10-Q 1 ar3q01d.txt AMR CORPORATION 10-Q 1 UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q [X]Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Quarterly Period Ended September 30, 2001. [ ]Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the Transition Period From to . Commission file number 1-8400. AMR Corporation (Exact name of registrant as specified in its charter) Delaware 75-1825172 (State or other (I.R.S. Employer jurisdiction Identification No.) of incorporation or organization) 4333 Amon Carter Blvd. Fort Worth, Texas 76155 (Address of principal (Zip Code) executive offices) Registrant's telephone number, including area code (817) 963-1234 Not Applicable (Former name, former address and former fiscal year, if changed since last report) Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No. Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date. Common Stock, \$1 par value - 154,481,598 as of October 19, 2001. 2 INDEX AMR CORPORATION PART I: FINANCIAL INFORMATION Item 1. Financial Statements Consolidated Statements of Operations -- Three and nine months ended September 30, 2001 and 2000 Condensed Consolidated Balance Sheets - September 30, 2001 and December 31, 2000 Condensed Consolidated Statements of Cash Flows -- Nine months ended September 30, 2001 and 2000 Notes to Condensed Consolidated Financial Statements - September 30, 2001 Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations Item 3. Quantitative and Qualitative Disclosures about Market Risk PART II: OTHER INFORMATION Item 1. Legal Proceedings Item 6. Exhibits and Reports on Form 8-K SIGNATURE 3 PART I: FINANCIAL INFORMATION Item 1. Financial Statements AMR CORPORATION CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited) (In millions, except per share amounts)

Three Months

Ended Nine

Months

Ended

September

30,

September

30, 2001

2000 2001

2000 Revenues

Passenger -

American

Airlines

\$3,440

\$4,390

\$11,349

<del>\$12,355 -</del>

TWA-LLC

591 - 1,262 -

- American

Eagle 338

Lagic 550

<del>390-1,101</del>

1,096 Cargo

<del>158 183 524</del>

530 Other

revenues 289

<del>293 923 863</del>

**Total** 

operating

revenues

4,816 5,256

<del>15,159</del>

14,844

Expenses

Wages,

salaries and

**benefits** 

2,133 1,721

6,005 5,012 Aircraft fuel

<del>776 648</del>

2,325 1,768

**Depreciation** 

and amortization 368 307 1,033 889 Maintenance, materials and repairs 332 <del>278 910 821</del> Other rentals and landing fees 323-250 900 743 Commissions to agents 207 266 691 796 Food service 209 204 611 587-Aircraft rentals 230 151 604 455 Other operating expenses 973 859 2,894 2,472 Special charges 632 -1,317 - U.S. Government grant (809) -(809) - Total operating expenses 5,374 4,684 16,481 13,543 **Operating Income** (Loss) (558) 572 (1,322) 1.301 Other **Income** (Expense) Interest income 16 42 <del>80 108</del> Interest expense (122) (119) (373) (353) **Interest** capitalized 37 <del>36 116 110</del> **Miscellaneous** - net (9) (6) 13-38 (78) (47) (164) (97) Income (Loss) From Continuing **Operations** Before

```
Income Taxes
    and
Extraordinary
 Loss (636)
525 (1,486)
1,204 Income
tax provision
  (benefit)
 (222) 203
 (522)472
  <del>Income</del>
(Loss) From
 Continuing
 Operations
   Before
Extraordinary
 Loss (414)
 322 (964)
732 Income
   From
Discontinued
Operations,
   net of
 applicable
income taxes
and minority
interest - - -
 43 Income
(Loss) Before
Extraordinary
 Loss (414)
 322 (964)
    775
Extraordinary
Loss, net of
 applicable
income taxes
 -(9)-(9)
Net Earnings
(Loss) $(414)
$ 313 $(964)
   $ 766
Continued on next page. -1- 4 AMR CORPORATION CONSOLIDATED STATEMENTS OF OPERATIONS (CONTINUED) (Unaudited) (In
millions, except per share amounts)
   Three
  Months
Ended Nine
  Months
   Ended
 September
    30,
 September
 30, 2001
 2000 2001
   2000
  Earnings
   (Loss)
Applicable to
  Common
  Shares
$(414) $ 313
```

```
$(964) $ 766
  Earnings
 (Loss) Per
Share Basic
  Income
(Loss) from
 Continuing
 Operations
 $(2.68)$
2.14 $(6.26)
   $4.89
Discontinued
Operations -
  -- 0.30
Extraordinary
Loss - (0.06)
- (0.06) Net
  Earnings
   (Loss)
 $(2.68) $
2.08 $(6.26)
   $ 5.13
  Diluted
  Income
(Loss) from
 Continuing
Operations
 $(2.68)$
1.96 $(6.26)
   $4.55
Discontinued
Operations -
  --0.27
Extraordinary
Loss - (0.05)
-(0.05) Net
  Earnings
   (Loss)
 $(2.68)$
1.91 $(6.26)
   $4.77
 Number of
Shares Used
     <del>in</del>
Computation
 Basic 154
150 154 149
Diluted 154
The accompanying notes are an integral part of these financial statements. -2- 5 AMR CORPORATION CONDENSED CONSOLIDATED
BALANCE SHEETS (Unaudited) (In millions)
September 30,
December 31,
 2001 2000
Assets Current
Assets Cash $
   69 $ 89
 Short-term
 investments
2,271 2,144
Receivables,
```

net 1,829 1,303 Inventories, net 871 757 Deferred income taxes 693 695 Other current assets 348 191 Total current assets 6,081 5,179 Equipment and Property Flight equipment, net 14.601 13,721 Other equipment and property, net 1,967 1,671 **Purchase** deposits for flight equipment 1,537-1,700 <del>18,105</del> 17,092 Equipment and **Property Under Capital Leases Flight** equipment, net 1,653 1,448 Other equipment and property, net 96 96 1,749 1,544 Route acquisition costs and airport operating and gate lease rights, net 1,350 1,143 Other assets, net 4,555 1,255 \$ 31,840 \$ 26,213 Liabilities and Stockholders' **Equity Current Liabilities** Accounts payable \$ 1,613 \$ 1,267 Accrued liabilities 2,619 2,231 Air traffic liability

```
3,095 2,696
   Current
 maturities of
long-term debt
  509-569
   Current
  obligations
under capital
 leases 267
  227 Total
   current
liabilities 8,103
6,990 Long-
term debt, less
   current
  maturities
6,491 4,151
 Obligations
under capital
 <del>leases, less</del>
   current
  obligations
 1,607 1,323
Postretirement
benefits 2,417
    1,706
  Deferred
income taxes
2.168 2.385
    Other
  liabilities,
deferred gains
and deferred
eredits 4,823
    2,482
Stockholders'
   Equity
  Common
stock 182 182
  Additional
paid-in capital
2,810-2,911
Treasury stock
   (1,719)
   (1,865)
Accumulated
    other
comprehensive
 income (28)
(2) Retained
earnings 4,986
5,950 6,231
   7,176$
  31,840 $
   26,213
The accompanying notes are an integral part of these financial statements. -3- 6 AMR CORPORATION CONDENSED CONSOLIDATED
STATEMENTS OF CASH FLOWS (Unaudited) (In millions)
Nine Months
   Ended
 September
  30, 2001
```

2000 Net Cash Provided by **Operating Activities** <del>\$1,306 \$</del> 2.732 Cash Flow from **Investing** Activities: **Capital** expenditures, including purchase deposits for flight equipment (3,059)(2,792)**Acquisition** of Trans World Airlines, Inc. <del>(742) - Net</del> <del>increase in</del> short-term investments (127) (457) **Proceeds** from Sale of equipment and property 326 239 Sale <del>of other</del> investments <del>26 94</del> **Dividend** from Sabre **Holdings** Corporation -559 Other investments and miscellaneous 18 (41) Net cash used for investing activities (3,558) (2,398) Cash Flow from **Financing** Activities: Payments on long-term debt and capital lease **obligations** (716) (628) **Proceeds** 

from:

Issuance of long-term debt 2,770 351 Saleleaseback transactions 141 -Exercise of stock options 37-29 Net cash provided by (used for) **financing** activities 2,232 (248) Net increase (decrease) in cash (20) 86 Cash at beginning of period 89 85 Cash at end of period \$ 69 \$ 171 **Activities** Not Affecting Cash: Distribution of Sabre **Holdings** Corporation shares to **AMR** shareholders <del>\$ - \$ 581</del>

