2001	2000
Revenues	---
\$4,215	\$4,259
Cost and expenses	---
3,445	3,061
Earnings before income taxes and minority interest	---
770	---
Income taxes and minority interest	---
268	432
Net earnings	---
\$ 502	\$ 766

10-12 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. NOTES TO INTERIM CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) NOTE 12. INFORMATION ABOUT CERTAIN SUBSIDIARIES (CONTINUED) The summarized financial data of the finance and financial products businesses (See Note 9) includes the activities conducted by the Scott Fetzer Financial Group and its subsidiaries ("SFFG"). Assets and liabilities of SFFG are summarized below (in millions):

March 31, 2001 Dec. 31, 2000 -----

----- ASSETS		
Cash and cash equivalents		
\$ 17 \$ 6		
Installment loans and other receivables*	182	189
----- \$199 \$195 -----		
LIABILITIES		
6-3/4% Notes, due 2001 and borrowings under investment agreements	\$136	\$136
Other		

27 25 -----	\$163	\$161

* Includes receivables from affiliates of \$40 million at March 31, 2001 and \$39 million at December 31, 2000. Net earnings of SFFG for the first quarter are summarized below (in millions):

2001 2000 ---

Revenues	
\$ 9 \$10	
Cost and expenses	5 6

Earnings before income taxes ...	4 4
Income taxes	2
1 -----	
Net earnings	\$
2 \$ 3 -----	
=====	

11-13 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS RESULTS OF OPERATIONS Net earnings for the first quarter of 2001 and 2000 are disaggregated in the table that follows. Amounts are after deducting minority interests and income taxes. Dollar amounts are in millions.

2001 2000 -----		
Insurance segments -- underwriting	\$(141)	\$(212)
Insurance segments -- investment income	475	452
Non-insurance businesses	255	264
Interest expense	(16)	
(14) Goodwill amortization and other purchase-accounting adjustments ...		
(150) (142) Other		

39 6 -----		
Earnings before realized investment gain	462	
354 Realized investment gain	144	453

Net earnings	\$	
606 \$ 807 -----		
=====		

INSURANCE SEGMENTS -- UNDERWRITING A summary follows of underwriting results from Berkshire's insurance segments for the first quarter of 2001 and 2000. Dollar amounts are in millions.

2001 2000 -----

Underwriting gain (loss)
attributable to: GEICO

\$(21) \$(86) General Re

(126) (273) Berkshire

Hathaway Reinsurance

Group (78) 32

Berkshire Hathaway

Direct Insurance Group

.. 6 (1) ----- Pre-

tax underwriting loss

..... (219)

(328) Income taxes and

minority interest

(78) (116) -----

Net underwriting loss

..... \$(141)

\$(212) =====

Berkshire engages in both primary insurance and reinsurance of property and casualty risks. Through General Re, Berkshire also reinsures life and health risks. In primary insurance activities, Berkshire subsidiaries assume defined portions of the risks of loss from persons or organizations that are directly subject to the risks. In reinsurance activities, Berkshire subsidiaries assume defined portions of similar or dissimilar risks that other insurers or reinsurers have subjected themselves to in their own insuring activities. Berkshire's principal insurance businesses are: (1) GEICO, the sixth largest auto insurer in the United States, (2) General Re, one of the four largest reinsurers in the world, (3) Berkshire Hathaway Reinsurance Group ("BHRG") and (4) Berkshire Hathaway Direct Insurance Group. GEICO CORPORATION GEICO Corporation through its affiliates ("GEICO") provides private passenger auto insurance to customers in 48 states and the District of Columbia. GEICO policies are marketed mainly through direct response methods, in which insureds apply directly to the company for insurance coverage over the telephone, through the mail or via the Internet. This is a significant element in GEICO's strategy to be a low cost insurer and, yet, provide high value to policyholders. GEICO's pre-tax underwriting results for the first quarter of 2001 and 2000 are summarized in the table below. Dollar amounts are in millions.

