10-Q 1 koq930.txt THE COCA-COLA COMPANY 3RD QUARTER 2003 FORM 10-Q FORM 10-Q SECURIT	TIES
AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(0) THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended September 30, 2003 OR [] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from	
Commission File No. 1-2217 THE COCA-COLA COMPANY (Exact name of registrant as specified in its Charter) Delawar	
0628465 (State or other jurisdiction of (IRS Employer incorporation or organization) Identification No.) One Coca-Cola Plaza 30313 Atlanta, (Zip Code) (Address of principal executive offices) Registrant's telephone number, including area code (404) 676-2121 Indicate by check mark	
whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the prec	ceding
12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for past 90 days. Yes X No Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Yes X No Indicate the number of shares outstanding of each of the registrant's classes of Common Stock as of the latest practicable date	Act).
of Common Stock Outstanding at October 10, 2003	res
THE COCA-COLA COMPANY AND SUBSIDIARIES Index Part I. Financial Information Page Number Item 1. Financial Statements (Unaudited) Condensed	
Consolidated Statements of Income Three and nine months ended September 30, 2003 and 2002 3 Condensed Consolidated Balance Sheets September 30, 2003 and December 31, 2002 5 Condensed Consolidated Statements of Cash Flows Nine months ended September 30, 2003	3 and
2002 7 Notes to Condensed Consolidated Financial Statements 8 Item 2. Management's Discussion and Analysis of Financial Condition and Recoperations 24 Item 3. Quantitative and Qualitative Disclosures About Market Risk 41 Item 4. Controls and Procedures 41 Part II. Other Information 1. Expensive Statements (I Recorded Controls and Procedures 41 Part II. Other Information Item 4. Expensive Statements (I Recorded Controls and Procedures 41 Part II. Other Information Item 4. Expensive Statements (I Recorded Controls and Procedures 41 Part II. Other Information Item 4. Expensive Statements (I Recorded Controls and Procedures 41 Part II. Other Information Item 4. Expensive Statements (I Recorded Controls and Procedures 41 Part II. Other Information Item 4. Expensive Statements (I Recorded Controls and Procedures 41 Part II. Other Information Item 4. Expensive Statements (I Recorded Controls and III.)	
Item 6. Exhibits and Reports on Form 8-K 42 2 Part I. Financial Information Item 1. Financial Statements (Unaudited) THE COCA-COLA COMPANY AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED) (In millions except	ot per
share data)	•
Three Months	
Ended	
September 30, Nine Months	
Ended	
September 30, -	
2003	
2002 2003 2002	
NET	
OPERATING	
REVENUES \$	
5,662 \$ 5,322 \$	
15,851 \$ 14,769	
Cost of goods	
sold 2,150 2,083	
5,865 5,404	
GROSS	

GROSS
PROFIT 3,512
3,239 9,986
9,365 Selling,
general and
administrative
expenses 2,006
1,789 5,573
5,197 Other
operating
charges 55 – 284

- OPERATING INCOME 1,451 1,450 4,129

4,168 Interest income 37 46 138 156 Interest expense 42-52 130-156 Equity income (loss) net 86 113 325 350 Other income (loss) net (42) (62) (99) (292) Gains on issuances of stock by equity investees 8 - 8 -**INCOME BEFORE INCOME** TAXES AND **CUMULATIVE** EFFECT OF **ACCOUNTING** CHANGE 1,498 1,495 4,371 4,226 Income taxes 275 404 951 1,180 ------ NET **INCOME BEFORE CUMULATIVE EFFECT OF ACCOUNTING** CHANGE 1,223 1,091 3,420 3.046 Cumulative effect of accounting change for SFAS No. 142, net of income taxes: Company operations - -(367) Equity investees - -(559) --------NET **INCOME**\$ 1,223 \$ 1,091 \$ 3,420 \$ 2,120 **BASIC NET** INCOME PER SHARE (1):

Before

accounting
change \$.50 \$
.44 \$ 1.39 \$
1.23 Cumulative
effect of
accounting
change
(.37)
(,
\$.50 \$.44
\$.50\$.44 \$1.30\$.85
\$.50\$.44 \$1.39\$.85

3 THE COCA-COLA COMPANY AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED) (In millions except per share data)

Three Months Ended September 30, Nine Months Ended September 30,
DILUTED NET INCOME PER SHARE (1): Before accounting change \$.50 \$.44 \$ 1.39 \$ 1.23 Cumulative effect of accounting change (.37)
DIVIDENDS PER SHARE \$.22 \$.20 \$.66 \$.60
AVERAGE SHARES OUTSTANDING 2,455-2,478 2,462-2,479 Dilutive effect of stock options 3-5 3-6
- Average Shares Outstanding Assuming Dilution 2,458 2,483 2,465 2,485

```
2,953 2,694 ------ 8,344 7,685 ----- PROPERTY, PLANT AND EQUIPMENT Land 396 385 Buildings and improvements
2,495 2,332 Machinery and equipment 6,252 5,888 Containers 385 396 ------ 9,528 9,001 Less allowances for depreciation 3,464 3,090
----- 6,064 5,911 TRADEMARKS WITH INDEFINITE LIVES 1,867 1,724 GOODWILL AND OTHER INTANGIBLE ASSETS
2,088 1,829 ------ TOTAL ASSETS $ 27,407 $ 24,501 ====== 5 THE COCA-COLA COMPANY AND
SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (In millions except share data) LIABILITIES AND
SHARE-OWNERS' EQUITY September 30, December 31, 2003 2002 ------ CURRENT Accounts payable and accrued
expenses $ 4,663 $ 3,692 Loans and notes payable 2,762 2,475 Current maturities of long-term debt 307 180 Accrued income taxes 859 994 -----
------ TOTAL CURRENT LIABILITIES 8,591 7,341 ------ LONG-TERM DEBT 2,479 2,701 ------ OTHER
LIABILITIES 2,415 2,260 ------ DEFERRED INCOME TAXES 397 399 ------ SHARE-OWNERS' EQUITY Common
stock, $.25 par value Authorized: 5,600,000,000 shares Issued: 3,493,232,231 shares at September 30; 3,490,818,627 shares at December 31 873
873 Capital surplus 4,251 3,857 Reinvested earnings 26,300 24,506 Accumulated other comprehensive income (loss) (2,574) (3,047) ------
-- 28,850 26,189 Less treasury stock, at cost (1,041,846,089 shares at September 30; 1,019,839,490 shares at December 31) 15,325 14,389 ----
--- 13,525 11,800 ----- TOTAL LIABILITIES AND SHARE-OWNERS' EQUITY $ 27,407 $ 24,501 =
        = See Notes to Condensed Consolidated Financial Statements. 6 THE COCA-COLA COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (In millions) Nine Months Ended September 30, -----
----- 2003 2002 ----- OPERATING ACTIVITIES Net income $ 3,420 $ 2,120 Depreciation and amortization 622 599 Stock-based
compensation expense 329 311 Deferred income taxes (69) (131) Equity income or loss, net of dividends (246) (252) Foreign currency adjustments
(121) (12) Gains on issuances of stock by equity investees (8) - Gains on sale of assets, including bottling interests (22) (8) Cumulative effect of
accounting change - 926 Other operating charges 164 - Other items 281 244 Net change in operating assets and liabilities (229) (392) ------
Net cash provided by operating activities 4,121 3,405 ------ INVESTING ACTIVITIES Acquisitions and investments, principally
trademarks and bottling companies (306) (415) Purchases of investments and other assets (190) (115) Proceeds from disposals of investments and
other assets 172 277 Purchases of property, plant and equipment (565) (582) Proceeds from disposals of property, plant and equipment 54 55 Other
investing activities 29 49 ----- FINANCING ACTIVITIES Issuances of debt
1,121 1,402 Payments of debt (1,007) (1,939) Issuances of stock 48 97 Purchases of stock for treasury (938) (478) Dividends (1,086) (994) -----
----- Net cash used in financing activities (1,862) (1,912) ----- EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH
EQUIVALENTS 77 19 ----- CASH AND CASH EQUIVALENTS Net increase during the period 1,530 781 Balance at beginning of
period 2,126 1,866 ------ Balance at end of period $ 3,656 $ 2,647 = See Notes to Condensed Consolidated Financial
Statements. 7 THE COCA-COLA COMPANY AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL
STATEMENTS (UNAUDITED) NOTE A - BASIS OF PRESENTATION ------ The accompanying unaudited Condensed
Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States for interim
financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. They do not include all information and notes required
by generally accepted accounting principles for complete financial statements. However, except as disclosed herein, there has been no material change
in the information disclosed in the notes to the consolidated financial statements included in the Annual Report on Form 10-K of The Coca-Cola
Company for the year ended December 31, 2002. When used in these notes, the terms "Company," "we," "us" or "our" mean The Coca-Cola
Company and its divisions and subsidiaries. In the opinion of management, all adjustments (including normal recurring accruals) considered necessary
for a fair presentation have been included. Operating results for the three and nine month periods ended September 30, 2003 are not necessarily
indicative of the results that may be expected for the year ending December 31, 2003. Certain amounts in our prior period financial statements have
been reclassified to conform to the current period presentation. Additionally, 2002 results were restated to reflect the Company's adoption of the
preferable fair value recognition provisions of Statement of Financial Accounting Standards (SFAS) No. 123, "Accounting for Stock-Based
Compensation" under the modified prospective transition method selected by our Company as described in SFAS No. 148, "Accounting for Stock-
Based Compensation - Transition and Disclosure." Refer to Note H. NOTE B - SEASONALITY ------ Sales of nonalcoholic
beverages are somewhat seasonal, with the second and third calendar quarters accounting for the highest sales volumes in the Northern Hemisphere.
The volume of sales in the beverages business may be affected by weather conditions. 8 NOTES TO CONDENSED CONSOLIDATED
FINANCIAL STATEMENTS (Continued) NOTE C - COMPREHENSIVE INCOME ----- Total Comprehensive Income
for the three months ended September 30, 2003 and 2002 was comprised of the following: For the three months ended September 30, -------
----- 2003 2002 ----- Net income $ 1,223 $ 1,091 Net foreign currency translation loss (369) (241) Net gain/(loss) on
derivative financial instruments (20) 17 Net change in unrealized gain/(loss) on available-for-sale securities 14 (68) Net change in minimum pension
liability - - ----- Total comprehensive income $ 848 $ 799 ===== Total Comprehensive Income for the nine months ended
September 30, 2003 and 2002 was comprised of the following: For the nine months ended September 30, ------ 2003
2002 ----- Net income $ 3,420 $ 2,120 Net foreign currency translation gain/(loss) 501 (157) Net loss on derivative financial instruments
(39) (99) Net change in unrealized gain/(loss) on available-for-sale securities 29 (1) Net change in minimum pension liability (18) (33) -----
Total comprehensive income $ 3,893 $ 1,830 ————————————————Net foreign currency translation loss for the three months ended September 30,
2003 resulted primarily from the weakening of certain currencies against the U.S. dollar from the beginning of the quarter through September 30, 2003,
particularly the euro and Mexican peso. Net foreign currency translation gain for the nine months ended September 30, 2003 resulted primarily from the
strengthening of certain currencies against the U.S. dollar from the beginning of the year through September 30, 2003, particularly the euro and
Japanese yen, partially offset by weakening of certain Latin American currencies. Net loss on derivative financial instruments for the nine months ended
September 30, 2002 resulted primarily from decreases in the fair value of outstanding hedging instruments, primarily related to the Japanese yen.
Fluctuations in the value of the hedging instruments are generally offset by changes in the fair value or cash flows of the underlying exposures being
hedged. 9 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) NOTE D - ACCOUNTING
PRONOUNCEMENTS ----- Effective January 1, 2002, our Company adopted the fair value method defined in SFAS
No. 123. For information regarding the adoption of the fair value method defined in SFAS No. 123, refer to Note H. Effective January 1, 2003, the
```