The accompanying notes are an integral part of these financial statements. -4- 7 AMR CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 1. The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, these financial statements contain all known adjustments, consisting of normal recurring accruals, the impact of the September 11, 2001 terrorist attacks referred to below, and asset impairment and other charges necessary to present fairly the financial position, results of operations and cash flows for the periods indicated. The results of operations and cash flows for Sabre Holdings Corporation (Sabre) have been reflected as discontinued operations in the consolidated financial statements for the nine months ended September 30, 2000. Results of operations for the periods presented herein are not indicative of results of operations for the entire year (see discussion of the impact of the September 11, 2001 terrorist attacks in footnote 2 below). For further information, refer to the consolidated financial statements and footnotes thereto included in the AMR Corporation (AMR or the Company) Annual Report on Form 10-K for the year ended December 31, 2000. Certain amounts have been reclassified to conform with the 2001 presentation. In this report, a reference to "American" or "American Airlines" is to American Airlines, Inc. (a wholly-owned subsidiary of AMR). Among the effects experienced by the Company from the September 11, 2001 terrorist attacks have been significant flight disruption costs caused by the Federal Aviation Administration's (FAA) imposed grounding of the U.S. airline industry's fleet, significantly increased security and other costs, significantly higher ticket refunds, significantly reduced load factors, and significantly reduced yields. Further terrorist attacks using commercial aircraft in flight could result in another grounding of the Company's fleet, and would likely result in additional reductions in load factor and yields, along with increased ticket refund, security and other costs. In addition, terrorist attacks not involving commercial aircraft, or the general increase in hostilities relating to reprisals against terrorist organizations or otherwise, could result in decreased load factors and yields for airlines, including the Company, and increased costs. The Company will continue to evaluate whether any additional provisions and/or revisions to the charges recorded as of September 30, 2001 (see footnote 2 below) are required during the fourth quarter of 2001. However, the impact of the September 11, 2001 terrorist attacks on the Company's financial condition and the sufficiency of its financial resources to absorb that impact will depend on a number of factors. For a discussion of these factors, see Management Discussion and Analysis of Financial Condition and Results of Operations - Liquidity and Capital Resources. 2.On September 11, 2001, two American Airlines aircraft were hijacked and destroyed in terrorist attacks on The World Trade Center in New York City and the Pentagon in northern Virginia. On the same day, two United Air Lines aircraft were also hijacked and used in terrorist attacks. In addition to the loss of all passengers and crew on board the

aircraft, these attacks resulted in untold deaths and injuries to persons on the ground and massive property damage. In response to those terrorist attacks, the FAA issued a federal ground stop order on September 11, 2001, prohibiting all flights to, from, and within the United States. Airports did not reopen until September 13, 2001 (except for Washington Reagan National Airport, which was partially reopened on October 4, 2001). The Company was able to operate only a portion of its scheduled flights for several days thereafter. When flights were permitted to resume, passenger traffic and yields on the Company's flights were significantly lower than prior to the attacks. As a result, the Company announced that it would reduce its operating schedule to approximately 80 percent of the schedule it flew prior to September 11, 2001. In addition, the Company also announced that, as a result of its schedule reduction and the sharp fall off in passenger traffic, it would eliminate at least 20,000 jobs. The Company's future schedule will vary as the Company reacts to continuing changes in demand and yields, as well as normal factors such as seasonality and fleet composition. -5-8 AMR CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) (Unaudited) On September 22, 2001, President Bush signed into law the Air Transportation Safety and System Stabilization Act (the Act), which for all U.S. airlines and air cargo carriers (collectively, air carriers), provides for, among other things: (i) \$5 billion in compensation for direct losses (including lost revenues) incurred as a result of the federal ground stop order and for incremental losses incurred through December 31, 2001 as a direct result of the attacks; (ii) subject to certain conditions, the availability of up to \$10 billion in federal government guarantees of certain loans made to air carriers for which credit is not reasonably available as determined by a newly established Air Transportation Stabilization Board; (iii) the authority of the Secretary of Transportation to reimburse air carriers (which authority expires 180 days after the enactment of the Act) for the increase in the cost of insurance, for coverage ending before October 1, 2002, over the premium in effect for the period September 4, 2001 to September 10, 2001; (iv) at the discretion of the Secretary of Transportation, a \$100 million limit on the liability of any air carrier to third parties with respect to acts of terrorism committed on or to such air carrier during the 180-day period following the enactment of the Act; (v) the extension of the due date for the payment by air carriers of certain excise taxes; and (vi) compensation to individual claimants who were physically injured or killed as a result of the terrorist attacks of September 11, 2001. In addition, the Act provides that, notwithstanding any other provision of law, liability for all claims, whether compensatory or punitive, arising from the terrorist-related events of September 11, 2001 against any air carrier shall not exceed the liability coverage maintained by the air carrier. The Company estimates that its liability from claims arising from the events of September 11, 2001 is approximately \$2.3 billion, after considering the liability protections provided for by the Act. The Company expects to recover the \$2.3 billion from its insurance carriers as claims are settled. The insurance receivable and liability are classified as Other assets, net and Other liabilities, deferred gains and deferred credits on the accompanying condensed consolidated balance sheets, respectively. The Company may revise these estimates as additional information becomes available concerning the expected claims. As a result of the September 11, 2001 events, aviation insurers have significantly reduced the maximum amount of insurance coverage available to commercial air carriers for liability to persons other than employees or passengers for claims resulting from acts of terrorism, war or similar events (war-risk coverage). At the same time, they significantly increased the premiums for such coverage as well as for aviation insurance in general. As detailed above, the Act mitigated the immediate effects of changes in the aviation insurance market. In addition, and pursuant to the Act, the Government has issued war risk coverage to U.S. air carriers for renewable 30-day periods. Under the Act, each air carrier is entitled to receive the lesser of (i) its direct and incremental losses for the period September 11, 2001 to December 31, 2001 or (ii) its available seat mile allocation of the \$5 billion compensation available under the Act. AMR has received a total of \$452 million from the U.S. Government under the Act. The Company expects to receive additional payments in the fourth quarter of 2001 aggregating approximately \$452 million. As of September 30, 2001, the Company recognized approximately \$809 million as compensation under the Act, which is included in U.S. Government grant on the accompanying consolidated statements of operations, and is based upon direct and incremental losses for the period September 11, 2001 through September 30, 2001, including special charges and lost revenue. Special charges for the three months ended September 30, 2001 includes the following (in millions): Provision for aircraft impairments and groundings \$ 496 Facility exit costs 61 Employee charges 55 Other 20 \$ 632 -6- 9 AMR CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) (Unaudited) Provision for aircraft impairments and groundings Following the events of September 11, 2001 and decisions by other carriers to ground their Fokker 100 fleets, the Company determined that the estimated fair market value of its Fokker 100, Saab 340 and ATR 42 aircraft had further declined in value, on an other than temporary basis, as compared to the estimated fair market values used to write-down the carrying value of these aircraft during the second quarter of 2001 (see discussion below). Therefore, during the third quarter of 2001, the Company recorded an additional charge of approximately \$423 million reflecting the diminution in the estimated fair market value of these aircraft and related rotables. Earlier this year, the Company determined that the estimated future undiscounted cash flows expected to be generated by its Fokker 100, Saab 340 and ATR 42 aircraft fleets would be less than their carrying amount and therefore, these aircraft were impaired under Statement of Financial Accounting Standards No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed Of" (SFAS 121). As a result, during the second quarter of 2001, the Company recorded an asset impairment charge of approximately \$685 million relating to the write-down of the carrying value of 71 Fokker 100 aircraft, 74 Saab 340 aircraft and 20 ATR 42 aircraft and related rotables to their estimated fair market values. Management estimated or determined the undiscounted future cash flows utilizing models used by the Company in making fleet and scheduling decisions. In determining the fair market value of these aircraft, the Company considered outside third party appraisals and recent transactions involving sales of similar aircraft. As a result of the writedown of these aircraft to fair market value, as well as the acceleration of the retirement dates and changes in salvage values, depreciation and amortization expense will decrease by approximately \$55 million on an annualized basis. The Company also announced it would accelerate the retirement of its remaining 50 owned Boeing 727-200 aircraft (previously scheduled to be retired by January 2003) to early 2002, ground all McDonnell Douglas DC-9 (DC9) aircraft by the end of October 2001, and immediately ground eight McDonnell Douglas MD- 80 (MD80) aircraft. In conjunction therewith, the Company recorded a charge of approximately \$73 million related primarily to future lease commitments on the DC9 and MD80 operating leased aircraft past the dates they will be removed from service, lease return and storage costs, and the write-down of one owned MD80 aircraft to its estimated fair market value. Cash outlays are estimated to be approximately \$64 million and will occur over the remaining lease terms, which extend through 2010. The Company will continue to evaluate its current operating schedule to determine if additional revisions to its fleet plan are warranted, which will be primarily dependent on passenger demand and yield in the upcoming months. In addition, the events of September 11, 2001 and the resulting significant decline in passenger traffic and yields require the Company to assess its long-lived assets for impairment, including aircraft fleets, route acquisition costs, airport operating and gate lease rights, and goodwill. However, the Company is currently not able to make a reasonable estimate of future cash flows derived from these long-