2001 2000 -

Amount %
Amount % -

Premiums
earned
..... \$
1,462 100.0
\$ 1,308
100.0 -----

Losses and
loss
expenses
..... 1,236
84.5 1,131
86.5

Underwriting
expenses
..... 247
16.9 263
20.1 -----

----- Total
losses and
expenses
1,483 101.4
1,394 106.6

Net
underwriting
loss \$
(21) \$ (86)

12 14 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) INSURANCE SEGMENTS --- UNDERWRITING (CONTINUED) GEICO CORPORATION (CONTINUED) Premiums earned in the first quarter of 2001 were \$1,462 million, an increase of 11.8% from \$1,308 million in 2000. The growth in premiums earned reflects a 3.2% increase in voluntary auto policies in force during the past year and increased rates. As noted in previous discussions, GEICO began implementing rate increases in many states and tightened underwriting standards in 2000 in response to higher than anticipated claim costs. While most of these underwriting actions have been completed, additional rate increases and initiatives will be taken, as considered necessary, to keep premium rates better aligned with costs. Generally, it takes six to twelve months for the full effect of a rate increase to be fully reflected in premiums earned. Policies in force over the last twelve months increased 5.1% in the preferred-risk auto market and decreased 3.7% in the standard and nonstandard auto lines. Voluntary auto new business sales in the first quarter of 2001 decreased 41.9% compared to 2000 due to decreased advertising and a lower closure ratio. Policies in force at March 31, 2001 were approximately the same as at December 31, 2000 and little, if any, growth of total voluntary policies in force in the near term is expected. Losses and loss adjustment expenses incurred increased 9.3% to \$1,236 million in the first quarter of 2001 from \$1,131 million in the first quarter of 2000. The loss ratio for property and casualty insurance, which measures the portion of premiums earned that is paid or reserved for losses and related claims handling expenses, was 84.5% in the first quarter of 2001 and 86.5% in 2000. The lower ratio reflects the effects of the rate increases implemented beginning in 2000 and lower catastrophe losses. Catastrophe losses were minimal in the first quarter of 2001, but added 1.3 points to the loss ratio in 2000. Underwriting expenses in the first quarter of 2001 declined from the first quarter of 2000. Policy acquisition expenses were substantially unchanged in the first quarter of 2001 in comparison to the first quarter of 2000. However, the unit cost of acquiring new business has continued to increase in 2001 reflecting a lower closure ratio of new policies written to policies quoted. Other underwriting expenses for the first quarter of 2001 declined reflecting lower employee deferred compensation costs and no employee profit sharing expense in the first quarter of 2001. GENERAL RE General Re and its affiliates conduct a global reinsurance business with operations in the United States and 129 other countries around the world. General Re's principal reinsurance operations are: (1) North American property/casualty, (2) International property/casualty, and (3) Global life/health. The International property/casualty operations are

conducted primarily through Germany-based Cologne Re and its subsidiaries. At March 31, 2001, General Re held an 88% economic ownership interest in Cologne Re. The reinsurance industry continues to contend with difficult underwriting conditions, although improvements are occurring in certain markets. General Re's consolidated results for the first quarter of 2001 improved considerably over the same period in 2000. The improvement in the North American property/casualty operations, is primarily attributable to premium rate increases, other underwriting initiatives and comparatively modest levels of large property losses. The International property/casualty operations benefited from approximately \$80 million in lower catastrophe and other large property losses as compared to the same period of 2000. Global life/health results for the first quarter of 2001 compared unfavorably against the reported results for first quarter 2000 primarily due to the U.S. Medicare supplement business and higher mortality experience. Absent large individual property or major catastrophe losses, General Re's underwriting results are expected to continue to improve throughout 2001. The underwriting results for each of General Re's business segments follow. Dollar amounts are in millions. North American property/casualty General Re's North American property/casualty pre-tax underwriting results for the first quarter of 2001 and 2000 are shown below. Dollar amounts are in millions.

Amount %	
Amount % -	
Premiums earned	
..... \$	
905 100.0	\$
669 100.0	-
Losses and loss expenses	
..... 688	
76.0 570	
85.2	
Underwriting expenses	
..... 265	
29.3 186	
27.8	-----
-- Total losses and expenses
953 105.3	
756 113.0	-
Net underwriting loss \$
(48) \$ (87)	

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International property/casualty General Re's International property/casualty pre-tax underwriting results for the first quarter of 2001 and 2000 are shown below. Dollar amounts are in millions.