Company adopted SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities." SFAS No. 146 addresses financial accounting and reporting for costs associated with exit or disposal activities and nullifies Emerging Issues Task Force (EITF) Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)." SFAS No. 146 requires that a liability for a cost associated with an exit or disposal plan be recognized when the liability is incurred. Under SFAS 146, an exit or disposal plan exists when the following criteria are met: * Management, having the authority to approve the action, commits to a plan of termination. * The plan identifies the number of employees to be terminated, their job classifications or functions and their locations, and the expected completion date. * The plan establishes the terms of the benefit arrangement, including the benefits that employees will receive upon termination (including but not limited to cash payments), in sufficient detail to enable employees to determine the type and amount of benefits they will receive if they are involuntarily terminated. * Actions required to complete the plan indicate that it is unlikely that significant changes to the plan will be made or that the plan will be withdrawn. SFAS No. 146 establishes that fair value is the objective for initial measurement of the liability. In cases where employees are required to render service until they are terminated in order to receive termination benefits, a liability for termination benefits is recognized ratably over the future service period. Under EITF Issue No. 94-3, a liability for the entire amount of the exit cost was recognized at the date that the entity met the four criteria described above. For information regarding the impact of adopting SFAS No. 146 and the impact of the streamlining initiatives that the Company has undertaken during the three and nine months ended September 30, 2003, refer to Note G. In November 2002, the Financial Accounting Standards Board (FASB) issued Interpretation No. 45 (Interpretation 45), "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others." This interpretation elaborates on the disclosures to be made by a guarantor in interim and annual financial statements about the obligations under certain guarantees. Our Company adopted the disclosure provisions of Interpretation 45 as of December 31, 2002. Interpretation 45 also clarifies that a guarantor is required to recognize, at the inception of a guarantee, a liability for the fair value of the obligation undertaken in issuing the guarantee. The initial recognition and initial 10 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) measurement provisions of this interpretation are applicable on a prospective basis to guarantees issued or modified after December 31, 2002. We do not currently provide significant guarantees on a routine basis. As a result, this interpretation has not had a material impact on our financial statements. In January 2003, the FASB issued Interpretation No. 46 (Interpretation 46), "Consolidation of Variable Interest Entities." This interpretation addresses the consolidation of business enterprises (variable interest entities) to which the usual condition (ownership of a majority voting interest) of consolidation does not apply. This interpretation focuses on financial interests that indicate control. It concludes that in the absence of clear control through voting interests, a company's exposure (variable interest) to the economic risks and potential rewards from the variable interest entity's assets and activities are the best evidence of control. Variable interests are rights and obligations that convey economic gains or losses from changes in the values of the variable interest entity's assets and liabilities. Variable interests may arise from financial instruments, service contracts, nonvoting ownership interests and other arrangements. If an enterprise holds a majority of the variable interests of an entity, it would be considered the primary beneficiary. The primary beneficiary would be required to include assets, liabilities and the results of operations of the variable interest entity in its financial statements. Interpretation 46 applies immediately to variable interest entities that are created after or for which control is obtained after January 31, 2003. FASB Staff Position No. FIN 46-6, "Effective Date of FASB Interpretation No. 46, Consolidation of Variable Interest Entities," was issued with an effective date of October 9, 2003. This FASB Staff Position deferred the effective date for applying the provisions of Interpretation 46 for interests held by public entities in variable interest entities or potential variable interest entities created before February 1, 2003. A public entity need not apply the provisions of Interpretation 46 to an interest held in a variable interest entity or potential variable interest entity until the end of the first interim or annual period ending after December 15, 2003 if both of the following apply: 1. The variable interest entity was created before February 1, 2003. 2. The public entity has not issued financial statements reporting interests in variable interest entities in accordance with Interpretation 46, other than certain required disclosures. Our Company will implement the provisions of Interpretation 46 for our financial statements for the year ending December 31, 2003 for any variable interest entities created before February 1, 2003. 11 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) Our Company holds interests in certain entities, primarily bottlers, currently accounted for under the equity method of accounting, that we believe may be considered variable interest entities. These variable interests relate to profit guarantees or subordinated financial support for these entities. We believe it is reasonably possible that the Company will be required to consolidate these variable interest entities as of December 31, 2003. Based on our current understanding, we do not expect Interpretation 46 to have a material impact on our finanancial statements; however, we understand the FASB expects to issue certain implementation guidance regarding Interpretation 46. Our current understanding of Interpretation 46 could be impacted by this implementation guidance. NOTE E - ACQUISITIONS AND INVESTMENTS ----- In March 2003, our Company acquired a 100 percent ownership interest in Truesdale Packaging Company LLC (Truesdale) from Coca-Cola Enterprises Inc. for cash consideration of approximately \$60 million. Truesdale owns noncarbonated beverage production facilities. The purchase price was allocated primarily to the property, plant and equipment acquired. No amount has been allocated to intangible assets. Truesdale is included in our North America operating segment. In November 2001, we entered into a Control and Profit and Loss Transfer Agreement (CPL) with Coca-Cola Erfrischungsgetraenke AG (CCEAG). Under the terms of the CPL, our Company acquired management control of CCEAG. In November 2001, we also entered into a Pooling Agreement with certain share owners of CCEAG that provided our Company with voting control of CCEAG. Both agreements became effective in February 2002, when our Company acquired control of CCEAG, for a term ending no later than December 31, 2006. CCEAG is included in our Europe, Eurasia and Middle East operating segment. As a result of acquiring control of CCEAG, our Company is working to help focus its sales and marketing programs and assist in developing the business. This transaction was accounted for as a business combination, and the results of CCEAG's operations have been included in the Company's financial statements since February 2002. Prior to February 2002, our Company accounted for CCEAG under the equity method of accounting. As of December 31, 2002, our Company had an approximate 41 percent ownership interest in the outstanding shares of CCEAG. In return for control of CCEAG, pursuant to the CPL we guaranteed annual payments, in lieu of dividends by CCEAG, to all other CCEAG share owners. These guaranteed annual payments equal .76 euro for each CCEAG share outstanding. Additionally, all other CCEAG share owners entered into either a put or a put/call option agreement with the Company, exercisable at the end of the term of the CPL at agreed prices. Our Company entered into either put or put/call agreements for shares representing an approximate 59 percent interest in CCEAG. The spread in the strike prices of the put and call options is approximately 3 percent. 12 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) As of the date of the

