

10-Q 1 axp10q3q04nov8.txt 10-Q UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM
10-Q /X/ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the
Quarterly Period Ended September 30, 2004 or // TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES
EXCHANGE ACT OF 1934 For the Transition Period from _____ to _____ Commission file number 1-7657 AMERICAN EXPRESS
COMPANY (Exact name of registrant as specified in its charter) New York 13-4922250 -----
----- (State or other jurisdiction of (I.R.S. Employer Identification No.) incorporation or organization) World Financial Center, 200 Vesey
Street, New York, NY 10285 ----- (Address of principal executive offices)
(Zip Code) Registrant's telephone number, including area code (212) 640-2000 ----- None -----
----- Former name, former address and former fiscal year, if changed since last report. Indicate by check mark whether
the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12
months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past
90 days. Yes /X/ No // Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes /X/
No // Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date. Class Outstanding at
October 31, 2004 ----- Common Shares (par value \$.20 per share)
1,255,187,918 shares AMERICAN EXPRESS COMPANY FORM 10-Q INDEX

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PART I. FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS AMERICAN EXPRESS COMPANY CONSOLIDATED STATEMENTS OF INCOME (millions, except per share amounts) (Unaudited)

Three Months
 Ended
 September 30, --

 ----- 2004
 2003 -----

Revenues:	
Discount revenue	
\$ 2,535 \$ 2,221	
Net investment	
income 766 730	
Management and	
distribution fees	
732 603	
Cardmember	
lending net	
finance charge	
revenue 562 476	
Net card fees	
474 462 Travel	
commissions and	
fees 426 349	
Other	
commissions and	

fees 574 486
Insurance and
annuity revenues
389 345
Securitization
income, net 295
301 Other 449
446 -----

----- Total
7,202 6,419 -----

---- Expenses:
Human resources
1,796 1,559
Marketing,
promotion,
rewards and
cardmember
services 1,314
1,016 Provisions
for losses and
benefits: Annuities
and investment
certificates 298
323 Life
insurance,
international
banking and other
317 265 Charge
card 206 213
Cardmember
lending 233 279
Professional
services 624 552
Occupancy and
equipment 396
361 Interest 216
239
Communications
126 126 Other
422 422 -----

----- Total 5,948
5,355 -----

Pretax income
1,254 1,064
Income tax
provision 375
294 -----

----- Net
income \$ 879 \$
770

=====

Earnings per
common share:
Basic \$ 0.70 \$
0.60

=====

Diluted \$ 0.69 \$
0.59

Average common
shares
outstanding for
earnings per
common share:
Basic 1,251
1,278

Diluted 1,275
1,297

Cash dividends
declared per
common share \$
0.12 \$ 0.10

See Notes to Consolidated Financial Statements 1 AMERICAN EXPRESS COMPANY CONSOLIDATED STATEMENTS OF INCOME
(millions, except per share amounts) (Unaudited)

Nine Months
Ended
September 30, --

----- 2004
2003 -----

Revenues:
Discount revenue
\$ 7,432 \$ 6,349
Net investment
income 2,292
2,277
Management and
distribution fees
2,261 1,692
Cardmember
lending net
finance charge
revenue 1,664
1,511 Net card
fees 1,418 1,368
Travel
commissions and
fees 1,311 1,062
Other
commissions and
fees 1,668 1,429
Insurance and
annuity revenues
1,131 1,000
Securitization
income, net 807
812 Other 1,386
1,298 -----

Total 21,370
18,798 -----

Expenses: Human
resources 5,414
4,625 Marketing,
promotion,
rewards and
cardmember
services 3,611
2,735 Provisions
for losses and
benefits: Annuities
and investment
certificates 912
976 Life
insurance,
international
banking and other
817 775 Charge
card 593 626
Cardmember
lending 834 888
Professional
services 1,739
1,577
Occupancy and
equipment 1,188
1,078 Interest
629 700
Communications
386 387 Other
1,479 1,274 -----

Total 17,602
15,641 -----

Pretax income
before accounting
change 3,768
3,157 Income tax
provision 1,148
933 -----

Income before
accounting
change 2,620
2,224 Cumulative
effect of
accounting
change, net of tax
(Note 1) (71) --

Net
income \$ 2,549 \$
2,224
=====

=====

Earnings per
common share --
Basic: Income

before accounting
change \$ 2.07 \$
1.73

Net income \$
2.02 \$ 1.73

Earnings per
common share—
Diluted: Income
before accounting
change \$ 2.03 \$
1.71

Net income \$
1.98 \$ 1.71

Average common
shares
outstanding for
earnings per
common share:
Basic 1,264
1,287

Diluted 1,289
1,298

Cash dividends
declared per
common share \$
0.32 \$ 0.28

See Notes to Consolidated Financial Statements. 2 AMERICAN EXPRESS COMPANY CONSOLIDATED BALANCE SHEETS (millions,
except share data)

September 30,
December 31,
2004 2003 -----

- (Unaudited)
Assets-----
Cash and cash
equivalents (Note
1) \$ 7,621 \$
5,726 Accounts
receivable and
accrued interest:
Cardmember
receivables, less
credit reserves:
2004, \$847;
2003, \$916
27,789 27,487
Other

receivables, less
 credit reserves:
 2004, \$28; 2003,
 \$18 4,128 3,782
 Investments
 (Note 3) 58,614
 57,067 Loans:
 Cardmember
 lending, less
 credit reserves:
 2004, \$1,008;
 2003, \$998
 24,223 24,836
 International
 banking, less
 credit reserves:
 2004, \$96; 2003,
 \$113 6,305
 6,371 Other, net
 1,878 1,093
 Separate account
 assets 32,367
 30,809 Deferred
 acquisition costs
 4,060 3,858
 Land, buildings
 and equipment—
 at cost, less
 accumulated
 depreciation:
 2004, \$3,407;
 2003, \$3,091
 3,123 3,184
 Other assets
 9,165 10,788 ----

----- Total assets
 \$ 179,273 \$
 175,001

=====
 Liabilities and
 Shareholders'
 Equity -----

 Customers'
 deposits \$
 19,828 \$ 21,250
 Travelers
 Cheques
 outstanding 6,982
 6,819 Accounts
 payable 8,218
 6,591 Insurance
 and annuity
 reserves:
 Annuities 26,827
 26,377 Life and
 disability policies
 5,869 5,592

Investment
certificate
reserves 10,178
9,207 Short-term
debt 10,506
19,046 Long-
term debt 30,630
20,654 Separate
account liabilities
32,367 30,809
Other liabilities
12,028 13,333 ---

-----Total
liabilities 163,433
159,678-----

Shareholders'
equity: Common
shares, \$.20 par
value, authorized
3.6 billion shares;
issued and
outstanding 1,255
million shares in
2004 and 1,284
million shares in
2003 251 257
Additional paid-in
capital 6,944
6,081 Retained
earnings 8,322
8,793 Other
comprehensive
income (loss), net
of tax: Net
unrealized
securities gains
860 931 Net
unrealized
derivatives losses
(237) (446)
Foreign currency
translation
adjustments
(285) (278)
Minimum pension
liability (15) (15)

Accumulated
other
comprehensive
income 323 192

-----Total
shareholders'
equity 15,840
15,323-----

-----Total liabilities

and shareholders'
equity \$ 179,273
\$ 175,001

See Notes to Consolidated Financial Statements. 3 AMERICAN EXPRESS COMPANY CONSOLIDATED STATEMENTS OF CASH FLOWS
(millions) (Unaudited)

Nine Months
Ended
September 30, --

----- 2004
2003 -----

CASH FLOWS
FROM
OPERATING
ACTIVITIES

Net income \$
2,549 \$ 2,224
Adjustments to
reconcile net
income to net
cash provided by
operating
activities:
Provisions for
losses and
benefits 1,794
1,805

Depreciation and
amortization 560
484

Deferred
taxes, acquisition
costs and other
449 286

Changes
in operating
assets and
liabilities, net of
effects of
acquisitions and
dispositions:

Accounts
receivable and
accrued interest
(498) (812)

Other assets 944
(1,869)

Accounts
payable and other
liabilities 821

(986) Increase in
Travelers

Cheques
outstanding 163

150 Increase in
insurance

reserves 176 198

Cumulative effect
of accounting
change, net of tax
(Note 1) 71 -----

-----NET CASH
PROVIDED BY
OPERATING
ACTIVITIES
7,029 1,480 -----

----CASH
FLOWS FROM
INVESTING
ACTIVITIES

Sale of
investments
6,898 11,357
Maturity and
redemption of
investments
6,181 10,508
Purchase of
investments
(14,736)
(23,608) Net
increase in
cardmember
loans/receivables
(2,468) (1,569)
Cardmember
receivables
redeemed from
trust (300)
(2,085)
Cardmember
loans sold to trust
3,888 3,442
Cardmember
loans redeemed
from trust (3,000)
(1,000) Loan
operations and
principal
collections, net
(66) (662)
Purchase of land,
buildings and
equipment (524)
(714) Sale of
land, buildings
and equipment 65
39 Acquisitions,
net of cash
acquired (178)
(530) -----

-----NET CASH
USED IN
INVESTING
ACTIVITIES
(4,240) (4,822) -----

-----CASH
FLOWS FROM

FINANCING
ACTIVITIES

Net (decrease)
increase in
customers'
deposits (1,348)

871 Sale of
annuities and
investment
certificates 7,861
9,035

Redemption of
annuities and
investment
certificates
(6,458) (5,805)

Net decrease in
debt with
maturities of three
months or less
(8,996) (3,709)

Issuance of debt
15,695 12,483

Principal
payments on debt
(5,359) (11,938)

Redemption of
preferred
beneficial
interests securities

--(500) Issuance
of American

Express common
shares 753 271

Repurchase of
American

Express common
shares (2,645)
(1,180)

Dividends paid
(383) (342) -----

-- NET CASH
USED IN
FINANCING
ACTIVITIES
(880) (814) -----

-- Effect of
exchange rate
changes on cash
(14) (104) -----

-- NET
INCREASE
(DECREASE)
IN CASH AND
CASH

EQUIVALENTS
1,895 (4,260)
Cash and cash

equivalents at
beginning of
period \$ 5,726
10,288

CASH AND
CASH
EQUIVALENTS
AT END OF
PERIOD \$ 7,621
\$ 6,028

See Notes to Consolidated Financial Statements. 4 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 1. BASIS OF PRESENTATION The accompanying Consolidated Financial Statements should be read in conjunction with the financial statements in the Annual Report on Form 10-K of American Express Company (the Company or American Express) for the year ended December 31, 2003. Certain reclassifications of prior period amounts have been made to conform to the current presentation. The interim financial information in this report has not been audited. In the opinion of management, all adjustments necessary for a fair presentation of the consolidated financial position and the consolidated results of operations for the interim periods have been made. All adjustments made were of a normal, recurring nature. Results of operations reported for interim periods are not necessarily indicative of results for the entire year. Cardmember lending net finance charge revenue is presented net of interest expense of \$152 million and \$116 million for the three months ended September 30, 2004 and 2003, respectively, and \$415 million and \$360 million for the nine months ended September 30, 2004 and 2003, respectively. Net investment income is presented net of interest expense of \$57 million and \$53 million for the three months ended September 30, 2004 and 2003, respectively, and \$162 million and \$172 million for the nine months ended September 30, 2004 and 2003, respectively, related primarily to the Company's international banking operations. At September 30, 2004 and December 31, 2003, cash and cash equivalents included \$0.9 billion and \$1.1 billion, respectively, in special bank accounts for the benefit of customers. The Company has securitized charge card receivables totaling \$2.7 billion and \$3.0 billion at September 30, 2004 and December 31, 2003, respectively, which are included in cardmember receivables on the Consolidated Balance Sheets as they do not qualify for off-balance sheet treatment under Statement of Financial Accounting Standards (SFAS) No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities;" likewise, an equal amount of debt is included in long-term debt. Recently Issued Accounting Standards ----- Effective January 1, 2004, the Company adopted the American Institute of Certified Public Accountants Statement of Position 03-1, "Accounting and Reporting by Insurance Enterprises for Certain Nontraditional Long-Duration Contracts and for Separate Accounts" (SOP 03-1). SOP 03-1 provides guidance on: (i) the classification and valuation of long-duration contract liabilities; (ii) the accounting for sales inducements; and (iii) separate account presentation and valuation. The adoption of SOP 03-1 as of January 1, 2004 resulted in a cumulative effect of accounting change that reduced 2004 results by \$71 million (\$109 million pretax). The cumulative effect of accounting change consisted of: (i) \$43 million pretax from establishing additional liabilities for certain variable annuity guaranteed benefits and from considering these liabilities in valuing deferred acquisition costs (DAC) and deferred sales inducement costs associated with those contracts and (ii) \$66 million pretax from establishing additional liabilities for certain variable universal life and single pay universal life insurance contracts under which contractual cost of insurance charges are expected to be less than future death benefits and from considering these liabilities in valuing DAC associated with those contracts. Prior to the adoption of SOP 03-1, amounts paid in excess of contract value were expensed when payable. The Company's accounting for separate accounts was already consistent with the provisions of SOP 03-1 and, therefore, there was no impact related to this requirement. In November 2003, the Financial Accounting Standards Board (FASB) ratified a consensus on the disclosure provisions of Emerging Issues Task Force (EITF) Issue 03-1, "The Meaning of Other-Than-Temporary Impairment and Its Application to Certain Investments." The Company complied with the disclosure provisions of this rule in Note 2 to the Consolidated Financial Statements included in its Annual Report on 5 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) Form 10-K for the year ended December 31, 2003. In March 2004, the FASB reached a consensus regarding the application of a three-step impairment model to determine whether investments accounted for in accordance with SFAS No. 115, "Accounting for Certain Investments in Debt and Equity Securities," and other cost method investments are other-than-temporarily impaired. However, with the issuance of FASB Staff Position (FSP) EITF 03-1-1, the provisions of the consensus relating to the measurement and recognition of other-than-temporary impairments will be deferred pending further clarification from the FASB. The remaining provisions of this rule, which primarily relate to disclosure requirements, are required to be applied prospectively to all current and future investments accounted for in accordance with SFAS No. 115 and other cost method investments. The Company will evaluate the potential impact of EITF 03-1 after the FASB completes its reassessment. In December 2003, the FASB issued SFAS No. 132 (Revised 2003), "Employers' Disclosures about Pensions and Other Postretirement Benefits." This Statement amends the disclosure requirements of SFAS No. 87, "Employers' Accounting for Pensions," No. 88, "Employers' Accounting for Settlements and Curtailments of Defined Benefit Pension Plans and for Termination Benefits," and No. 106, "Employers' Accounting for Postretirement Benefits Other Than Pensions." The Statement requires interim disclosure that is addressed in Note 7 but did not change the recognition and measurement requirements of the amended Statements. In May 2004, the FASB issued FSP FAS 106-2, "Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003" (FSP FAS 106-2). The Company elected to early adopt the provisions of FSP FAS 106-2 on a prospective basis as of April 1, 2004. As the annual measurement date for the postretirement benefit plans is September 30, the Company's postretirement benefit obligation was remeasured as of January 1, 2004 giving effect to the actuarially equivalent subsidy benefits. The expected subsidy had the effect of reducing the Company's accumulated postretirement benefit obligation (APBO) by \$29 million, which was recognized as a reduction in the unrecognized net actuarial loss. The unrecognized net gain or loss outside a corridor equal to 10% of the APBO is amortized over the average remaining service life of the Company's employees eligible

for postretirement benefits. The expected subsidy also affects the service and interest cost of the plan, and reduced net periodic postretirement benefit expense for the second quarter 2004 by approximately \$1 million. The expense amounts shown in Note 7 reflect the effects of the early adoption of FSP FAS 106-2. In October 2004, the FASB ratified EITF 04-08, "The Effect of Contingently Convertible Instruments on Diluted Earnings per Share." Certain debt instruments, commonly referred to as "Co-Cos", are contingently convertible into the common shares of the issuer after the common share price has exceeded a predetermined threshold for a specified period of time. Under the EITF guidance, Co-Cos must be included in diluted earnings per share calculations regardless of whether or not the contingency threshold has been met. The impact of this EITF should be retroactively applied to instruments outstanding as of December 31, 2004. As of September 30, 2004, the Company has \$2 billion principal outstanding of 1.85% Convertible Senior Debentures due 2033 (the Debentures) with a current base conversion price of \$69.41 and a contingent conversion threshold of \$86.76 per share. Prior to the third quarter of 2004, these Debentures were contingently convertible into cash or common shares of the Company, at the Company's option. During the third quarter of 2004, the Company notified the trustee and holders of the Debentures that the Company was electing that, upon conversion of the Debentures at any time after the date of such notice, the Company will be required to deliver cash in an amount at least equal to the accreted principal amount of the Debentures converted. The Company may not revoke this election without the consent of holders of at least a majority of the original principal amount of the Debentures. As a result of this election, in accordance with EITF 04-08, there will be no impact on the future dilutive earnings per share calculation related to these Debentures unless the Company's common share price exceeds the current base conversion price. In that scenario, the Company would reflect the additional common shares in the calculation of diluted earnings per share using the treasury share method.