lived assets for the purposes of assessing whether such assets are impaired because of the lack of predictability of future traffic, business mix and yields. The Company will perform impairment reviews once this information becomes more predictable and future operating cash flows therefore become reasonably estimable. This may occur in the fourth quarter of 2001 or during 2002. The size of any resulting charge is not presently known, but could be significant. -7- 10 AMR CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) (Unaudited) Facility exit costs Also in response to the September 11, 2001 terrorist attacks, the Company announced that it would discontinue service at Dallas Love Field and discontinue or reduce service on several of its international routes. In addition, the Company announced it would close six Admiral's Clubs, five airport Platinum Service Centers and approximately 105 off-airport Travel Centers in 37 cities, all effective September 28, 2001. As a result of these announcements, the Company recorded a \$61 million charge related to the write-off of leasehold improvements, fixed assets and future lease commitments. Cash outlays are estimated to be approximately \$19 million and will occur over the remaining lease terms, which extend through 2017. Employee charges On September 19, 2001, the Company announced that it would be forced to reduce its workforce by at least 20,000 jobs across all work groups (pilots, flight attendants, mechanics, fleet service clerks, agents, management and support staff personnel). The reduction in workforce, which the Company expects to accomplish through various measures, including leave of absences, job sharing, elimination of open positions, furloughs in accordance with collective bargaining agreements, and permanent layoffs, resulted from the September 11, 2001 terrorist attacks and the Company's subsequent reduction of its operating schedule by approximately 20 percent due to a sharp reduction in passenger traffic. The Company recorded an employee charge of approximately \$55 million for termination benefits provided to the employees impacted. Cash outlays for the employee charges are expected to occur substantially during the remainder of 2001 and will approximate the amount of the charge recorded. 3. Accumulated depreciation of owned equipment and property at September 30, 2001 and December 31, 2000, was \$8.9 billion and \$8.3 billion, respectively. Accumulated amortization of equipment and property under capital leases at September 30, 2001 and December 31, 2000, was \$1.2 billion. 4.As discussed in the notes to the consolidated financial statements included in the Company's Annual Report on Form 10-K for the year ended December 31, 2000, the Miami International Airport Authority is currently investigating and remediating various environmental conditions at the Miami International Airport (the Airport) and funding the remediation costs through various cost recovery methods. American and AMR Eagle have been named as potentially responsible parties (PRPs) and contributors to the contamination. During the second quarter of 2001, the Airport filed a lawsuit against 17 defendants, including American, in an attempt to recover its past and future cleanup costs (Miami-Dade County, Florida v. Advance Cargo Services, Inc., et al. in the Florida Circuit Court). In addition to the 17 defendants named in the lawsuit, 243 other agencies and companies were also named as PRPs and contributors to the contamination. American and AMR Eagle's portion of the cleanup costs cannot be reasonably estimated due to various factors, including the unknown extent of the remedial actions that may be required, the proportion of the cost that will ultimately be recovered from the responsible parties, and uncertainties regarding the environmental agencies that will ultimately supervise the remedial activities and the nature of that supervision. In addition, the Company is subject to environmental issues at various other airport and non-airport locations. Management believes, after considering a number of factors, that the ultimate disposition of these environmental issues is not expected to materially affect the Company's consolidated financial position, results of operations or cash flows. Amounts recorded for environmental issues are based on the Company's current assessments of the ultimate outcome and, accordingly, could increase or decrease as these assessments change. 5.As of September 30, 2001, the Company had commitments to acquire the following aircraft: 49 Boeing 737-800s, 15 Boeing 767-300ERs, 15 Boeing 757-200s, 10 Boeing 777-200ERs, 131 Embraer regional jets and 25 Bombardier CRJ-700s. Future payments for all aircraft, including the estimated amounts for price escalation, will approximate \$600 million during the remainder of 2001, \$1.2 billion in 2002, \$800 million in 2003 and an aggregate of approximately \$3.3 billion in 2004 and beyond. These cash flows reflect a tentative agreement the Company has with Boeing to defer 29 of its 45 2002 deliveries to 2004 and beyond. As the Company and Boeing are still negotiating the final terms of the tentative agreement, the above aircraft commitment and cash flow amounts could change. -8- 11 AMR CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) (Unaudited) 6.During the first nine months of 2001, American and AMR Eagle entered into various debt agreements secured by aircraft having a net book value of approximately \$1.7 billion. Effective interest rates on these agreements are fixed or variable (based on LIBOR plus a spread), ranging up to approximately 7.4 percent, and mature over various periods of time, ranging from 2013 to 2021. During the nine months ended September 30, 2001, the Company had borrowed approximately \$1.7 billion under these agreements. American has \$1 billion in credit facility agreements that expire December 15, 2005, subject to certain conditions. In September 2001, American borrowed approximately \$819 million under the credit facility agreements which bears interest at 3.94 percent. During the third quarter of 2001, American entered into an advance payment facility which expires in 2004. Interest is variable based upon one month LIBOR plus a spread. As of September 30, 2001, the Company had borrowed approximately \$200 million under this advance payment facility. These borrowings bear interest ranging from 3 to 4 percent. In April 2001, the Board of Directors of American approved the guarantee by American of AMR's existing debt obligations. As of September 30, 2001, American unconditionally guaranteed through the life of the related obligations approximately \$695 million of unsecured debt, approximately \$700 million of secured debt and approximately \$1.6 billion of special facility revenue bonds issued by municipalities. Subsequent to September 30, 2001 and through October 24, 2001, the Company had issued approximately \$1.3 billion of enhanced equipment trust certificates, with \$740 million received at closing and the remainder to be received as certain aircraft are delivered, with interest rates ranging from 6.978 to 8.608 percent and maturing in 2011. These borrowings are secured by aircraft. 7.On April 9, 2001, the Company purchased substantially all of the assets of Trans World Airlines, Inc. (TWA) for approximately \$742 million in cash (subject to certain working capital adjustments) and assumed certain liabilities, including TWA's postretirement benefit other than pension liability. The \$742 million includes the \$625 million purchase price paid to TWA and various other acquisition costs, primarily the purchase of aircraft security deposits and prepaid rent. TWA was the eighth largest U.S. carrier, with a primary domestic hub in St. Louis. The Company funded the acquisition of TWA's assets with its existing cash and short-term investments. The acquisition of TWA was accounted for under the purchase method of accounting and, accordingly, the operating results of TWA since the date of acquisition have been included in the accompanying consolidated financial statements for the three and nine-month periods ended September 30, 2001. The accompanying consolidated financial statements reflect the preliminary allocation of the purchase price, which was based on estimated fair values of the assets acquired and liabilities assumed, and is subject to adjustments when additional information concerning asset and liability valuations are finalized. The preliminary excess purchase price over the estimated fair values of the net assets acquired resulted in goodwill in excess of \$900 million, which is being amortized on a straight-line basis over 40 years, and brought the Company's total goodwill to approximately \$1.3 billion as of September 30, 2001. However, effective January 1, 2002, the

Company will discontinue the amortization of goodwill in accordance with Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets." -9- 12 AMR CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) (Unaudited) The following table provides unaudited pro forma consolidated results of operations, assuming the acquisition had occurred as of January 1, 2000 (in millions, except per share amounts):

Nine Months Ended September 30, 2001 2000 **Operating** revenues \$16,057 \$17,689 **Income** (loss) from continuing <del>operations</del> (951)809Net earnings (loss) (951)852**Earnings** (loss) per share diluted \$ (6.17)\$

5.31

The unaudited pro forma consolidated results of operations have been prepared for comparative purposes only. These amounts are not indicative of the combined results which would have occurred had the transaction actually been consummated on the date indicated above and are not indicative of the consolidated results of operations which may occur in the future. In addition, the Company acquired certain aircraft lease obligations, primarily operating lease agreements, in connection with the acquisition of TWA. The future minimum lease payments required under these operating leases are as follows (in millions): Year Ending December 31, 2002 \$ 373 2003 271 2004 200 2005 174 2006 and subsequent 1,229 \$2,247 -10- 13 AMR CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) (Unaudited) 8. The following table sets forth the computations of basic and diluted earnings (loss) per share (in millions, except per share data):