transaction, the Company concluded that the exercise of the put and/or call agreements was a virtual certainty based on the minimal differences in the strike prices. We concluded that either the holder of the put option would require the Company to purchase the shares at the agreed-upon put strike price, or the Company would exercise its call option and require the share owner to tender its shares at the agreed-upon call strike price. The holders of the puts or calls may exercise their rights at any time up to the December 31, 2006 expiration date. If these rights are exercised, the actual transfer of shares would not occur until the end of the term of the CPL. Coupled with the guaranteed payments in lieu of dividends for the term of the CPL, these instruments represented the financing vehicle for the transaction. As such, the Company determined that the economic substance of the transaction resulted in the acquisition of the remaining outstanding shares of CCEAG and required the Company to account for the transaction as a business combination. Furthermore, the terms of the CPL transferred control and all of the economic risks and rewards of CCEAG to the Company immediately. The present value of the total amount likely to be paid by our Company to all other CCEAG share owners, including the put or put/call payments and the guaranteed annual payments in lieu of dividends, is approximately \$823 million at September 30, 2003. This amount has increased from the initial liability of approximately \$600 million due to the accretion of the discounted value to the ultimate maturity of the liability, as well as approximately \$170 million of translation adjustment related to this liability. This liability is included in the caption Other Liabilities. The accretion of the discounted value to its ultimate maturity value is recorded in the caption Other Income (Loss) - Net, and this amount was approximately \$13 million and \$11 million, respectively, for the three months ended September 30, 2003 and September 30, 2002, and approximately \$38 million and \$27 million, respectively, for the nine months ended September 30, 2003 and September 30, 2002. In July 2002, our Company and Danone Waters of North America, Inc. (DWNA) formed a new limited liability company, CCDA Waters, LLC (CCDA), for the production, marketing and distribution of DWNA's bottled spring and source water business in the United States. In forming CCDA, DWNA contributed assets of its retail bottled spring and source water business in the United States. These assets include five production facilities, a license for the use of the Dannon and Sparkletts brands, as well as ownership of several value brands. Our Company made a cash payment to acquire a controlling 51 percent equity interest in CCDA and is also providing marketing, distribution and management expertise. This transaction was accounted for as a business combination, and the consolidated results of CCDA's operations have been included in the Company's Condensed Consolidated Financial Statements since July 2002. This business combination expanded our water brands to include a national offering in all sectors of the water category with purified, spring and source waters. CCDA is included in our North America operating segment. In January 2002, our Company and Coca-Cola Bottlers Philippines, Inc. (CCBPI) finalized the purchase of RFM Corp.'s (RFM) approximate 83 percent interest in Cosmos Bottling Corporation 13 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (CBC), a publicly traded Philippine beverage company. CBC is an established carbonated soft drink business in the Philippines and is included in our Asia operating segment. The originalsale and purchase agreement with RFM was entered into in November 2001. As of the date of this sale and purchase agreement, the Company began supplying concentrate for this operation. The purchase of RFM's interest was finalized on January 3, 2002. In March 2002, a tender offer was completed with our Company and CCBPI acquiring all shares of the remaining minority share owners except for shares representing a one percent interest in CBC. This transaction was accounted for as a business combination, and the results of CBC's operations were included in the Company's Consolidated Financial Statements from January 2002 to March 2003. The Company and CCBPI agreed to restructure the ownership of the operations of CBC, and this transaction was completed in April 2003. This transaction resulted in the Company owning all the acquired trademarks and CCBPI owning all the acquired bottling assets. Accordingly, CBC's bottling assets were deconsolidated by the Company in April 2003. No gain or loss was recorded by our Company upon completion of the transaction, as the fair value of the assets exchanged was approximately equal. Additionally, there was no impact on our cash flows related to this transaction. 14 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) NOTE F - OPERATING SEGMENTS ---------- The Company's operating structure includes the following operating segments: North America; Africa; Europe, Eurasia and Middle East; Latin America; Asia; and Corporate. North America includes the United States, Canada and Puerto Rico. Prior period amounts have been reclassified to conform to the current period presentation. Information about our Company's operations as of and for the three months ended September 30, 2003

and 2002, by operating segment, is as follows (in millions):

Europe,

North

Eurasia &

Latin

America

Africa

Middle East

America

Asia

Corporate Consolidated

-- ------· -----

- 2003 ----

Net operating revenues \$

1,707 \$ 197 \$ 1,803 \$

522 \$ 1,382 \$51 \$5,662 **Operating** income (1) 361 65 589 250 410 (224) 1,451 **Income before** income taxes and cumulative effect of accounting change (1) (2) 370 67 617 168 417 (141) 1,498 **Identifiable** operating assets 5,186 731 4,895 1,252 2,233 7,719 22,016 **Investments** 111 141 1,288 1,312 1,241 1,298 5,391 2002 ---- Net operating revenues \$ 1,706 \$ 164 \$1,518\$ 487 \$ 1,400 \$47 \$ 5,322 **Operating** income 399 62 464 235 486 (196) 1,450 **Income** before income taxes and cumulative effect of accounting change 405 63 467 223 492 (155) 1,495 **Identifiable** operating assets 5,153 539 4,665 1,032 2,545 6,584 20,518 **Investments**

143 79 1,050 1,366 1,144 1,000 4,782

Intercompany transfers between operating segments are not material. (1) Operating Income and Income Before Income Taxes and Cumulative Effect of Accounting Change for the three months ended September 30, 2003 were reduced by approximately \$13 million for North America, approximately \$1 million for Africa, approximately \$23 million for Europe, Eurasia and Middle East, approximately \$13 million for Latin America and approximately \$5 million for Corporate as a result of other operating charges. Refer to Note G. 15 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) (2) Income Before Income Taxes and Cumulative Effect of Accounting Change for Latin America for the three months ended September 30, 2003 was reduced by \$95 million primarily for a charge related to one of our equity method investees. Refer to Note I. Information about our Company's operations for the nine months ended September 30, 2003 and 2002, by operating segment, is as follows (in millions):

millions): Europe, North Eurasia & Latin America Africa Middle East America Asia Corporate Consolidated ------ 2003 ---Net operating revenues \$ 4,856 \$ 553 \$4,901 \$ 1.490 \$ 3.912 \$ 139 \$ 15,851 **Operating** income (1) 1,017 183 1,531 725 1,244 (571) 4,129 **Income before** income taxes **cumulative** effect of accounting change (1) (2) 1,051 179 1,562 695 1,279 (395)4,3712002 ----Net

operating revenues \$ 4,712 \$ 493 \$ 3,993 \$

1.584 \$ 3.858 \$ 129 \$ 14,769 **Operating** income 1,167 170 1.249 772 1,397 (587) 4,168 **Income** before income taxes and cumulative effect of accounting change (3) 1.184 166 1.225 773 1,416 (538) 4,226

Intercompany transfers between operating segments are not material. (1) Operating Income and Income Before Income Taxes and Cumulative Effect of Accounting Change for the nine months ended September 30, 2003 were reduced by approximately \$147 million for North America, approximately \$1 million for Africa, approximately \$92 million for Europe, Eurasia and Middle East, approximately \$16 million for Latin America and approximately \$28 million for Corporate as a result of other operating charges. Operating Income and Income Before Income Taxes and Cumulative Effect of Accounting Change for the nine months ended September 30, 2003 were increased by \$52 million for Corporate as a result of the Company's receipt of a settlement related to a vitamin antitrust litigation matter. Refer to Note G. (2) Income Before Income Taxes and Cumulative Effect of Accounting Change for Latin America for the nine months ended September 30, 2003 was reduced by \$95 million primarily for a charge related to one of our equity method investees. Refer to Note I. (3) Income Before Income Taxes and Cumulative Effect of Accounting Change for Latin America in 2002 was negatively impacted by a charge related to a write-down of investments in 16 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) Latin America partially offset by the Company's share of a gain recorded by one of our investees in Latin America. Refer to Note G. NOTE G - SIGNIFICANT OPERATING AND NON-OPERATING ITEMS ------ In the first quarter of 2003, the Company reached a settlement with certain defendants in a vitamin antitrust litigation matter. In that litigation, the Company alleged that certain vitamin manufacturers participated in a global conspiracy to fix the price of some vitamins, including vitamins used in the manufacture of some of the Company's products. During the first quarter of 2003, the Company received a settlement relating to this litigation of approximately \$52 million on a pretax basis, or \$0.01 per share on an after-tax basis. The amount was recorded as a reduction to Cost of Goods Sold. During the first quarter of 2003, the Company initiated steps to streamline and simplify its operations, primarily in North America and Germany. In North America, the Company is integrating the operations of our three separate North American business units - Coca-Cola North America, The Minute Maid Company and Fountain. In Germany, CCEAG is taking steps to improve efficiency in sales, distribution and manufacturing. As described in Note D, under SFAS No. 146, a liability is accrued only when certain criteria are met. Of the Company's total streamlining initiatives, certain components of these initiatives have met these criteria as of September 30, 2003. The total cost expected to be incurred for these components of the streamlining initiatives that, as of September 30, 2003, meet the criteria described in Note D is approximately \$329 million. Employees separated from the Company as a result of these streamlining initiatives were offered severance or early retirement packages, as appropriate, which included both financial and non-financial components. The expenses recorded during the nine-month period ended September 30, 2003 included costs associated with involuntary terminations and other direct costs associated with implementing these initiatives. Other direct costs included the relocation of employees; contract termination costs; costs associated with the development, communication and administration of these initiatives; and asset write-offs. In the third quarter of 2003, the Company incurred total pretax expenses related to these streamlining initiatives of approximately \$43 million, or \$0.01 per share after tax. For the nine months ended September 30, 2003, the Company incurred total pretax expenses related to these streamlining initiatives of approximately \$272 million, or \$0.07 per share after tax. These expenses were recorded in Other Operating Charges. The table below provides more details related to these costs. As of September 30, 2003, approximately 1,600 associates had been separated pursuant to these streamlining initiatives. 17 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) The table below summarizes the costs incurred to date, the balance of accrued streamlining expenses and the movement in that accrual as of and for the three months ended September 30, 2003 (in millions):

Accrued Accrued Balance Costs Noncash Balance June 30, Incurred and Sept. 30, Cost
Summary 2003 July- Sept. Payments Exchange 2003
Severance
pay and
benefits \$ 93
\$ 20 \$ (41) \$
(8) \$ 64
Retirement
related
benefits 37 -
37
Outside
services -
legal,
outplacement,
consulting 4-5
(7) - 2 Other
direct costs
13 18 (19) -
12
Total
\$ 147 \$ 43 \$
(67) \$ (8) \$
115====

