

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF
THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended
April 1, 2017

Commission File Number 1-11605

The Walt Disney Company

Incorporated in Delaware

I.R.S. Employer Identification
No. 95-4545390

500 South Buena Vista Street, Burbank, California 91521
(818) 560-1000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer (Do not check if smaller reporting company)	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒

There were 1,564,879,056 shares of common stock outstanding as of May 3, 2017.

PART I. FINANCIAL INFORMATION

Item 1: Financial Statements

THE WALT DISNEY COMPANY CONDENSED CONSOLIDATED STATEMENTS OF INCOME (unaudited; in millions, except per share data)

	Quarter Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Revenues:				
Services	\$ 11,487	\$ 11,171	\$ 23,893	\$ 23,793
Products	1,849	1,798	4,227	4,420
Total revenues	13,336	12,969	28,120	28,213
Costs and expenses:				
Cost of services (exclusive of depreciation and amortization)	(5,839)	(5,566)	(12,859)	(12,622)
Cost of products (exclusive of depreciation and amortization)	(1,130)	(1,298)	(2,516)	(2,865)
Selling, general, administrative and other	(1,941)	(2,137)	(3,926)	(4,162)
Depreciation and amortization	(676)	(605)	(1,363)	(1,212)
Total costs and expenses	(9,586)	(9,606)	(20,664)	(20,861)
Restructuring and impairment charges	—	—	—	(81)
Interest expense, net	(84)	(67)	(183)	(91)
Equity in the income of investees	85	150	203	624
Income before income taxes	3,751	3,446	7,476	7,804
Income taxes	(1,212)	(1,170)	(2,449)	(2,618)
Net income	2,539	2,276	5,027	5,186
Less: Net income attributable to noncontrolling interests	(151)	(133)	(160)	(163)
Net income attributable to The Walt Disney Company (Disney)	\$ 2,388	\$ 2,143	\$ 4,867	\$ 5,023
Earnings per share attributable to Disney:				
Diluted	\$ 1.50	\$ 1.30	\$ 3.05	\$ 3.04
Basic	\$ 1.51	\$ 1.31	\$ 3.07	\$ 3.06
Weighted average number of common and common equivalent shares outstanding:				
Diluted	1,591	1,643	1,597	1,655
Basic	1,580	1,633	1,586	1,643
Dividends declared per share	\$ —	\$ —	\$ 0.78	\$ 0.71

See Notes to Condensed Consolidated Financial Statements

THE WALT DISNEY COMPANY
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(unaudited; in millions)

	Quarter Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Net income	\$ 2,539	\$ 2,276	\$ 5,027	\$ 5,186
Other comprehensive income/(loss), net of tax:				
Market value adjustments for investments	1	(1)	(10)	(4)
Market value adjustments for hedges	(164)	(204)	116	(229)
Pension and postretirement medical plan adjustments	80	40	126	82
Foreign currency translation and other	67	54	(223)	(59)
Other comprehensive income/(loss)	(16)	(111)	9	(210)
Comprehensive income	2,523	2,165	5,036	4,976
Less: Net income attributable to noncontrolling interests	(151)	(133)	(160)	(163)
Less: Other comprehensive (income)/loss attributable to noncontrolling interests	(9)	(19)	90	32
Comprehensive income attributable to Disney	\$ 2,363	\$ 2,013	\$ 4,966	\$ 4,845

See Notes to Condensed Consolidated Financial Statements

THE WALT DISNEY COMPANY
CONDENSED CONSOLIDATED BALANCE SHEETS
(unaudited; in millions, except per share data)

	April 1, 2017	October 1, 2016
ASSETS		
Current assets		
Cash and cash equivalents	\$ 3,800	\$ 4,610
Receivables	9,293	9,065
Inventories	1,304	1,390
Television costs and advances	1,133	1,208
Other current assets	740	693
Total current assets	16,270	16,966
Film and television costs	6,974	6,339
Investments	4,155	4,280
Parks, resorts and other property		
Attractions, buildings and equipment	50,785	50,270
Accumulated depreciation	(27,646)	(26,849)
	23,139	23,421
Projects in progress	3,023	2,684
Land	1,237	1,244
	27,399	27,349
Intangible assets, net	6,845	6,949
Goodwill	27,831	27,810
Other assets	2,333	2,340
Total assets	<u>\$ 91,807</u>	<u>\$ 92,033</u>
LIABILITIES AND EQUITY		
Current liabilities		
Accounts payable and other accrued liabilities	\$ 8,077	\$ 9,130
Current portion of borrowings	4,865	3,687
Unearned royalties and other advances	4,423	4,025
Total current liabilities	17,365	16,842
Borrowings	16,788	16,483
Deferred income taxes	4,006	3,679
Other long-term liabilities	6,381	7,706
Commitments and contingencies (Note 10)		
Equity		
Preferred stock, \$.01 par value, Authorized – 100 million shares, Issued – none	—	—
Common stock, \$.01 par value, Authorized – 4.6 billion shares, Issued – 2.9 billion shares	36,100	35,859
Retained earnings	69,708	66,088
Accumulated other comprehensive loss	(3,880)	(3,979)
	101,928	97,968
Treasury stock, at cost, 1.3 billion shares	(58,144)	(54,703)
Total Disney Shareholders' equity	43,784	43,265
Noncontrolling interests	3,483	4,058
Total equity	47,267	47,323
Total liabilities and equity	<u>\$ 91,807</u>	<u>\$ 92,033</u>