6 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 2. STOCK-BASED COMPENSATION At September 30, 2004, the Company has two stock-based employee compensation plans, which are described more fully in Note 14 of the Company's 2003 Annual Report on Form 10-K. Effective January 1, 2003, the Company adopted the fair value recognition provisions of SFAS No. 123, "Accounting for Stock-Based Compensation," prospectively for all stock options granted after December 31, 2002. The Company expensed \$13 million and \$7 million after-tax for the three months ended September 30, 2004 and 2003, respectively, and expensed \$40 million and \$17 million after-tax for the nine months ended September 30, 2004 and 2003, respectively, related to stock options granted January 1, 2003 or later. In December 2002, the FASB issued SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure," which amended Accounting Principles Board (APB) Opinion No. 28, "Interim Financial Reporting," to require disclosure about the pro forma effects of SFAS No. 123 on reported net income of stock-based compensation accounted for under APB Opinion No. 25, "Accounting for Stock Issued to Employees." The following table illustrates the effect on net income and earnings per common share (EPS) assuming the Company had followed the fair value recognition provisions of SFAS No. 123 for all outstanding and unvested stock options and other stock-based compensation for the three and nine months ended September 30, 2004 and 2003:

Three Months
 Ended Nine
 Months Ended
 September 30,
 September 30,

(Millions,
 except per
 share
 amounts)
 2004 2003
 2004 2003 ---

----- Net
 income as
 reported: \$
 879 \$ 770 \$
 2,549 \$ 2,224

Add: Stock-
 based
 employee
 compensation
 included in
 reported net
 income, net of
 related tax
 effects 34 22
 105 60

Deduct: Total
 stock-based

employee
compensation
expense
determined
under fair
value based
method, net of
related tax
effects (80)
(89) (243)
(262) -----

----- Pro
forma net
income \$ 833
\$ 703 \$ 2,411
\$ 2,022

Basic EPS: As
reported \$
0.70 \$ 0.60 \$
2.02 \$ 1.73
Pro forma \$
0.67 \$ 0.55 \$
1.91 \$ 1.57
Diluted EPS:
As reported \$
0.69 \$ 0.59 \$
1.98 \$ 1.71
Pro forma \$
0.65 \$ 0.54 \$
1.87 \$ 1.56

3. INVESTMENT SECURITIES The following is a summary of investments at September 30, 2004 and December 31, 2003:

September 30,
December 31,
(Millions) 2004
2003 -----

Available for
Sale, at fair value
(cost: 2004,
\$52,576; 2003,
\$50,786) \$
53,929 \$ 52,278
Investment loans,
at cost (fair value:
2004, \$3,893;
2003, \$4,116)
3,594 3,794
Trading, at fair
value 1,091 995

----- Total \$
58,614 \$ 57,067

losses on sales and losses recognized for other-than-temporary impairments of securities classified as Available-for-Sale, using the specific identification method, were as follows for the three and nine months ended September 30, 2004 and 2003:

Three
Months
Ended Nine
Months
Ended
September
30,
September
30, -----

2004 2003
2004 2003
----- -
----- -

(Millions)
Gross
realized
gains on
sales \$ 24
\$ 41 \$ 67 \$
306 Gross
realized
(losses) on
sales \$ (6)
\$ (37) \$
(17) \$
(100)
Realized
(losses)
recognized
for other-
than-
temporary
impairments
\$ (1) \$ (5)
\$ (11) \$
(163)

4. GUARANTEES The Company, through its Travel Related Services (TRS) operating segment, provides cardmember protection plans that cover losses associated with purchased products, as well as certain other guarantees in the ordinary course of business that are within the scope of FASB Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others" (FIN 45). In the hypothetical scenario that all claims occur within one year, the aggregate maximum amount of potential future losses associated with such guarantees would not exceed \$88 billion. The total amount of the estimated liability recorded at September 30, 2004 for such programs was \$283 million. The reduction in the estimated liability from the second quarter 2004 amount of \$333 million resulted as the Company reduced its merchant-related reserves by approximately \$60 million during the third quarter of 2004, reflecting modifications in certain merchant agreements to mitigate loss exposure and ongoing favorable credit experience with merchants. The Company has no collateral or other recourse provisions related to these guarantees. Expenses relating to claims under these guarantees were approximately \$4 million and \$15 million for the three and nine months ended September 30, 2004, respectively. The Company, through its American Express Bank (AEB) operating segment, provides various guarantees to its customers in the ordinary course of business that are also within the scope of FIN 45, including financial letters of credit, performance guarantees and financial guarantees, among others. Generally, guarantees range in term from three months to one year. AEB receives a fee related to most of these guarantees, many of which help to facilitate customer cross-border transactions. At September 30, 2004, the Company held \$772 million of collateral supporting these guarantees. The following table provides information related to such guarantees as of September 30, 2004:

Maximum amount
(Millions) of
undiscounted Amount
of Type of Guarantee:
future payments
related liability -----

---- Financial letters
of credit \$ 225 \$ 0.2
Performance
guarantees 102 0.3
Financial guarantees
578 0.5 -----

Total \$ 905 \$ 1.0
=====

5. VARIABLE ANNUITIES AND SALES INDUCEMENT COSTS The majority of the variable annuity contracts offered by the Company contain guaranteed minimum death benefit (GMDB) provisions. When market values of the customer's accounts decline, the death benefit payable 8 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) on a contract with a GMDB may exceed the contract accumulation value. The Company also offers variable annuities with death benefit provisions that gross up the amount payable by a certain percentage of contract earnings; these are referred to as gain gross-up benefits (GGU). In addition, the Company offers contracts containing guaranteed minimum income benefit (GMIB) provisions.

September
30,
December
31, (Dollar
amounts in
millions)
2004
2003 -----

Contracts
with
GMDB
and GGU

----- Total
contract
value \$
31,811 \$
30,812
Contract
value in
separate
accounts \$
24,865 \$
23,978
Net
amount at
risk * \$
1,970 \$
2,217
Weighted
average
attained
age 60-60
Contracts
with
GMIB ---

----- Total
contract
value \$
398 \$ 358
Contract
value in
separate
accounts \$
311 \$ 268
Net
amount at
risk * \$ 16
\$ 23
Weighted
average
attained
age 59-59

* Represents current death benefit less total contract value for GMDB, amount of gross up for GGU and accumulated guaranteed minimum benefit base less total contract value for GMIB and assumes the actuarially remote scenario that all claims become payable on the same day. The Company had variable annuity guarantee liabilities (which include amounts related to GMDB, GGU and GMIB liabilities) of approximately \$31.8 million as of September 30, 2004 pertaining to the net amount at risk as of such date. The majority of the GMDB contracts provide for six year reset contract

Three Months
Ended Nine
Months Ended
September 30,
September 30,

~~Change in: Net~~

7. RETIREMENT PLANS The components of the net pension cost for all defined benefit plans accounted for under SFAS No. 87 are as follows:

Three Months Ended
 Nine Months Ended
 September 30,
 September 30, -----

- (Millions) 2004
 2003 2004 2003 ----

 Service cost \$ 34 \$
 28 \$ 101 \$ 86
 Interest cost 32 29
 95 88 Expected
 return on plan assets
 (40) (37) (121) (110)
 Amortization of Prior
 service cost (1) (2)
 (4) (6) Transition
 asset ----- (1)
 Recognized net
 actuarial loss 4 5 14
 14
 Settlement/curtailment
 loss 3 3 9 8 -----

----- Net
 periodic pension
 benefit cost \$ 32 \$
 26 \$ 94 \$ 79
 =====
 =====
 =====
 =====

The net periodic postretirement benefit expense recognized for the three months ended September 30, 2004 and 2003 was \$9 million and \$10 million, respectively, and \$29 million and \$30 million for the nine months ended September 30, 2004 and 2003, respectively. 8. TAXES AND INTEREST Income taxes paid (net of refunds) during the nine months ended September 30, 2004 and 2003 were approximately \$836 million and \$811 million, respectively. Interest paid during both the nine months ended September 30, 2004 and 2003 was approximately \$1.2 billion. 9. EARNINGS PER COMMON SHARE Basic EPS is computed using the average actual shares outstanding during the period. Diluted EPS is basic EPS adjusted for the dilutive effect of stock options, restricted stock awards and other financial instruments that may be converted into common shares. The computations of basic and diluted EPS for the three and nine months ended September 30, 2004 and 2003 are as follows: 10 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

Three
 Months
 Ended Nine
 Months
 Ended
 September
 30,
 September
 30, -----

--- (Millions,
 except per
 share
 amounts)
 2004 2003
 2004 2003 -

Numerator:--

Income
before
accounting
change \$
879 \$ 770 \$
2,620 \$
2,224
Cumulative
effect of
accounting
change, net
of tax --
(71)-----

Net income
\$ 879 \$ 770
\$ 2,549 \$
2,224-----

Denominator:

Basic:
~~Weighted-~~
average
shares
outstanding
during the
period 1,251
1,278 1,264
1,287 Add:
Dilutive
effect of
stock
options,
restricted
stock awards
and other
dilutive
securities 24
19 25 11-----

--Diluted
1,275 1,297
1,289 1,298

----Basic
EPS:-----

Income
before
accounting
change \$
0.70 \$ 0.60
\$ 2.07 \$
1.73
Cumulative
effect of
accounting
change, net
of tax --
(0.05) -----

Net income
\$ 0.70 \$
0.60 \$ 2.02
\$ 1.73 -----

Diluted EPS:

Income
before
accounting
change \$
0.69 \$ 0.59
\$ 2.03 \$
1.71
Cumulative
effect of
accounting
change, net
of tax --
(0.05) -----

Net income
\$ 0.69 \$
0.59 \$ 1.98
\$ 1.71 -----

For the three months ended September 30, 2004 and 2003, the dilutive effect of stock options excludes 14 million and 37 million options, respectively, from the computation of diluted EPS because to do so would have been antidilutive for the periods presented. Similarly, the number of these excluded stock options for the nine months ended September 30, 2004 and 2003 was 12 million and 83 million, respectively. The convertible debentures issued in November 2003 have been excluded from the computation of EPS because none of the criteria by which this instrument becomes convertible has been attained. As discussed in Note 1, EITF 04-08 will have no impact on the future dilutive earnings per share calculations unless the Company's common share price exceeds the conversion price, currently \$69.41, of the Company's \$2 billion outstanding of 1.85% Convertible Senior Debentures due 2033.

10. SEGMENT INFORMATION The Company is principally engaged in providing travel-related, financial advisory and international banking services throughout the world. TRS' products and services include, among others, charge cards, cardmember lending products, Travelers Cheques, and corporate and consumer travel services. American Express Financial Advisors' (AEFA) services and products include financial planning and advice, investment advisory services and a variety of products, including insurance and annuities, investment certificates and mutual funds. AEB's products and services primarily include providing banking services to high net worth customers and financial institutions, personal financial services and global trading. The Company operates on a global basis, although the principal market for financial advisory services is the United States. The following tables present the results for these operating segments, based on management's evaluation and internal reporting structure, for the three and nine months

ended September 30, 2004 and 2003. For certain income statement items that are affected by asset securitizations at TRS, data is provided on both a managed basis, which excludes the effect of securitizations, as well as on a basis prepared in accordance with U.S. generally accepted accounting principles (GAAP). Pretax income and net income are the same under both a GAAP and managed basis. See TRS Results of Operations section of Management's Discussion and Analysis (MD&A) for further information regarding the effect of securitizations on the financial statements. TRS' third 11 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) quarter and year-to-date results reflect a reconciliation of securitization-related lending receivable accounts, which resulted in a charge to other provision of \$115 million (net of \$32 million of reserves previously provided) for balances accumulated over the prior five year period as a result of a computational error. The amount of the error was immaterial to any of the quarters in which it occurred and, since the identification of this error, the Company has performed a comprehensive review and revised its procedures accordingly. In addition, net revenues (managed basis) are presented net of provisions for losses and benefits for annuities, insurance and investment certificate products of AEFA, which are essentially spread businesses as further discussed in the AEFA Results of Operations section of MD&A.

Three Months
Ended Nine
Months Ended
September 30,
September 30,

(Millions)
2004 2003
2004 2003 ---

Revenues
(GAAP basis):

----- Travel

Related
Services \$
5,362 \$ 4,758
\$ 15,790 \$
13,978

American
Express
Financial
Advisors
1,714 1,525
5,205 4,432
American
Express Bank
205 199 618
596

Corporate and
Other (79)
(63) (243)
(208) -----

----- Total \$
7,202 \$ 6,419
\$ 21,370 \$
18,798
=====

=====

Net Revenues
(managed

-----Travel
Related
Services \$
5,585 \$ 5,013
\$ 16,488 \$
14,713
American
Express
Financial
Advisors
1,194 990
3,652 2,865
American
Express Bank
205 199 618
596
Corporate and
Other (79)
(63) (243)
(208)-----

Travel Related

~~Total \$~~

~~1,254 \$ 1,064~~

~~\$ 3,768 \$~~

3,157

Income (loss)
before
accounting
change:-----

--- Travel
Related
Services \$
726 \$ 606 \$
2,123 \$ 1,824
American
Express
Financial
Advisors 186
197 588 487
American
Express Bank
32 27 90 73
Corporate and
Other (65)
(60) (181)
(160)-----

----- Total \$
879 \$ 770 \$
2,620 \$ 2,224

Net income
(loss):-----

Travel Related
Services \$
726 \$ 606 \$
2,123 \$ 1,824
American
Express
Financial
Advisors 186
197 517* 487
American
Express Bank
32 27 90 73
Corporate and
Other (65)
(60) (181)
(160)-----

----- Total \$
879 \$ 770 \$
2,549* \$

* Results for the nine months ended September 30, 2004 reflect a \$109 million non-cash pretax charge (\$71 million after-tax) related to the January 1, 2004 adoption of SOP 03-1. 12 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 11. SUBSEQUENT EVENTS In October 2004, the Company announced an agreement to sell the leasing product line in its small business financing unit, American Express Business Financial Corporation (AEBF), with a loan portfolio of approximately \$1.5 billion. The Company does not expect the gain on the sale of AEBF to have a material impact on fourth quarter net income as the Company also expects to incur unrelated, newly anticipated costs associated with global reengineering initiatives. Additionally, the Company announced that it has signed agreements with Delta Air Lines to extend its co-brand, Membership Rewards and merchant partnerships. The agreements will extend these partnerships into the next decade. As part of the agreements, American Express has committed to prepay \$500 million for the future purchase of Delta SkyMiles rewards points. The Company has also committed to loan Delta up to \$100 million in connection with senior secured financing being arranged with Delta by GE Commercial Finance. Both the prepayment and the loan will have a three-year term, and both will be fully collateralized by a pool of assets and are subject to certain conditions. 13 Report of Independent Registered Public Accounting Firm The Shareholders and Board of Directors American Express Company We have reviewed the consolidated balance sheet of American Express Company (the "Company") as of September 30, 2004 and the related consolidated statements of income for the three and nine-month periods ended September 30, 2004 and 2003, and consolidated statements of cash flows for the nine-month periods ended September 30, 2004 and 2003. These financial statements are the responsibility of the Company's management. We conducted our review in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures to financial data, and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board, the objective of which is the expression of an opinion regarding the consolidated financial statements taken as a whole. Accordingly, we do not express such an opinion. Based on our review, we are not aware of any material modifications that should be made to the consolidated interim financial statements referred to above for them to be in conformity with U.S. generally accepted accounting principles. We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheet of the Company as of December 31, 2003, and the related consolidated statements of income, shareholders' equity, and cash flows for the year then ended (not presented herein), and in our report dated January 26, 2004, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying consolidated balance sheet as of December 31, 2003 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived. /s/Ernst & Young LLP New York, New York November 4, 2004 14