18 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) The table below summarizes the total costs expected to be incurred for the components of the streamlining initiatives which have met the criteria described in SFAS No. 146, the costs incurred to date, the balance of accrued streamlining expenses and the movement in that accrual as of and for the nine months ended September 30, 2003 (in millions):

Total Costs
Accrued
Expected
Costs
Noncash
Balance
Expected
Incurred and
Sept. 30,
Cost
Summary to
be incurred to
date
Payments
Exchange
2003
Severance
pay and
benefits \$ 197 \$ 143 \$
(74) \$ (5) \$ 64
04 Retirement
related
benefits 37
37 37
Outside
services -
legal,
outplacement,
consulting 23
22 (20) - 2
Other direct
costs 50 48
(36) - 12
Total
\$ 307 \$ 250
\$ (130) \$ (5)
\$ 115
Asset
impairments \$
22 \$ 22
Total Costs
Incurred \$
329 \$ 272

The total amount of costs expected to be incurred for the components of the streamlining initiatives which have met the criteria described in SFAS No. 146 and the costs incurred to date for the nine months ended September 30, 2003 by operating segment is as follows (in millions): Total Costs Costs

```
Expected Incurred to be Incurred to Date ------ North America $ 148 $ 147 Africa 4 1 Europe, Eurasia and Middle East 132 92
Latin America 7 4 Asia 9 - Corporate 29 28 ------ Total $ 329 $ 272 ------- 19 NOTES TO CONDENSED
CONSOLIDATED FINANCIAL STATEMENTS (Continued) Our Company had direct and indirect ownership interests totaling approximately 18
percent in Cervejarias Kaiser S.A. (Kaiser S.A.). In March 2002, Kaiser S.A. sold its investment in Cervejarias Kaiser Brazil Ltda to Molson Inc.
(Molson) for cash of approximately $485 million and shares of Molson valued at approximately $150 million. Our Company's pretax share of the gain
related to this sale was approximately $43 million, of which approximately $21 million was recorded in the caption Equity Income (Loss) and
approximately $22 million was recorded in the caption Other Income (Loss) - Net. In the first quarter of 2002, our Company recorded a non-cash
pretax charge of approximately $157 million (recorded in the caption Other Income (Loss) - Net) primarily related to the write-down of our
investments in Latin America. This write-down reduced the carrying value of the investments in Latin America to fair value. The charge was primarily
the result of the economic developments in Argentina during the first quarter of 2002, including the devaluation of the Argentine peso and the severity of
the unfavorable economic outlook. NOTE H - RESTRICTED STOCK, STOCK OPTIONS AND OTHER STOCK PLANS ------
----- Our Company currently sponsors stock option plans and restricted stock award plans. Prior to 2002, our
Company accounted for those plans under the recognition and measurement provisions of APB Opinion No. 25, "Accounting for Stock Issued to
Employees" (APB No. 25) and related interpretations. No stock-based employee compensation expense for stock options was reflected in Net
Income for years prior to 2002, as all stock options granted under those plans had an exercise price equal to the fair market value of the underlying
common stock on the date of grant. Effective January 1, 2002, our Company adopted the preferable fair value recognition provisions of SFAS No.
123. Under the modified prospective transition method selected by our Company as described in SFAS No. 148, compensation cost recognized for
the three and nine months ended September 30, 2003 and 2002 is the same as that which would have been recognized had the fair value method of
SFAS No. 123 been applied from its original effective date. The impact of the adoption of the fair value method of accounting for stock-based
compensation was an increase to stock-based compensation expense of approximately $104 million and approximately $95 million, respectively, for
the three-month periods ended September 30, 2003 and September 30, 2002. The impact of this adoption was an increase to stock-based
compensation expense of approximately $323 million and approximately $282 million, respectively, for the nine-month periods ended September 30,
2003 and September 30, 2002. This stock compensation expense was recorded in the caption Selling, General and Administrative Expenses. As a
result of adopting SFAS No. 123 and SFAS No. 148, our results for the three months and nine months ended September 30, 2002 were restated to
reflect the impact of the adoption of the fair value method under SFAS No. 123. For the quarter ended September 30, 2002, the impact of this
restatement on Selling, General and Administrative Expenses was an increase of approximately $95 million; and the impact on Income Taxes was a
decrease of approximately $25 million, resulting in a negative impact to Net Income of approximately $70 million. For the nine months ended
September 30, 2002, the impact of this 20 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) restatement
on Selling, General and Administrative Expenses was an increase of approximately $282 million; and the impact on Income Taxes was a decrease of
approximately $76 million, resulting in a negative impact to Net Income of approximately $206 million. The income per share impact of this restatement
was a reduction of $0.03 per share and $0.08 per share, respectively, for the three months and nine months ended September 30, 2002. In
accordance with the modified prospective method of adoption, results for years prior to 2002 have not been restated. NOTE I - EQUITY
INVESTEES ------ Effective May 6, 2003, one of our Company's equity method investees, Coca-Cola FEMSA, S.A. de C.V.
(Coca-Cola FEMSA) consummated a merger with another of the Company's equity method investees, Panamerican Beverages, Inc. (Panamco). Our
Company received new Coca-Cola FEMSA shares in exchange for all Panamco shares previously held by the Company. Our Company's ownership
interest in Coca-Cola FEMSA increased from 30 percent to 39.6 percent as a result of this merger. This exchange of shares was treated as a non-
monetary exchange of similar productive assets, and no gain was recorded by our Company as a result of this merger. In connection with the merger,
Coca-Cola FEMSA management initiated steps to streamline and integrate the operations. This process includes the closing of various distribution
centers and manufacturing plants. Furthermore, due to the challenging economic conditions and an uncertain political situation in Venezuela, certain
intangible assets were determined to be impaired and written down to their fair market value. During the third quarter of 2003, our Company recorded
a non-cash charge of $95 million primarily related to these matters. This charge is included in the line item Equity Income (Loss) - Net. The Company
and the major share owner of Coca-Cola FEMSA have an understanding which will permit this share owner to purchase from our Company an amount
of Coca-Cola FEMSA shares sufficient for this share owner to regain a 51 percent ownership interest in Coca-Cola FEMSA. Pursuant to this
understanding, which is in place until May 2006, this share owner would pay the higher of the prevailing market price per share at the time of the sale or
the sum of approximately $2.22 per share plus the Company's carrying costs. NOTE J - GAINS ON ISSUANCES OF STOCK BY EQUITY
INVESTEES ----- For the quarter ended September 30, 2003, our Company recorded
approximately $8 million for gains on issuances of stock by equity investees. These gains primarily related to the issuance by Coca-Cola Enterprises
Inc. (Coca-Cola Enterprises) of common stock valued at an amount greater than the book value per share of our investment in Coca-Cola Enterprises.
As a result, the issuance of these shares resulted in a one-time non-cash pretax gain for our Company. This transaction reduced our ownership interest
in the total outstanding shares of Coca-Cola Enterprises common stock by less than 1 percent. No gains or losses on issuances of stock by equity
investees were recorded during 2002. 21 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) NOTE K -
INCOME TAXES ----- In the third quarter of 2003, the Company reduced its estimated full year 2003 effective income tax rate on
operations to approximately 22 percent. As of June 30, 2003, the Company estimated the full year income tax rate on operations at approximately 24
percent. The impact of this change in effective tax rate related to income from operations was approximately $70 million (approximately $0.03 per
share). This rate reduction was reflected in the third quarter 2003 income tax expense. The overall effective income tax rate, including the impact of this
rate reduction, for the third quarter of 2003 was approximately 18 percent, NOTE L - COMMITMENTS AND CONTINGENCIES -----
----- In 2003, we have adopted the initial recognition and measurement provisions of Interpretation 45. Because we do not currently
provide significant guarantees on a routine basis, there has been no material effect to our financial statements. The initial recognition and measurement
provisions of this Interpretation are applicable on a prospective basis to guarantees issued or modified after December 31, 2002. As of September 30,
2003, we were contingently liable for guarantees of indebtedness owed by third parties in the amount of approximately $493 million. These guarantees
are related to third-party customers and bottlers and have arisen through the normal course of business. These guarantees have various terms, and none
```