See Notes to Condensed Consolidated Financial Statements

THE WALT DISNEY COMPANY
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(unaudited; in millions)

	Six Months Ended	
	April 1, 2017	April 2, 2016
OPERATING ACTIVITIES		
Net income	\$ 5,027	\$ 5,186
Depreciation and amortization	1,363	1,212
Deferred income taxes	126	797
Equity in the income of investees	(203)	(624)
Cash distributions received from equity investees	397	383
Net change in film and television costs and advances	(428)	35
Equity-based compensation	189	205
Other	261	320
Changes in operating assets and liabilities:		
Receivables	(284)	(542)
Inventories	90	218
Other assets	103	63
Accounts payable and other accrued liabilities	(1,934)	(746)
Income taxes	(9)	(522)
Cash provided by operations	4,698	5,985
INVESTING ACTIVITIES		
Investments in parks, resorts and other property	(1,923)	(2,556)
Acquisitions	(557)	(400)
Other	90	(82)
Cash used in investing activities	(2,390)	(3,038)
FINANCING ACTIVITIES		
Commercial paper borrowings, net	914	709
Borrowings	2,053	3,766
Reduction of borrowings	(1,233)	(626)
Dividends	(1,237)	(1,168)
Repurchases of common stock	(3,500)	(4,391)
Proceeds from exercise of stock options	186	160
Other	(232)	(654)
Cash used in financing activities	(3,049)	(2,204)
Impact of exchange rates on cash and cash equivalents	(69)	3
Change in cash and cash equivalents	(810)	746
Cash and cash equivalents, beginning of period	4,610	4,269
Cash and cash equivalents, end of period	\$ 3,800	\$ 5,015

See Notes to Condensed Consolidated Financial Statements

THE WALT DISNEY COMPANY
CONDENSED CONSOLIDATED STATEMENTS OF EQUITY
(unaudited; in millions)

	Quarter Ended					
	April 1, 2017			April 2, 2016		
	Disney Shareholders	Non- controlling Interests	Total Equity	Disney Shareholders	Non- controlling Interests	Total Equity
Beginning balance	\$ 43,210	\$ 3,967	\$ 47,177	\$ 43,958	\$ 4,240	\$ 48,198
Comprehensive income	2,363	160	2,523	2,013	152	2,165
Equity compensation activity	182	—	182	194	—	194
Common stock repurchases	(2,035)	—	(2,035)	(2,039)	—	(2,039)
Distributions and other	64	(644)	(580)	(2)	(506)	(508)
Ending balance	\$ 43,784	\$ 3,483	\$ 47,267	\$ 44,124	\$ 3,886	\$ 48,010

See Notes to Condensed Consolidated Financial Statements

THE WALT DISNEY COMPANY
CONDENSED CONSOLIDATED STATEMENTS OF EQUITY
(unaudited; in millions)

Six Months Ended

	April 1, 2017			April 2, 2016		
	Disney Shareholders	Non- controlling Interests	Total Equity	Disney Shareholders	Non- controlling Interests	Total Equity
Beginning balance	\$ 43,265	\$ 4,058	\$ 47,323	\$ 44,525	\$ 4,130	\$ 48,655
Comprehensive income	4,966	70	5,036	4,845	131	4,976
Equity compensation activity	230	—	230	322	—	322
Dividends	(1,237)	—	(1,237)	(1,168)	—	(1,168)
Common stock repurchases	(3,500)	—	(3,500)	(4,391)	—	(4,391)
Distributions and other	60	(645)	(585)	(9)	(375)	(384)
Ending balance	\$ 43,784	\$ 3,483	\$ 47,267	\$ 44,124	\$ 3,886	\$ 48,010

See Notes to Condensed Consolidated Financial Statements

THE WALT DISNEY COMPANY
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(unaudited; tabular dollars in millions, except for per share data)

1. Principles of Consolidation

These Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) for interim financial information and the instructions to Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. We believe that we have included all normal recurring adjustments necessary for a fair presentation of the results for the interim period. Operating results for the six months ended April 1, 2017 are not necessarily indicative of the results that may be expected for the year ending September 30, 2017. Certain reclassifications have been made in the prior-year financial statements to conform to the current-year presentation.

These financial statements should be read in conjunction with the Company's 2016 Annual Report on Form 10-K.

The Company enters into relationships or investments with other entities that may be a variable interest entity (VIE). A VIE is consolidated in the financial statements if the Company has the power to direct activities that most significantly impact the economic performance of the VIE and has the obligation to absorb losses or the right to receive benefits from the VIE that could potentially be significant to the VIE (as defined by ASC 810-10-25-38). Disneyland Paris, Hong Kong Disneyland Resort and Shanghai Disney Resort (collectively the International Theme Parks) are VIEs. Company subsidiaries (the Management Companies) have management agreements with the International Theme Parks, which provide the Management Companies, subject to certain protective rights of joint venture partners, with the ability to direct the day-to-day operating activities and the development of business strategies that we believe most significantly impact the economic performance of the International Theme Parks. In addition, the Management Companies receive management fees under these arrangements that we believe could be significant to the International Theme Parks. Therefore, the Company has consolidated the International Theme Parks in its financial statements.

The terms "Company," "we," "us," and "our" are used in this report to refer collectively to the parent company and the subsidiaries through which our various businesses are actually conducted.