2001 2000 -

Amount %
Amount % -

Premiums
earned
..... \$
588 100.0 \$
611 100.0 -

Losses and
loss
expenses
..... 443
75.4 562
92.0

Underwriting
expenses
..... 190
32.3 215
35.2 -----

-- Total
losses and
expenses
633 107.7
777 127.2 -

===== Net
underwriting
loss \$
(45) \$(166)
=====

The International property/casualty operations write quota-share and excess reinsurance on risks around the world. In recent years, the largest international markets have been in Germany and Western Europe. First quarter 2001 International property/casualty earned premiums of \$588 million declined \$23 million or 3.8% from the same period in 2000. Adjusting for the effect of foreign exchange, earned premiums increased 7.1% in local currencies during the first quarter of 2001. Most of this growth was due to increased volume and participation in DP Mann's Syndicate 435 at Lloyd's of London. Cologne Re's premiums, when adjusted for currency fluctuations, were substantially unchanged as the effect of premium rate increases and new business offset the effects of the under-performing business that was not renewed. Underwriting results for the International property/casualty segment for the first three months of 2001 while unsatisfactory, improved significantly over the same period in 2000. The loss ratio for the first three months of 2001 was 75.4%, compared to 92.0% reported for the first quarter of 2000. The decrease in the first quarter loss ratio was primarily attributable to significantly lower levels of catastrophe and other large losses as compared with the first quarter of 2000. Losses arising from catastrophic events and other large property losses added 1.2 points to the loss ratio for the first three months of 2001, compared to 14.7 points for the same period of 2000. In the first quarter of 2000, additional losses emerged from the late December 1999 European winter storms. Global life/health General Re's Global life/health pre-tax underwriting results for the first quarter of 2001 and 2000 are shown below. Dollar amounts are in millions.

2001 2000 -

Amount %
Amount % -

Premiums
earned
..... \$
505 100.0 \$
400 100.0 -

Losses and
loss
expenses
..... 426
84.4 320
80.0

Underwriting
expenses
..... 112
22.1 100
25.0 -----

--Total
losses and
expenses
538 106.5
420 105.0 -
=====

===== Net
underwriting
loss \$
(33) \$ (20)
=====

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margin. During the first quarter, the catastrophe reinsurance business generated an underwriting gain of \$51 million in 2001 and \$23 million in 2000. Underwriting results for 2001 reflect lower catastrophe losses and underwriting expenses. Although BHRG has incurred relatively low catastrophe losses in recent years, results of this business are still subject to considerable volatility, depending on the timing and magnitude of covered catastrophic events. Other non-catastrophe reinsurance business generated a first quarter underwriting loss of \$31 million in 2001 compared to an underwriting gain of \$50 million in 2000. In 2001, underwriting results include about \$18 million of unrealized foreign currency charges related to converting certain foreign currency denominated assets and liabilities into U.S. dollars for financial reporting purposes. The underwriting gain in the first quarter of 2000 was largely attributed to gains realized upon the commutation of certain contracts. BERKSHIRE HATHAWAY DIRECT INSURANCE Premiums earned by Berkshire's numerous other direct insurance businesses increased \$38 million (56%) over amounts earned in the first quarter of 2000. Essentially all of the increase in comparative first quarter premiums earned was attributed to the inclusion of U.S. Investment Corporation and its insurance affiliates ("USIC"), which was acquired by Berkshire in August 2000. Underwriting gains generated in 2001 by these businesses primarily related to small underwriting gains at USIC, National Indemnity and Kansas Bankers.