of these guarantees are individually significant. The amount represents the maximum potential future payments that we could be required to make under the guarantees; however, we do not consider it probable that we will be required to satisfy these guarantees. Additionally, the Company is presently negotiating the extension of a \$250 million stand-by line of credit to Coca-Cola FEMSA. This line of credit contains normal market terms and is subject to the execution of final agreements. We believe our exposure to concentrations of credit risk is limited due to the diverse geographic areas covered by our operations. The Company is also involved in various legal proceedings. Management believes that any liability to the Company that may arise as a result of currently pending legal proceedings, including those discussed below, will not have a material adverse effect on the financial condition of the Company taken as a whole. During the period from 1970 to 1981, our Company owned Aqua-Chem, Inc. (Aqua-Chem). A division of Aqua-Chem manufactured certain boilers that contained gaskets that Aqua-Chem purchased from outside suppliers. Several years after our Company sold this entity, Aqua-Chem received its first lawsuit relating to asbestos, a component of some of the gaskets. Aqua-Chem has notified our Company that it believes we are obligated to them for certain costs and expenses associated with the litigation. Aqua-Chem has demanded that our Company reimburse it for approximately \$10 million for out-of-pocket litigation-related expenses incurred over the 22 NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued) last 18 years. Aqua-Chem has also demanded that the Company acknowledge a continuing obligation to Aqua-Chem for any future liabilities and expenses that are excluded from coverage under the applicable insurance or for which there is no insurance. Our Company disputes Aqua-Chem's claims, and we believe we have no obligation to Aqua-Chem for any of its past, present or future liabilities, costs or expenses. Furthermore, we believe we have substantial legal and factual defenses to Aqua-Chem's claims. The parties have entered into litigation to resolve this dispute. The Company believes Aqua-Chem has substantial insurance coverage to pay Aqua-Chem's asbestos claimants. An estimate of possible losses over time, if any, cannot be made at this time. The Competition Authority of the European Commission made unannounced visits to the offices of the Company and our bottling partners in Austria, Belgium, Denmark, Germany and Great Britain several years ago. Similarly, the Spanish competition authorities made unannounced visits to our own offices and those of certain bottlers in Spain in 2000. The European Commission and the Spanish competition authorities continue their investigations into unspecified market practices in their respective jurisdictions. The Company believes we have substantial legal and factual defenses in these matters. Additionally, at the time of divesting our interest in a consolidated entity, we sometimes agree to indemnify the buyer for specific liabilities related to the period we owned the entity. Management believes that any liability to the Company that may arise as a result of any such indemnification agreements will not have a material adverse effect on the financial condition of the Company taken as a whole. NOTE M - SUBSEQUENT EVENT ----- Effective October 1, 2003, the Company and all of its bottling partners in Japan created a nationally integrated supply chain management company to centralize procurement, production and logistics operations for the entire Coca-Cola system in Japan. As a result of the creation of this supply chain management company in Japan, a portion of our Company's business has essentially been converted from a finished product business model to a concentrate business model. This will affect certain line items of our Company's income statement in the future but is not expected to impact our Company's underlying Operating Income. 23 Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations RESULTS OF OPERATIONS BEVERAGE VOLUME ------- We measure our sales volume in two ways: (1) gallons and (2) unit cases of finished products. "Gallons" represent our primary business and measure the volume of concentrates, syrups, beverage bases, finished beverages and powders (in all cases, expressed in equivalent gallons of syrup) for all beverage products which are reportable as unit case volume. Most of our revenues are based on this measure of primarily wholesale activity, which consists mainly of our sales to bottlers and customers. We also measure volume in unit cases. "Unit case" means a unit of measurement equal to 192 U.S. fluid ounces of finished beverage (24 eight-ounce servings). "Unit case volume" means the number of unit cases (or unit case equivalents) of Company trademark or licensed beverage products directly or indirectly sold by the Coca-Cola system to customers. Volume primarily consists of beverage products bearing Company trademarks. Also included in unit case volume are certain products licensed to our Company or owned by our bottling partners, for which our Company provides marketing support and derives profit from the sales. Such products licensed to our Company or owned by our bottling partners account for a minimal portion of total unit case volume. Although most of our Company's revenues are not based directly on unit case volume, we believe unit case volume is one of the measures of the underlying strength of the Coca-Cola system because it measures trends at the consumer level. Third quarter and year-to-date 2003 unit case volume results are as follows: Percentage Change 2003 versus 2002 ----- Third Quarter Year-to-Date ----- Worldwide 4 4 International Operations - Total 5 5 Latin America 5 5 Europe, Eurasia and Middle East 9 6 Africa 5 4 Asia 1 4 North America Operations 1 2 24 RESULTS OF OPERATIONS (Continued) Latin America ------ Strong growth in Mexico and improving trends in Argentina primarily led the Latin America volume increases for the third quarter of 2003 and for the first nine months of 2003 compared to the prior year periods. Partially offsetting these increases was a decrease in Brazil's unit case volume. The Coca-Cola system significantly increased prices in Brazil, resulting in decreased unit case volume. Europe, Eurasia and Middle East ------ During the third quarter of 2003, the Company's unit case volume benefited from sound business fundamentals and innovation, strong marketing strategies and favorable weather trends, especially in key countries in Western Europe such as Spain, Great Britain, France and Belgium. The Central Europe, Eurasia and Middle East Group generated strong growth throughout the region, specifically in the Italy and Alpine Division, Russia and the South East Europe Division. In Germany, year-to-date 2003 unit case volume decreased 1 percent versus the comparable prior period. In the third quarter of 2003, Germany unit case volume increased 4 percent compared to the prior year third quarter. The year-to-date volume decrease reflects the implementation of a deposit law on non-returnable packages that created a difficult industry environment; however, the increase in the third quarter 2003 reflects a positive trend. We believe that the Coca-Cola system remains well positioned to take advantage of the move by German consumers back to returnable packaging. Africa ----- Performance in South Africa, the Company's largest market in Africa, and results in Morocco and Algeria contributed significantly to the unit case volume growth in Africa for the third quarter of 2003 and year-to-date 2003. Morocco and Algeria benefited from improved bottler execution and marketing initiatives surrounding the family of Coca-Cola brands and Fanta. These results were partially offset by uncertain economic and political conditions in Zimbabwe. Asia ---- Results during the third quarter of 2003 were led by growth in China and Thailand. Results during the first nine months of 2003 were led by growth in China, Australia, Thailand and India. Core carbonated soft drinks continued to drive growth across Asia, particularly in single-serve packages, along with strong performance of local brands such as Qoo. The results were partially offset by Japan. In Japan, unit case volume declined 6 percent in the third quarter of 2003 with cool and wet weather in July and August, followed by solid growth during the month of September. 25 RESULTS OF OPERATIONS (Continued) In India, the beverage industry was impacted by false accusations that soft drinks contained high levels of pesticides. As a result, India's unit case volume declined 11 percent during the third quarter of