2. Segment Information

The operating segments reported below are the segments of the Company for which separate financial information is available and for which results are evaluated regularly by the Chief Executive Officer in deciding how to allocate resources and in assessing performance.

Segment operating results reflect earnings before corporate and unallocated shared expenses, restructuring and impairment charges, interest expense, income taxes and noncontrolling interests. Segment operating income includes equity in the income of investees. Corporate and unallocated shared expenses principally consist of corporate functions, executive management and certain unallocated administrative support functions.

Equity in the income of investees is included in segment operating income as follows:

	Quarter Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Media Networks	\$ 88	\$ 151	\$ 207	\$ 293
Parks and Resorts	(3)	—	(5)	—
Consumer Products & Interactive Media	—	—	1	—
Equity in the income of investees included in segment operating income	85	151	203	293
Vice Gain	—	—	—	332
Other	—	(1)	—	(1)
Total equity in the income of investees	<u>\$ 85</u>	<u>\$ 150</u>	<u>\$ 203</u>	<u>\$ 624</u>

During the six months ended April 2, 2016, the Company recognized its share of a net gain recorded by A+E Television Networks (A+E), a joint venture owned 50% by the Company, in connection with A+E's acquisition of an interest in Vice Group Holding, Inc. (Vice) (Vice Gain). The Company's \$332 million share of the Vice Gain is recorded in "Equity in the

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(unaudited; tabular dollars in millions, except for per share data)

income of investees” in the Condensed Consolidated Statement of Income but is not included in segment operating income. See Note 3 for further discussion of the transaction.

Segment revenues and segment operating income are as follows:

	Quarter Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Revenues (1):				
Media Networks	\$ 5,946	\$ 5,793	\$ 12,179	\$ 12,125
Parks and Resorts	4,299	3,928	8,854	8,209
Studio Entertainment	2,034	2,062	4,554	4,783
Consumer Products & Interactive Media	1,057	1,186	2,533	3,096
	<u>\$ 13,336</u>	<u>\$ 12,969</u>	<u>\$ 28,120</u>	<u>\$ 28,213</u>
Segment operating income (1):				
Media Networks	\$ 2,223	\$ 2,299	\$ 3,585	\$ 3,711
Parks and Resorts	750	624	1,860	1,605
Studio Entertainment	656	542	1,498	1,556
Consumer Products & Interactive Media	367	357	1,009	1,217
	<u>\$ 3,996</u>	<u>\$ 3,822</u>	<u>\$ 7,952</u>	<u>\$ 8,089</u>

(1) Studio Entertainment segment revenues and operating income include an allocation of Consumer Products & Interactive Media revenues, which is meant to reflect royalties on sales of merchandise based on certain film properties. The increase to Studio Entertainment revenues and operating income and corresponding decrease to Consumer Products & Interactive Media revenues and operating income totaled \$107 million and \$180 million for the quarters ended April 1, 2017 and April 2, 2016, respectively, and \$288 million and \$442 million for the six months ended April 1, 2017 and April 2, 2016, respectively.

A reconciliation of segment operating income to income before income taxes is as follows:

	Quarter Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Segment operating income	\$ 3,996	\$ 3,822	\$ 7,952	\$ 8,089
Corporate and unallocated shared expenses	(161)	(162)	(293)	(298)
Restructuring and impairment charges	—	—	—	(81)
Interest expense, net	(84)	(67)	(183)	(91)
Vice Gain	—	—	—	332
Infinity Charge ⁽¹⁾	—	(147)	—	(147)
Income before income taxes	<u>\$ 3,751</u>	<u>\$ 3,446</u>	<u>\$ 7,476</u>	<u>\$ 7,804</u>

(1) In the prior-year quarter, the Company discontinued its Infinity console game business, which is reported in the Consumer Products & Interactive Media segment, and recorded a charge primarily to write down inventory. The charge also included severance and other asset impairments. The charge was reported in “Cost of products” in the Condensed Consolidated Statement of Income.

3. Acquisitions

Vice/A+E

Vice is a media company targeting a millennial audience through news and pop culture content and creative brand integration. During the first quarter of fiscal 2016, A+E acquired an 8% interest in Vice in exchange for a 49.9% interest in one of A+E’s cable channels, H2, which has been rebranded as Viceland and programmed with Vice content. As a result of this exchange, A+E recognized a net non-cash gain based on the estimated fair value of H2. The Company’s \$332 million share of

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the Vice Gain was recorded in “Equity in the income of investees” in the Condensed Consolidated Statement of Income in the first quarter of fiscal 2016. At April 1, 2017, A+E had a 20% interest in Vice.

In addition, during the first quarter of fiscal 2016, the Company acquired an 11% interest in Vice for \$400 million of cash.

The Company accounts for its interests in A+E and Vice as equity method investments.

BAMTech

In August 2016, the Company paid \$450 million for a 15% interest in BAMTech, an entity which holds Major League Baseball’s streaming technology and content delivery businesses. In January 2017, the Company acquired an additional 18% interest for \$557 million. The Company has an option to increase its ownership to 66% by acquiring an additional interest at fair market value from Major League Baseball between August 2020 and August 2023. The Company accounts for its interest in BAMTech as an equity method investment.