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS American Express Company (the Company or American Express) is a global travel, financial and network services provider. The Company has three operating segments: Travel Related Services (TRS), American Express Financial Advisors (AEFA) and American Express Bank (AEB). TRS includes the Company's card, travel, merchant and network businesses, as well as the Travelers Cheque and other prepaid products and services. Through its TRS businesses, the Company offers consumers and small businesses a variety of charge and credit cards, Travelers Cheques and other stored value products. The Company's Corporate Card services help companies and institutions manage their travel, entertainment and purchasing expenses. TRS' global network services business focuses on partnering with third-party financial institutions that issue American Express-branded cards accepted on the Company's merchant network. As the world's largest travel agency, the Company offers travel and related consulting services to individuals and corporations around the world. AEFA is one of the leading financial planning companies in the United States. AEFA has approximately 12,000 financial advisors nationwide and offers a wide array of products and services, including financial planning, brokerage services, mutual funds, insurance and other investment products. AEB provides banking and other financial products and services to wealthy individuals, financial institutions and retail customers outside the United States. The Company follows United States generally accepted accounting principles (GAAP). In addition to information provided on a GAAP basis, the Company discloses certain data on a "managed basis." This information, which should be read only as a supplement to GAAP information, assumes there have been no securitization transactions at TRS, i.e., as if all securitized cardmember loans and related income effects are reflected in the Company's balance sheet and income statements. In addition, revenues are reported net of AEFA's provision for losses and benefits for annuities, insurance and investment certificate products, which are essentially spread businesses. See the TRS and AEFA Results of Operations sections for further discussion of this approach. Certain reclassifications of prior period amounts have been made to conform to the current presentation. Certain of the statements below are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. See the "Forward-Looking Statements" section below. CONSOLIDATED RESULTS OF OPERATIONS FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2004 AND 2003 The Company's consolidated net income for the three-month period ended September 30, 2004 of \$879 million rose 14 percent from \$770 million in the same period a year ago. Diluted earnings per share (EPS) of \$0.69 increased 17 percent from \$0.59. On a trailing 12-month basis, return on average shareholders' equity was 21.5 percent. Both the Company's revenues and expenses are affected by changes in the relative values of non-U.S. currencies to the U.S. dollar. The currency rate changes increased both revenue and expense growth by approximately 1 percentage point for the three months ended September 30, 2004. The following discussion is presented on a basis prepared in accordance with GAAP unless otherwise noted. Revenues ----- Consolidated revenues for the three months ended September 30, 2004 were \$7.2 billion, up 12 percent from \$6.4 billion in the same period a year ago reflecting 13 percent growth at TRS, 12 percent growth at AEFA and 3 percent growth at AEB. As discussed in further detail below, the increase in the third quarter was due primarily to 15 increases in discount revenue, management and distribution fees, cardmember lending net finance charge revenue, travel and other commissions and fees, and insurance and annuity revenues. Discount revenue at TRS rose 14 percent as compared to a year ago as a result of a 16 percent increase in worldwide billed business, reflecting higher average cardmember spending and growth in cards-in-force, partially offset by a lower discount rate. Net investment income increased 5 percent as lower interest income on investment and liquidity pools held within card funding vehicles at TRS and lower net interest income at AEB

were more than offset by a 5 percent increase at AEFA. The increase at AEFA is primarily due to net investment gains in the current period versus net investment losses a year ago and the benefits of slightly higher levels of invested assets. The net investment gains include a \$7 million benefit primarily reflecting lower than expected losses resulting from management's first quarter decision to liquidate a secured loan trust managed by AEFA. Management and distribution fees increased 21 percent representing a 34 percent increase in management fees and a 7 percent increase in distribution fees. The management fees increase resulted from higher average assets under management, reflecting the impact from the September 30, 2003 acquisition of Threadneedle Asset Management Holdings LTD (Threadneedle), improvement in equity market valuations versus last year and net asset inflows. Distribution fees increased as a result of greater mutual fund fees partially offset by lower limited partnership and brokerage-related revenues. Cardmember lending net finance charge revenue at TRS increased 18 percent, reflecting the effects of 17 percent growth in the average balance of the owned lending portfolio and a higher average yield. Net card fees increased 2 percent primarily reflecting 7 percent growth in cards-in-force. Travel commissions and fees rose 22 percent as a result of a 23 percent increase in travel sales, which includes the benefit from the acquisition of Rosenbluth International (Rosenbluth) in the fourth quarter of 2003 and improvement in the travel environment. Other commissions and fees increased 18 percent primarily due to greater volume-related foreign exchange conversion fees, card fees and assessments at TRS. Insurance and annuity revenues increased 13 percent primarily due to strong property-casualty and higher life insurance-related revenues at AEFA. Net securitization income, which includes non-credit provision components of the net gains and charges from securitization activities, excess spread related to securitized loans, net finance charge revenue on retained interests in securitized loans and servicing income, net of related discounts or fees, decreased 2 percent primarily due to lower excess servicing income resulting from lower finance charge yields on securitized loans. Expenses ----- Consolidated expenses for the three months ended September 30, 2004 were \$5.9 billion, up 11 percent from \$5.4 billion for the same period in 2003 reflecting increases of 12 percent at both TRS and AEFA, while AEB expenses decreased slightly. As discussed in further detail below, the increase in the third quarter of 2004 was primarily driven by higher marketing, promotion, rewards and cardmember services, human resources, professional services, and occupancy and equipment expenses partially offset by lower provisions for losses and benefits and interest expense. Human resources expenses increased 15 percent versus last year due to the impact of the acquisitions of Rosenbluth and Threadneedle in late 2003, increased costs related to management incentives, including the impact of an additional incremental year of higher stock-based compensation expenses, merit increases and employee benefit expenses. The higher stock-based compensation expense reflects the Company's decision to expense stock options beginning in 2003 and to modify compensation practices and use restricted stock awards in place of stock options for middle management. The increase in human resources expenses also reflects a \$9 million decrease in favorable deferred acquisition costs (DAC) adjustments this year versus last year at AEFA. Marketing, promotion, rewards and cardmember services expenses increased 29 percent versus a year ago primarily due to a 29 percent increase at TRS related to increased rewards costs, reflecting a higher redemption rate, strong volume growth and the continued increase in cardmember loyalty program participation, as well as the Company's continued focus on business building activities. Management believes, based on historical experience, that cardmembers enrolled in rewards and co-brand programs yield higher spend, better retention, stronger credit performance and greater profit for the Company. 16 Total provisions for losses and benefits decreased 2 percent from last year, primarily resulting from a combined 8 percent reduction in annuity and investment certificate provisions at AEFA, a 3 percent reduction in charge card provision at TRS and a 16 percent decrease in TRS cardmember lending provision, partially offset by a 20 percent increase in life insurance, international banking and other provisions. Annuity provisions at AEFA decreased 9 percent primarily due to lower interest crediting rates and the effect of depreciation in the S&P 500 on equity indexed annuities during the current quarter versus appreciation in the same period a year ago, partially offset by a higher average inforce level. Investment certificate provisions at AEFA decreased 1 percent primarily due to the effect on the stock market certificate product of depreciation in the S&P 500 during the current quarter versus appreciation in the same period a year ago, partially offset by higher average reserves and interest crediting rates. The increase in life insurance, international banking and other provisions was primarily driven by an increase in other provisions at TRS reflecting a reconciliation of securitization-related lending receivable accounts, which resulted in a charge of \$115 million (net of \$32 million of reserves previously provided) for balances accumulated over the prior five-year period as a result of a computational error. The amount of the error was immaterial to any of the quarters in which it occurred and, since the identification of this error, the Company has performed a comprehensive review and revised its procedures accordingly. Separately, other provisions at TRS were favorably impacted by a reduction in merchant-related reserves of approximately \$60 million that reflects modifications in certain merchant agreements to mitigate loss exposure and ongoing favorable credit experience with merchants. The charge card provision at TRS decreased, despite higher volume, due to strong credit quality as reflected in past due percentages and net loss ratios. The lending provision at TRS decreased despite growth in average loans outstanding primarily due to the benefits of well-controlled credit. Reserve coverage ratios, which were in excess of 100 percent of past due balances, remained strong. Professional services expense rose 13 percent versus the same period a year ago primarily due to increased technology costs related to higher business and service-related volumes at TRS and increased legal fees at AEFA. Occupancy and equipment expense increased 10 percent primarily due to increased equipment-related technology costs at TRS. Interest expense declined 9 percent primarily due to a 6 percent decrease in charge card interest expense at TRS, reflecting the benefit of a lower effective cost of funds, partially offset by higher average receivable balances. Other expenses were essentially flat as a result of an 8 percent decrease at TRS, primarily resulting from the impact of foreign currency translation gains, offset by a 27 percent increase at AEFA, primarily due to increased costs related to securities industry regulatory and legal matters, partially offset by a \$31 million favorable benefit from DAC adjustments this year versus last year. The effective tax rate was 30 percent and 28 percent for the three-month periods ended September 30, 2004 and 2003, respectively, reflecting the effect of the \$29 million reduction to tax expense in the third quarter 2003 related to the finalization of the 2002 tax return filed during the third quarter and the publication of favorable technical guidance related to the taxation of dividend income.

CONSOLIDATED RESULTS OF OPERATIONS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2004 AND 2003 The Company's consolidated income before accounting change rose 18 percent to \$2.6 billion and diluted EPS before accounting change rose 19 percent to \$2.03 in the nine-month period ended September 30, 2004 as compared to a year ago. The Company's consolidated net income of \$2.5 billion rose 15 percent from \$2.2 billion and diluted EPS of \$1.98 increased 16 percent from \$1.71. On a trailing 12-month basis, return on average shareholders' equity was 21.5 percent. Net income and EPS for the nine months ended September 30, 2004 reflect the \$71 million (\$109 million pretax) or \$0.05 per diluted share impact of the Company's adoption of Statement of Position 03-1, "Accounting and Reporting by Insurance Enterprises for Certain Nontraditional Long-Duration Contracts and for Separate Accounts" (SOP 03-1). SOP 03-1 requires insurance enterprises to establish liabilities for benefits that may become payable 17 under variable annuity death benefit guarantees or other insurance

or annuity contract provisions. Prior to the adoption of SOP 03-1, these costs were expensed when payable. Both the Company's revenues and expenses are affected by changes in the relative values of non-U.S. currencies to the U.S. dollar. The currency rate changes increased both revenue and expense growth by approximately 2 percentage points for the nine months ended September 30, 2004. The following discussion is presented on a basis prepared in accordance with GAAP unless otherwise noted. Revenues ----- Consolidated revenues for the nine months ended September 30, 2004 were \$21.4 billion, up 14 percent from \$18.8 billion in the same period a year ago reflecting 13 percent growth at TRS, 17 percent growth at AEFA and 4 percent growth at AEB. As discussed in further detail below, the increase in the first nine months of 2004 was due primarily to increases in discount revenue, management and distribution fees, travel and other commissions and fees, cardmember lending net finance charge revenue, insurance and annuity revenues, net card fees and other revenues. Discount revenue at TRS rose 17 percent as compared to a year ago as a result of an 18 percent increase in worldwide billed business, reflecting both growth in cards-in-force and higher average cardmember spending, partially offset by a lower discount rate. Net investment income was essentially flat as a 4 percent increase at AEFA was offset by lower interest income on investment and liquidity pools held within card funding vehicles at TRS and lower net interest income at AEB. The increase at AEFA is primarily due to the benefits of slightly higher levels of invested assets and a slightly higher yield. AEFA's net investment income for the nine months ended September 30, 2004 also includes a net \$24 million charge resulting from management's decision to further improve the investment portfolio's risk profile through the early liquidation of a secured loan trust managed by AEFA. Management and distribution fees increased 34 percent representing a 41 percent increase in management fees and a 25 percent increase in distribution fees. The management fees increase is primarily due to higher average assets under management, reflecting the impact from the September 30, 2003 acquisition of Threadneedle, improvement in equity market valuations versus last year and net asset inflows. Distribution fees increased as a result of greater mutual fund fees and increased brokerage-related activities partially offset by lower limited partnership product sales. Cardmember lending net finance charge revenue at TRS increased 10 percent as the effects of 16 percent growth in the average balance of the owned lending portfolio were partially offset by a lower average yield. Net card fees increased 4 percent primarily reflecting 7 percent growth in cards-in-force. Travel commissions and fees rose 24 percent as a result of a 29 percent increase in travel sales, which includes the benefit from the acquisition of Rosenbluth in the fourth quarter of 2003 and improvement in the travel environment. Other commissions and fees increased 17 percent primarily due to greater volume-related foreign exchange conversion fees, card fees and assessments at TRS. Insurance and annuity revenues increased 13 percent due to strong property-casualty and higher life insurance-related revenues at AEFA. Net securitization income for the nine months ended September 30, 2004 was essentially flat as compared to the same period in the prior year. The impact of higher average securitized loan balances was offset by lower excess servicing income resulting from lower finance charge yields on securitized loans as well as lower net gains from securitization activities. Expenses ----- Consolidated expenses for the nine months ended September 30, 2004 were \$17.6 billion, up 13 percent from \$15.6 billion for the same period in 2003 reflecting increases of 12 percent at TRS and 14 percent at AEFA, while AEB's expenses decreased slightly. As discussed in further detail below, the increase in the first nine months of 2004 was primarily driven by higher marketing, promotion, rewards and cardmember services, human resources, professional fees, occupancy and equipment related costs and other expenses partially offset by lower provisions for losses and interest expense. 18 Human resources expenses increased 17 percent versus last year due to the impact of the acquisitions of Rosenbluth and Threadneedle in late 2003, increased costs related to management incentives, including the impact of an additional incremental year of higher stock-based compensation expenses, merit increases and employee benefit expenses. The increase in human resources expenses also reflects a \$9 million third quarter decrease in favorable DAC adjustments this year versus last year at AEFA. These increases were partially offset by a first quarter \$44 million DAC valuation benefit at AEFA reflecting a portion of the benefit of the lengthening of amortization periods for certain insurance and annuity products in conjunction with the adoption of SOP 03-1. The total first quarter DAC valuation benefit of \$66 million (including the \$22 million benefit in other expenses noted below) and the impact of the adoption of SOP 03-1 are discussed in the AEFA Results of Operations section. Marketing, promotion, rewards and cardmember services expenses increased 32 percent versus a year ago primarily due to a 32 percent increase at TRS related to increased rewards costs, reflecting a higher redemption rate, strong volume growth and the continued increase in cardmember loyalty program participation, as well as the Company's continued focus on business building activities. Total provisions for losses and benefits declined 3 percent from last year, primarily resulting from a combined 7 percent reduction in annuity and investment certificate provisions at AEFA, a 5 percent reduction in charge card provision at TRS and a 6 percent decrease in TRS cardmember lending provision partially offset by a 5 percent increase in life insurance, international banking and other reserves. Annuity provisions at AEFA decreased 7 percent primarily due to lower interest crediting rates and the effect on equity indexed annuities of lower appreciation in the S&P 500 during the first nine months of the year versus the same period a year ago, partially offset by a higher average inforce level. Investment certificates provisions at AEFA decreased 5 percent primarily due to lower interest crediting rates and the effect on the stock market certificate product of lower appreciation in the S&P 500 during the first nine months of the year versus the same period a year ago, partially offset by higher average reserves. The increase in life insurance, international banking and other provisions was primarily driven by an increase in other provisions at TRS as previously discussed in the three-month results of operations section. This increase was partially offset by a significant decrease in international banking provisions at AEB due to an improvement in bankruptcy-related write-offs in the consumer lending portfolio in Hong Kong and lower Personal Financial Services loan volumes. The charge card provision at TRS decreased, despite higher volume, due to strong credit quality as reflected in past due percentages and net loss ratios. The lending provision at TRS decreased despite growth in average loans outstanding primarily due to the benefits of well-controlled credit. Reserve coverage ratios, which were in excess of 100 percent of past due balances, remained strong. Professional services expense rose 10 percent versus the same period a year ago primarily due to increased technology costs related to higher business and service-related volumes at TRS and increased legal fees at AEFA. Occupancy and equipment expense increased 10 percent primarily due to increased equipment-related technology costs at TRS. Interest expense declined 10 percent primarily due to a 14 percent decrease in charge card interest expense at TRS, reflecting the benefit of a lower effective cost of funds, partially offset by increased interest expense at the corporate level on long-term debt issued in late 2003. Other expenses rose 16 percent, including a 6 percent increase at TRS, primarily resulting from the impact of the Threadneedle and Rosenbluth acquisitions, the impact of foreign currency translation losses at TRS, costs related to various industry regulatory and legal matters at AEFA and costs incurred at AEB reflecting the decision to further rationalize certain New York and Asia activities. These increases were partially offset by a \$31 million third quarter favorable benefit from DAC adjustments this year versus last year at AEFA; the first quarter \$22 million DAC valuation benefit at AEFA and the benefit of reengineering initiatives and cost containment efforts. See the AEFA Results of Operations section for further discussion of DAC and related adjustments. The