Three Months Ended Nine Months Ended September 30, September 30, 2001 2000 2001 2000 Numerator: **Income** (loss) from continuing <del>operations</del> **before** extraordinary loss -

numerator for basic and diluted earnings per share \$(414) \$ 322

\$(964) \$ <del>732</del> Denominator: **Denominator** for basic earnings (loss) per share weightedaverage shares 154 150 154 149 Effect of dilutive securities: **Employee** options and shares - 31 -26 Assumed treasury shares <del>purchased -</del> (17) - (14)**Dilutive** potential <del>shares - 14 -</del> 12 **Denominator** for diluted earnings (loss) per share adjusted weightedaverage shares 154 <del>164 154 161</del> **Basic** earnings (loss) per share from continuing operations <del>before</del> extraordinary loss \$(2.68) \$ 2.14 \$(6.26)\$ 4.89 Diluted earnings (loss) per share from continuing operations <del>before</del> extraordinary loss \$ (2.68)\$1.96\$ (6.26)\$ 4.55

added to the denominator because inclusion of such shares would be antidilutive. 9. For the three and nine months ended September 30, 2001, the Company recognized net gains of approximately \$15 million and \$52 million, respectively, as a component of fuel expense on the accompanying consolidated statements of operations related to its fuel hedging agreements. This compares to net gains recognized by the Company of approximately \$159 million and \$391 million, respectively, for the three and nine months ended September 30, 2000. (The amounts for 2001 and 2000 are not comparable in that the 2001 amounts reflect the January 1, 2001 adoption of Statement of Financial Accounting Standards No. 133 (SFAS 133); the 2000 amounts do not.) The fair value of the Company's fuel hedging agreements at September 30, 2001, representing the amount the Company would receive to terminate the agreements, totaled \$93 million. -11- 14 AMR CORPORATION NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) (Unaudited) 10. The Company includes unrealized gains and losses on available-for- sale securities, changes in minimum pension liabilities and changes in the fair value of certain derivative financial instruments which qualify for hedge accounting in comprehensive income (loss). For the three and nine months ended September 30, 2001, comprehensive loss was \$511 million and \$990 million, respectively. The difference between net loss and comprehensive loss for the three and nine months ended September 30, 2001 is due primarily to the cumulative effect of the adoption of SFAS 133 and the on-going fair value adjustments of derivative financial instruments under SFAS 133, net of the reclassification into earnings of the Company's derivative financial instruments. The difference between net income and comprehensive income for the three and nine months ended September 30, 2000 was not material. 11. During 1999, the Company entered into an agreement with priceline.com Incorporated (priceline) whereby ticket inventory provided by the Company may be sold through priceline's e-commerce system. In conjunction with this agreement, the Company received warrants to purchase approximately 5.5 million shares of priceline common stock. In the second quarter of 2000, the Company sold these warrants for proceeds of approximately \$94 million, and recorded a pre- tax gain of \$57 million, which is included in Miscellaneous - net on the consolidated statements of operations. 12. During the third quarter of 2000, AMR repurchased prior to scheduled maturity approximately \$167 million in face value of long- term debt. Cash from operations provided the funding for the repurchases. These transactions resulted in an extraordinary loss of \$14 million. 13. Effective after the close of business on March 15, 2000, AMR distributed 0.722652 shares of Sabre Class A common stock for each share of AMR stock owned by AMR's shareholders. The record date for the dividend of Sabre stock was the close of business on March 1, 2000. In addition, on February 18, 2000, Sabre paid a special one-time cash dividend of \$675 million to shareholders of record of Sabre common stock at the close of business on February 15, 2000. Based upon its approximate 83 percent interest in Sabre, AMR received approximately \$559 million of this dividend. The dividend of AMR's entire ownership interest in Sabre's common stock resulted in a reduction to AMR's retained earnings in March of 2000 equal to the carrying value of the Company's investment in Sabre on March 15, 2000, which approximated \$581 million. The results of operations for Sabre have been reflected in the consolidated statements of operations as discontinued operations. Other summarized financial information of discontinued operations for the nine months ended September 30, 2000 is as follows (in millions): Revenues \$ 542 Minority interest 10 Income taxes 36 Net income 43 - 12- 15 Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations RESULTS OF OPERATIONS For the Three Months Ended September 30, 2001 and 2000 Summary AMR's net loss for the three months ended September 30, 2001 was \$414 million, or \$2.68 loss per share, as compared to income before extraordinary loss of \$322 million, or \$1.96 per share diluted, for the same period in 2000. AMR's operating loss for the third quarter of 2001 was \$558 million, compared to operating income of \$572 million for the third quarter of 2000. On September 11, 2001, two of American's aircraft were hijacked and destroyed in terrorist attacks on The World Trade Center in New York City and the Pentagon in northern Virginia. On the same day, two United Air Lines aircraft were also hijacked and used in terrorist attacks. In response to the terrorist attacks, the Federal Aviation Administration (FAA) issued a federal ground stop order on September 11, 2001, prohibiting all flights to, from, and within the United States. Airports did not reopen until September 13, 2001 (except for Washington Reagan National Airport, which was partially reopened on October 4, 2001). The Company was able to operate only a portion of its scheduled flights for several days thereafter. When flights were permitted to resume, passenger traffic and yields on the Company's flights were significantly lower than prior to the attacks. As a result, the Company announced that it would reduce its operating schedule to approximately 80 percent of the schedule it flew prior to September 11, 2001. For additional information related to the September 11, 2001 events, see footnote 2 to the condensed consolidated financial statements. In addition, as discussed in footnote 7 to the condensed consolidated financial statements, on April 9, 2001, the Company purchased substantially all of the assets and assumed certain liabilities of Trans World Airlines, Inc. (TWA). Accordingly, the operating results of TWA have been included in the accompanying consolidated financial statements for the three-month period ended September 30, 2001. AMR's third quarter 2000 results from continuing operations include the effect of a labor disruption at one of the Company's major competitors which positively impacted the Company's net earnings by an estimated \$0.22 to \$0.28 per share diluted. The Company's revenues decreased \$440 million, or 8.4 percent, in the third quarter of 2001 versus the same period last year. Excluding TWA's revenues for the third quarter of 2001, the Company's revenues would have decreased by approximately \$1.1 billion versus the same period last year. During the third quarter of 2001, the Company's revenues, yield, revenue passenger miles and available seat miles were severely impacted by the September 11, 2001 terrorist attacks, a worsening of the U.S. economy that had already been dampening the demand for travel both domestically and internationally prior to the September 11, 2001 events, the reduced operating schedule, business travel restrictions imposed by numerous companies as a result of the September 11, 2001 attacks, and increased fare sale activity occurring subsequent to the September 11 attacks to encourage passengers to resume flying. The Company estimates the September 11, 2001 terrorist attacks to have negatively impacted the Company's revenues by approximately \$550 million to \$650 million for the three months ended September 30, 2001. American's passenger revenues decreased by 21.6 percent, or \$950 million. American's yield (the average amount one passenger pays to fly one mile) of 12.22 cents decreased by 12.1 percent compared to the same period in 2000. Domestic yields decreased 15.9 percent from the third quarter of 2000. International yields decreased 3.9 percent, primarily due to a decrease of 9.0 percent and 6.2 percent in European and Pacific yields, respectively, partially offset by an increase of approximately 1.6 percent in Latin American yields. American's traffic or revenue passenger miles (RPMs) decreased 10.8 percent to 28.2 billion miles for the quarter ended September 30, 2001. American's capacity or available seat miles (ASMs) of 38.9 billion miles decreased 6.0 percent compared to the third quarter of 2000. As a result, American's load factor dropped 4 points year-over-year. American's domestic traffic decreased 11.7 percent on a capacity decrease of 6.5 percent while international traffic decreased 9.1 percent on a capacity decrease of 5.1 percent. International activity included a 10.3 percent decrease in traffic to Latin America on a capacity decrease of 8.9 percent, a 9.4 percent decrease in traffic to Europe on a capacity decrease of 3.9 percent, and a 2.8 percent decrease in traffic to the Pacific on a capacity increase of 9.6 percent. TWA's passenger revenues were \$591 million for the third quarter of 2001. TWA's traffic