4. Borrowings

During the six months ended April 1, 2017, the Company’s borrowing activity was as follows:

	October 1, 2016	Borrowings	Payments	Other Activity	April 1, 2017
Commercial paper with original maturities less than three months ⁽¹⁾	\$ 777	\$ —	\$ (280)	\$ 2	\$ 499
Commercial paper with original maturities greater than three months	744	3,536	(2,342)	9	1,947
U.S. medium-term notes	16,827	1,999	(1,000)	1	17,827
International Theme Parks borrowings	1,087	13	—	(10)	1,090
Foreign currency denominated debt and other ⁽²⁾	735	41	(233)	(253)	290
Total	\$ 20,170	\$ 5,589	\$ (3,855)	\$ (251)	\$ 21,653

⁽¹⁾ Borrowings and payments are reported net.

⁽²⁾ The other activity is primarily market value adjustments for debt with qualifying hedges.

The Company has bank facilities with a syndicate of lenders to support commercial paper borrowings as follows:

	Committed Capacity	Capacity Used	Unused Capacity
Facility expiring March 2018	\$ 2,500	\$ —	\$ 2,500
Facility expiring March 2019	2,250	—	2,250
Facility expiring March 2021	2,250	—	2,250
Total	\$ 7,000	\$ —	\$ 7,000

The Company had a \$1.5 billion bank facility expiring in March 2017. This facility was refinanced increasing the borrowing capacity by \$1.0 billion to \$2.5 billion and extending the maturity date to March 2018. All of the above bank facilities allow for borrowings at LIBOR-based rates plus a spread depending on the credit default swap spread applicable to the Company’s debt, subject to a cap and floor that vary with the Company’s debt rating assigned by Moody’s Investors Service and Standard and Poor’s. The spread above LIBOR can range from 0.23% to 1.63%. The Company also has the ability to issue up to \$800 million of letters of credit under the facility expiring in March 2019, which if utilized, reduces available borrowings under this facility. As of April 1, 2017, the Company has \$187 million of outstanding letters of credit, of which none were issued under this facility. The facilities specifically exclude certain entities, including the International Theme Parks, from any representations, covenants, or events of default and contain only one financial covenant relating to interest coverage, which the Company met on April 1, 2017 by a significant margin.

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Interest expense, net

Interest and investment income and interest expense are reported net in the Condensed Consolidated Statements of Income and consist of the following (net of capitalized interest):

	Quarter Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Interest expense	\$ (115)	\$ (81)	\$ (236)	\$ (147)
Interest and investment income	31	14	53	56
Interest expense, net	<u>\$ (84)</u>	<u>\$ (67)</u>	<u>\$ (183)</u>	<u>\$ (91)</u>

Interest and investment income includes gains and losses on the sale of publicly and non-publicly traded investments, investment impairments and interest earned on cash and cash equivalents and certain receivables.

5. International Theme Park Investments

The Company has an 89% effective ownership interest in the operations of Disneyland Paris, a 47% ownership interest in the operations of Hong Kong Disneyland Resort and a 43% ownership interest in the operations of Shanghai Disney Resort. The International Theme Parks are VIEs consolidated in the Company's financial statements. See Note 1 for the Company's policy on consolidating VIEs.

The following table summarizes the carrying amounts of the International Theme Parks' assets and liabilities included in the Company's Condensed Consolidated Balance Sheets as of April 1, 2017 and October 1, 2016:

	International Theme Parks	
	April 1, 2017	October 1, 2016
Cash and cash equivalents	\$ 538	\$ 1,008
Other current assets	385	331
Total current assets	<u>923</u>	<u>1,339</u>
Parks, resorts and other property	9,120	9,270
Other assets	83	88
Total assets	<u>\$ 10,126</u>	<u>\$ 10,697</u>
Current liabilities	\$ 1,292	\$ 1,499
Borrowings - long-term	1,090	1,087
Other long-term liabilities	283	256
Total liabilities	<u>\$ 2,665</u>	<u>\$ 2,842</u>

The following table summarizes the International Theme Parks' revenues, costs and expenses and equity in the loss of investees included in the Company's Condensed Consolidated Statement of Income for the six months ended April 1, 2017:

	April 1, 2017
Revenues	\$ 1,409
Costs and expenses	(1,513)
Equity in the loss of investees	(5)

For the six months ended April 1, 2017, royalty and management fees of \$72 million are eliminated in consolidation but are considered in calculating earnings allocated to noncontrolling interests.

For the six months ended April 1, 2017, International Theme Parks' cash flows included in the Company's Condensed Consolidated Statement of Cash Flows were \$208 million generated from operating activities, \$595 million used in investing activities and \$13 million generated from financing activities.

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Disneyland Paris

In February 2017, the Company increased its effective ownership percentage from 81% to 88% by exchanging 1.36 million of the Company's common shares for 70.5 million outstanding shares of Euro Disney S.C.A. (EDSCA), the publicly-traded French entity, which has an 82% interest in the Disneyland Paris operating company. The transaction was valued at €141 million (\$150 million) based on a purchase price of €2 per share.

Subject to French regulatory clearance, the Company intends to make a cash tender offer for the remaining 109 million outstanding shares of EDSCA at a price of €2 per share (approximately €219 million or \$234 million). If the Company's ownership in EDSCA is at least 95% following the tender offer, the Company will proceed with a mandatory buyout and delisting of EDSCA from Euronext Paris.

Additionally, the Company committed to support a recapitalization of up to €1.5 billion (approximately \$1.6 billion) to enable Disneyland Paris to continue the implementation of improvements, reduce debt and increase liquidity.