2003. This decline follows several consecutive quarters of strong volume growth. Following the accusations, the Company took proactive steps to provide facts to the Indian government and consumers, reassuring them as to the safety of the Company's products. Looking forward, even though unit case volume trends have stabilized over the past few weeks, the Company continues to monitor the situation closely. North America
the weaker U.S. dollar 3 Structural changes 1 Price and product/geographic mix (2)
Total percentage increase 6%
Net Operating Revenues were \$15,851 million for the first nine months of 2003, compared to \$14,769 million for the first nine months of 2002, an increase of \$1,082 million or 7 percent. The following table indicates, on a percentage basis, the estimated impact of key factors resulting in significant increases in Net Operating Revenues: Nine months ended September 30, 2003 vs. 2002
Increase in gallon shipments, including acquisitions 3% Favorable impact of the weaker U.S. dollar 3 Structural changes 1
Total percentage increase 7% The increase in gallon shipments for the
third quarter of 2003 includes the favorable impact of acquisitions, primarily the Risco water brand in Mexico. The increase in gallon shipments for year-to-date 2003 also includes the favorable impact of acquisitions, primarily the Danone and Evian water brands and Seagram's mixers. Structural changes had a positive impact on Net Operating Revenues in 2003 due primarily to the inclusion of one additional month of revenue from our German
bottler, Coca-Cola Erfrischungsgetraenke AG (CCEAG). CCEAG was consolidated in February 2002, therefore, the first quarter of 2002 contained only two months of CCEAG revenue versus three months of CCEAG revenue included in the first quarter of 2003. This positive impact was partially offset by the deconsolidation of Cosmos Bottling Corporation (CBC) during the second quarter of 2003. Refer to Note E. The structural change
related to CCEAG impacted the Europe, Eurasia and Middle East operating segment and the structural change related to CBC impacted the Asia operating segment. The impact of acquisitions mentioned above was primarily related to the 2002 transactions involving the Danone and Evian water
brands and Seagram's mixers which impacted the North America operating segment. The impact of the weaker U.S. dollar mentioned above was driven primarily by the stronger euro that favorably impacted the Europe, Eurasia and Middle East operating segment and the stronger Japanese yen that favorably impacted the Asia operating segment, partially offset by generally weaker currencies negatively impacting the Latin America operating
segment. For further discussion related to the impact of exchange and expected trends, refer to the heading "Exchange" elsewhere in this report. 27 RESULTS OF OPERATIONS (Continued) The contribution to Net Operating Revenues from Company operations is as follows (in millions): Three Months Ended Nine Months Ended September 30, September 30,
Company Operations, Excluding Bottling Operations \$ 4,967 \$ 4,684 \$ 13,783 \$ 12,921 Company-Owned Bottling Operations 695 638 2,068 1,848 Consolidated Net Operating Revenues \$ 5,662 \$ 5,322 \$ 15,851 \$ 14,769 ====================================
Our gross profit margin increased to 62.0 percent in the third quarter of 2003 from 60.9 percent in the third quarter of 2002. This increase was primarily the result of favorable product mix positively impacting CCEAG's gross margin. Our gross profit margin decreased to 63.0 percent in the first nine months of 2003 from 63.4 percent for the first nine months of 2002. This slight decrease was primarily the result of the inclusion of the higher revenue, lower margin Evian and Danone results in the first nine months of 2003, partially offset by the deconsolidation of CBC during the second
quarter of 2003 and our receipt during the first quarter of 2003 of a settlement of approximately \$52 million from certain defendants in a vitamin antitrust litigation. Refer to Note G. SELLING, GENERAL AND ADMINISTRATIVE EXPENSES
an increase of \$217 million or 12 percent. The increase reflected increased stock-based compensation expense of approximately \$9 million and the impact (approximately 3 percentage points) of a weaker U.S. dollar. The remainder of the increase primarily relates to increased marketing expenses.
These increases were partially offset by effective management of operating expenses. Selling, General and Administrative Expenses were \$5,573 million in the first nine months of 2003, compared to \$5,197 million in the first nine months of 2002, an increase of \$376 million or 7 percent. The increase reflected increased stock-based compensation expense of approximately \$41 million, increased expenses for structural changes (primarily impacted by one additional month of CCEAG expenses included in 2003) and acquisitions of approximately \$100 million and the impact (approximately 3
percentage points) of a weaker U.S. dollar. These increases were partially offset by effective management of operating expenses. 28 RESULTS OF OPERATIONS (Continued) OTHER OPERATING CHARGES

```
million impacted the Latin America operating segment, and approximately $5 million impacted the Corporate segment. For the first nine months of
2003, the Company recorded charges of approximately $272 million, or $0.07 per share after tax, related to the streamlining initiatives, primarily in
North America and Germany. Of these charges, approximately $147 million impacted the North America operating segment, approximately $1 million
impacted the Africa operating segment, approximately $92 million impacted the Europe, Eurasia and Middle East operating segment, approximately $4
million impacted the Latin America operating segment, and approximately $28 million impacted the Corporate operating segment. As of September 30,
2003, approximately 1,600 associates had been separated pursuant to these streamlining initiatives. In North America, the Company is integrating the
operations of our three separate North American business units - Coca-Cola North America, The Minute Maid Company and Fountain. In Germany,
the German division office has been relocated to Berlin to more closely align with CCEAG, and CCEAG has taken steps to improve efficiency in sales,
distribution and manufacturing. These initiatives are expected to result in the separation of a total of approximately 2,800 associates in 2003, primarily in
North America, Germany and Asia. Further, these initiatives are expected to result in a full-year 2003 charge to earnings of approximately $500 million
on a pretax basis. Of this $500 million amount, $272 million has been recognized through September 30, 2003, and the remaining amount is expected
to be recorded during the fourth quarter of 2003. This expected $500 million charge is composed of costs associated with involuntary terminations and
other direct costs, including the relocation of employees; contract termination costs; costs associated with the development, communication and
administration of these initiatives; and asset write-offs. During the third quarter of 2003, management further reviewed all worldwide operations to
improve our overall efficiency and effectiveness. In connection with this review, we increased the expected charge from approximately $400 million (as
previously estimated) to approximately $500 million as noted above. This increase relates to the closing of a plant in the U.S. and other planned
activities in the fourth quarter of 2003. The increase in the number of associates to be separated from the Company from approximately 1,900 (as
previously estimated) to approximately 2,800 as noted above mainly relates to our Company-owned bottlers in Asia. As a result of the above
initiatives, apart from the charge to earnings, the 29 RESULTS OF OPERATIONS (Continued) Company's financial results are expected to benefit by
at least $50 million (pretax) in 2003 and at least $100 million (pretax) on an annualized basis beginning in 2004. OPERATING INCOME AND
OPERATING MARGIN ----- Operating Income was $1,451 million in the third quarter of 2003, compared to
$1,450 million in the third quarter of 2002, an increase of $1 million. Our consolidated operating margin for the third quarter of 2003 was 25.6 percent,
compared to 27.2 percent for the comparable period in 2002. Operating Income for the third quarter of 2003 reflected the increase in gallon
shipments, the effective management of operating expenses, and a favorable impact of a weaker U.S. dollar, partially offset by expenses related to the
2003 streamlining initiatives of approximately $43 million, increased stock-based compensation expense of approximately $9 million, and increased
marketing expenses. The decrease in the Company's operating margin was due primarily to increased marketing expenses and the 2003 streamlining
initiatives, partially offset by the effective management of operating expenses. Operating Income was $4,129 million in the first nine months of 2003,
compared to $4,168 million in the first nine months of 2002, a decrease of $39 million or 1 percent. Our consolidated operating margin for the first nine
months of 2003 was 26.0 percent, compared to 28.2 percent for the comparable period in 2002. The decrease in Operating Income for the first nine
months of 2003 reflected expenses related to the 2003 streamlining initiatives of approximately $272 million and increased stock-based compensation
expense of approximately $41 million, partially offset by the increase in gallon shipments, the effective management of operating expenses, receipt of a
$52 million settlement related to the vitamin litigation in the first quarter of 2003, and a favorable impact of a weaker U.S. dollar. The decrease in the
Company's operating margin was due primarily to the expenses related to the 2003 streamlining initiatives and inclusion of the acquired lower-margin
Evian and Danone results mentioned above, partially offset by the effective management of operating expenses. Generally, bottling operations and other
finished products operations produce higher revenues but lower operating margins compared to concentrate and syrup operations. INTEREST
INCOME AND INTEREST EXPENSE ------ Interest Income decreased to $37 million for the third quarter of 2003
from $46 million for the third quarter of 2002. This decrease was primarily due to lower interest rates earned on short-term investments. Nevertheless,
the Company continues to benefit from cash invested in locations outside the United States earning interest at higher rates than could be obtained within
the United States. Interest Expense decreased $10 million in the third quarter of 2003 relative to the comparable period in 2002, due mainly to lower
interest rates for commercial paper debt. Interest Income decreased to $138 million for the first nine months of 2003 from $156 million for the first nine
months of 2002. This decrease was primarily due to lower interest 30 RESULTS OF OPERATIONS (Continued) rates earned on short-term
investments. Interest Expense decreased $26 million in the first nine months of 2003 relative to the comparable period in 2002, due mainly to both a
decrease in average commercial paper debt balances and lower interest rates for commercial paper debt. EQUITY INCOME (LOSS) - NET -----
----- Our Company's share of income from equity method investments for the third quarter of 2003 totaled $86 million, compared to
$113 million in the third quarter of 2002, a decrease of $27 million or approximately 24 percent. This decrease was primarily because of a $95 million
charge primarily related to a Latin American equity investee discussed below. Our Company's share of income from equity method investments for the
first nine months of 2003 totaled $325 million, compared to $350 million in the first nine months of 2002, a decrease of $25 million or approximately 7
percent. Equity income for the majority of our investees increased during the first nine months of 2003 due to the overall improving health of the Coca-
Cola bottling system around the world. Again, our equity income for this period was negatively impacted by the $95 million charge primarily related to a
Latin American equity investee. Equity income for the first nine months of 2002 benefited from our Company's share of the gain on the sale by
Cervejarias Kaiser S.A. (Kaiser S.A.) of its interests in Brazil to Molson Inc. (refer to Note G). Approximately $21 million of the pretax gain from this
sale by Kaiser S.A. was recorded in equity income with the remaining portion (approximately $22 million) recorded in Other Income (Loss) - Net.
Effective May 6, 2003, one of our Company's Latin American equity method investees, Coca-Cola FEMSA, S.A. de C.V. (Coca-Cola FEMSA)
consummated a merger with another of the Company's Latin American equity method investees, Panamerican Beverages, Inc. (Panamco). Our
Company received new Coca-Cola FEMSA shares in exchange for all Panamco shares previously held by the Company. Our Company's ownership
interest in Coca-Cola FEMSA increased from 30 percent to 39.6 percent as a result of this merger. This exchange of shares was treated as a non-
monetary exchange of similar productive assets, and no gain was recorded by our Company as a result of this merger. In connection with the merger,
Coca-Cola FEMSA management initiated steps to streamline and integrate the operations. This process includes the closing of various distribution
centers and manufacturing plants. Furthermore, due to the challenging economic conditions and an uncertain political situation in Venezuela, certain
intangible assets were determined to be impaired and written down to their fair market value. During the third quarter of 2003, our Company recorded
a non-cash charge of $95 million primarily related to these matters This charge is included in the line item Equity Income (Loss) - Net. OTHER
```

```
INCOME (LOSS) - NET ----- Other Income (Loss) - Net was a net loss of $42 million for the third quarter of 2003 compared
to a net loss of $62 million for the third quarter of 2002, a difference of $20 31 RESULTS OF OPERATIONS (Continued) million. A portion of this
difference, approximately $7 million, is related to the net loss on currency exchange, primarily in Latin America and Africa in 2002. Other Income
(Loss) - Net for the third quarter of 2003 was composed primarily of foreign currency exchange losses of approximately $17 million and the accretion
of the discounted value of the CCEAG liability of approximately $13 million. Refer to Note E. Other Income (Loss) - Net was a net loss of $99 million
for the first nine months of 2003 compared to a net loss of $292 million for the first nine months of 2002, a difference of $193 million. A portion of this
difference, approximately $59 million, is related to the net loss on currency exchange, primarily in Latin America, which was impacted by the significant
devaluation of the Argentine peso, and in Africa, in 2002. Additionally, Other Income (Loss) - Net was impacted by two other items which were
recorded during the first quarter of 2002. In the first quarter of 2002, our Company recorded a non-cash pretax charge of approximately $157 million
primarily related to the write-down of our investments in Latin America. The charge was primarily the result of economic developments in Argentina
during the first quarter of 2002, including the devaluation of the Argentine peso and the severity of the unfavorable economic outlook. In the first quarter
of 2002, our Company also recorded in Other Income (Loss) - Net a $22 million pretax gain from the sale by Kaiser S.A. Refer to Note G. Other