effective tax rate was 30 percent for both the nine-month periods ended September 30, 2004 and 2003. 19 Other Events ----- In October 2004, the Company announced an agreement to sell the leasing product line in its small business financing unit, American Express Business Financial Corporation (AEBF), with a loan portfolio of approximately \$1.5 billion. The Company does not expect the gain on the sale of AEBF to have a material impact on fourth quarter net income as the Company also expects to incur unrelated, newly anticipated costs associated with global reengineering initiatives. Additionally, the Company announced that it has signed agreements with Delta Air Lines to extend its co-brand, Membership Rewards and merchant partnerships. The agreements will extend these partnerships into the next decade. As part of the agreements, American Express has committed to prepay \$500 million for the future purchase of Delta SkyMiles rewards points. The Company has also committed to loan Delta up to \$100 million in connection with senior secured financing being arranged with Delta by GE Commercial Finance. Both the prepayment and the loan will have a three-year term, and both will be fully collateralized by a pool of assets and are subject to certain conditions. The Company's decision to participate in Delta's restructuring program reflects its long-term partnership with the airline through its travel business, co-branded cards and the Membership Rewards program. While American Express' Delta SkyMiles Credit Card co-brand portfolio accounts for less than 10 percent of the Company's total worldwide billed business and less than 15 percent of managed worldwide lending receivables, it represents a very attractive, high-spending, loyal cardmember base with excellent credit quality. The Company continues to believe this portfolio represents an attractive growth opportunity. CONSOLIDATED LIQUIDITY AND CAPITAL RESOURCES Capital Strategy ----- The Company believes allocating capital to its growing businesses with a return on risk-adjusted equity in excess of their cost of capital will continue to build shareholder value. The Company's philosophy is to retain earnings sufficient to enable it to meet its growth objectives, and, to the extent capital exceeds investment opportunities, return excess capital to shareholders. Assuming the Company achieves its financial objectives of 12 to 15 percent EPS growth, 18 to 20 percent return on equity and 8 percent revenue growth, on average and over time, it will seek to return to shareholders an average of 65 percent of capital generated, subject to business mix, acquisitions and rating agency requirements. The Company paid dividends of \$383 million during the nine months ended September 30, 2004. In addition, in keeping with the Company's objectives regarding the return of excess capital to shareholders, the Board of Directors of the Company approved a 20 percent increase in the quarterly dividend on the Company's common stock from \$0.10 to \$0.12 per share for the dividend payable to shareholders on November 10, 2004. Cash Flows ----- Cash Flows from Operating Activities The Company generated net cash provided by operating activities in amounts greater than net income for the nine months ended September 30, 2004 primarily due to provisions for losses and benefits, which represent expenses in the Consolidated Statements of Income but do not require cash at the time of provision. Similarly, depreciation and amortization represent non-cash expenses. In addition, net cash was provided by fluctuations in other operating assets and liabilities. These accounts vary significantly in the normal course of business due to the amount and timing of various payments. Net cash was provided by operating activities in amounts less than net income for the nine months ended September 30, 2003 as net income and non-cash expense items such as provisions for losses and depreciation were more than offset by fluctuations in the Company's operating assets and liabilities, primarily reflecting the purchase of securities in 2002, settled in 2003. Management believes cash flows from operations, available cash balances and short-term borrowings will be sufficient to fund the Company's operating liquidity needs. 20 Cash Flows from Investing Activities The Company's investing activities primarily include funding TRS' cardmember loans and receivables and AEFA's Available-for-Sale investment portfolio. For the nine months ended September 30, 2004, net cash used in investing activities decreased from last year primarily due to decreases in cash used for loan operations at AEB and an acquisition at AEFA in 2003 partially offset by net increases in cash used in funding cardmember loans and receivables at TRS. Cash Flows from Financing Activities The Company's financing activities primarily include the issuance of debt and AEFA's sale of annuities and investment certificates, in addition to taking customer deposits. The Company also regularly repurchases its common shares. Net cash used in financing activities for the nine months ended September 30, 2004 was relatively flat compared to the same period in 2003 due to a decrease in net sales and redemptions of annuities and investment certificates and higher share repurchase activity offset by a net increase in total debt compared to a net decrease last year. Share Repurchases ----- The Company has in place a share repurchase program to return equity capital in excess of its business needs to shareholders. Repurchases are made to both offset the issuance of new shares as part of employee compensation plans and to reduce shares outstanding. The Company repurchases its common shares primarily by open market purchases using several brokers at competitive commission and fee rates. In addition, common shares may also be purchased from the Company-sponsored Incentive Savings Program (ISP) to facilitate the ISP's required disposal of shares when employee-directed activity results in an excess common share position. Such purchases are made at market price without commissions or other fees. During the nine months ended September 30, 2004, the Company repurchased 54.4 million common shares at an average price of \$50.60. Since the inception of the share repurchase program in September 1994, 480.5 million shares have been acquired under total authorizations to repurchase up to 570.0 million shares, including purchases made under agreements with third parties. Parent Company Funding ----- In July 2004, the Parent Company filed a registration statement with the Securities and Exchange Commission (SEC) for an additional \$3 billion aggregate amount of debt securities, common and preferred equity securities and warrants, which was declared effective on August 19, 2004. At September 30, 2004, the Parent Company had \$4.3 billion of debt or equity securities available for issuance under shelf registrations filed with the SEC. In June 2004, the Parent Company issued \$500 million of 4.75% Senior Notes due June 2009 under the shelf registrations to be used for general corporate purposes. In addition, TRS; American Express Centurion Bank (Centurion Bank), a wholly-owned subsidiary of TRS; American Express Credit Corporation (Credco), a wholly-owned subsidiary of TRS; American Express Overseas Credit Corporation Limited, a wholly-owned subsidiary of Credco; and AEB have established a program for the issuance, outside the United States, of debt instruments to be listed on the Luxembourg Stock Exchange. The maximum aggregate principal amount of debt instruments outstanding at any one time under the program will not exceed \$6.0 billion. At September 30, 2004, \$2.7 billion was outstanding under this program, including (Pounds Sterling) 1.25 billion (approximately \$2.2 billion) issued by Credco during the third quarter. Subsequently, in October 2004, Credco issued (Euro) 375 million (approximately \$461 million) under the program. The Parent Company and three subsidiaries, Credco, Centurion Bank and American Express Bank, FSB (FSB), a wholly-owned subsidiary of TRS, maintain bank credit facilities of \$10.75 billion, of which \$9.28 billion was available as of September 30, 2004, including \$1.96 billion allocated to the Parent Company and \$6.7 billion allocated to Credco. As contemplated, in June 2004, Credco borrowed \$1.47 billion under these facilities as part of a change in local funding strategy for business in Canada. Credco has the right to borrow a maximum amount of \$10.1 billion (including amounts outstanding) under these facilities, with a commensurate reduction in the amount available to the Parent Company. These facilities expire as follows (billions): 2005, \$3.75; 2006, \$2.20; 2007, \$1.05 and 2009, \$3.75. 21 SUPPLEMENTAL INFORMATION - MANAGED NET

REVENUES The following supplemental information is presented on the basis used by management to evaluate operations. It differs in two respects from the accompanying financial statements, which are prepared in accordance with GAAP. First, revenues are presented as if there had been no asset lending securitizations at TRS. This format is generally termed on a managed basis, as further discussed in the TRS Results of Operations section of Management's Discussion and Analysis (MD&A). Second, revenues are considered net of AEFA's provisions for losses and benefits for annuities, insurance and investment certificate products, which are essentially spread businesses, as further discussed in the AEFA Results of Operations section of MD&A. A reconciliation of consolidated revenues from a GAAP to a net managed basis is as follows:

Three Months
 Ended Nine
 Months Ended
 September 30,
 September 30,

(Unaudited,
 millions) 2004
 2003 2004
 2003 -----

---- GAAP
 revenues \$
 7,202 \$ 6,419
 \$ 21,370 \$
 18,798 Effect
 of TRS
 securitizations
 223 255 698
 735 Effect of
 AEFA
 provisions for
 losses and
 benefits (520)
 (535) (1,553)
 (1,567) -----

Managed net
 revenues \$
 6,905 \$ 6,139
 \$ 20,515 \$
 17,966

=====

Consolidated managed net revenues increased 12 percent for the three months ended September 30, 2004 to \$6.9 billion, compared with \$6.1 billion for the same period in 2003. For the nine months ended September 30, 2004, consolidated managed net revenues increased 14 percent to \$20.5 billion, compared with \$18.0 billion for the same period in 2003. For both periods, managed net revenues rose due to higher discount revenue, management and distribution fees, travel commissions and fees, other commissions and fees and insurance and annuity revenues. See TRS and AEFA segments for a discussion of why a managed basis presentation at TRS and net revenues at AEFA is used by management and is important to investors.

22 TRAVEL RELATED SERVICES RESULTS OF OPERATIONS FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2004 AND 2003 Statements of Income ----- (Unaudited)

(Dollars in
 millions)
 Three
 Months
 Ended Nine
 Months

Ended
September
30,
September
30, -----

Percentage -

Percentage
2004 2003
Inc/(Dec)
2004 2003
Inc/(Dec) ---

- -----
Net
revenues:
Discount
revenue \$
2,535 \$
2,221
14.1% \$
7,432 \$
6,349
17.1%
Lending:
Finance
charge
revenue 714
592 20.7
2,079 1,871
11.1 Interest
expense 152
116 31.5
415 360
15.3 -----

Net finance
charge
revenue 562
476 18.1
1,664 1,511
10.1 Net
card fees
474 462 2.5
1,418 1,368
3.7 Travel
commissions
and fees 426
349 22.0
1,311 1,062
23.5 Other
commissions
and fees 563
465 21.0
1,624 1,386
17.2

Travelers
 Cheque
 investment
 income 96
 90 6.9 284
 274 3.5
 Securitization
 income, net
 295 301
 (1.9) 807
 812 (0.6)
 Other
 revenues
 411 394 4.9
 1,250 1,216
 2.8 -----

 Total net
 revenues
 5,362 4,758
 12.7 15,790
 13,978 13.0

 Expenses:
 Marketing,
 promotion,
 rewards and
 cardmember
 services
 1,280 994
 28.8 3,528
 2,673 32.0
 Provision for
 losses and
 claims:
 Charge card
 206 213
 (3.4) 593
 626 (5.2)
 Lending 233
 279 (16.3)
 834 888
 (6.1) Other
 84 31 # 146
 99 47.8 -----

 ----- Total
 523 523 --
 1,573 1,613
 (2.4) Charge
 card interest
 expense 174
 186 (6.4)
 517 599
 (13.6)
 Human
 resources

1,074	938
14.5	3,220
2,819	14.2
Other	
operating	
expenses	
1,264	1,225
3.3	3,853
3,587	7.4

-----	Total
expenses	
4,315	3,866
11.7	12,691
11,291	12.4

-----	Pretax
income	
1,047	892
17.3	3,099
2,687	15.3
Income tax	
provision	
321	286
12.1	976
863	13.1

-----	Net
income \$	
726	\$ 606
19.8	\$ 2,123
\$ 1,824	16.4

- Denotes a variance of more than 100% TRS reported net income of \$726 million for the three-month period ended September 30, 2004, a 20 percent increase from \$606 million for the same period a year ago. For the nine-month period ended September 30, 2004, TRS reported net income of \$2.1 billion, a 16 percent increase from \$1.8 billion for the same period a year ago. The following management discussion includes information on both a GAAP basis and managed basis. The managed basis presentation assumes there have been no securitization transactions, i.e., all securitized cardmember loans and related income effects are reflected in the Company's balance sheet and income statement, respectively. The Company presents TRS information on a managed basis because that is the way the Company's management views and manages the business. Management believes that a full picture of trends in the Company's cardmember lending business can only be derived by evaluating the performance of both securitized and non-securitized cardmember loans. Asset securitization is just one of several ways for the Company to fund cardmember loans. Use of a managed basis presentation, including non-securitized and securitized cardmember loans, presents a more accurate picture of the key dynamics of the cardmember lending business, avoiding distortions due to the mix of funding sources at any particular point in time. For example, irrespective of the mix, it is important for management and investors to see metrics, such as changes in delinquencies and write-off rates, for the entire cardmember lending portfolio because it is more representative of the economics of the aggregate cardmember relationships and ongoing business performance and trends over time. It is also important for investors to see the overall growth of cardmember loans and related revenue and changes in market share, which are significant metrics in evaluating the Company's performance and which can only be properly assessed when all non-securitized and securitized cardmember loans are viewed together on a managed basis. On a GAAP basis, results reflect net finance charge revenue on the owned portfolio, comprised of unsecuritized cardmember and other loans. Revenues relating to the Company's retained interests in securitized loan receivables are shown in net securitization income, which includes non-credit provision components of the net gains and charges from securitization activities (as discussed below), excess spread related to securitized loans, net finance charge revenue on retained interests in securitized loans and servicing income, net of related discounts or fees. Net securitization income decreased 2 percent for the three-month period ended September 30, 2004 versus the same period a year ago primarily due to lower excess servicing income resulting from lower finance charge yields on securitized loans. For the nine-month period ended September 30, 2004, net securitization income was relatively flat as the impact of higher average securitized loan balances was offset by lower excess

servicing income resulting from lower finance charge yields on securitized loans as well as lower net gains from securitization activities. See Selected Statistical Information below for data relating to TRS' owned portfolio. During the three months ended September 30, 2004, TRS recognized net gains of \$9 million (\$6 million after-tax) related to net securitization activities. The net gains consist of \$72 million from the securitization of \$2.1 billion of U.S. lending receivables and charges of \$63 million related to the maturity of \$0.5 billion of securitizations, interest-only strip (I/O strip) factors and a reconciliation adjustment to lending receivable accounts. There were no incremental securitizations during the three months ended September 30, 2003. During the nine months ended September 30, 2004 and 2003, TRS recognized net gains of \$26 million (\$17 million after-tax) and \$124 million (\$81 million after-tax), respectively, from net securitization activities. For the nine months ended September 30, 2004, the net gains consist of \$230 million of income from securitization of \$3.9 billion of U.S. lending receivables and the sale of \$1.4 billion of certain retained interests from previous securitization activities, primarily offset by \$204 million of charges related to the maturity of \$3.0 billion of securitizations changes in I/O strip assumptions and other factors. For the nine months ended September 30, 2003, \$3.5 billion of U.S. lending receivables were securitized and \$1.0 billion of securitization transactions matured. Management views the gains from securitizations as discretionary benefits to be used for card acquisition expenses, which are reflected in both marketing, promotion, rewards and cardmember services and other operating expenses. Consequently, the managed basis presentation for the three months ended September 30, 2004 assumes that the impact of this net activity was offset by higher marketing, promotion, rewards and cardmember services expenses of \$6 million and other operating expenses of \$3 million. Similarly, the managed basis presentation for the nine months ended September 30, 2004 and 2003 assumes that the impact of this net activity was offset by higher marketing, promotion, rewards and cardmember services expenses of \$16 million and \$74 million, respectively, and other operating expenses of \$10 million and \$50 million, respectively. Accordingly, the incremental expenses, as well as the impact of this net activity, have been eliminated. The following tables reconcile the GAAP basis for certain TRS income statement line items to the managed basis information, where different. 24 GAAP BASIS TO MANAGED BASIS RECONCILIATION-- EFFECT OF SECURITIZATIONS (Unaudited) THREE MONTHS ENDED SEPTEMBER 30, (Dollars in millions)

GAAP Basis

Securitization

Effect

Managed

Basis -----

Percentage

Percentage

2004 2003

Inc/(Dec)

2004 2003

2004 2003

Inc/(Dec) ---

108 74 260
190 38.0 ---

Net finance
charge
revenue 562
476 18.1
465 511
1,027 987

4.0 Net card
fees 474 462
2.5 Travel
commissions
and fees 426
349 22.0

Other
commissions
and fees 563
465 21.0 53
45 616 510
20.6

Travelers
Cheque
investment
income 96
90 6.9

Securitization
income, net
295 301
(1.9) (295)
(301) ---

Other
revenues
411 394 4.9

--- Total net
revenues
5,362 4,758
12.7 223
255 5,585
5,013 11.4 --

-- Expenses:
Marketing,
promotion,
rewards and
cardmember
services
1,280 994

~~17.5 THEOREM~~

tax provision
321-286
12.1-----

Net income
\$ 726 \$ 606
19.8

- Denotes a variance of more than 100%. The following discussion of TRS' results of operations for the three months ended September 30, 2004 and 2003 is presented on a managed basis. Revenues ----- TRS' net revenues were up 11 percent primarily due to higher discount revenue, travel commissions and fees, other commissions and fees and cardmember lending net finance charge revenue. 25 Discount revenue rose 14 percent compared to a year ago as a result of a 16 percent increase in billed business partially offset by a lower discount rate. The decrease in the discount rate primarily reflects the cumulative impact of stronger average growth in the lower rate retail and other "everyday spend" merchant categories (e.g., supermarkets, discounters, etc.). As previously indicated, based on the Company's business strategy, it expects to see continued changes in the mix of business. This, combined with volume-related pricing discounts and selective repricing initiatives, will probably continue to result in some average rate erosion over time. The 16 percent increase in billed business in the third quarter resulted from an 11 percent increase in spending per basic cardmember worldwide and 7 percent growth in cards-in-force. U.S. cards-in-force rose 6 percent reflecting the benefit of continued strong card acquisition spending and an improved average customer retention level. International cards-in-force increased 8 percent due to growth in both proprietary and network partnership cards. U.S. billed business rose 14 percent reflecting growth of 14 percent within the consumer card business, 18 percent within small business services and 10 percent within Corporate Services. U.S. non-T&E related volume categories, which represented approximately 67 percent of U.S. billed business during the third quarter of 2004, increased 18 percent over the same period a year ago. U.S. T&E volumes rose 8 percent reflecting general spending strength across all T&E industries during the quarter. Total billed business outside the United States, excluding the impact of foreign exchange translation, was up 15 percent reflecting double-digit growth in all regions. Worldwide airline related volumes, which represented 12 percent of total billed business volumes during the quarter, rose 9 percent as a result of 16 percent growth in transaction volume, partially offset by a 7 percent decrease in the average airline charge. Cardmember lending net finance charge revenue increased 4 percent as the benefits from 8 percent growth in average worldwide lending balances were partially offset by a decline in the portfolio yield. The net interest yield on the worldwide lending portfolio decreased compared to the prior year reflecting an increase in the proportion of the portfolio on introductory or promotional rates, higher paydown rates and improved credit quality, which reduces the proportion of the portfolio at default interest rates. Net card fees increased 2 percent versus a year ago, reflecting the growth in cards-in-force. The average fee per proprietary card-in-force was \$34 for the three-month period ended September 30, 2004 versus \$35 for the same period in 2003. Travel commissions and fees rose 22 percent due to a 23 percent increase in travel sales, reflecting the Rosenbluth acquisition and improvement within the travel environment. Other commissions and fees increased 21 percent on greater volume-related foreign exchange conversion fees, card fees and assessments. Other revenues increased 5 percent due to greater merchant-related revenues, higher publishing revenues and larger insurance premiums, partially offset by lower ATM revenues and lower interest income on investment and liquidity pools held within card funding vehicles. Expenses ----- TRS' expenses were up 10 percent reflecting higher marketing, promotion, rewards and cardmember services expenses, human resources expenses and other operating expenses, partially offset by reduced provisions for losses and lower charge card interest expense. Marketing, promotion, rewards and cardmember services expenses increased 28 percent compared to the prior year on increased rewards costs, reflecting a higher redemption rate, strong volume growth and the continued increase in cardmember loyalty program participation, as well as the Company's continued focus on business building activities. The provision for losses on charge card products decreased 3 percent, despite higher volume, primarily due to strong credit quality as reflected in improved past due percentages and net loss ratios. The provision for losses on the worldwide lending portfolio decreased 13 percent despite growth in loans outstanding due to well-controlled credit. Reserve coverage ratios, which were in excess of 100 percent of past due balances, remained strong. Other provisions for losses increased primarily reflecting a reconciliation of securitization-related lending receivable accounts, which resulted in a charge of \$115 million (net of \$32 million of reserves previously provided) for balances accumulated over the prior five-year period as a result of a computational error. The amount of the error was immaterial to any of the quarters in which it occurred and, since the identification of this error, the Company has performed a comprehensive review and revised its procedures accordingly. 26 Separately, other provisions were favorably impacted by a reduction in merchant-related reserves of approximately \$60 million that reflects modifications in certain merchant agreements to mitigate loss exposure and ongoing favorable credit experience with merchants. Charge card interest expense decreased 6 percent due to a lower effective cost of funds, partially offset by higher average receivable balances. Human resources expenses increased 15 percent versus the third quarter last year due to increased costs related to merit increases, management incentives and employee benefits, and the impact of the 2003 acquisition of Rosenbluth. Other operating expenses increased 3 percent reflecting, in part, the impact of increased technology costs related to greater business and service volumes, higher equipment-related technology costs and the Rosenbluth acquisition. These increases were partially offset by the impact of foreign currency translation gains. 27 NINE MONTHS ENDED SEPTEMBER 30, (Dollars in millions)