The Company has term loans to Disneyland Paris with outstanding balances totaling €1.0 billion at April 1, 2017 bearing interest at a 4% fixed rate and maturing in 2024. In addition, the Company has provided Disneyland Paris a €0.4 billion line of credit bearing interest at EURIBOR plus 2% and maturing in 2023. At April 1, 2017, €190 million is outstanding under the line of credit. The loans and line of credit are eliminated upon consolidation.

The Company has waived royalties and management fees for the fourth quarter of fiscal 2016 through the third quarter of fiscal 2018.

Hong Kong Disneyland Resort

The Government of the Hong Kong Special Administrative Region (HKSAR) and the Company have 53% and 47% equity interests in Hong Kong Disneyland Resort, respectively.

As part of financing the construction of a third hotel, which opened April 30, 2017, the Company and HKSAR have provided loans with outstanding balances of \$137 million and \$92 million, respectively, which bear interest at a rate of three month HIBOR plus 2% and mature in September 2025. The Company's loan is eliminated upon consolidation.

Shanghai Disney Resort

Shanghai Shendi (Group) Co., Ltd (Shendi) and the Company have 57% and 43% equity interests in Shanghai Disney Resort, respectively. A management company, in which the Company has a 70% interest and Shendi a 30% interest, is responsible for operating Shanghai Disney Resort.

The Company has provided Shanghai Disney Resort with long-term loans totaling \$768 million, bearing interest at rates up to 8%. In addition, the Company has an outstanding balance of \$290 million due from Shanghai Disney Resort related to development and pre-opening costs of the resort and outstanding royalties and management fees. The Company has also provided Shanghai Disney Resort with a \$157 million line of credit bearing interest at 8%. There is no outstanding balance under the line of credit at April 1, 2017. The loan and line of credit are eliminated upon consolidation.

Shendi has provided Shanghai Disney Resort with term loans totaling 6.6 billion yuan (approximately \$1.0 billion), bearing interest at rates up to 8% and maturing in 2036; however, early repayment is permitted. Shendi has also provided Shanghai Disney Resort with a 1.4 billion yuan (approximately \$199 million) line of credit bearing interest at 8%. There is no outstanding balance under the line of credit at April 1, 2017.

THE WALT DISNEY COMPANY
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(unaudited; tabular dollars in millions, except for per share data)

6. Pension and Other Benefit Programs

The components of net periodic benefit cost are as follows:

	Pension Plans				Postretirement Medical Plans			
	Quarter Ended		Six Months Ended		Quarter Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Service costs	\$ 92	\$ 79	\$ 183	\$ 159	\$ 3	\$ 3	\$ 6	\$ 6
Interest costs	111	114	223	229	14	15	28	30
Expected return on plan assets	(218)	(186)	(437)	(374)	(12)	(11)	(24)	(22)
Amortization of prior-year service costs	2	4	5	7	—	—	—	—
Recognized net actuarial loss	101	60	202	121	4	2	8	4
Net periodic benefit cost	<u>\$ 88</u>	<u>\$ 71</u>	<u>\$ 176</u>	<u>\$ 142</u>	<u>\$ 9</u>	<u>\$ 9</u>	<u>\$ 18</u>	<u>\$ 18</u>

During the six months ended April 1, 2017, the Company made \$1.4 billion of contributions to its pension and postretirement medical plans. The Company currently does not expect to make any additional material contributions to its pension and postretirement medical plans during the remainder of fiscal 2017. However, final funding amounts for fiscal 2017 will be assessed based on our January 1, 2017 funding actuarial valuation, which we expect to receive during the fourth quarter of fiscal 2017.

7. Earnings Per Share

Diluted earnings per share amounts are based upon the weighted average number of common and common equivalent shares outstanding during the period and are calculated using the treasury stock method for equity-based compensation awards (Awards). A reconciliation of the weighted average number of common and common equivalent shares outstanding and the number of Awards excluded from the diluted earnings per share calculation, as they were anti-dilutive, are as follows:

	Quarter Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Shares (in millions):				
Weighted average number of common and common equivalent shares outstanding (basic)	1,580	1,633	1,586	1,643
Weighted average dilutive impact of Awards	11	10	11	12
Weighted average number of common and common equivalent shares outstanding (diluted)	1,591	1,643	1,597	1,655
Awards excluded from diluted earnings per share	<u>8</u>	<u>12</u>	<u>12</u>	<u>8</u>

8. Equity

The Company paid the following dividends in fiscal 2017 and 2016:

Per Share	Total Paid	Payment Timing	Related to Fiscal Period
\$0.78	\$1.2 billion	Second Quarter of Fiscal 2017	Second Half 2016
\$0.71	\$1.1 billion	Fourth Quarter of Fiscal 2016	First Half 2016
\$0.71	\$1.2 billion	Second Quarter of Fiscal 2016	Second Half 2015

During the six months ended April 1, 2017, the Company repurchased 34 million shares of its common stock for \$3.5 billion. As of April 1, 2017, the Company had remaining authorization in place to repurchase approximately 248 million additional shares. The repurchase program does not have an expiration date.