was 5.4 billion RPMs while capacity was 8 billion ASMs. -13- 16 RESULTS OF OPERATIONS (Continued) AMR Eagle's passenger revenues decreased 13.3 percent, or \$52 million. The decrease in passenger revenues resulted from a 10.0 percent decrease in passenger yield and a 3.6 percent decrease in traffic. Cargo revenues decreased \$25 million, or 13.7 percent, due primarily to the impact of the September 11, 2001 terrorist attacks and the softening of the U.S. economy. The Company's operating expenses increased 14.7 percent, or approximately \$690 million, and included approximately \$771 million related to TWA's operations for the third quarter 2001. In addition to the specific explanations provided below, the significant decline in passenger traffic resulting from the terrorist acts of September 11, 2001 caused a favorable impact on certain passenger-related operating expenses, including aircraft fuel, other rentals and landing fees, commissions to agents and food service. American's cost per ASM increased 7.6 percent to 11.21 cents, excluding the impact of the third quarter 2001 special charges and U.S. Government grant. The increase in American's cost per ASM was driven partially by a reduction in ASMs due to the Company's More Room Throughout Coach program. Adjusted for this program, American's cost per ASM grew approximately 5.8 percent, excluding the impact of the special charges and U.S. Government grant. Wages, salaries and benefits increased 23.9 percent, or \$412 million, and included approximately \$313 million related to the addition of TWA. The remaining increase of approximately \$99 million related primarily to an increase in the average number of equivalent employees and contractual wage rate and seniority increases that are built into the Company's labor contracts. During the third quarter of 2001, the Company recorded approximately \$100 million in additional wages, salaries and benefits related to the Company's new or tentative labor contracts. This was mostly offset by a \$98 million decrease in the provision for profit- sharing as compared to the corresponding period in the prior year. Aircraft fuel expense increased 19.8 percent, or \$128 million, and included approximately \$117 million related to the addition of TWA. The increase in aircraft fuel expense was due to a 5.3 percent increase in the Company's average price per gallon and a 12.2 percent increase in the Company's fuel consumption, including TWA. Depreciation and amortization expense increased 19.9 percent, or \$61 million, due primarily to the addition of new aircraft and an increase of approximately \$30 million related to TWA. Maintenance, materials and repairs increased 19.4 percent, or \$54 million, and included approximately \$38 million related to TWA. The remaining increase was due primarily to an increase in engine volumes at the Company's maintenance bases. Other rentals and landing fees increased \$73 million, or 29.2 percent, primarily due to the addition of TWA. Commissions to agents decreased 22.2 percent, or \$59 million, and included approximately \$17 million related to TWA. The decrease was due primarily to a decrease of 8.6 percent in combined passenger revenues and the continued benefit from commission structure changes implemented in 2000. Aircraft rentals increased \$79 million, or 52.3 percent, due primarily to the addition of TWA aircraft. Other operating expense increased 13.3 percent, or \$114 million, due primarily to the addition of TWA. Special charges result from the September 11, 2001 terrorist events and include approximately \$496 million related to aircraft impairments and groundings, \$61 million in facility exit costs, \$55 million in employee charges, and approximately \$20 million in other charges (see footnote 2 to the condensed consolidated financial statements for additional information relating to these charges). The Company will continue to evaluate whether any additional provisions and/or revisions to the charges recorded as of September 30, 2001 are required during the fourth quarter of 2001. U.S. Government grant represents the reimbursement for direct and incremental costs resulting from the terrorist attacks, including impairment charges and lost revenues, recognized by the Company in the third quarter of 2001 relating to the Air Transportation Safety and System Stabilization Act (see further discussion in footnote 2 to the condensed consolidated financial statements). Other income (expense), historically a net expense, increased \$31 million due primarily to a decrease in interest income from the Company's lower investment balances during 2001. -14- 17 RESULTS OF OPERATIONS (Continued)

OPERATING

STATISTICS

Three Months

Ended

September

30, 2001

2000

American

**Airlines** 

Revenue passenger

miles (millions)

28,158

31,584

Available seat

miles (millions)

<del>38,926</del>

41,418 Cargo

ton miles

( '11' ) 50

(millions) 501

<del>576</del>

Passenger

load factor

72.3% 76.3%

**Breakeven** 

load factor (\*)

87.1% 65.4%

Passenger

revenue vield

```
per passenger
 mile (cents)
 12.22 13.90
  Passenger
 revenue per
available seat
 mile (cents)
 8.84 10.60
   Cargo
revenue yield
 per ton mile
(cents) 28.85
    31.60
  Operating
expenses per
available seat
 mile (cents)
  (*) 11.21
 10.42 Fuel
 consumption
 (gallons, in
millions) 753
796 Fuel price
  <del>per gallon</del>
 (cents) 81.4
  77.3 Fuel
  price per
   gallon,
excluding fuel
 taxes (cents)
  76.0 71.7
  Operating
  aircraft at
 period-end
  717-720
   TWA
  Revenue
  passenger
miles (millions)
   5.385 -
Available seat
miles (millions)
   7,982 -
  Passenger
 load factor
  67.5%-
  Passenger
revenue yield
per passenger
 mile (cents)
   10.98 -
  Passenger
 revenue per
available seat
 mile (cents)
   7.41 -
  Operating
expenses per
available seat
 mile (cents)
 (*) 10.16 -
```

```
Operating
  aircraft at
 period-end
 <del>176 - AMR</del>
    Eagle
  Revenue
 passenger
miles (millions)
  962 998
Available seat
miles (millions)
1,664 1,631
 Passenger
 load factor
57.8% 61.2%
  Operating
  aircraft at
 period-end
  279 270
(*) Excludes the third quarter 2001 impact of the special charges and U.S. Government grant. -15- 18 RESULTS OF OPERATIONS (Continued)
Operating aircraft at September 30, 2001, included:
American
 Airlines
 Aircraft:
  TWA
 Aircraft:
 Airbus
 A300-
600R-35
 Boeing
717-200
27 Boeing
727-200
50 Boeing
757-200
27 Boeing
737-800
71 Boeing
767-300
Extended
 Range 9
 Boeing
757-200
   109
McDonnell
 Douglas
 MD-80
   <del>103</del>
 Boeing
767-200-8
McDonnell
 Douglas
DC-9-10
 Boeing
767-200
Extended
Range 21
Total 176
 Boeing
767-300
Extended
```

Range 49 Boeing 777-200 **Extended** Range 37 **AMR Eagle** Aircraft: Fokker 100.74 **ATR 42** <del>30</del> **McDonnell** <del>Douglas</del> MD-114 **Embraer** 135 40 **McDonnell Douglas** MD-80 259 **Embraer** 140 8 717 **Embraer** 145-56 Super **ATR 43** Saab 340 77 Saab 340B Plus 25 Total 279

Average aircraft age is 10.8 years for American's aircraft, 8.8 years for TWA aircraft, and 6.5 years for AMR Eagle aircraft. The Company has announced that it will remove from service its remaining Boeing 727-200 fleet by early 2002 and its remaining McDonnell Douglas DC-9 fleet by October 2001. -16- 19 RESULTS OF OPERATIONS (Continued) For the Nine Months Ended September 30, 2001 and 2000 Summary AMR's net loss for the nine months ended September 30, 2001 was \$964 million, or \$6.26 loss per share. This compares with income from continuing operations before extraordinary loss of \$732 million, or \$4.55 per share diluted, for the same period in 2000. AMR's operating loss for the nine months ended September 30, 2001 was \$1.3 billion, compared to operating income of \$1.3 billion for the same period in 2000. On September 11, 2001, two of American's aircraft were hijacked and destroyed in terrorist attacks on The World Trade Center in New York City and the Pentagon in northern Virginia. On the same day, two United Air Lines aircraft were also hijacked and used in terrorist attacks. In response to the terrorist attacks, the FAA issued a federal ground stop order on September 11, 2001, prohibiting all flights to, from, and within the United States. Airports did not reopen until September 13, 2001 (except for Washington Reagan National Airport, which was partially reopened on October 4, 2001). The Company was able to operate only a portion of its scheduled flights for several days thereafter. When flights were permitted to resume, passenger traffic and yields on the Company's flights were significantly lower than prior to the attacks. As a result, the Company announced that it would reduce its operating schedule to approximately 80 percent of the schedule it flew prior to September 11, 2001. On April 9, 2001, the Company purchased substantially all of the assets and assumed certain liabilities of TWA. Accordingly, the operating results of TWA since the date of acquisition have been included in the accompanying consolidated financial statements for the nine month period ended September 30, 2001. AMR's third quarter 2000 results from continuing operations include the effect of a labor disruption at one of the Company's major competitors which positively impacted the Company's net earnings by an estimated \$0.22 to \$0.28 per share diluted. The Company's revenues increased approximately \$315 million, or 2.1 percent, during the first nine months of 2001 versus the same period last year. However, excluding TWA's revenues for the period April 10, 2001 through September 30, 2001, the Company's revenues would have decreased approximately \$1.1 billion versus the same period last year. The Company's 2001 revenues, yield, revenue passenger miles and available seat miles were severely impacted by the September 11, 2001 terrorist attacks, the reduced operating schedule, a worsening of the U.S. economy that had already been dampening the demand for travel both domestically and internationally prior to the September 11, 2001 events, business travel restrictions imposed by numerous companies as a result of the September 11, 2001 attacks, and increased fare sale activity occurring subsequent to the September 11 attacks to encourage passengers to resume flying. The Company estimates the September 11, 2001 terrorist attacks to have negatively impacted the Company's revenues by approximately \$550 million to \$650 million. American's passenger revenues decreased by 8.1 percent, or \$1 billion. American's yield of 13.49 cents decreased by 2.7 percent compared to the same period in 2000. Domestic yields decreased 3.9 percent from the first nine months of 2000. International yields increased 0.2 percent, reflecting an increase of 4.1 percent in Latin American yields, mostly offset by a decrease of 7.0 percent and 2.6 percent in Pacific and European yields, respectively. American's traffic or RPMs decreased 5.5 percent to 84.1 billion miles for the nine months ended September 30, 2001. American's capacity or ASMs decreased 2.2 percent to 118.9 billion miles for the first nine months of 2001. American's domestic traffic decreased 6.8 percent on a capacity decrease of 2.4 percent while