GAAP Basis
Securitization
Effect
Managed
Basis -----

Percentage
Percentage
2004 2003
Inc/(Dec)
2004 2003
2004 2003
Inc/(Dec) ---

----- Net
revenues:
Discount
revenue \$
7,432 \$
6,349
17.1%
Lending:
Finance
charge
revenue
2,079 1,871
11.1 \$ 1,601
\$ 1,640 \$
3,680 \$
3,511 4.8%
Interest
expense 415
360 15.3
252 233 667
593 12.8 ---

Net finance
charge
revenue
1,664 1,511
10.1 1,349
1,407 3,013
2,918 3.2
Net card
fees 1,418
1,368 3.7
Travel
commissions
and fees
1,311 1,062
23.5 Other
commissions
and fees
1,624 1,386
17.2 156
140 1,780
1,526 16.6

~~---Total

1,573 1,613

(2.4) 724~~

859 2,297
2,472 (7.1)

--- Charge
card interest
expense 517
599 (13.6)

Human
resources
3,220 2,819
14.2 Other
operating
expenses
3,853 3,587
7.4 (10) (50)
3,843 3,537
8.6

----- Total
expenses
12,691
11,291 12.4
\$ 698 \$ 735
\$ 13,389 \$
12,026 11.3

--- Pretax
income
3,099 2,687
15.3 Income
tax provision
976 863
13.1

Net income
\$ 2,123 \$
1,824 16.4

The following discussion of TRS' results of operations for the nine months ended September 30, 2004 and 2003 is presented on a managed basis. Revenues ----- TRS' net revenues were up 12 percent primarily due to higher discount revenue, travel commissions and fees, other commissions and fees and net card fees. Discount revenue rose 17 percent compared to a year ago as a result of an 18 percent increase in billed business partially offset by a lower discount rate. The decrease in the discount rate primarily reflects the cumulative impact of stronger average growth in the lower rate retail and other "everyday spend" merchant categories (e.g., 28 supermarkets, discounters, etc.). The 18 percent increase in billed business in the first nine months of 2004 resulted from a 14 percent increase in spending per basic cardmember worldwide and 7 percent growth in cards-in-force. U.S. cards-in-force rose 6 percent reflecting the benefit of continued strong card acquisition spending and an improved average customer retention level. International cards-in-force increased 8 percent due to growth in both proprietary and network partnership cards. U.S. billed business rose 17 percent reflecting growth of 17 percent within the consumer card business, 21 percent within small business services and 13 percent within Corporate Services. U.S. non-T&E related volume categories, which represented approximately 66 percent of U.S. billed business during the first nine months of 2004, increased 20 percent over the same period a year ago. U.S. T&E volumes rose 12 percent reflecting continued improvement in all T&E industries during the nine months. Total billed business outside the United States, excluding the impact of foreign exchange translation, was up 15 percent reflecting strong double-digit growth in all regions. Worldwide airline related volumes, which represented 13 percent of total billed business volumes

during the nine months, rose 16 percent as a result of 15 percent growth in transaction volume and a slight increase in the average airline charge. Cardmember lending net finance charge revenue rose 3 percent as 10 percent growth in the average worldwide lending balances was partially offset by a decline in the net interest yield. The net interest yield on the worldwide portfolio decreased compared to the prior year reflecting an increase in the proportion of the portfolio on introductory or promotional rates, a decrease in the rates on those balances, higher paydown rates and improved credit quality, which reduces the proportion of the portfolio at default interest rates. Net card fees increased 4 percent versus a year ago, reflecting the growth in cards-in-force. The average fee per proprietary card-in-force was \$34 and \$35 for the nine-month periods ended September 30, 2004 and 2003, respectively. Travel commissions and fees rose 24 percent due to a 29 percent increase in travel sales, reflecting the Rosenbluth acquisition and improvement within the travel environment. Other commissions and fees increased 17 percent on greater volume-related foreign exchange conversion fees, card fees and assessments. Other revenues increased 3 percent due to greater merchant-related revenues, higher publishing revenues and larger insurance premiums, partially offset by lower interest income on investment and liquidity pools held within card funding vehicles as well as lower ATM revenues. Expenses ----- TRS' expenses were up 11 percent reflecting higher marketing, promotion, rewards and cardmember services expenses, human resources expenses and other operating expenses, partially offset by reduced provisions for losses and lower charge card interest expense. Marketing, promotion, rewards and cardmember services expenses increased 35 percent compared to the prior year on increased rewards costs, reflecting a higher redemption rate, strong volume growth and the continued increase in cardmember loyalty program participation, as well as the Company's continued focus on business building activities. The provision for losses on charge card products decreased 5 percent, despite higher volume, primarily due to strong credit quality as reflected in past due percentages and net loss ratios. The provision for losses on the worldwide lending portfolio decreased 11 percent despite growth in loans outstanding due to well-controlled credit. Reserve coverage ratios, which were in excess of 100 percent of past due balances, remained strong. Other provisions for losses increased as previously discussed in the three-month results of operations section. Charge card interest expense declined 14 percent due to a lower effective cost of funds, partially offset by higher average receivable balances. Human resources expenses increased 14 percent versus last year due to increased costs related to merit increases, management incentives and employee benefits and the impact of the 2003 acquisition of Rosenbluth. Other operating expenses increased 9 percent reflecting, in part, the impact of increased technology costs related to greater business and service volume-related costs, higher equipment-related technology costs, the Rosenbluth acquisition and the impact of foreign currency translation losses. These increases were partially offset by the benefits of reengineering initiatives and other cost containment efforts. 29 Selected Statistical Information ----- (Unaudited) (Amounts in billions, except percentages and where indicated)

Three Months
 Ended Nine
 Months Ended
 September 30,
 September 30,

Percentage ---

Percentage
 2004 2003
 Inc/(Dec)
 2004 2003
 Inc/(Dec) ----

- Total cards-
 in-force
 (millions):*

United States
 38.0 35.9
 6.1% 38.0
 35.9 6.1%
 Outside the
 United States*
 25.3 23.4 7.8
 25.3 23.4 7.8

Total 63.3

59.3 6.8 63.3
59.3 6.8

Basic cards-
in force
(millions):
United States
28.9 27.3 5.9
28.9 27.3 5.9
Outside the
United States*
20.8 19.3 7.5
20.8 19.3 7.5

Total 49.7
46.6 6.5 49.7
46.6 6.5

Card billed
business:
United States
\$ 75.6 \$ 66.3
13.9 \$ 221.4
\$ 189.8 16.7
Outside the
United States
27.2 22.5
20.9 79.2
63.9 23.8

Total
\$ 102.8 \$
88.8 15.7 \$
300.6 \$ 253.7
18.5

Average
discount rate *
2.57% 2.60%
-2.57%
2.60%
Average basic
cardmember
spending
(dollars)* \$
2,330 \$ 2,101
10.8 \$ 6,871
\$ 6,050 13.6
Average fee

per card
(dollars)* \$ 34
\$ 35 (2.9) \$
34 \$ 35 (2.9)
Non-Amex
brand:**

Cards-in-force
(millions) 0.6
0.7 (9.2) 0.6
0.7 (9.2)

Billed business
\$ 1.1 \$ 1.0
9.4 \$ 3.1 \$
2.9 8.9 Travel
sales \$ 4.6 \$
3.7 23.4 \$
14.6 \$ 11.3
29.3 Travel
commissions
and fees/sales
9.2% 9.3%
9.0% 9.4%

Travelers
Cheque and
prepaid
products:

Sales \$ 5.8 \$
6.0 (3.1) \$
15.0 \$ 14.5
2.9 Average
outstanding \$
7.1 \$ 7.0 2.5
\$ 6.9 \$ 6.6
4.7 Average
investments \$
7.6 \$ 7.4 3.4
\$ 7.4 \$ 7.0

5.3 Investment
yield 5.4%
5.2% 5.4%
5.4% Tax
equivalent
yield 8.3%
8.0% 8.4%
8.3%

* Cards-in-force include proprietary cards and cards issued under network partnership agreements outside the United States. Average discount rate, average basic cardmember spending and average fee per card are computed from proprietary card activities only. ** These data relate to Visa and Eurocards issued in connection with joint venture activities. 30 Selected Statistical Information (continued) -----
(Unaudited) (Amounts in billions, except percentages and where indicated)

Three Months
Ended Nine
Months Ended
September 30,
September 30,

Percentage ---

Percentage
2004 2003

Inc/(Dec)	
2004 2003	
Inc/(Dec) ----	

-- Worldwide	
charge card	
receivables:	
Total	
receivables \$	
28.6 \$ 26.4	
8.5% \$ 28.6 \$	
26.4 8.5% 90	
days past due	
as a % of total	
1.8% 2.0%--	
1.8% 2.0%--	
Loss reserves	
(millions) \$	
847 \$ 921	
(8.1) \$ 847 \$	
921 (8.1) %	
of receivables	
3.0% 3.5%--	
3.0% 3.5%--	
% of 90 days	
past due	
160% 174%--	
160% 174%--	
Net loss ratio	
as a % of	
charge volume	
0.26% 0.28%	
--0.26%	
0.28%--	
Worldwide	
lending--	
owned basis:	
Total loans \$	
25.2 \$ 22.6	
11.9 \$ 25.2 \$	
22.6 11.9 Past	
due loans as a	
% of total: 30--	
89 days 1.6%	
1.7%--1.6%	
1.7%--90+	
days 0.9%	
1.1%--0.9%	
1.1%--Loss	
reserves	
(millions):	
Beginning	
balance \$	
1,030 \$ 1,017	
1.3 \$ 998 \$	
1,030 (3.1)	
Provision 205	
261 (21.9)	

744 817 (9.0)
Net charge-
offs (255)
(282) (9.9)
(786) (873)
(10.0) Other
28 (58) # 52
(36) # -----

----- Ending
balance \$
1,008 \$ 938
7.5 \$ 1,008 \$
938 7.5
=====

=====

% of loans
4.0% 4.2% --
4.0% 4.2% --
% of past due
159% 150% --
159% 150% --
Average loans
\$ 26.2 \$ 22.5
16.5 \$ 25.8 \$
22.2 16.3 Net
write-off rate
3.9% 5.0% --
4.1% 5.3% --
Net interest
yield 9.3%
9.2% -- 9.3%
9.9% --

Worldwide
lending --
managed
basis: Total
loans \$ 45.6 \$
42.1 8.2 \$
45.6 \$ 42.1
8.2 Past due
loans as a %
of total: 30-89
days 1.6%
1.7% -- 1.6%
1.7% -- 90+
days 0.9%
1.1% -- 0.9%
1.1% -- Loss
reserves
(millions):
Beginning
balance \$
1,535 \$ 1,594
(3.7) \$ 1,541
\$ 1,529 0.8
Provision 437
518 (15.7)

1,468 1,677
 (12.5) Net
 charge-offs
 (463) (535)
 (13.6) (1,486)
 (1,651) (10.0)
 Other 28 (58)
 # 14 (36) # ---

--- Ending
 balance \$
 1,537 \$ 1,519
 1.2 \$ 1,537 \$
 1,519 1.2

% of loans
 3.4% 3.6%
 3.4% 3.6%
 % of past due
 132% 128%
 132% 128%
 Average loans
 \$ 45.3 \$ 42.1
 7.9 \$ 45.0 \$
 40.9 10.0 Net
 write-off rate
 4.1% 5.1%
 4.4% 5.4%
 Net interest
 yield 8.6%
 9.0% 8.6%
 9.3%

- Denotes a variance of more than 100%. TRS' owned portfolio is primarily comprised of cardmember receivables generated by the Company's charge card products, unsecuritized U.S. cardmember loans, international cardmember loans and unsecuritized equipment leasing receivables (see Other Events section of Consolidated Results of Operations for information regarding the sale of the equipment leasing business). As discussed more fully in the TRS Liquidity and Capital Resources section below, the Company securitizes U.S. cardmember loans as part of its financing strategy; consequently, the level of unsecuritized U.S. cardmember loans is primarily a function of the Company's financing requirements. As a portfolio, unsecuritized U.S. cardmember loans tend to be less seasoned than securitized loans, primarily because of the lead time required to designate and securitize each loan. The Company does not currently securitize international loans. Trends in delinquency, 31 reserve coverage and net write-off rates have historically been generally comparable on both an owned and managed basis. Airline Industry Matters ----- Historically, the Company has not experienced significant losses resulting from a particular airline's scaling-back or closure of operations due to bankruptcy or other financial challenges because the volumes generated from the airline are typically shifted to other participants in the industry that accept the Company's card products. Nonetheless, the Company is exposed to business and credit risk in the airline industry primarily through business arrangements where the Company has remitted payment to the airline for a cardmember purchase of tickets that have not yet been used or "flown". This creates a potential exposure for the Company in the event that the cardmember is not able to use the ticket and the Company, based on the facts and circumstances, credits the cardmember for the unused ticket. Historically, this type of exposure has not generated any significant losses for the Company because of the need for an airline that is operating under bankruptcy protection to continue accepting credit and charge cards and honoring requests for credits and refunds in the ordinary course in furtherance of its reorganization and its formal assumption, with bankruptcy court approval, of its card acceptance agreement, including approval of the Company's right to hold cash reserves when necessary. The Company's current airline merchant agreements generally allow the Company to hold cash reserves to cover these potential exposures to provide credits to cardmembers. Typically, as an airline's financial situation deteriorates the Company increases these reserves to protect itself in the event of an ultimate liquidation of the airline. The Company's goal in these distressed situations is to hold sufficient cash reserves over time to ensure that upon liquidation the reserve is equivalent to the credit exposure related to any unused tickets. LIQUIDITY AND CAPITAL RESOURCES Selected Balance Sheet Information -----

----- (GAAP Basis) (Dollars in billions, except percentages)

September
30,
December
31,
Percentage
September
30,
Percentage
2004 2003
Inc/(Dec)
2003
Inc/(Dec) --

(Unaudited)
(Unaudited)
Accounts
receivable,
net \$ 29.4 \$
30.2 (2.7)%
\$ 28.5 3.2%

Travelers
Cheque
investments
\$ 7.8 \$ 7.7
2.4 \$ 7.6
2.8

Worldwide
cardmember
loans \$ 25.2
\$ 25.8 (2.3)
\$ 22.6 11.9

Total assets
\$ 78.8 \$
79.3 (0.6) \$
71.8 9.6

Travelers
Cheques
outstanding
\$ 7.0 \$ 6.8
2.4 \$ 6.8

3.0 Short-
term debt \$
13.2 \$ 21.8
(39.2) \$
16.8 (21.0)

Long-term
debt \$ 25.9
\$ 16.6 55.8
\$ 16.5 57.0

Total
liabilities \$
69.8 \$ 71.4
(2.2) \$ 63.8
9.4 Total
shareholder's
equity \$ 9.0

\$ 7.9 13.7 \$
 8.0 11.5
 Return on
 average total
 shareholder's
 equity*
 32.7%
 31.3%--
 31.2%--
 Return on
 average total
 assets**
 3.5% 3.4%
 -3.4%--

* Computed on a trailing 12-month basis using total shareholder's equity as included in the Consolidated Financial Statements prepared in accordance with GAAP. ** Computed on a trailing 12-month basis using total assets as included in the Consolidated Financial Statements prepared in accordance with GAAP. Net accounts receivable and worldwide cardmember loans increased as compared to September 30, 2003, primarily as a result of higher average cardmember spending and an increase in the number of cards-in-force, and decreased as compared to December 31, 2003, primarily as a result of higher seasonal spending at year-end. Total debt increased as compared to September 30, 2003 primarily as a result of increased funding requirements due to increases in charge card receivables and cardmember loan balances as noted above. New long-term borrowing activity during 2004 is described below. TRS funds its charge card receivables and cardmember loans using various funding sources, such as short- and long-term debt including medium-term notes, commercial paper and asset securitizations. As part of the 32 Company's ongoing funding activities, during the nine months ended September 30, 2004, Credco issued approximately \$2.6 billion of floating rate medium-term notes with maturities of one to three years. As of September 30, 2004, Credco had the ability to issue approximately \$7.2 billion of debt securities under shelf registration statements filed with the SEC. As part of its receivables funding activities, Credco regularly reviews funding sources and strategies in international markets. As noted earlier, in June 2004, Credco borrowed \$1.5 billion under its bank credit facilities as part of a change in local funding strategy for business in Canada. In July 2004, Credco entered into a new 5-year multi-bank credit facility for AUD \$3.25 billion (approximately U.S. \$2.3 billion). In September 2004, Credco borrowed AUD \$2.7 billion (approximately U.S. \$1.9 billion) under this facility to provide an alternate funding source for business in Australia. Separately, in August and September 2004, Credco issued (Pounds Sterling) 1.25 billion approximately \$2.2 billion) of fixed-rate debt instruments with maturities of three to five years as part of a previously established program outside the United States (see Parent Company Funding section of Consolidated Liquidity and Capital Resources). Subsequently, in October 2004, Credco issued a (Euro) 375 million (approximately \$461 million) fixed-rate debt instrument with a maturity of five years under the program. At September 30, 2004, Credco's committed bank line coverage of net short-term debt was 316%. In the fourth quarter of 2003, the Company began a program to develop a liquidity portfolio to provide back-up liquidity, primarily for the commercial paper program at Credco, and also flexibility for other short-term funding programs at Centurion Bank. These funds are invested in two to three year U.S. Treasury securities. At September 30, 2004, the Company held \$4.0 billion in U.S. Treasury notes under this program. The American Express Credit Account Master Trust (the Master Trust) securitizes assets consisting of loans arising in a portfolio of designated consumer American Express Credit Card, Optima Line of Credit and Sign & Travel/Extended Payment Option revolving credit accounts or features owned by Centurion Bank and FSB and, in the future, may include other charge or credit accounts, features or products. AECB and FSB sell the assets to be securitized to special purpose, bankruptcy remote subsidiaries, which in turn transfer the assets to the Master Trust. The Master Trust securitized \$3.9 billion of loans during the first nine months of 2004 through the public and private issuance of investor certificates. In addition, in June 2004, the Company sold \$1.4 billion of certain retained interests previously issued by the Master Trust. In the nine months ended September 30, 2004, \$3.0 billion of investor certificates previously issued by the Master Trust matured. During the next 12 months, \$4.0 billion of investor certificates that were previously issued by the Master Trust are scheduled to mature. When investor certificates mature, principal collections received from the Master Trust assets are used to redeem the certificates. As of September 30, 2004, \$20.2 billion of U.S. Cardmember loans had been sold, net of retained subordinated interest of \$0.1 billion, for a total amount securitized of \$20.3 billion. The American Express Master Trust (the Trust) securitizes charge card receivables through the issuance of trust certificates that remain on the Consolidated Balance Sheets. In the nine months ended September 30, 2004, \$0.3 billion of investor certificates previously issued by the Trust matured. During the next 12 months, the total \$2.7 billion of accounts receivable trust certificates that were previously issued by the Trust are scheduled to mature. At the time of these maturities, alternate sources of funding for the net outstanding balance of \$2.5 billion will be provided by the Company's funding programs. 33 AMERICAN EXPRESS FINANCIAL ADVISORS RESULTS OF OPERATIONS FOR THE THREE AND NINE MONTHS ENDED September 30, 2004 AND 2003 Statements of Income -----