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The following table summarizes the changes in each component of accumulated other comprehensive income (loss) (AOCI) (generally net of 37% estimated tax) including our proportional share of equity method investee amounts:

	Market Value Adjustments		Unrecognized Pension and Postretirement Medical Expense	Foreign Currency Translation and Other ⁽¹⁾	AOCI
	Investments	Cash Flow Hedges			
Balance at December 31, 2016	\$ 15	\$ 255	\$ (3,605)	\$ (520)	\$ (3,855)
Quarter Ended April 1, 2017:					
Unrealized gains (losses) arising during the period	5	(132)	12	58	(57)
Reclassifications of realized net (gains) losses to net income	(4)	(32)	68	—	32
Balance at April 1, 2017	\$ 16	\$ 91	\$ (3,525)	\$ (462)	\$ (3,880)
Balance at January 2, 2016	\$ 10	\$ 309	\$ (2,455)	\$ (333)	\$ (2,469)
Quarter Ended April 2, 2016:					
Unrealized gains (losses) arising during the period	(1)	(162)	(2)	35	(130)
Reclassifications of realized net (gains) losses to net income	—	(42)	42	—	—
Balance at April 2, 2016	\$ 9	\$ 105	\$ (2,415)	\$ (298)	\$ (2,599)
Balance at October 1, 2016	\$ 26	\$ (25)	\$ (3,651)	\$ (329)	\$ (3,979)
Six Months Ended April 1, 2017:					
Unrealized gains (losses) arising during the period	(6)	192	(10)	(133)	43
Reclassifications of net (gains) losses to net income	(4)	(76)	136	—	56
Balance at April 1, 2017	\$ 16	\$ 91	\$ (3,525)	\$ (462)	\$ (3,880)
Balance at October 3, 2015	\$ 13	\$ 334	\$ (2,497)	\$ (271)	\$ (2,421)
Six Months Ended April 2, 2016:					
Unrealized gains (losses) arising during the period	(4)	(121)	(2)	(27)	(154)
Reclassifications of net (gains) losses to net income	—	(108)	84	—	(24)
Balance at April 2, 2016	\$ 9	\$ 105	\$ (2,415)	\$ (298)	\$ (2,599)

⁽¹⁾ Foreign Currency Translation and Other is net of an average 23% estimated tax at April 1, 2017 as the Company has not recognized deferred tax assets for some of our foreign entities.

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Details about AOCI components reclassified to net income are as follows:

Gains/(losses) in net income:	Affected line item in the Condensed Consolidated Statements of Income:	Quarter Ended		Six Months Ended	
		April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Investments, net	Interest expense, net	\$ 6	\$ —	\$ 6	\$ —
Estimated tax	Income taxes	(2)	—	(2)	—
		4	—	4	—
Cash flow hedges	Primarily revenue	\$ 51	\$ 67	121	172
Estimated tax	Income taxes	(19)	(25)	(45)	(64)
		32	42	76	108
Pension and postretirement medical expense	Costs and expenses	(108)	(67)	(216)	(134)
Estimated tax	Income taxes	40	25	80	50
		(68)	(42)	(136)	(84)
Total reclassifications for the period		\$ (32)	\$ —	\$ (56)	\$ 24

At April 1, 2017 and October 1, 2016, the Company held available-for-sale investments in unrecognized gain positions totaling \$20 million and \$49 million, respectively, and no investments in significant unrecognized loss positions.

9. Equity-Based Compensation

Compensation expense related to stock options, stock appreciation rights and restricted stock units (RSUs) is as follows:

	Quarter Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Stock options	\$ 22	\$ 23	\$ 42	\$ 46
RSUs	70	76	147	159
Total equity-based compensation expense ⁽¹⁾	\$ 92	\$ 99	\$ 189	\$ 205
Equity-based compensation expense capitalized during the period	\$ 21	\$ 19	\$ 42	\$ 34

(1) Equity-based compensation expense is net of capitalized equity-based compensation and excludes amortization of previously capitalized equity-based compensation costs.

Unrecognized compensation cost related to unvested stock options and RSUs was \$184 million and \$627 million, respectively, as of April 1, 2017.

The weighted average grant date fair values of options granted during the six months ended April 1, 2017 and April 2, 2016 were \$25.79 and \$31.16, respectively.

During the six months ended April 1, 2017, the Company made equity compensation grants consisting of 4.5 million stock options and 3.6 million RSUs.

10. Commitments and Contingencies

Legal Matters

Beef Products, Inc. v. American Broadcasting Companies, Inc. On September 13, 2012, plaintiffs filed an action in South Dakota state court against certain subsidiaries and employees of the Company and others, asserting claims for defamation arising from alleged false statements and implications, statutory and common law product disparagement, and tortious interference with existing and prospective business relationships. The claims arise out of ABC News reports published in March and April 2012 about a product, Lean Finely Textured Beef, that was included in ground beef and hamburger meat. Plaintiffs' complaint sought actual and consequential damages in excess of \$400 million (which in March 2016 they asserted could be as

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much as \$1.9 billion), statutory damages (including treble damages) pursuant to South Dakota's Agricultural Food Products Disparagement Act, and punitive damages. Trial is set for June 2017. At this time, the Company is not able to predict the ultimate outcome of this matter, nor can it estimate the range of possible loss.

The Company, together with, in some instances, certain of its directors and officers, is a defendant or codefendant in various other legal actions involving copyright, breach of contract and various other claims incident to the conduct of its businesses.

Management does not believe that the Company has incurred a probable material loss by reason of any of the above actions.