international traffic decreased 2.9 percent on capacity decreases of 1.6 percent. International activity included a 6.7 percent increase in traffic to the Pacific on a capacity increase of 8.2 percent, a 4.0 percent decrease in traffic to Europe on a capacity increase of 0.3 percent, and a 3.9 percent decrease in traffic to Latin America on a capacity decrease of 5.2 percent. TWA's passenger revenues were approximately \$1.3 billion for the period April 10, 2001 through September 30, 2001. TWA's traffic was 11.1 billion RPMs while capacity was 16 billion ASMs. -17- 20 RESULTS OF OPERATIONS (Continued) The Company's operating expenses increased 21.7 percent, or approximately \$2.9 billion, and included approximately \$1.5 billion related to TWA's operations for the period April 10, 2001 through September 30, 2001. In addition to the specific explanations provided below, the significant decline in passenger traffic resulting from the terrorist acts of September 11, 2001 caused a favorable impact on certain passenger-related operating expenses, including aircraft fuel, other rentals and landing fees, commissions to agents and food service. American's cost per ASM increased 8.7 percent to 11.15 cents, excluding the impact of the second and third quarter 2001 special charges and U.S. Government grant. The increase in American's cost per ASM was driven partially by a reduction in ASMs due to the Company's More Room Throughout Coach program. Adjusted for this program, American's cost per ASM grew approximately 5 percent, excluding the impact of the special charges and U.S. Government grant. Wages, salaries and benefits increased 19.8 percent, or \$993 million, and included approximately \$600 million related to the addition of TWA. The remaining increase of approximately \$393 million related primarily to an increase in the average number of equivalent employees and contractual wage rate and seniority increases that are built into the Company's labor contracts. During the nine months ended September 30, 2001, the Company recorded approximately \$280 million in additional wages, salaries and benefits related to the Company's new or tentative labor contracts. This was mostly offset by a \$270 million decrease in the provision for profit-sharing as compared to the corresponding period in the prior year. Aircraft fuel expense increased 31.5 percent, or \$557 million, and included approximately \$237 million related to the addition of TWA. The increase in aircraft fuel expense was due to a 13.9 percent increase in the Company's average price per gallon and a 12 percent increase in the Company's fuel consumption, including TWA. Depreciation and amortization expense increased 16.2 percent, or \$144 million, due primarily to the addition of new aircraft and an increase of approximately \$55 million related to TWA. Maintenance, materials and repairs increased \$89 million, or 10.8 percent, and included approximately \$54 million related to TWA. The remaining increase was due primarily to an increase in engine volumes at the Company's maintenance bases. Other rentals and landing fees increased \$157 million, or 21.1 percent, and included approximately \$97 million related to the addition of TWA. The remaining increase of \$60 million is due primarily to higher facilities rent and landing fees across American's system. Commissions to agents decreased 13.2 percent, or \$105 million, and included approximately \$48 million related to TWA. Despite an increase of approximately 1.9 percent in combined passenger revenues, the Company benefited from commission structure changes implemented in 2000. Aircraft rentals increased \$149 million, or 32.7 percent, due primarily to the addition of TWA aircraft. Other operating expense increased 17.1 percent, or \$422 million, and included approximately \$264 million related to TWA. The remaining increase is due primarily to increases in outsourced services, data processing, TWA integration expenses, and travel and incidental costs. Special charges result from the September 11, 2001 terrorist events and the asset impairment charge recorded in the second quarter of 2001. The September 11, 2001 special charges include approximately \$496 million related to aircraft impairments and groundings, \$61 million in facility exit costs, \$55 million in employee charges, and approximately \$20 million in other charges. During the second quarter of 2001, the Company recorded an asset impairment charge of \$685 million relating to the writedown of the carrying value of the Company's Fokker 100, Saab 340 and ATR-42 aircraft and related rotables. The Company will continue to evaluate whether any additional provisions and/or revisions to the charges recorded as of September 30, 2001 are required during the fourth quarter of 2001 (see further discussion in footnote 2 to the condensed consolidated financial statements). U.S. Government grant represents the reimbursement for direct and incremental costs resulting from the terrorist attacks, including impairment charges and lost revenues, recognized by the Company in the third quarter of 2001 relating to the Air Transportation Safety and System Stabilization Act (see further discussion in footnote 2 to the condensed consolidated financial statements). Other income (expense), historically a net expense, increased \$67 million due primarily to a decrease of \$28 million in interest income resulting from lower investment balances throughout most of the year and a decrease of \$25 million in miscellaneous-net. The latter reflects the \$57 million gain in the second quarter of 2000 on the sale of the Company's warrants to purchase 5.5 million shares of priceline common stock versus a \$45 million gain during the second quarter of 2001 from the settlement of a legal matter related to the Company's 1999 labor disruption, offset by the writedown of certain investments held by the Company during 2001. -18- 21 RESULTS OF OPERATIONS (Continued)

OPERATING

STATISTICS

Nine Months

Ended

September

30, 2001

2000

**American** 

**Airlines** 

Revenue

passenger

miles (millions)

84,115

89,055

Available seat

miles (millions)

118,920

<del>121,533</del>

Cargo ton

miles (millions)

1,624 1,693 Passenger load factor 70.7% 73.3% **Breakeven** load factor (\*) 76.0% 64.9% Passenger revenue yield <del>per passenger</del> mile (cents) 13.49 13.87 Passenger revenue per available seat mile (cents) 9.54 10.17 Cargo revenue yield <del>per ton mile</del> (cents) 30.22 31.00 **Operating** expenses per available seat mile (cents) <del>(\*) 11.15</del> 10.26 Fuel consumption (gallons, in millions) 2,280 2,285 Fuel price per gallon (cents) 83.8 73.6 Fuel price per gallon, excluding fuel taxes (cents) <del>78.3 68.2</del> **Operating** aircraft at period-end 717-720 TWA Revenue passenger miles (millions) 11.067 -Available seat miles (millions) 16,010 -Passenger load factor 69.1%-Passenger revenue yield <del>per passenger</del> mile (cents) 11.41 -Passenger

revenue per available seat mile (cents)  $\frac{7.89}{}$ **Operating** expenses per available seat mile (cents) (\*)9.80-**Operating** aircraft at period-end 176 - AMR **Eagle** Revenue passenger miles (millions) 2.851 2.822 Available seat miles (millions) 4,931 4,691 Passenger load factor 57.8% 60.1% **Operating** aircraft at period-end 279 270

(\*) Excludes the second and third quarter 2001 impact of the special charges and U.S. Government grant. LIQUIDITY AND CAPITAL RESOURCES Net cash provided by operating activities in the nine month period ended September 30, 2001 was \$1.3 billion, a decrease of approximately \$1.4 billion over the same period in 2000, due primarily to a decrease in income from continuing operations from the corresponding period in the prior year. Capital expenditures for the first nine months of 2001 were \$3.1 billion, and included the acquisition of 20 Boeing 737-800s, 10 Boeing 777-200ERs, eight Boeing 757-200s, eight Embraer 140s, seven Embraer 135s, six Embraer 145 aircraft, and the purchase of 18 McDonnell Douglas MD-80 aircraft previously leased by TWA. These capital expenditures were financed primarily through secured mortgage and debt agreements. Four Boeing 737-800 aircraft were financed through sale-leaseback transactions. On April 9, 2001, the Company purchased substantially all of the assets and assumed certain liabilities of TWA for approximately \$742 million, which was funded from the Company's existing cash and short- term investments. The \$742 million includes the \$625 million purchase price paid to TWA and various other acquisition costs, primarily the purchase of aircraft security deposits and prepaid rent. Proceeds from the sale of equipment and property of \$326 million included the proceeds received upon the delivery of four McDonnell Douglas MD-11 aircraft to Federal Express. -19- 22 As of September 30, 2001, the Company had commitments to acquire the following aircraft: 49 Boeing 737-800s, 15 Boeing 767-300ERs, 15 Boeing 757-200s, 10 Boeing 777-200ERs, 131 Embraer regional jets and 25 Bombardier CRJ-700s. Future payments for all aircraft, including the estimated amounts for price escalation, will approximate \$600 million during the remainder of 2001, \$1.2 billion in 2002, \$800 million in 2003 and an aggregate of approximately \$3.3 billion in 2004 and beyond. These cash flows reflect a tentative agreement the Company has with Boeing to defer 29 of its 45 2002 deliveries to 2004 and beyond. As the Company and Boeing are still negotiating the final terms of the tentative agreement, the above aircraft commitment and cash flow amounts could change. The Company has available a variety of future financing sources, including, but not limited to: (i) the receipt of the remainder of the U.S. Government grant, which approximates \$452 million, (ii) additional secured aircraft debt agreements, including the issuance of approximately \$1.3 billion of enhanced equipment trust certificates, with \$740 million received at closing and the remainder to be received as aircraft are delivered, (iii) sale-leaseback transactions of owned property, including aircraft and real estate, (iv) securitization of future operating receipts, (v) unsecured borrowings, and (vi) federal loan guarantees as provided under the Act and other types of secured debt agreements. No assurance can be given that any of these financing sources will be available on terms acceptable to the Company. As of September 30, 2001, the Company is in compliance with the two financial covenants contained in the Company's credit facility agreements. However, it is likely that a significant loss in the fourth quarter of 2001 could cause the Company to violate one or both covenants, unless they are modified. American is currently pursuing such modifications to the agreements so that the Company will remain in compliance with the covenants. Absent such modification, the \$819 million currently outstanding under the credit facility agreements could become due and payable in late first quarter 2002. Subsequent to the September 11, 2001 events, Standard & Poor's downgraded the senior unsecured credit rating of American from BBB- to BB and Moody's downgraded the senior unsecured credit rating of American from Baa3 to Ba2. The long-term corporate credit ratings of American remain on Standard & Poor's CreditWatch with negative implications and Moody's has retained the credit ratings of American on review for possible downgrade. The impact of the terrorist attacks of September 11, 2001 and their aftermath on the Company and the sufficiency of its financial resources to absorb that impact will depend on a number of factors, including: (i) the magnitude and duration of the adverse impact of the terrorist attacks on the economy in general, and the airline industry in particular; (ii) the Company's ability to reduce its operating costs and conserve its financial resources, taking into account the increased costs it will incur as a consequence of the attacks, including those referred to below; (iii) the higher costs associated with new airline security directives and any other