----- (Unaudited)

Three Months
 Ended Nine
 Months Ended
 (Dollars in
 millions)

September 30,
 September 30,

Percentage ---

Percentage
2004 2003
Inc/(Dec)
2004 2003
Inc/(Dec) ----

- Revenues:
Management
and
distribution
fees \$ 733 \$
606 21.1% \$
2,266 \$ 1,699
33.4% Net
investment
income 581
551 5.5 1,740
1,680 3.6
Other
revenues 400
368 8.2 1,199
1,053 13.7 ----

Total revenues
1,714 1,525
12.3 5,205
4,432 17.4 ----

Expenses:
Provision for
losses and
benefits:
Annuities 252
277 (8.8) 773
830 (6.9)
Insurance 223
212 4.8 642
591 8.5
Investment
certificates 45
46 (1.2) 138
146 (5.0) ----

Total
520 535 (2.8)
1,553 1,567
(0.9) Human
resources 612
511 19.9
1,861 1,498
24.3 Other

~~Net income
\$ 186 \$ 197
(6.1) \$ 517 \$
487 6.0~~

Percentage ---

Percentage
 2004 2003
 Inc/(Dec)
 2004 2003
 Inc/(Dec) ----

-- Life
 insurance
 inforee
 (billions) \$
 142.5 \$ 127.5
 11.7% \$
 142.5 \$ 127.5
 11.7%

Deferred
 annuities
 inforee
 (billions) \$
 49.5 \$ 45.8
 8.2 \$ 49.5 \$
 45.8 8.2

Assets owned,
 managed or
 administered
 (billions):

Assets
 managed for
 institutions \$
 127.4 \$ 116.7
 9.2 \$ 127.4 \$
 116.7 9.2

Assets owned,
 managed or
 administered
 for individuals:

Owned assets:
 Separate

account assets
 32.4 27.6
 17.2 32.4
 27.6 17.2

Other owned
 assets 59.6
 53.3 11.8
 59.6 53.3
 11.8 -----

---- Total
 owned assets
 92.0 80.9
 13.7 92.0
 80.9 13.7
 Managed
 assets 108.6
 96.6 12.4
 108.6 96.6
 12.4

~~-----Total\$

383.3 \$ 339.8

12.8 \$ 383.3

\$ 339.8 12.8~~

Owned assets:
 Separate
 account assets
 \$ (377) \$ 613
 # \$ 278 \$
 2,762 (90)
 Other owned
 assets \$ 752 \$
 (388) # \$ (11)
 \$ 31 #

~~Cash sales:~~
~~Mutual funds \$~~
~~8,066 \$ 7,361~~
~~9.6 \$ 26,345~~
~~\$ 21,311 23.6~~

Investment certificates	1,786	1,542
	15.8	4,555
4,216	8.0	Life
and other		insurance
products	239	
	198	21.0
	678	
	548	23.8

Institutional
1,664 680 #
5,920 2,094 #
Other 991

1,595 (37.8)
3,399 4,809
(29.3) -----

----- Total
cash sales \$
14,633 \$
13,242 10.5 \$
46,882 \$
39,630 18.3

Number of
financial
advisors
12,071
11,742 2.8
12,071
11,742 2.8
Fees from
financial plans
and advice
services \$
28.1 \$ 34.9
(19.6) \$ 100.6
\$ 100.1 0.5
Percentage of
total sales
from financial
plans and
advice
services
75.4% 75.0%
- 75.1%
74.8% -

- Denotes a variance of more than 100%. RESULTS OF OPERATION FOR THE THREE MONTHS ENDED SEPTEMBER 30, 2004 AND 2003 AEFA reported net income of \$186 million for the three months ended September 30, 2004, down 6 percent from \$197 million in the same period a year ago reflective of the favorable prior year tax adjustment noted below. Pretax income rose 14 percent. Total revenues increased 12 percent primarily due to significantly higher management and distribution fees, increased net investment income and greater insurance premiums. In addition, the acquisition of Threadneedle on September 30, 2003 contributed approximately 7 percent to the revenue growth and a modest contribution to net income growth. 35 Management and distribution fees increased 21 percent representing a 34 percent increase in management fees and a 7 percent increase in distribution fees. The management fees increase resulted from higher average assets under management, reflecting the impact from the September 30, 2003 acquisition of Threadneedle, improvement in equity market valuations versus last year and net asset inflows. Distribution fees increased as a result of greater mutual fund fees, in particular Strategic Portfolio Services (SPS) wrap fees, partially offset by lower limited partnership and brokerage-related revenues. Net investment income increased 5 percent primarily due to net investment gains in the current period versus net investment losses a year ago and the benefits of slightly higher levels of invested assets. For the three months ended September 30, 2004, \$25 million of total investment gains were partially offset by \$14 million of impairments and losses. The total investment gains include a \$7 million benefit primarily reflecting lower than expected losses resulting from management's first quarter decision to liquidate a secured loan trust managed by AEFA. Also included in these total investment gains and losses are \$15 million of gross realized gains and \$6 million of gross realized losses from sales of securities classified as Available-for-Sale. For the three months ended September 30, 2003, \$35 million of total investment gains were more than offset by \$48 million of impairments and losses. Included in these total investment gains and losses are \$32 million of gross realized gains and \$37 million of gross realized losses from sales of securities, as well as \$5 million of other-than-temporary impairment losses on investments, classified as Available-for-Sale. Other revenues increased 8 percent due to strong property-casualty and higher life insurance-related revenues. In the following table, the Company presents AEFA's aggregate revenues for the quarters ended September 30, 2004 and 2003 on a basis that is net of provisions for losses and benefits because the Company manages the AEFA business and evaluates its financial performance, where appropriate, in terms of the "spread" on its products. An important part of AEFA's business is margin related, particularly the insurance, annuity and certificate businesses. One of the drivers for the AEFA business is the return on invested cash, primarily generated by sales of insurance, annuities and investment certificates, less provisions for losses and benefits on these products. These investments tend to be interest rate sensitive. Thus, GAAP revenues tend to be higher in periods of rising interest

rates and lower in times of decreasing interest rates. The same relationship is true of provisions for losses and benefits, only it is more accentuated period-to-period because rates credited to customers' accounts generally reset at shorter intervals than the yield on underlying investments. The Company presents this portion of the AEFA business on a net basis to eliminate potentially less informative comparisons of period-to-period changes in revenue and provisions for losses and benefits in light of the impact of these changes in interest rates.

Three Months
Ended
September 30,

---- (Millions)

2004 2003 ---

-- Total
GAAP

revenues \$
1,714 \$ 1,525

Less:
Provision for
losses and
benefits --

Annuities 252
277 Insurance
223 212

Investment
certificates 45
46 -----

----- Total
520 535 -----

Net revenues
\$ 1,194 \$ 990

=====

=====

The provision for losses and benefits for annuities decreased 9 percent primarily due to lower interest crediting rates and the effect of depreciation in the S&P 500 on equity indexed annuities during the current quarter versus appreciation in the same period a year ago, partially offset by a higher average inforce level. Insurance provisions increased 5 percent as higher inforce levels were partially offset by lower life insurance interest crediting rates. Investment certificates provisions decreased 1 percent primarily due to the effect on the stock market certificate product of depreciation in the S&P 500 during the current quarter versus appreciation in the same period a year ago, partially offset by higher average reserves and interest crediting rates. 36 Human resources expense increased 20 percent reflecting the effects of the Threadneedle acquisition, higher field force compensation-related costs, higher salaries and employee benefit costs. The increase in human resources expenses also reflects a \$9 million third quarter decrease in favorable DAC adjustments this year versus last year. Other operating expenses increased 27 percent reflecting the effect of the Threadneedle acquisition, costs related to various securities industry regulatory and legal matters and higher marketing and promotion expense. These increases were partially offset by a \$31 million favorable benefit from DAC adjustments this year versus last year. See the DAC section below for further discussion of DAC and related adjustments. The effective tax rate at AEFA rose primarily as a result of the effect of the \$29 million reduction to tax expense in the prior year related to the finalization of the 2002 tax return filed during the third quarter and the publication of favorable technical guidance related to the taxation of dividend income. RESULTS OF OPERATIONS FOR THE NINE MONTHS ENDED SEPTEMBER 30, 2004 AND 2003 AEFA's income before accounting change rose 21 percent to \$588 million for the nine months ended September 30, 2004. AEFA reported net income of \$517 million, up 6 percent from \$487 million in the same period a year ago. AEFA's results for the nine months ended September 30, 2004 reflect the \$71 million (\$109 million pretax) impact of the January 1, 2004 adoption of SOP 03-1. SOP 03-1 requires insurance enterprises to establish liabilities for benefits that may become payable under variable annuity death benefit guarantees or other insurance or annuity contract provisions. Total revenues increased 17 percent primarily due to significantly higher management and distribution fees and greater insurance premiums. In addition, the acquisition of Threadneedle on September 30, 2003 contributed approximately 7 percent to the revenue growth and a modest contribution to net income growth. Management and distribution fees increased 33 percent representing a 41 percent increase in management fees and a 25 percent increase in distribution fees. The management fees increase is primarily due to higher average assets under management, reflecting the impact from the late 2003 acquisition of Threadneedle, improvement in equity market valuations versus last year and net asset inflows. Distribution fees increased as a result of greater mutual fund fees, in particular SPS wrap fees, and increased brokerage-related activities partially offset by lower limited partnership product sales. Net investment income rose 4 percent versus last year primarily due to the benefits of slightly higher levels of invested assets and a slightly higher yield. For the nine months ended September 30, 2004, \$81 million of total investment gains were partially offset by \$78 million of impairments and losses. The total investment gains include a total \$25 million in benefits reflecting lower than expected losses resulting from management's first quarter decision to liquidate a secured loan trust managed by AEFA. Total investment losses include the original first quarter \$49 million charge related to the same early liquidation. Also included in these total investment gains and losses are \$50 million of gross realized gains and \$16 million of gross realized losses from

sales of securities, as well as \$1 million of other-than-temporary impairment losses on investments, classified as Available-for-Sale. For the nine months ended September 30, 2003, \$286 million of total investment gains were more than offset by \$310 million of impairments and losses. Included in these total investment gains and losses are \$281 million of gross realized gains and \$99 million of gross realized losses from sales of securities, as well as \$163 million of other-than-temporary impairment losses on investments, classified as Available-for-Sale. Other revenues increased 14 percent due to higher property-casualty and life insurance-related revenues. In the following table, the Company presents AEFA's aggregate revenues for the nine months ended September 30, 2004 and 2003 on a basis that is net of provisions for losses and benefits (see three month discussion for reasons for this presentation). 37

Nine Months
Ended
September 30,

---- (Millions)
2004 2003 ---

-- Total
GAAP
revenues \$
5,205 \$ 4,432

Less:
Provision for
losses and
benefits --
Annuities 773
830 Insurance
642 591
Investment
certificates
138 146 -----

Total 1,553
1,567 -----

Net revenues
\$ 3,652 \$
2,865
=====

The provision for losses and benefits for annuities decreased 7 percent primarily due to lower interest crediting rates and the effect on equity indexed annuities of lower appreciation in the S&P 500 during the first nine months of the year versus the same period a year ago, partially offset by a higher average inforce level. Insurance provisions increased 8 percent as higher average inforce levels were partially offset by lower life insurance interest crediting rates. Investment certificates provisions decreased 5 percent primarily due to lower interest crediting rates and the effect on the stock market certificate product of lower appreciation in the S&P 500 during the first nine months of the year versus the same period a year ago, partially offset by higher average reserves. Human resources expense increased 24 percent reflecting the effects of the Threadneedle acquisition, higher field force compensation-related costs and merit increases. The increase in human resources expenses also reflects a \$9 million third quarter decrease in favorable DAC adjustments this year versus last year. These increases were partially offset by a first quarter \$44 million DAC valuation benefit reflecting a portion of the benefit of the lengthening of amortization periods for certain insurance and annuity products. The total first quarter DAC valuation benefit of \$66 million (including the \$22 million benefit related to other operating expenses noted below) is discussed in more detail in the following DAC section. Other operating expenses increased 26 percent reflecting the effect of the Threadneedle acquisition and costs related to various securities industry regulatory and legal matters. These increases were partially offset by a \$31 million favorable benefit from DAC adjustments this year versus last year and the first quarter \$22 million DAC valuation benefit. See the DAC section below for further discussion of DAC and related adjustments. The effective tax rate at AEFA rose primarily as a result of required amendments to prior-year tax returns recognized in the second quarter 2004 and the effect of the \$29 million reduction to tax expense in the third quarter 2003 related to the finalization of the 2002 tax return filed during the third quarter and the publication of favorable technical guidance related to the taxation of dividend income. DEFERRED ACQUISITION COSTS Deferred acquisition costs represent the costs of acquiring new business, principally direct sales commissions and other distribution and underwriting costs that have been deferred on the sale of annuity, life and health insurance and, to a lesser extent, property/casualty and certain mutual fund products. For annuity and insurance products, DAC are amortized over periods approximating the lives of the business, generally as a percentage of premiums or estimated gross profits or as a portion of the interest margins associated with the products. For certain mutual fund products, DAC are generally amortized over fixed periods on a straight-line basis. For annuity and insurance products, the projections underlying the amortization of DAC require the use of certain assumptions, including interest margins, mortality rates, persistency rates, maintenance expense levels and customer asset value growth rates for variable products. Management routinely monitors a wide variety of trends in the business, including comparisons of actual and assumed

experience. The customer asset value growth rate is the rate at which contract values are assumed to appreciate in the future. The rate is net of asset fees and anticipates a blend of equity and fixed income investments. Management reviews and, where appropriate, adjusts its assumptions with respect to customer asset value growth rates on a quarterly basis. 38 Management monitors other principal DAC assumptions, such as persistency, mortality rates, interest margin and maintenance expense level assumptions, each quarter. Unless management identifies a material deviation over the course of the quarterly monitoring, management reviews and updates these DAC assumptions annually in the third quarter of each year. When assumptions are changed, the percentage of estimated gross profits or portion of interest margins used to amortize DAC might also change. A change in the required amortization percentage is applied retrospectively; an increase in amortization percentage will result in an increase in DAC amortization expense while a decrease in amortization percentage will result in a decrease in DAC amortization expense. The impact on results of operations of changing assumptions with respect to the amortization of DAC can be either positive or negative in any particular period and is reflected in the period in which such changes are made. As a result of these reviews, AEFA took actions in the third quarters of 2004 and 2003 that impacted DAC balances and expenses. In the third quarter 2004, these actions resulted in a net \$24 million DAC amortization expense reduction (\$13 million reduction in human resources expense and \$11 million decrease in other operating expense) reflecting: (1) a \$27 million DAC amortization reduction reflecting lower than previously assumed surrender and mortality rates on variable annuity products, higher surrender charges collected on Universal and Variable Universal Life products and higher than previously assumed interest rate spreads on annuity and Universal Life products; (2) a \$3 million DAC amortization reduction reflecting the extension of the mean reversion period by one year on variable annuity and Variable Universal Life products; and (3) a \$6 million DAC amortization increase primarily reflecting a reduction in estimated future premiums on variable annuity products. In the third quarter 2003, these actions resulted in a net \$2 million DAC amortization expense reduction (\$22 million reduction in human resources expense and \$20 million increase in other operating expense) reflecting: (1) a \$106 million DAC amortization reduction resulting from extending 10-15 year amortization periods for certain Flex Annuity products to 20 years based on current measurements of meaningful life in which exchanges of Flex Annuity contracts for other AEFA variable annuity contracts are treated as continuations rather than terminations; (2) a \$92 million DAC amortization increase resulting from the recognition of premium deficiency on AEFA's Long-Term Care Products; and (3) a \$12 million net DAC amortization increase across AEFA's Universal Life, Variable Universal Life and annuity products, primarily reflecting lower than previously assumed interest rate spreads, separate account fee rates, and account maintenance expenses. During the first quarter of 2004 and in conjunction with the adoption of SOP 03-1, AEFA extended the time periods over which DAC associated with certain insurance and annuity products are amortized. In adopting SOP 03-1, AEFA established additional liabilities for insurance benefits that may become payable under variable annuity death benefit guarantees or on single pay universal life contracts. In order to establish the proper relationships between these liabilities and DAC associated with the same contracts, AEFA changed its estimates of meaningful life for certain contracts so DAC amortization periods are the same as liability funding periods. As a result, in the first quarter of 2004, AEFA recognized a \$66 million valuation benefit reflecting the lengthening of the amortization periods for the same contracts impacted by SOP 03-1. DAC balances for various insurance, annuity and other products sold by AEFA are set forth below:

September 30,	
December 31,	
2004	2003
-----	-----
(Millions)	
(Unaudited)	
Annuities	\$ 1,862
Life and	\$ 1,734
health insurance	
Other	1,743
	1,602
	314
	382

Total	\$ 3,919
	\$ 3,718
	=====

IMPACT OF MARKET VOLATILITY ON RESULTS OF OPERATIONS Various aspects of AEFA's business are impacted by equity market levels and other market-based events. Several areas in particular involve DAC and deferred sales inducements, recognition of guaranteed minimum death benefits (GMDB) and certain other variable annuity benefits, asset management fees and structured investments. The direction and magnitude of the changes in equity markets can increase or decrease amortization of DAC and 39 deferred sales inducement benefits, incurred amounts under GMDB and other variable annuity benefit provisions and asset management fees and correspondingly affect results of operations in any particular period. Similarly, the value of AEFA's structured investment portfolio and derivatives arising from the consolidation of certain secured loan trusts are impacted by various market factors. Persistency of, or increases in, bond and loan default rates, among other factors, could result in negative adjustments to the market values of these investments in the future, which would adversely impact results of operations. See AEFA's Liquidity and Capital Resources section of MD&A for a further discussion of structured investments and consolidated derivatives.