Contractual Guarantees

The Company has guaranteed bond issuances by the Anaheim Public Authority that were used by the City of Anaheim to finance construction of infrastructure and a public parking facility adjacent to the Disneyland Resort. Revenues from sales, occupancy and property taxes from the Disneyland Resort and non-Disney hotels are used by the City of Anaheim to repay the bonds. In the event of a debt service shortfall, the Company will be responsible to fund the shortfall. As of April 1, 2017, the remaining debt service obligation guaranteed by the Company was \$311 million, of which \$50 million was principal. To the extent that tax revenues exceed the debt service payments in subsequent periods, the Company would be reimbursed for any previously funded shortfalls. To date, tax revenues have exceeded the debt service payments for these bonds.

The Company has guaranteed \$113 million of Hulu LLC's \$338 million term loan, which expires in October 2017. Hulu is a joint venture in which the Company has a 30% ownership interest.

Long-Term Receivables and the Allowance for Credit Losses

The Company has accounts receivable with original maturities greater than one year related to the sale of television program rights and vacation ownership units. Allowances for credit losses are established against these receivables as necessary.

The Company estimates the allowance for credit losses related to receivables from the sale of television programs based upon a number of factors, including historical experience and the financial condition of individual companies with which we do business. The balance of television program sales receivables recorded in other non-current assets, net of an immaterial allowance for credit losses, was \$0.9 billion as of April 1, 2017. The activity in the current period related to the allowance for credit losses was not material.

The Company estimates the allowance for credit losses related to receivables from sales of its vacation ownership units based primarily on historical collection experience. Estimates of uncollectible amounts also consider the economic environment and the age of receivables. The balance of mortgage receivables recorded in other non-current assets, net of a related allowance for credit losses of approximately 4%, was approximately \$0.7 billion as of April 1, 2017. The activity in the current period related to the allowance for credit losses was not material.

Income Taxes

During the six months ended April 1, 2017, the Company decreased its gross unrecognized tax benefits by \$40 million to \$804 million, including a \$19 million decrease to income tax expense.

In the next twelve months, it is reasonably possible that our unrecognized tax benefits could change due to resolutions of open tax matters. These resolutions would reduce our unrecognized tax benefits by approximately \$136 million, of which \$31 million would reduce our income tax expense and effective tax rate if recognized.

11. Fair Value Measurements

Fair value is defined as the amount that would be received for selling an asset or paid to transfer a liability in an orderly transaction between market participants and is classified in one of the following three categories:

Level 1 - Quoted prices for identical instruments in active markets

Level 2 - Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets

Level 3 - Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable

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The Company's assets and liabilities measured at fair value are summarized in the following tables by fair value measurement Level:

	Fair Value Measurement at April 1, 2017			
	Level 1	Level 2	Level 3	Total
Assets				
Investments	\$ 53	\$ —	\$ —	\$ 53
Derivatives				
Interest rate	—	15	—	15
Foreign exchange	—	672	—	672
Other	—	6	—	6
Liabilities				
Derivatives				
Interest rate	—	(163)	—	(163)
Foreign exchange	—	(379)	—	(379)
Other	—	(2)	—	(2)
Total recorded at fair value	\$ 53	\$ 149	\$ —	\$ 202
Fair value of borrowings	\$ —	\$ 20,782	\$ 1,383	\$ 22,165

	Fair Value Measurement at October 1, 2016			
	Level 1	Level 2	Level 3	Total
Assets				
Investments	\$ 85	\$ —	\$ —	\$ 85
Derivatives				
Interest rate	—	132	—	132
Foreign exchange	—	596	—	596
Other	—	6	—	6
Liabilities				
Derivatives				
Interest rate	—	(13)	—	(13)
Foreign exchange	—	(510)	—	(510)
Other	—	(4)	—	(4)
Total recorded at fair value	\$ 85	\$ 207	\$ —	\$ 292
Fair value of borrowings	\$ —	\$ 19,500	\$ 1,579	\$ 21,079

The fair values of Level 2 derivatives are primarily determined by internal discounted cash flow models that use observable inputs such as interest rates, yield curves and foreign currency exchange rates. Counterparty credit risk, which is mitigated by master netting agreements and collateral posting arrangements with certain counterparties, did not have a material impact on derivative fair value estimates.

Level 2 borrowings, which include commercial paper and U.S. medium-term notes, are valued based on quoted prices for similar instruments in active markets.

Level 3 borrowings, which include International Theme Park borrowings and other foreign currency denominated borrowings, are generally valued based on historical market transactions, prevailing market interest rates and the Company's current borrowing cost and credit risk.

The Company's financial instruments also include cash, cash equivalents, receivables and accounts payable. The carrying values of these financial instruments approximate the fair values.

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12. Derivative Instruments

The Company manages its exposure to various risks relating to its ongoing business operations according to a risk management policy. The primary risks managed with derivative instruments are interest rate risk and foreign exchange risk.