Income (Loss) - Net for the first nine months of 2003 was composed primarily of foreign currency exchange losses of approximately $51 million and
the accretion of the discounted value of the CCEAG liability of approximately $38 million. Refer to Note E. GAINS ON ISSUANCES OF STOCK
BY EQUITY INVESTEES ----- For the quarter ended September 30, 2003, our Company recorded
approximately $8 million for gains on issuances of stock by equity investees. These gains primarily related to the issuance by Coca-Cola Enterprises
Inc. (Coca-Cola Enterprises) of common stock valued at an amount greater than the book value per share of our investment in Coca-Cola Enterprises.
As a result, the issuance of these shares resulted in a one-time non-cash pretax gain for our Company. This transaction reduced our ownership interest
in the total outstanding shares of Coca-Cola Enterprises common stock by less than 1 percent. Refer to Note J. No gains or losses on issuances of
stock by equity investees were recorded during 2002. INCOME TAXES ------ Our effective tax rate was approximately 18 percent for the
third quarter of 2003 compared to approximately 27 percent for the third quarter of 2002. During the third quarter of 2003, the Company's results
benefited from a lower effective tax rate than previously indicated. In July, the Company estimated that its underlying effective tax rate would be
approximately 24 percent for the full year 2003. The Company now anticipates that the underlying effective tax rate on operations for the full year 2003
will be approximately 22 percent because of the continued strong profit contributions from lower taxed locations where currencies are having a 32
RESULTS OF OPERATIONS (Continued) favorable impact. The decline in the tax rate resulted in a benefit to net income per share of approximately
$0.03 per share in the third quarter of 2003. The Company recorded income tax expense for the first nine months of 2003 based on the estimated
effective tax rate for the full year 2003. To achieve this result, the Company recorded income tax expense at an underlying effective tax rate on
operations of approximately 18 percent in the third quarter of 2003. Our effective tax rate of approximately 22 percent for the nine months ended
September 30, 2003 includes the following: * The effective tax rate for the costs related to the streamlining initiatives was approximately 35 percent. *
The effective tax rate for the proceeds received related to the vitamin antitrust litigation matter was approximately 35 percent. * The effective tax rate
for the charge related to a Latin America equity investee was approximately 3 percent. * The effective tax rate for all other pretax income was
approximately 22 percent. Our effective tax rate of approximately 28 percent for the nine months ended September 30, 2002 includes the following: *
The effective tax rate for our Company's share of the gain on the sale of Kaiser S.A. interests was approximately 33 percent. * The effective tax rate
for the write-down of our investments primarily in Latin America was approximately 4 percent. * The effective tax rate for all other pretax income was
approximately 27 percent. For 2004 and future years, based on current tax laws, the Company's effective tax rate on operations is expected to be no
more than 25.5 percent. Our effective tax rate reflects tax benefits derived from significant operations outside the United States which are taxed at
lower rates than the U.S. statutory rates. CUMULATIVE EFFECT OF ACCOUNTING CHANGE FOR SFAS NO. 142 ------
----- The adoption of SFAS No. 142, "Goodwill and Other Intangible Assets," was a required change in accounting principle.
The cumulative effect of adopting this standard as of January 1, 2002 resulted in a non-cash, after-tax decrease to net income of $367 million for
Company operations and $559 million for the Company's proportionate share of its equity method investees in the first quarter of 2002. The adoption
of this accounting standard resulted in a pretax reduction in amortization expense of approximately $60 million, and an increase in equity income of
approximately $150 million for the year ended December 31, 2002. 33 RESULTS OF OPERATIONS (Continued) RECENT DEVELOPMENTS --
----- Effective October 1, 2003, the Company and all of its bottling partners in Japan created a nationally integrated supply chain
management company to centralize procurement, production and logistics operations for the entire Coca-Cola system in Japan. As a result of the
creation of this supply chain management company in Japan, a portion of our Company's business has essentially been converted from a finished
product business model to a concentrate business model. This will affect certain line items of our Company's income statement in the future but is not
expected to impact our Company's underlying operating income. Beginning in the fourth quarter of 2003, the shift of certain products to a concentrate
business model will result in a reduction of revenues and cost of goods sold, each in approximately the same amount, thus having no impact on the
Company's gross profit or operating income. Net Operating Revenues and Cost of Goods Sold are both expected to decrease by approximately $1.0
billion on an annualized basis. 34 FINANCIAL CONDITION NET CASH PROVIDED BY OPERATING ACTIVITIES ------
----- Net Cash Provided by Operating Activities in the first nine months of 2003 amounted to $4,121 million versus $3,405 million for the
comparable period in 2002, an increase of $716 million or 21 percent. Increased profits in 2003 led to this increased cash flow in 2003 versus 2002.
Collection by the Company in 2002 of approximately $280 million in connection with an Advance Pricing Agreement (APA) reached between the
United States and Japan in 2000 impacted Net Change in Operating Assets and Liabilities for 2002. The APA established the level of royalties paid by
Coca-Cola (Japan) Company Limited to our Company for the years 1993 through 2001. The effect of this item was partially offset by overall improved
worldwide business operating results. Net Cash Provided by Operating Activities for 2003 and 2002 was also impacted by the funding of our primary
qualified U.S. pension plan: approximately $165 million was funded in the first nine months of 2003, as compared to approximately $124 million that
was funded in the first nine months of 2002. For additional information related to Other Operating Charges, refer to Note G. For additional information
regarding the 2002 Cumulative Effect of Accounting Change, refer to the heading "Cumulative Effect of Accounting Change for SFAS No. 142."
INVESTING ACTIVITIES ----- Net Cash Used in Investing Activities totaled $806 million for the first nine months of 2003,
compared to $731 million for the comparable period in 2002, an increase of $75 million. During the first nine months of 2003, cash outlays for investing
```

```
activities included purchases of property, plant and equipment of $565 million, plus acquisitions and investments of approximately $306 million,
including the acquisition of Truesdale Packaging Company LLC from Coca-Cola Enterprises Inc. for approximately $60 million (refer to Note E), and
other acquisitions, primarily trademarks, of $246 million. Our Company currently estimates that purchases of property, plant and equipment will total
less than $1 billion for 2003. During the first nine months of 2003, proceeds from disposals of investments and other assets of $54 million resulted
primarily from the disposal of certain investments in short-term marketable equity securities and the disposal of a portion of the Company's investment in
Piedmont Coca-Cola Bottling Partnership. Net Cash Used in Investing Activities totaled $731 million for the first nine months of 2002. During the first
nine months of 2002, cash outlays for investing activities included purchases of property, plant and equipment of approximately $582 million, plus
acquisitions and investments of approximately $415 million primarily related to the acquisitions of our ownership interests in Cosmos Bottling
Corporation and CCDA. FINANCING ACTIVITIES ------ Our financing activities include net borrowings, dividend payments, share
issuances and share repurchases. Net Cash Used in Financing Activities totaled $1,862 million for the first nine months of 2003 compared to Net Cash
Used in Financing Activities of $1,912 million for the first nine months of 2002. 35 FINANCIAL CONDITION (Continued) In the first nine months of
2003, the Company had issuances of debt of $1,121 million and payments of debt of $1,007 million. The issuances of debt primarily included
approximately $515 million of issuances of commercial paper with maturities of less than 90 days and approximately $604 million in issuances of
commercial paper with maturities of over 90 days. The payments of debt primarily included approximately $832 million related to commercial paper
with maturities over 90 days and $150 million of long-term debt. For the comparable first nine months of 2002, the Company had issuances of debt of
$1,402 million and payments of debt of $1,939 million. The issuances of debt primarily included $636 million of issuances of commercial paper with
maturities over 90 days and $750 million in issuances of long-term debt due June 1, 2005. The payments of debt primarily included $616 million
primarily related to commercial paper with maturities over 90 days, and net payments of $1,275 million primarily related to commercial paper with
maturities less than 90 days. During the first nine months of 2003 and 2002, the Company repurchased common stock under the stock repurchase plan
authorized by our Board of Directors in October 1996. During the first nine months of 2003, the Company repurchased approximately 21.5 million
shares of common stock at an average cost of $42.48 per share under the 1996 plan. During the first nine months of 2002, the Company repurchased
approximately 9.3 million shares of common stock at an average cost of $49.79 per share under the 1996 plan. The Company currently estimates that
its share repurchases will total approximately $1.5 billion during 2003, including the purchases during the first nine months of 2003 just described. As
strong cash flows are expected to continue into the future, the Company currently expects to increase its 2004 share repurchase levels above the 2003
levels. FINANCIAL POSITION ----- Our balance sheet as of September 30, 2003, as compared to our balance sheet as of December
31, 2002, was impacted by the following: * The increase in Cash and Cash Equivalents of $1,530 million was due primarily to increased cash flows
from operations and the accumulation of cash for the quarterly dividend payments to be paid in the fourth quarter of 2003. * The increase in Equity
Method Investments, Coca-Cola FEMSA, S.A. de C.V. of $369 million and the decrease in Equity Method Investments, Other, Principally Bottling
Companies of $478 million were primarily due to the merger of Coca-Cola FEMSA and Panamerican Beverages, Inc. Refer to Note I. * The increase
in Accounts Payable and Accrued Expenses of $971 million was primarily due to dividends payable accrued as of September 30, 2003, which will be
paid during the fourth quarter of 2003. 36 FINANCIAL CONDITION (Continued) The overall increase in Total Assets as of September 30, 2003
compared to December 31, 2002 was primarily related to the increase in Cash and Cash Equivalents mentioned above (which impacted the Corporate
operating segment) and the impact of a stronger euro (which impacted the Europe, Eurasia and Middle East operating segment) and Japanese yen
(which impacted the Asia operating segment), partially offset by the impact of weakening currencies impacting the Latin America operating segment.
This impact of exchange is reflected in the net foreign currency translation gain for the first nine months of 2003 of approximately $501 million. Refer to
Note C. UPDATE TO APPLICATION OF CRITICAL ACCOUNTING POLICIES ------ In our
2002 Annual Report on Form 10-K, Part II, Item 7, under the heading "Application of Critical Accounting Policies," we discussed the recoverability of
noncurrent assets, equity method and cost method investments and property, plant and equipment. We also discussed our assessment of impairment for
goodwill, trademarks and other intangible assets. During the first nine months of 2003, the following events occurred that required us to assess the
recoverability of these assets: * The unstable situation in Iraq and the continued overall civil and political unrest in the Middle East are risks to our
Company's business results and therefore, could impact the valuation of our assets in this region. * Germany's operating results have been impacted by
what our Company believes is a short-term disruption caused by the implementation of a deposit law on non-returnable packages. The change in the
law on January 1, 2003 and subsequent developments resulted in major retailers delisting non-returnable packages. Furthermore, consumers have
begun to shift their consumption back to returnable packages and to other beverage categories that were not impacted by the deposit law. In the first
nine months of 2003, the Company evaluated the impact that these events could have on our future business results and the carrying value of our
investments and assets in these regions of the world. Currently, management believes these events will only have a temporary unfavorable impact on our
operations and therefore, no asset impairment has resulted. Challenging economic conditions and an uncertain political environment in Venezuela also
negatively impacted our business. As discussed in Note I, during the third quarter of 2003 we recorded a charge to equity income primarily related to
Coca-Cola FEMSA's business operations in Venezuela. We plan to closely monitor the above matters and other conditions to evaluate any impact they
might have on our assets and investments. We will re-assess these items in the fourth quarter of 2003. 37 FINANCIAL CONDITION (Continued)
EXCHANGE ----- Our international operations are subject to certain opportunities and risks, including currency fluctuations and government
actions. We closely monitor our operations in each country and seek to adopt appropriate strategies that are responsive to changing economic and
political environments and to fluctuations in foreign currencies. We use approximately 50 functional currencies. Due to our global operations,
weaknesses in some of these currencies are often offset by strengths in others. The U.S. dollar was approximately 5 percent weaker in the third quarter
of 2003 compared to the third quarter of 2002, based on comparable weighted averages for our functional currencies. This does not include the effects
of our hedging activities and, therefore, does not reflect the actual impact of fluctuations in exchange rates on our operating results. Our foreign currency
management program mitigates over time a portion of the impact of exchange on net income and earnings per share. The effective impact of exchange
to our Company after considering hedging activities was an increase to operating income of approximately 2 percent in the third quarter of 2003
compared to the third quarter of 2002, resulting from a strengthening euro partially offset by less attractive hedge rates on the Japanese yen and
weakness in Latin American currencies. The effective impact of exchange to our Company after considering hedging activities was an increase to
operating income of approximately 2 percent in the first nine months of 2003 compared to the first nine months of 2002. For the remainder of 2003, the
```