increased regulation of air carriers; (iv) the significantly higher costs of aircraft insurance coverage for future claims caused by acts of war, terrorism, sabotage, hijacking and other similar perils, and the extent to which such insurance will continue to be available; (v) the Company's ability to raise additional financing; (vi) the price and availability of jet fuel, and the availability to the Company of fuel hedges in light of current industry conditions; (vii) the number of crew members who may be called for duty in the reserve forces of the armed services and the resulting impact on the Company's ability to operate as planned; (viii) any resulting declines in the values of the aircraft in the Company's fleet and any aircraft or other asset impairment charge, including routes, slots, gates and other intangibles; (ix) the extent of the benefits received by the Company under the Act, taking into account any challenges to and interpretations or amendments of the Act or regulations issued pursuant thereto; and (x) the Company's ability to retain its management and other employees in light of current industry conditions and their impact on compensation and morale. At this point, due in part to the lack of predictability of future traffic, business mix and yields, the Company is unable to fully estimate the impact on it of the events of September 11, 2001 and their consequences and the sufficiency of its financial resources to absorb that impact, including the mitigating effects of the Act and the Company's aggressive actions to reduce its costs. However, given the magnitude of these unprecedented events and the possible subsequent effects, the Company expects that the adverse impact to the Company's financial condition, its operations and its prospects will be material and could be highly material. -20- 23 FOURTH QUARTER OUTLOOK Capacity for American and TWA combined will be down about 20 percent from last year's levels. Eagle capacity will be down about 5 percent. Traffic for the fourth quarter is challenging to predict, if not impossible. As of October 22, 2001, advanced booking levels are down six points in November and down four points in December, compared to the same date and for the same periods last year. These numbers could increase however, as current trends show a higher than normal number of booked passengers not showing up for their flights. Yields may decline more steeply in the fourth quarter than in the third, owing to more - and deeper - fare sales and a weaker mix of business traffic. AMR unit costs are expected to come in about two percent higher than last year - at 11.8 cents - despite a 20 percent cut in capacity. This is due in large part to the numerous cost reduction initiatives the Company put in place in response to the September 11 terrorist attacks - cutting capacity and grounding aircraft, sharply reducing capital spending, closing facilities, trimming food service and reducing its workforce. In addition, the Company expects to see lower fuel prices. Somewhat offsetting these cost savings will be higher security costs, higher insurance premiums and greater interest expense. Notwithstanding the cost savings initiatives, the Company is not able in the short term to reduce its costs commensurate with its capacity (and revenue). As a result, the Company expects to incur a significant loss in the fourth quarter, as well as for the full year 2001. SPECIAL RISK FACTOR Negative Impact of Terrorist Attacks Among the effects experienced by the Company from the September 11, 2001 terrorist attacks have been significant flight disruption costs caused by the FAA's imposed grounding of the U.S. airline industry's fleet, significantly increased security and other costs, significantly higher ticket refunds, significantly reduced load factors, and significantly reduced yields. Further terrorist attacks using commercial aircraft in flight could result in another grounding of the Company's fleet, and would likely result in significant reductions in load factor and yields, along with increased ticket refund, security and other costs. In addition, terrorist attacks not involving commercial aircraft, or the general increase in hostilities relating to reprisals against terrorist organizations or otherwise, could result in decreased load factors and yields for airlines, including the Company, and could also result in increased costs. NEW ACCOUNTING PRONOUNCEMENTS In July 2001, the Financial Accounting Standards Board issued Statements of Financial Accounting Standards No. 141, "Business Combinations" (SFAS 141) and No. 142, "Goodwill and Other Intangible Assets" (SFAS 142). SFAS 141 prohibits the use of the pooling-of-interests method for business combinations initiated after June 30, 2001 and includes criteria for the recognition of intangible assets separately from goodwill. SFAS 142 includes the requirement to test goodwill and indefinite lived intangible assets for impairment rather than amortize them. The Company will adopt SFAS 142 in the first quarter of 2002, and currently estimates discontinuing the amortization of approximately \$62 million on an annualized basis. The Company is currently evaluating what additional impact these new accounting standards may have on the Company's financial position or results of operations. However, with the decline in the Company's market capitalization, in part due to the terrorist attacks on September 11, 2001 the adoption of SFAS 142 might result in the write- off or write-down of the Company's goodwill. -21- 24 FORWARD-LOOKING INFORMATION Statements in this report contain various forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which represent the Company's expectations or beliefs concerning future events. When used in this report, the words "expects," "plans," "anticipates," and similar expressions are intended to identify forward-looking statements. Forward looking statements include the Company's expectations concerning operations and financial conditions, overall economic conditions, plans and objectives for future operations, and the impact of the events of September 11, 2001 on American and the sufficiency of the Company's financial resources to absorb that impact. All forward-looking statements in this report are based upon information available to the Company on the date of this report. The Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise. Forward-looking statements are subject to a number of factors that could cause actual results to differ materially from our expectations. These factors include the adverse impact of the terrorist attacks on the economy in general, the likelihood of a further decline in air travel because of the attacks and as a result of a reduction in American's operations, higher costs associated with new security directives and potentially new regulatory initiatives, higher costs for insurance and the continued availability of such insurance, the number of crew members who may be called for duty in the armed services and the impact on American's ability to operate as planned. Additional information concerning these and other factors that could cause actual results to differ is contained in the Company's Securities and Exchange Commission filings, including but not limited to, the Form 10-K for the year ended December 31, 2000. Item 3. Quantitative and Qualitative Disclosures about Market Risk There have been no material changes in market risk from the information provided in Item 7A. Quantitative and Qualitative Disclosures About Market Risk of the Company's Annual Report on Form 10-K for the year ended December 31, 2000, except as discussed below. Based on projected fuel usage for the next twelve months, including the Company's estimated fuel consumption for TWA, a hypothetical 10 percent increase in the September 30, 2001 cost per gallon of fuel would result in an increase in the Company's aircraft fuel expense of approximately \$170 million for the next twelve months, net of fuel hedge instruments outstanding at September 30, 2001. The change in market risk from December 31, 2000 is due primarily to the additional fuel consumption of TWA, partially offset by a decrease in fuel prices. As of September 30, 2001, the Company, including the estimated fuel consumption of TWA, has hedged approximately 58 percent of its remaining 2001 fuel requirements, 38 percent of its 2002 fuel requirements, and 20 percent of its 2003 fuel requirements. -22- 25 PART II: OTHER INFORMATION Item 1. Legal Proceedings On July 26, 1999, a class action lawsuit was filed, and in November 1999 an amended complaint was filed, against AMR Corporation, American Airlines, Inc., AMR Eagle Holding Corporation, Airlines Reporting Corporation, and the Sabre Group Holdings, Inc. in the United States