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2001	2000	-----	Net
			investment income before
			income taxes and minority
			interests ...
			\$686 \$651
			Income taxes and minority
			interests
			211 199 -----
			Net
			investment income

			\$475 \$452 -----

Pre-tax net investment income of Berkshire's insurance businesses for the first quarter of 2001 increased to \$686 million in 2001 from \$651 million in 2000. Invested assets of insurance subsidiaries declined by about \$9 billion during the first quarter of 2001 to about \$67.5 billion as of March 31, 2001. The decline was essentially attributed to the payment of cash dividends totaling \$4 billion to Berkshire during the first quarter as well as a decline in the market values of certain significant equity investments. Nevertheless, Berkshire's insurance businesses continue to maintain significant levels of investments that are derived from shareholder capital as well as large amounts of float. Float is an estimate of the net funds available for investment that are ultimately payable to policyholders. Total policyholder float was approximately \$29.2 billion at March 31, 2001 and \$27.9 billion at December 31, 2000. The increase in float during the first quarter of 2001 was primarily generated by General Re and BHRG.

NON-INSURANCE BUSINESS SEGMENTS Results of operations of Berkshire's diverse non-insurance business segments for the first quarter of 2001 and 2000 are shown in the following table. Dollar amounts are in millions.

2001	2000	-----	Amount
%	%	-----	%
			Revenues

			\$3,445 100.0 \$1,884 100.0
			Costs and expenses

			3,031
			88.0 1,468 77.9 -----
			Earnings before
			income taxes and minority
			interest
			414 12.0 416 22.1
			Applicable income taxes and
			minority interest
			159
			4.6 152 8.1 -----
			Net earnings

			\$
			255 7.4 \$ 264 14.0 -----

Berkshire's numerous and diverse non-insurance businesses grew significantly through the acquisition of several businesses in 2000 and 2001. As a result, there are two new significant non-insurance business segments beginning in the first quarter of 2001. One new business segment is Shaw Industries ("Shaw"), which was acquired by Berkshire on January 8, 2001. In addition, the building products business segment consists of three recently acquired businesses (Johns Manville, acquired February 27, 2001, Benjamin Moore, acquired in December 2000 and Acme Building Brands, acquired in August 2000). Berkshire also acquired Ben Bridge Jeweler in July 2000, which is included as part of Berkshire's retailing businesses. Other significant businesses acquired in 2000 were CORT Business Services (February 2000) and Justin Brands (August 2000). Additional information regarding each of these acquisitions is contained in Note 2 of the accompanying interim Consolidated Financial Statements. Revenues for the first quarter from these numerous and diverse businesses totaled \$3,445 million in 2001, an increase of \$1,561 million (82.9%) over the first quarter of 2000. The aforementioned new businesses accounted for all of the net increase in comparative first quarter revenues. In addition, first quarter 2001 revenues of the flight services businesses increased \$139 million (27.4%) over 2000, primarily attributed to increased product sales and increased flight