Company expects exchange to have a slightly positive impact on its Operating Income. The Company will continue to manage its foreign currency exposures to mitigate over time a portion of the impact of exchange on net income and earnings per share. Our Company conducts business in more than 200 countries around the world, and we manage foreign currency exposures through the portfolio effect of the basket of functional currencies in which we do business. 38 FORWARD-LOOKING STATEMENTS Certain written and oral statements made by our Company and subsidiaries or with the approval of an authorized executive officer of our Company may constitute "forward-looking statements" as defined under the Private Securities Litigation Reform Act of 1995, including statements made in this report and other filings with the Securities and Exchange Commission. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will" and similar expressions identify forward-looking statements, which generally are not historical in nature. All statements which address operating performance, events or developments that we expect or anticipate will occur in the future - including statements relating to volume growth, share of sales and earnings per share growth and statements expressing general optimism about future operating results - are forward-looking statements. Forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from our Company's historical experience and our present expectations or projections. As and when made, management believes that these forward-looking statements are reasonable. However, caution should be taken not to place undue reliance on any such forward-looking statements since such statements speak only as of the date when made. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. The following are some of the factors that could cause our Company's actual results to differ materially from the expected results described in or underlying our Company's forwardlooking statements: * Economic and political conditions, especially in international markets, including civil unrest, product boycotts, governmental changes and restrictions on the ability to transfer capital across borders. Without limiting the preceding sentence, the current unstable economic and political conditions and civil unrest in the Middle East, Venezuela, North Korea or elsewhere, the unstable situation in Iraq, or the continuation or escalation of terrorism, could have adverse impacts on our Company's business results or financial condition. * Changes in the nonalcoholic beverages business environment. These include, without limitation, changes in consumer preferences, competitive product and pricing pressures and our ability to gain or maintain share of sales in the global market as a result of actions by competitors. Factors such as these could impact our earnings, share of sales and volume growth. 39 FORWARD-LOOKING STATEMENTS (Continued) * Foreign currency rate fluctuations, interest rate fluctuations and other capital market conditions. Most of our exposures to capital markets, including foreign currency and interest rates, are managed on a consolidated basis, which allows us to net certain exposures and, thus, take advantage of any natural offsets. We use derivative financial instruments to reduce our net exposure to financial risks. There can be no assurance, however, that our financial risk management program will be successful in reducing capital market exposures. * Adverse weather conditions, which could reduce demand for Company products. * The effectiveness of our advertising, marketing and promotional programs. * Fluctuations in the cost and availability of raw materials and the ability to maintain favorable supplier arrangements and relationships. * Our ability to achieve earnings forecasts, which are generated based on projected volumes and sales of many product types, some of which are more profitable than others. There can be no assurance that we will achieve the projected level or mix of product sales. * Changes in laws and regulations, including changes in accounting standards, taxation requirements (including tax rate changes, new tax laws and revised tax law interpretations), laws concerning food and beverages, competition laws and environmental laws and in domestic or foreign jurisdictions. * Our ability to penetrate developing and emerging markets, which also depends on economic and political conditions, and how well we are able to acquire or form strategic business alliances with local bottlers and make necessary infrastructure enhancements to production facilities, distribution networks, sales equipment and technology. Moreover, the supply of products in developing markets must match the customers' demand for those products, and due to product, price and cultural differences, there can be no assurance of product acceptance in any particular market. * The uncertainties of litigation, as well as other risks and uncertainties detailed from time to time in our Company's Securities and Exchange Commission filings. The foregoing list of important factors is not exclusive. 40 Item 3. Quantitative and Qualitative Disclosures About Market Risk We have no material changes to the disclosure on this matter made in our Annual Report on Form 10-K for the year ended December 31, 2002. Item 4. Controls and Procedures The Company, under the supervision and with the participation of its management, including the Chief Executive Officer and the Chief Financial Officer, evaluated the effectiveness of the design and operation of the Company's "disclosure controls and procedures" (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the Exchange Act)) as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures are effective in timely making known to them material information relating to the Company's consolidated subsidiaries required to be disclosed in the Company's reports filed or submitted under the Exchange Act. There has been no change in the Company's internal control over financial reporting during the quarter ended September 30, 2003 that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting. 41 Part II. Other Information Item 6. Exhibits and Reports on Form 8-K (a) Exhibits: 3 - By-Laws of The Coca-Cola Company, as amended and restated through October 16, 2003. 10 - Amendment Number Two to the Executive Medical Plan of The Coca-Cola Company, dated August 27, 2003. 12 - Computation of Ratios of Earnings to Fixed Charges. 31.1 - Rule 13a-14(a)/15d-14(a) Certification, executed by Douglas N. Daft, Chairman, Board of Directors, and Chief Executive Officer of The Coca-Cola Company. 31.2 - Rule 13a-14(a)/15d-14(a) Certification, executed by Gary P. Fayard, Executive Vice President and Chief Financial Officer of The Coca-Cola Company. 32 - Certifications required by Rule 13a-14(b) or Rule 15d-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350), executed by Douglas N. Daff, Chairman, Board of Directors, and Chief Executive Officer of The Coca-Cola Company and by Gary P. Fayard, Executive Vice President and Chief Financial Officer of The Coca-Cola Company. (b) Reports on Form 8-K: (1) During the three months ended September 30, 2003, the Company filed a report on Form 8-K on July 11, 2003. Item 5. Other Events and Regulation FD Disclosure. Item 7(c). Exhibits. Press release of the Company, regarding action taken by the United States Attorney's Office for the Northern District of Georgia. (2) During the three months ended September 30, 2003, the Company filed a report on Form 8-K on July 17, 2003. Item 7(c). Exhibits. Item 9. Regulation FD Disclosure. (A) Press release of the Company reporting financial results for the second quarter of 2003 and year to date 2003. (B) Supplemental information prepared for use in connection with the financial results for the second quarter of 2003 and year to date 2003. 42 SIGNATURE Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized. THE COCA-COLA COMPANY (REGISTRANT) Date: October 27, 2003 By: /s/ Connie D. McDaniel ------ Connie D. McDaniel Vice President and Controller (On behalf of the Registrant and as Chief Accounting Officer) 43 Exhibit Index Exhibit Number and Description (a) Exhibits 3 - By-Laws of

The Coca-Cola Company, as amended and restated through October 16, 2003. 10 - Amendment Number Two to the Executive Medical Plan of The Coca-Cola Company, dated August 27, 2003. 12 - Computation of Ratios of Earnings to Fixed Charges. 31.1 - Rule 13a-14(a)/15d-14(a) Certification, executed by Douglas N. Daft, Chairman, Board of Directors, and Chief Executive Officer of The Coca-Cola Company. 31.2 - Rule 13a-14(a)/15d-14(a) Certification, executed by Gary P. Fayard, Executive Vice President and Chief Financial Officer of The Coca-Cola Company. 32 - Certifications required by Rule 13a-14(b) or Rule 15d-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350), executed by Douglas N. Daft, Chairman, Board of Directors, and Chief Executive Officer of The Coca-Cola Company and by Gary P. Fayard, Executive Vice President and Chief Financial Officer of The Coca-Cola Company. 44