MUTUAL FUND INDUSTRY DEVELOPMENTS As has been widely reported, the SEC, the National Association of Securities Dealers, Inc. (NASD) and several state attorneys general have brought proceedings challenging several mutual fund industry practices, including late trading, market timing, disclosure of revenue sharing arrangements and inappropriate sales of B shares. AEFA has received requests for information concerning its practices and is providing information and cooperating fully with these inquiries. In May 2004, the Company reported that the broker-dealer subsidiary of AEFA had received notification from the staff of the NASD indicating that it had made a preliminary determination to recommend that the NASD bring an action against AEFA for potential violations of federal securities laws and the rules and regulations of the Securities and Exchange Commission and the NASD. The notice received by AEFA comes in the context of a broader industry-wide review of the mutual fund and brokerage industries that is being conducted by various

regulators. The NASD staff's allegations relate to AEFA's practices with respect to various revenue sharing arrangements pursuant to which AEFA receives payments from certain non-proprietary mutual funds for agreeing to make their products available through AEFA's national distribution network. In particular, the NASD has alleged that AEFA (i) failed to properly disclose such revenue sharing arrangements from January 2001 until May 2003, (ii) failed to properly disclose such revenue sharing arrangements in its brokerage confirmations and (iii) received directed brokerage from January 2001 until December 2003. The notice from the NASD staff is intended to give AEFA an opportunity to discuss the issues it has raised. AEFA has been availing itself of this opportunity and continues to cooperate fully with the NASD's inquiry regarding this matter, as well as all other regulatory inquiries. In addition to the foregoing, in February 2004 AEFA was one of 15 firms that settled an enforcement action brought by the SEC and the NASD relating to breakpoint discounts (i.e., volume discounts available to investors who make large mutual fund purchases) pursuant to which AEFA paid a fine of \$3.7 million and is in the process of reimbursing customers to whom the firm failed to deliver such discounts. Congress has proposed legislation and the SEC has proposed and, in some instances, adopted rules relating to the mutual fund industry, including expenses and fees, mutual fund corporate governance and disclosures to customers. While there remains a significant amount of uncertainty as to what legislative and regulatory initiatives may ultimately be adopted, these initiatives could impact mutual fund industry participants' results, including AEFA's, in future periods. 40

LIQUIDITY AND CAPITAL RESOURCES Selected Balance Sheet Information ----- (Dollars in billions, except percentages)

September
30,
December
31,
Percentage
September
30,
Percentage
2004 2003
Inc/(Dec)
2003
Inc/(Dec) --

(Unaudited)
(Unaudited)

Investments
\$ 43.1 \$

42.1 2.4% \$
42.3 1.9%

Separate
account
assets \$

32.4 \$ 30.8
5.1 \$ 27.6

17.2
Deferred

acquisition
costs \$ 3.9 \$

3.7 5.4 \$
3.7 7.3 Total

assets \$
92.0 \$ 84.6

8.8 \$ 80.9
13.7 Client

contract
reserves \$

42.9 \$ 41.2
4.1 \$ 40.8

5.2 Separate
account

liabilities \$
32.4 \$ 30.8

5.1 \$ 27.6

17.2 Total
 liabilities \$
 85.1 \$ 77.5
 9.8 \$ 73.8
 15.3 Total
 shareholder's
 equity \$ 6.9
 \$ 7.1 (2.4) \$
 7.1 (3.3)
 Return on
 average total
 shareholder's
 equity before
 accounting
 change*
 11.4%
 10.4%—
 10.1%—
 Return on
 average total
 shareholder's
 equity*
 10.1%
 10.2%—
 10.1%—

* Computed on a trailing 12-month basis using total shareholder's equity as included in the Consolidated Financial Statements prepared in accordance with GAAP. Investments increased compared to September 30, 2003 primarily due to proceeds from sales of the underlying fixed rate products, partially offset by lower unrealized appreciation. Investments include \$3.1 billion, \$3.2 billion and \$2.5 billion of below investment grade securities (excluding net unrealized appreciation and depreciation) at September 30, 2004, December 31, 2003 and September 30, 2003, respectively. These investments represent 7 percent, 8 percent and 6 percent of AEFA's investment portfolio at September 30, 2004, December 31, 2003 and September 30, 2003, respectively. Non-performing assets relative to invested assets (excluding short-term cash positions) were 0.03%, 0.07% and 0.1% at September 30, 2004, December 31, 2003 and September 30, 2003, respectively. Management believes a more relevant measure of exposure of AEFA's below investment grade securities should exclude \$229 million of below investment grade securities (excluding net unrealized appreciation and depreciation), which were recorded as a result of the adoption of the Financial Accounting Standards Board (FASB) Interpretation No. 46 (revised December 2003), "Consolidation of Variable Interest Entities," (FIN 46). These assets are not available for AEFA's general use as they are for the benefit of the collateralized debt obligation (CDO) debt holders and reductions in values of such investments will be fully absorbed by the third party investors. Excluding the impacts of FIN 46, investments include \$2.9 billion of below investment grade securities (excluding net unrealized appreciation and depreciation), representing 7 percent of AEFA's investment portfolio at September 30, 2004. During 2004, AEFA continued to hold investments in CDOs and an SLT, some of which are also managed by AEFA, and were not consolidated pursuant to the adoption of FIN 46 as the Company was not considered a primary beneficiary. As a condition to its managing certain CDOs, AEFA is required to invest in the residual or "equity" tranche of the CDO, which is typically the most subordinated tranche of securities issued by the CDO entity. AEFA invested in CDOs and the SLT as part of its investment strategy in order to offer a competitive rate to contractholders' accounts. AEFA's exposure as an investor is limited solely to its aggregate investment in the CDOs and the SLT, and it has no obligations or commitments, contingent or otherwise, that could require any further funding of such investments. As of September 30, 2004, the carrying values of the CDO residual tranches and SLT notes, managed by AEFA, were \$28 million and nil, respectively. AEFA also has a retained interest in a CDO securitization with a carrying value of \$696 million, of which \$514 million is considered investment grade, as well as an additional \$25 million in rated CDO tranches and \$25 million in a minority-owned SLT, both of which are managed by third parties. CDOs and the SLT are illiquid investments. As an investor in the residual tranche of CDOs, AEFA's return correlates to the performance of portfolios of high-yield bonds and/or bank loans. As a noteholder of the SLT, AEFA's return is based on a reference portfolio of loans. 41 The carrying value of the CDOs and the SLT investment, and AEFA's projected return are based on discounted cash flow projections that require a significant degree of management judgment as to assumptions primarily related to default and recovery rates of the high-yield bonds and/or bank loans either held directly by the CDO or in the reference loan portfolio of the SLT and, as such, are subject to change. Generally, the SLT is structured such that the principal amount of the loans in the reference portfolio may be up to five times that of the par amount of the notes held by AEFA. Although the exposure associated with AEFA's investment in CDOs and the SLT is limited to the carrying value of such investments, they have additional volatility associated with them because the amount of the initial value of the loans and/or other debt obligations in the related portfolios is significantly greater than AEFA's exposure. In addition, the derivatives recorded as a result of consolidating certain SLTs under FIN 46 are valued based on the expected performance of a reference portfolio of high-yield loans. The exposure to loss as a result of AEFA's investment in these SLTs consolidated under FIN 46 is represented by the pretax net assets of the consolidated SLTs, which were \$472 million at September 30, 2004. Deterioration in the value of the high-yield bonds or bank loans would likely result in deterioration of AEFA's investment return with respect to the relevant CDO, SLT investment or consolidated derivative, as the case may be. In the event of significant deterioration of a portfolio, the relevant CDO, SLT investment or SLT structure containing the consolidated derivative may be subject to early liquidation, which could result in further deterioration of the investment return or, in severe cases, loss of the CDO, SLT or consolidated derivative carrying amount. Separate account assets increased from the prior year due to a net market

appreciation and foreign currency translation impacts and net inflows. Separate account assets increased from December 31, 2003 due to net inflows and a net market appreciation and foreign currency translation impact. Client contract reserves increased 5 percent when compared to September 30, 2003 primarily as a result of positive net cash flows in fixed insurance, fixed annuities and investment certificates. 42 AMERICAN EXPRESS BANK RESULTS OF OPERATIONS FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2004 AND 2003 Statements of Income ----

----- (Unaudited)

Three Months
Ended Nine
Months Ended
(Dollars in
millions)

September 30,
September 30,

Percentage ---

Percentage
2004 2003
Inc/(Dec)
2004 2003
Inc/(Dec) ----

-- Net
revenues:
Interest
income \$ 132
\$ 139 (5.3)%
\$ 397 \$ 436
(9.1)%
Interest
expense 56 52
8.2 160 169
(5.4)-----

---- Net
interest income
76 87 (13.4)
237 267
(11.4)
Commissions
and fees 69 58
19.7 209 170
23.4 Foreign
exchange
income and
other revenues
60 54 10.4
172 159 7.9

Total net
revenues 205
199 2.6 618
596 3.6-----

Expenses:	
Human	
resources	71
71	(0.9) 217
196	10.7
Other	
operating	
expenses	74
69	7.2 233
212	10.0
Provision for	
losses	11 20
(45.6)	29 81
(65.0)	
Restructuring	
charges	(2) --
(2)	-----

Total	
expenses	156
158	(2.0) 479
487	(1.8) -----

Pretax income	
49	41 20.9
139	109 28.0
Income tax	
provision	17
14	25.8 49 36
39.0	-----

Net	
income	\$ 32 \$
27	18.4 \$ 90
\$ 73	22.7 -----

AEB reported net income of \$32 million and \$90 million for the three and nine months ended September 30, 2004, respectively, up from \$27 million and \$73 million, respectively, for the same periods a year ago. For the nine-month period, results include \$11 million (\$8 million after-tax) of human resources and other operating costs reflecting AEB's decision to further rationalize certain New York and Asia activities. Net interest income declined for both periods due to lower levels of Personal Financial Services (PFS) loans, reflecting AEB's prior decision to temporarily curtail loan origination in Hong Kong and lower spreads in the investment portfolio in the three-month period. Commissions and fees increased 20 percent and 23 percent, respectively, primarily due to higher volumes in the Financial Institutions Group (FIG) and Private Banking. Foreign exchange income and other revenues rose 10 percent and 8 percent, respectively, due to higher joint venture revenues in Egypt and gains on sales of securities for the three-month period. The nine-month period reflected higher client activity in Private Banking and PFS, partially offset by lower gains on sales of securities and lower FIG revenue. Human resources expenses decreased 1 percent and rose 11 percent for the three and nine-month periods ended September 30, 2004, respectively. For the three-month period, expenses decreased primarily due to severance costs recorded in the third quarter of 2003 related to the downsizing of operations in Greece. For the nine-month period, the increase in expenses reflects higher management incentive costs, merit increases and reengineering expenses in New York and Asia, noted previously. Other operating expenses rose 7 percent and 10 percent, respectively, for the same periods primarily due to higher technology-related and advertising and promotion expenses in the three-month period and currency translation losses resulting from AEB's decision to further rationalize certain activities in Asia in the nine-month period. Provision for losses decreased 46 percent and 65 percent for the three and nine months, respectively, due to an improvement in bankruptcy-related write-offs in the consumer lending portfolio in Hong Kong and lower PFS loan volumes. 43 LIQUIDITY AND CAPITAL RESOURCES Selected Balance Sheet Information (GAAP Basis) -----

 (Dollars in billions,
 except where
 indicated)
 September 30,
 December 31,
 Percentage
 September 30,
 Percentage 2004
 2003 Inc/(Dec)
 2003 Inc/(Dec) ---

 - (Unaudited)
 (Unaudited) Total
 loans \$ 6.4 \$ 6.5
 (1.3)% \$ 6.2 2.7%

Total non-
 performing loans
 (millions) \$ 32 \$
 78 (59.4) \$ 84
 (62.6) Other non-
 performing assets
 (millions) \$ 1 \$ 15
 (91.0) \$ 15 (91.0)
 Reserve for credit
 losses (millions) (a)
 \$ 98 \$ 121 (19.5)
 \$ 125 (22.1) Loan
 loss reserve as a
 percentage of total
 loans 1.5% 1.7%
 1.9% Total

Personal Financial
 Services (PFS)
 loans \$ 1.3 \$ 1.4
 (2.5) \$ 1.4 (5.3)
 30+ days past due
 PFS loans as a
 percentage of total
 PFS loans 5.1%
 6.6% 5.3%

Assets managed
 (b) / administered
 \$ 17.6 \$ 16.2 9.0
 \$ 15.0 17.6 Assets
 of non-
 consolidated joint
 ventures (c) \$ 1.7
 \$ 1.7 (0.9) \$ 1.7
 2.5 Total assets \$
 13.4 \$ 14.2 (6.2)
 \$ 14.5 (8.2)
 Deposits \$ 10.5 \$
 10.8 (2.7) \$ 10.6
 (1.1) Total
 liabilities \$ 12.4 \$
 13.3 (6.5) \$ 13.6
 (8.7) Total
 shareholder's

equity (millions) \$	
931 \$ 949 (1.9) \$	
952 (2.2) Return	
on average total	
assets (d) 0.85%	
0.74% 0.74%	
Return on average	
total shareholder's	
equity (e) 12.4%	
10.8% 10.4%	
Risk-based capital	
ratios (f): Tier 1	
10.8% 11.4%	
10.5% Total	
10.6% 11.3%	
10.8% Leverage	
ratio 5.7% 5.5%	
6.0% (a)	
Allocation of	
reserves (millions):	
Loans \$ 96 \$ 113	
\$ 117 Other	
assets, primarily	
matured foreign	
exchange and other	
derivative contracts	
1 6 6 Other credit-	
related	
commitments 1 2 2	

Total reserve for	
credit losses \$ 98	
\$ 121 \$ 125	
=====	
=====	
=====	

(b) Includes assets managed by AEFA. (c) Excludes American Express International Deposit Company's total assets (which are 100% consolidated at AEFA). (d) Computed on a trailing 12-month basis using total assets as included in the Consolidated Financial Statements prepared in accordance with GAAP. (e) Computed on a trailing 12-month basis using total shareholder's equity as included in the Consolidated Financial Statements prepared in accordance with GAAP. (f) Based on legal entity information. AEB had worldwide loans outstanding at September 30, 2004 of approximately \$6.4 billion, down from \$6.5 billion at December 31, 2003 and up from \$6.2 billion at September 30, 2003. The increase since September 30, 2003 results from a \$300 million increase in Financial Institution loans, partially offset by a \$100 million decrease in Corporate Banking loans. As of September 30, 2004 and December 31, 2003, consumer and Private Banking loans comprised 68 percent of total loans as compared to 67 percent at September 30, 2003. Financial Institution loans comprised 31 percent of total loans at September 30, 2004 as compared to 29 percent at December 31, 2003 and 28 percent at September 30, 2003. Corporate Banking loans comprised 1 percent of total loans at September 30, 2004 versus 3 percent at December 31, 2003 and 5 percent at September 30, 2003 as AEB continues to wind down its Corporate Banking business. Total non-performing loans of \$32 million at September 30, 2004 decreased from \$78 million at December 31, 2003 and \$84 million at September 30, 2003. The decreases reflect loan payments and write-offs, partially offset by net downgrades. Other banking activities, such as securities, unrealized gains on foreign exchange and derivatives contracts, various credit-related commitments and market placements added approximately \$7.5 billion, \$7.6 billion and \$8.0 billion to AEB's credit exposures at September 30, 2004, December 31, 2003 and September 30, 2003, respectively. Included in these additional exposures at September 30, 2004, December 31, 2003 and September 30, 2003 are 44 relatively lower risk cash and securities-related balances totaling \$5.2 billion, \$5.4 billion and \$5.9 billion, respectively. Private Banking, FIG and PFS managed assets in total rose over the past 12 months primarily due to net asset inflows, market appreciation and a positive foreign currency translation impact. CORPORATE AND OTHER Corporate and Other reported net expenses of \$65 million and \$181 million for the three and nine months ended September 30, 2004, respectively, compared with net expenses of \$60 million and \$160 million in the same periods a year ago. Net expenses increased primarily due to increased corporate investment spending on compliance and technology projects. For the nine-month period, these increases were partially offset by an \$18 million benefit from the final settlement of a Federal tax audit. OTHER REPORTING MATTERS ACCOUNTING DEVELOPMENTS See "Recently Issued Accounting Standards" section of Note 1 to the Consolidated Financial Statements. ITEM 4. CONTROLS AND PROCEDURES The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the