operations income. Offsetting the increase in flight services revenues was a decline in income from finance and financial product businesses, as well as comparative revenue declines in most of the other manufacturing and retail businesses. Aggregate pre-tax earnings of non-insurance operations in the first quarter of 2001 were \$414 million, essentially unchanged from the first quarter of 2000. Pre-tax earnings of Shaw and the building products businesses totaled \$103 million in the first quarter of 2001, which were more than offset by lower earnings from finance and financial products businesses. Finance and financial products businesses generated net pre-tax earnings in the first quarter of 2001 of \$171 million compared to \$282 million in the first quarter of 2000. Results for the first quarter of 2000 included unrealized gains on a large portfolio of investment securities classified as trading for financial reporting purposes. Accordingly, the unrealized gains were included in income. Due to the nature of securities markets and depending upon the size of proprietary investment strategies being employed, periodic earnings of the finance and financial products businesses can be volatile. 16-18 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED) NON-INSURANCE BUSINESS SEGMENTS (CONTINUED) Pre-tax earnings of the flight services businesses in the first quarter of 2001 declined by \$9 million from 2000. Operating results reflect higher personnel costs and other costs incurred to generate additional growth of these businesses. First quarter 2001 earnings from other non-insurance businesses, excluding newly-acquired businesses, generally declined from amounts earned in 2000. Berkshire believes that its retailing and manufacturing businesses, as a whole, were adversely affected in 2001 by the general slowing of the economy and higher energy costs in the U.S. GOODWILL AMORTIZATION AND OTHER PURCHASE-ACCOUNTING ADJUSTMENTS Goodwill amortization and other purchase-accounting adjustments reflect the after-tax effect on net earnings with respect to the amortization of goodwill of acquired businesses and the amortization of fair value adjustments to certain assets and liabilities which were recorded at the business acquisition dates. Other purchase-accounting adjustments consist primarily of the amortization of the excess of market value over historical cost of fixed maturity investments that existed as of the date of certain business acquisitions, primarily General Re. Such excess is included in Berkshire's cost of the investments and is being amortized over the remaining lives of the investments. The unamortized excess remaining in the cost of fixed maturity investments totaled \$652 million at March 31, 2001. REALIZED INVESTMENT GAIN/LOSS Realized investment gain/loss has been a recurring element in Berkshire's net earnings for many years. Such amounts -- recorded (1) when investments are sold; (2) other than temporarily impaired; and (3) in certain situations, as provided under GAAP, when investments are marked-to-market with a corresponding gain or loss included in earnings -- may fluctuate significantly from period to period, resulting in a meaningful effect on reported net earnings. The Consolidated Statements of Earnings include after-tax realized investment gains of \$144 million and \$453 million for the first quarter of 2001 and 2000, respectively. FINANCIAL CONDITION Berkshire's balance sheet continues to reflect significant liquidity and a strong capital base. Shareholders' equity at March 31, 2001, was \$58.4 billion. Consolidated cash and invested assets, excluding assets of finance and financial products businesses totaled approximately \$68.0 billion at March 31, 2001. Berkshire has deployed approximately \$3.8 billion in cash for business acquisitions in the first quarter of 2001. Cash utilized in these acquisitions was generated internally. The net amount of borrowings under investment agreements and other debt increased approximately \$1.4 billion during the first quarter of 2001. The increase was primarily due to the inclusion of debt of Shaw and Johns Manville assumed in connection with their acquisitions, partially offset by a decline in corporate debt. FORWARD-LOOKING STATEMENTS Investors are cautioned that certain statements contained in this document as well as some statements in periodic press releases and some oral statements of Berkshire officials during presentations about Berkshire, are "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Act"). Forward-looking statements include statements which are predictive in nature, which depend upon or refer to future events or conditions, which include words such as "expects", "anticipates", "intends", "plans", "believes", "estimates", or similar expressions. In addition, any statements concerning future financial performance (including future revenues, earnings or growth rates), ongoing business strategies or prospects, and possible future Berkshire actions, which may be provided by management are also forward-looking statements as defined by the Act. Forward-looking statements are based on current expectations and projections about future events and are subject to risks, uncertainties, and assumptions about Berkshire, economic and market factors and the industries in which Berkshire does business, among other things. These statements are not guaranties of future performance and Berkshire has no specific intention to update these statements. Actual events and results may differ materially from those expressed or forecasted in forward-looking statements due to a number of factors. The principal important risk factors that could cause Berkshire's actual performance and future events and actions to differ materially from such forward-looking statements, include, but are not limited to, changes in market prices of Berkshire's significant equity investees, the occurrence of one or more catastrophic events, such as an earthquake or hurricane that causes losses insured by Berkshire's insurance subsidiaries, changes in insurance laws or regulations, changes in Federal income tax laws, and changes in general economic and market factors that affect the prices of securities or the industries in which Berkshire and its affiliates do business, especially those affecting the property and casualty insurance industry. 17-19 Q/E 3/31/01 FORM 10-Q BERKSHIRE HATHAWAY INC. PART II OTHER INFORMATION ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K Report on Form 8-K Item 5. Other Events. Report filed on February 28, 2001, indicated that Berkshire, Leucadia National Corporation, and The FINOVA Group Inc. announced that Berkshire Hathaway and Leucadia National, through a jointly owned entity, had entered into a commitment letter with FINOVA Group and its subsidiary FINOVA Capital Corporation, to loan \$6 billion to FINOVA Capital on a senior secured basis, subject to bankruptcy court approval and various other conditions. SIGNATURE Pursuant to the requirement of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized. BERKSHIRE HATHAWAY INC. (Registrant) Date May 14, 2001 /s/ Mare D. Hamburg -----

-(Signature) Mare D. Hamburg, Vice President and Principal Financial Officer 18