District Court for the Central District of California, Western Division (Westways World Travel, Inc. v. AMR Corp., et al.). The lawsuit alleges that requiring travel agencies to pay debit memos to American for violations of American's fare rules (by customers of the agencies) (1) breaches the Agent Reporting Agreement between American and American Eagle and plaintiffs, (2) constitutes unjust enrichment, and (3) violates the Racketeer Influenced and Corrupt Organizations Act of 1970 (RICO). The as yet uncertified class includes all travel agencies who have been or will be required to pay moneys to American for debit memos for fare rules violations from July 26, 1995 to the present. Plaintiffs seek to enjoin American from enforcing the pricing rules in question and to recover the amounts paid for debit memos, plus treble damages, attorneys' fees, and costs. American intends to vigorously defend the lawsuit. Although the Company believes that the litigation is without merit, adverse court decisions could impose restrictions on American's ability to respond to competitors, and American's business may be adversely impacted. On May 13, 1999, the United States (through the Antitrust Division of the Department of Justice) sued AMR Corporation, American Airlines, Inc., and AMR Eagle Holding Corporation in federal court in Wichita, Kansas. The lawsuit alleges that American unlawfully monopolized or attempted to monopolize airline passenger service to and from Dallas/Fort Worth International Airport (DFW) by increasing service when new competitors began flying to DFW, and by matching these new competitors' fares. The Department of Justice seeks to enjoin American from engaging in the alleged improper conduct and to impose restraints on American to remedy the alleged effects of its past conduct. On April 27, 2001, the U.S. District Court for the District of Kansas granted American's motion for summary judgment. On June 26, 2001, the U.S. Department of Justice appealed the granting of American's motion for summary judgment. Following the events of September 11, 2001, AMR requested, and the 10th Circuit Court of Appeals agreed, to defer the filing of all briefs until 2002. No date has been set for oral argument. American intends to defend the lawsuit vigorously. Between May 14, 1999 and June 7, 1999, seven class action lawsuits were filed against AMR Corporation, American Airlines, Inc., and AMR Eagle Holding Corporation in the United States District Court in Wichita, Kansas seeking treble damages under federal and state antitrust laws, as well as injunctive relief and attorneys' fees (King v. AMR Corp., et al.; Smith v. AMR Corp., et al.; Team Electric v. AMR Corp., et al.; Warren v. AMR Corp., et al.; Whittier v. AMR Corp., et al.; Wright v. AMR Corp., et al.; and Youngdahl v. AMR Corp., et al.). Collectively, these lawsuits allege that American unlawfully monopolized or attempted to monopolize airline passenger service to and from DFW by increasing service when new competitors began flying to DFW, and by matching these new competitors' fares. Two of the suits (Smith and Wright) also allege that American unlawfully monopolized or attempted to monopolize airline passenger service to and from DFW by offering discounted fares to corporate purchasers, by offering a frequent flyer program, by imposing certain conditions on the use and availability of certain fares, and by offering override commissions to travel agents. The suits propose to certify several classes of consumers, the broadest of which is all persons who purchased tickets for air travel on American into or out of DFW since 1995 to the present. On November 10, 1999, the District Court stayed all of these actions pending developments in the case brought by the Department of Justice. As a result, to date no class has been certified. American intends to defend these lawsuits vigorously. -23-26 Item 1. Legal Proceedings (Continued) In June 2001, the named plaintiff in a class action lawsuit, Hall v. United Airlines, et al., No. 7:00 CV 123-BR(1), sought leave to file an amended complaint that would substantially increase the size and scope of the pending litigation. The Hall case was originally filed in the United States District Court for the Eastern District of North Carolina against American and other airlines, and alleged that during 1999, American and the other defendant airlines conspired to reduce commissions paid to U.S.-based travel agents in violation of Section 1 of the Sherman Act. The proposed amended complaint seeks to add additional named plaintiffs and defendants, and to add allegations that American and other airlines also conspired to reduce commission rates from 10 percent to 8 percent in September 1997 and to cap commissions for international travel at \$50 each way in October 1998. Plaintiff's motion for leave to amend is pending, and no class has yet been certified. American is vigorously defending the lawsuit. The Miami International Airport Authority is currently investigating and remediating various environmental conditions at the Miami International Airport (the Airport) and funding the remediation costs through various cost recovery methods. American Airlines, Inc. and AMR Eagle have been named as potentially responsible parties (PRPs) and contributors to the contamination. During the second quarter of 2001, the Airport filed a lawsuit against 17 defendants, including American Airlines, Inc., in an attempt to recover its past and future cleanup costs (Miami-Dade County, Florida v. Advance Cargo Services, Inc., et al. in the Florida Circuit Court). In addition to the 17 defendants named in the lawsuit, 243 other agencies and companies were also named as PRPs and contributors to the contamination. American and AMR Eagle's portion of the cleanup costs cannot be reasonably estimated due to various factors, including the unknown extent of the remedial actions that may be required, the proportion of the cost that will ultimately be recovered from the responsible parties, and uncertainties regarding the environmental agencies that will ultimately supervise the remedial activities and the nature of that supervision. American is vigorously defending the lawsuit. -24- 27 Item 6. Exhibits and Reports on Form 8-K The following exhibits are included herein: 12 Computation of ratio of earnings to fixed charges for the three and nine months ended September 30, 2001 and 2000. Form 8-Ks filed under Item 5 - Other Events On July 19, 2001, AMR filed a report on Form 8-K relative to a press released issued by AMR to announce AMR's second quarter 2001 earnings. In addition, the Form 8-K included information regarding: (i) American Airlines, Inc. (American) contract status with the Association of Professional Flight Attendants, and (ii) that on June 26, 2001, the U.S. Department of Justice appealed the granting of American's motion for summary judgment in the U.S. government's 1999 civil lawsuit alleging predatory pricing by American. On August 3, 2001, AMR filed a report on Form 8-K relative to a press released issued by American to announce: (i) American and British Airways have agreed to create a new alliance that would boost competition, deliver significant benefits for international air travelers, and move toward a level playing field with other global airline alliances, and (ii) American and British Airways will file applications for antitrust immunity in the United States and clearance for their proposals in the United Kingdom and with the European Commission. On August 21, 2001, AMR filed a report on Form 8-K relative to a press released issued by American to announce that American would accelerate the retirement of five additional Boeing 727 aircraft and will retire its remaining four McDonnell Douglas MD-11 aircraft by November 1, 2001. On September 7, 2001, AMR filed a report on Form 8-K relative to a press release issued by AMR to announce: (i) AMR expects a third quarter loss considerably larger than its second quarter loss in addition to a significant fourth quarter loss, and (ii) American will retire five more Boeing 727 aircraft earlier than originally planned. On September 11, 2001, AMR filed a report on Form 8-K relative to a press release issued by American to confirm that American lost two aircraft in tragic events on September 11, 2001. On September 19, 2001, AMR filed a report on Form 8-K regarding the potential impact to the Company of the September 11, 2001 terrorist attacks. On September 25, 2001, AMR filed a report on Form 8-K providing (i) an update of the potential impact to the Company of the September 11, 2001 terrorist attacks, (ii) information pertaining to the Air Transportation Safety and System Stabilization Act, (iii) Standard and Poor's and Moody's downgrade of American's credit rating, and (iv) the announced job reductions. Form 8-Ks furnished under Item 9 - Regulation FD Disclosure On July 11, 2001, AMR filed a report on Form 8-K to

announce information relating to AMR's intent to host a conference call on July 18, 2001 with the financial community relating to its second quarter 2001 earnings. On August 30, 2001, AMR filed a report on Form 8-K to provide a monthly update of certain data regarding its unit costs, capacity, traffic and fuel, and an updated fleet plan. -25- 28 Signature Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this amended report to be signed on its behalf by the undersigned thereunto duly authorized. AMR CORPORATION Date: October 24, 2001 BY:/s/ Thomas W. Horton Thomas W. Horton Senior Vice President and Chief Financial Officer -26- 29 Exhibit 12 AMR CORPORATION Computation of Ratio of Earnings to Fixed Charges (in millions)

Three

Months

Ended Nine

Months

Ended

September

30,

September

30, 2001

2000 2001

2000

Earnings:

**Earnings** 

(loss) from

continuing

operations

<del>before</del>

income taxes

and

extraordinary

loss \$(636) \$

525 \$(1,486)

\$1,204 Add:

Total fixed

charges (per

below) 419

327 1,173

986 Less:

700 LC3

**Interest** 

capitalized 37

<del>36 116 110</del>

Total earnings (loss) \$(254)

\$ 816 \$

(429) \$2,080

**Fixed** 

charges:

Interest,

including

interest capitalized

Capitalized

\$117 \$ 114 \$

<del>357 \$ 340</del>

Portion of rental

expense

representative

of the interest

factor 294

208 796 633

**Amortization** 

<del>of debt</del>

expense 8 5

20 13 Total

fixed charges

\$419 \$ 327 \$1,173 \$ 986 Ratio of earnings to fixed charges -2.50 - 2.11 Coverage deficiency \$673 -\$1,602 --27-