"Exchange Act") as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective. There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

FORWARD-LOOKING STATEMENTS This report includes forward-looking statements, which are subject to risks and uncertainties. The words "believe," "expect," "anticipate," "optimistic," "intend," "plan," "aim," "will," "may," "should," "could," "would," "likely," and similar expressions are intended to identify forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. The Company undertakes no obligation to update or revise any forward-looking statements. Factors that could cause actual results to differ materially from these forward-looking statements include, but are not limited to: the Company's ability to improve its operating expense to revenue ratio both in the short-term and over time, which will depend in part on the effectiveness of reengineering and other cost-control initiatives, as well as factors impacting the Company's revenues; the Company's ability to cost effectively manage and expand cardmember benefits, including containing the growth of its marketing, promotion, rewards and cardmember services expenses; the Company's ability to accurately estimate the provision for the cost of the Membership Rewards program; the Company's ability to grow its business and meet or exceed its return on shareholders' equity target by reinvesting approximately 35% of annually-generated capital, and returning approximately 65% of such capital to shareholders, over time, which will depend on the Company's ability to manage its capital needs and the effect of business mix, acquisitions and rating agency requirements; the ability of the Company to generate sufficient revenues for expanded investment spending and to actually spend such funds to the extent available, and the ability to capitalize on such investments to improve business metrics; credit risk related to consumer debt, business loans, merchant bankruptcies and other credit exposures both in the U.S. and internationally; volatility in the valuation assumptions for the interest-only (I/O) strip relating to TRS' lending securitizations; fluctuation in the equity and fixed income markets, which can affect the amount and types of investment products sold by AEFA, the market value of its managed assets, and management, distribution and other fees received based on the value of those assets; AEFA's ability to recover Deferred Acquisition Costs (DAC), as well as the timing of such DAC amortization, in connection with the sale of annuity, insurance and certain mutual fund products; changes in assumptions relating to DAC, which could impact the amount of DAC amortization; the ability to improve investment performance in AEFA's businesses, including attracting and retaining high-quality personnel; the success, timeliness and financial impact, including costs, cost savings and other benefits including increased revenues, of reengineering initiatives being implemented or considered by the Company, including cost management, structural and strategic measures such as vendor, process, facilities and operations consolidation, outsourcing (including, among others, technologies operations), relocating certain functions to lower-cost overseas locations, moving internal and external functions to the Internet to save costs, and planned staff reductions relating to certain of such reengineering actions; the ability to control and manage operating, infrastructure, advertising and promotion and other expenses as business expands or changes, including balancing the need for longer-term investment spending; the potential negative effect on the Company's businesses and infrastructure, including information technology, of terrorist attacks, disasters or other catastrophic events in the future; the impact on the Company's businesses resulting from continuing geopolitical uncertainty; the overall level of consumer confidence; consumer and business spending on the Company's travel related services products, particularly credit and charge cards and growth in card lending balances, which depend in part on the ability to issue new and enhanced card products and increase revenues from such products, attract new cardholders, capture a greater share of existing cardholders' spending, sustain premium discount rates on its card products in light of market pressures, increase merchant coverage, retain cardmembers after low introductory lending rates have expired, and expand the global network services business; the triggering of obligations to make payments to certain co-brand partners, merchants, vendors and customers under contractual arrangements with such parties under certain circumstances; AEFA's ability to develop and roll out new and attractive products to clients in a timely manner and effectively manage the economics in selling a growing volume of non-proprietary mutual funds and other retail financial products to clients; successfully cross-selling financial, travel, card and other products and services to the Company's customer base, both in the United States and internationally; a downturn in the Company's businesses and/or negative changes in the Company's and its subsidiaries' credit ratings, which could result in contingent payments under contracts, decreased liquidity and higher borrowing costs; fluctuations in interest rates, which impact the Company's borrowing costs, return on lending products and spreads in the insurance, annuity and investment certificate businesses; credit trends and the rate of bankruptcies, which can affect spending on card products, debt payments by individual and corporate customers and businesses that accept the Company's card products and returns on the Company's investment portfolios; bankruptcies, restructurings or similar events affecting the airline or any other industry representing a significant portion of TRS' billed business, including any potential negative effect on particular card products and services and billed business generally that could result from the actual or perceived weakness of key business partners in such industries; risks associated with the Company's commitment to Delta Air Lines to prepay \$500 million for the future purchases of Delta SkyMiles rewards points and to loan \$100 million to Delta; fluctuations in foreign currency exchange rates; political or economic instability in certain regions or countries, which could affect lending and other commercial activities, among other businesses, or restrictions on convertibility of certain currencies; changes in laws or government regulations; the costs and integration of acquisitions; and outcomes and costs associated with litigation and compliance and regulatory matters. A further description of these and other risks and uncertainties can be found in the Company's Annual Report on Form 10-K for the year ended December 31, 2003, and its other reports filed with the SEC.

46 PART II. OTHER INFORMATION AMERICAN EXPRESS COMPANY

Item 1. Legal Proceedings The Company and its subsidiaries are involved in a number of legal and arbitration proceedings, including class actions, concerning matters arising in connection with the conduct of their respective business activities. The Company believes it has meritorious defenses to each of these actions and intends to defend them vigorously. The Company believes that it is not a party to, nor are any of its properties the subject of, any pending legal or arbitration proceedings that would have a material adverse effect on the Company's consolidated financial condition, results of operations or liquidity. However, it is possible that the outcome of any such proceedings could have a material impact on results of operations in any particular reporting period as the proceedings are resolved. Certain legal proceedings involving the Company are set forth below. For a discussion of certain other legal proceedings involving the Company and its subsidiaries, please refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2003. Beginning in mid-July 2002, 12 putative class action lawsuits were filed in the United States District Court for the Southern District of New York. In October 2002, these cases were consolidated under the caption *In re American Express Company Securities Litigation*. These lawsuits allege violations of the federal securities laws and

the common law in connection with alleged misstatements regarding certain investments in high-yield bonds and write-downs in the 2000-2001 timeframe. The purported class covers the period from July 18, 1999 to July 17, 2001. The actions seek unspecified compensatory damages as well as disgorgement, punitive damages, attorneys' fees and costs, and interest. On March 31, 2004, the Court granted the Company's motion to dismiss the lawsuit. Plaintiffs have appealed the dismissal to the United States Court of Appeals for the Second Circuit. The Company has been named in several purported class actions in various state courts alleging that the Company violated the respective state's laws by wrongfully collecting amounts assessed on converting transactions made in foreign currencies to U.S. dollars and/or failing to properly disclose the existence of such amounts in its Cardmember agreements and billing statements. The plaintiffs in the actions seek, among other remedies, injunctive relief, money damages and/or attorneys' fees on their own behalf and on behalf of the putative class of persons similarly situated. On October 15, 2004, the U.S. District Court for the Southern District of Florida granted preliminary approval of a nationwide class action settlement to resolve all lawsuits and allegations with respect to the Company's collection and disclosure of fees assessed on transactions made in foreign currencies in the case captioned *Lipuma v. American Express Bank, American Express Travel Related Services Company, Inc. and American Express Centurion Bank* (filed in August 2003). The settlement that has been preliminarily approved by the Court contemplates that the Company would (a) deposit \$75 million into a fund that would be established to reimburse class members with valid claims, make certain contributions to charitable organizations to be identified later and pay attorneys' fees and (b) make certain changes to the disclosures in its Cardmember agreements and billing statements regarding its foreign currency conversion practices. The Company has established reserves to cover the proposed payment that would be made to reimburse class members and pay attorneys' fees. The preliminary approval order enjoins all other proceedings that make related allegations pending a final approval hearing including, but not limited to the following cases: (i) *Environmental Law Foundation, et al. v. American Express Company, et al.*, Superior Court of Alameda County, California (filed March 2003); (ii) *Rubin v. American Express Company and American Express Travel Related Services Company, Inc.*, Circuit Court of Madison County, Illinois (filed April 2003); (iii) *Angie Arambula, et al. v. American Express Company, et al.*, District Court of 47 Cameron County, Texas, 103rd Judicial District (filed May 2003); (iv) *Fuentes v. American Express Travel Related Services Company, Inc. and American Express Company*, District Court of Hidalgo County, Texas (filed May 2003); (v) *Wick v. American Express Company, et al.*, Circuit Court of Cook County, Illinois (filed May 2003); (vi) *Bernd Bildstein v. American Express Company, et al.*, Supreme Court of Queens County, New York (filed June 2003); (vii) *Janowitz v. American Express Company, et al.*, Circuit Court of Cook County, Illinois (filed September 2003); (viii) *Paul v. American Express Company, et al.*, Superior Court of Orange County, California (filed January 2004); and (ix) *Ball v. American Express, et al.*, Superior Court of San Joaquin, California (filed August 2004). The Company has been named in a number of purported class actions in which the plaintiffs allege an unlawful antitrust tying arrangement between the Company's charge cards, credit cards and debit cards in violation of various state and federal laws, including the following: (i) *Cohen Rese Gallery et al. v. American Express Company et al.*, U.S. District Court for the Northern District of California (filed July 2003); (ii) *Italian Colors Restaurant v. American Express Company et al.*, U.S. District Court for the Northern District of California (filed August 2003); (iii) *DRF Jeweler Corp. v. American Express Company et al.*, U.S. District Court for the Southern District of New York (filed December 2003); (iv) *Hayama Inc. v. American Express Company et al.*, Superior Court of California, Los Angeles County (filed December 2003); (v) *Chez Noelle Restaurant v. American Express Company et al.*, U.S. District Court for the Southern District of New York (filed January 2004); (vi) *Mascari Enterprises d/b/a Sound Stations v. American Express Company et al.*, U.S. District Court for the Southern District of New York (filed January 2004); (vii) *Mims Restaurant v. American Express Company et al.*, U.S. District Court for the Southern District of New York (filed February, 2004); and (viii) *The Marcus Corporation v. American Express Company et al.*, U.S. District Court for the Southern District of New York (filed July, 2004). The plaintiffs in these actions seek injunctive relief and an unspecified amount of damages. Upon motion to the Court by the Company, the venue of the Cohen Rese and Italian Colors actions was moved to the U.S. District Court for the Southern District of New York in December 2003. Each of the above-listed actions (except for Hayama) is now pending in the U.S. District Court for the Southern District of New York. On April 30, 2004, the Company filed a motion to dismiss all the actions filed prior to such date that were pending in the U.S. District Court for the Southern District of New York. A decision on that motion is pending. In addition, the Company has asked the Court in the Hayama action to stay that action pending resolution of the motion in the Southern District of New York. The Securities and Exchange Commission (the "SEC"), NASD, Inc. (the "NASD"), and several state attorneys general have brought numerous enforcement proceedings against individuals and firms challenging several mutual fund industry practices including late trading (allowing mutual fund customers to receive 4:00 p.m. ET prices for orders placed or confirmed after 4:00 p.m. ET), market timing (abusive rapid trading in mutual fund shares), disclosure of revenue sharing arrangements, which are paid by fund advisers or companies to brokerage firms who agree to sell those funds, and inappropriate sales of B (no front end load) shares. American Express Financial Advisors ("AEFA") has received requests for information and has been contacted by regulatory authorities concerning its practices and is cooperating fully with these inquiries. In May 2004, the Company reported that the broker-dealer subsidiary of AEFA had received notification from the staff of the NASD indicating that it had made a preliminary determination to recommend that the NASD bring an action against AEFA for potential violations of federal securities laws and the rules and regulations of the SEC and the NASD. The notice received by AEFA comes in the context of a broader industry-wide review of the mutual fund and brokerage industries that is being conducted by various regulators. The NASD staff's allegations relate to AEFA's practices with respect to various revenue sharing arrangements pursuant to which AEFA receives payments from certain non-proprietary mutual funds for agreeing to make their products available through AEFA's national distribution network. In particular, the NASD has alleged that 48 AEFA (i) failed to properly disclose such revenue sharing arrangements from January 2001 until May 2003, (ii) failed to properly disclose such revenue sharing arrangements in its brokerage confirmations and (iii) received directed brokerage from January 2001 until December 2003. The notice from the NASD staff is intended to give AEFA an opportunity to discuss the issues it has raised. AEFA has been availing itself of this opportunity and continues to cooperate fully with the NASD's inquiry regarding this matter, as well as all other regulatory inquiries. On October 3, 2004, a purported class action complaint captioned *In re American Express Financial Advisors Securities Litigation* was filed in the United States District Court for the Southern District of New York. The action names the following defendants: American Express, American Express Financial, American Express Advisors, and James M. Cracchiolo in his capacity as President and CEO of American Express Financial and Chairman and CEO of American Express Advisors. Certain American Express Funds are also named as nominal defendants. The action is a consolidation of the following actions: (i) *Naresh Chand v. American Express Company, American Express Financial Corporation and American Express Financial Advisors, Inc.* (filed March 2004); (ii) *Elizabeth Flenner v. American Express Company et al.* (filed March 2004); (iii) *John B. Perkins v. American Express Company et al.* (filed March 2004); (iv) *Kathie Kerr v. American*

Repurchase
 program(1)
 2,429,800 \$
 49.90
 2,429,800
 102,467,223
 Employee
 transactions
 (2) 95,361 \$
 51.03 N/A
 N/A August
 1-31, 2004
 Repurchase
 program(1)
 8,592,800 \$
 49.75
 8,592,800
 93,874,423
 Employee
 transactions
 (2) 184,381
 \$ 49.72 N/A
 N/A
 September
 1-30, 2004
 Repurchase
 program(1)
 4,415,000 \$
 51.10
 4,415,000
 89,459,423
 Employee
 transactions
 (2) 155,450
 \$ 50.67 N/A
 N/A -----

----- Total
 Repurchase
 program(1)
 15,437,600
 \$ 50.16
 15,437,600
 Employee
 transactions
 (2) 435,192
 \$ 50.35 N/A

(1) The Board of Directors of the Company authorized the repurchase of 120 million shares of common stock in November 2002. At present, the Company has approximately 89.5 million shares remaining under such authorization. Such authorization does not have an expiration date, and at present, there is no intention to modify or otherwise rescind such authorization. Since September 1994, the Company has acquired 480.5 million shares under various Board authorizations to repurchase up to an aggregate of 570.0 million shares, including purchases made under agreements with third parties. (2) Includes: (1) shares delivered or attested to in satisfaction of the exercise price and/or tax withholding obligation by holders of employee stock options who exercised options (granted under the Company's incentive compensation plans) and (2) restricted shares withheld (under the terms of grants under the Company's incentive compensation plans) to offset tax withholding obligations that occur upon vesting and release of restricted shares. The Company's incentive compensation plans provide that the value of the shares delivered or attested to, or withheld, shall be the average of the high and low price of the Company's common stock on the date the relevant transaction occurs. 50 (3) Share purchases under publicly announced programs are made pursuant to open market purchases or privately negotiated transactions (including with employee benefit plans) as market conditions warrant and at prices the Company deems appropriate. Item 6. Exhibits and Reports on Form 8-K (a) Exhibits See Exhibit Index on page E-1 hereof. (b) Reports on Form 8-K: Form 8-K, dated July 26, 2004, Items 2.02 and 7.01 (formerly Items 12 and 9, respectively), reporting the Company's financial results for the three and six months ended June 30, 2004, and including a 2004 Second Quarter Earnings Supplement. Form 8-K, dated August 4, 2004, Item 7.01 (formerly Item 9), reporting on a presentation delivered by Kenneth I. Chenault, Chairman and Chief Executive Officer of

the Company, and Edward P. Gilligan, Group President, Global Corporate Services and International Payments, to the financial community. Form 8-K, dated September 14, 2004, Item 7.01, reporting on a presentation delivered by Gary L. Crittenden, Executive Vice President and Chief Financial Officer of the Company, at the Lehman Brothers 2004 Financial Services Conference. Form 8-K, dated October 22, 2004, Item 7.01, reporting on the signing of an agreement for the sale of American Express Business Finance Corporation to Key Equipment Finance. Form 8-K, dated October 25, 2004, Items 2.02 and 7.01, reporting the Company's financial results for the three and nine months ended September 30, 2004, and including a 2004 Third Quarter Earnings Supplement. 51 SIGNATURES Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized. AMERICAN EXPRESS COMPANY (Registrant) Date: November 8, 2004 By /s/ Gary L. Crittenden ----- Gary L. Crittenden Executive Vice President and Chief Financial Officer (Principal Financial Officer) Date: November 8, 2004 By /s/ Joan C. Amble ----- Joan C. Amble Senior Vice President and Comptroller (Principal Accounting Officer) 52 EXHIBIT INDEX The following exhibits are filed as part of this Quarterly Report:

Exhibit
Description --

--- 10.1
American
Express
Company
1998
Incentive
Compensation
Plan Master
Agreement,
dated April
27, 1998. 12
Computation
in Support of
Ratio of
Earnings to
Fixed
Charges. 15
Letter re
Unaudited
Interim
Financial
Information.
31.1
Certification
of Kenneth L.
Chenault
pursuant to
Rule 13a-
14(a)
promulgated
under the
Securities
Exchange Act
of 1934, as
amended.
31.2
Certification
of Gary L.
Crittenden
pursuant to
Rule 13a-
14(a)
promulgated
under the
Securities
Exchange Act
of 1934, as
amended.

32.1

Certification
of Kenneth L.
Chenault and
Gary L.
Crittenden
pursuant to 18
U.S.C.
Section 1350,
as adopted
pursuant to
Section 906
of the
Sarbanes-
Oxley Act of
2002.

E-1