The Company's derivative positions measured at fair value are summarized in the following tables:

As of April 1, 2017				
	Current Assets	Other Assets	Other Accrued Liabilities	Other Long-Term Liabilities
Derivatives designated as hedges				
Foreign exchange	\$ 304	\$ 204	\$ (121)	\$ (124)
Interest rate	—	15	(142)	—
Other	4	2	(2)	—
Derivatives not designated as hedges				
Foreign exchange	132	32	(134)	—
Interest rate	—	—	—	(21)
Gross fair value of derivatives	440	253	(399)	(145)
Counterparty netting	(266)	(149)	309	106
Cash collateral (received)/paid	(68)	(24)	38	—
Net derivative positions	\$ 106	\$ 80	\$ (52)	\$ (39)

As of October 1, 2016				
	Current Assets	Other Assets	Other Accrued Liabilities	Other Long-Term Liabilities
Derivatives designated as hedges				
Foreign exchange	\$ 278	\$ 191	\$ (209)	\$ (163)
Interest rate	—	132	(13)	—
Other	3	3	(4)	—
Derivatives not designated as hedges				
Foreign exchange	125	2	(133)	(5)
Gross fair value of derivatives	406	328	(359)	(168)
Counterparty netting	(241)	(199)	316	124
Cash collateral (received)/paid	(77)	(44)	7	—
Net derivative positions	\$ 88	\$ 85	\$ (36)	\$ (44)

Interest Rate Risk Management

The Company is exposed to the impact of interest rate changes primarily through its borrowing activities. The Company's objective is to mitigate the impact of interest rate changes on earnings and cash flows and to lower overall borrowing costs. In accordance with its policy, the Company targets its fixed-rate debt as a percentage of its net debt between a minimum and maximum percentage. The Company primarily uses pay-floating and pay-fixed interest rate swaps to facilitate its interest rate risk management activities.

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The Company designates pay-floating interest rate swaps as fair value hedges of fixed-rate borrowings effectively converting fixed-rate borrowings to variable rate borrowings indexed to LIBOR. As of April 1, 2017 and October 1, 2016, the total notional amount of the Company's pay-floating interest rate swaps was \$7.3 billion and \$8.3 billion, respectively. The following table summarizes adjustments related to fair value hedges included in "Interest expense, net" in the Condensed Consolidated Statements of Income.

	Quarter Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Gain (loss) on interest rate swaps	\$ (10)	\$ 104	\$ (242)	\$ 49
Gain (loss) on hedged borrowings	10	(104)	242	(49)

In addition, during the quarter and six months ended April 1, 2017, the Company realized net benefits of \$10 million and \$22 million, respectively, in "Interest expense, net" related to pay-floating interest rate swaps. During the quarter and six months ended April 2, 2016, the Company realized net benefits of \$26 million and \$49 million, respectively, in "Interest expense, net" related to pay-floating interest rate swaps.

The Company may designate pay-fixed interest rate swaps as cash flow hedges of interest payments on floating-rate borrowings. Pay-fixed swaps effectively convert floating-rate borrowings to fixed-rate borrowings. The unrealized gains or losses from these cash flow hedges are deferred in AOCI and recognized in interest expense as the interest payments occur. The Company did not have pay-fixed interest rate swaps that were designated as cash flow hedges of interest payments at April 1, 2017 or at October 1, 2016 and gains and losses related to pay-fixed swaps recognized in earnings for the quarter and six months ended April 1, 2017 and April 2, 2016 were not material.

To facilitate its interest rate risk management activities, the Company sold an option in November 2016 to enter into a future pay-floating interest rate swap indexed to LIBOR for \$0.5 billion in future borrowings. The fair value of this contract as of April 1, 2017 was not material. The option is not designated as a hedge and does not qualify for hedge accounting, accordingly any changes in value are recorded in earnings.

Foreign Exchange Risk Management

The Company transacts business globally and is subject to risks associated with changing foreign currency exchange rates. The Company's objective is to reduce earnings and cash flow fluctuations associated with foreign currency exchange rate changes, enabling management to focus on core business issues and challenges.

The Company enters into option and forward contracts that change in value as foreign currency exchange rates change to protect the value of its existing foreign currency assets, liabilities, firm commitments and forecasted but not firmly committed foreign currency transactions. In accordance with policy, the Company hedges its forecasted foreign currency transactions for periods generally not to exceed four years within an established minimum and maximum range of annual exposure. The gains and losses on these contracts offset changes in the U.S. dollar equivalent value of the related forecasted transaction, asset, liability or firm commitment. The principal currencies hedged are the euro, Japanese yen, Canadian dollar and British pound. Cross-currency swaps are used to effectively convert foreign currency denominated borrowings into U.S. dollar denominated borrowings.

The Company designates foreign exchange forward and option contracts as cash flow hedges of firmly committed and forecasted foreign currency transactions. As of April 1, 2017 and October 1, 2016, the notional amounts of the Company's net foreign exchange cash flow hedges were \$5.9 billion and \$5.6 billion, respectively. Mark-to-market gains and losses on these contracts are deferred in AOCI and are recognized in earnings when the hedged transactions occur, offsetting changes in the value of the foreign currency transactions. Gains and losses recognized related to ineffectiveness for the quarter and six months ended April 1, 2017 and April 2, 2016 were not material. Net deferred gains recorded in AOCI for contracts that will mature in the next twelve months totaled \$189 million.

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Foreign exchange risk management contracts with respect to foreign currency denominated assets and liabilities are not designated as hedges and do not qualify for hedge accounting. The notional amounts of these foreign exchange contracts at April 1, 2017 and October 1, 2016 were \$3.6 billion and \$3.3 billion, respectively. The following table summarizes the net foreign exchange gains or losses recognized on foreign currency denominated assets and liabilities and the net foreign exchange gains or losses on the foreign exchange contracts we entered into to mitigate our exposure with respect to foreign currency denominated assets and liabilities for the six months ended April 1, 2017 and April 2, 2016 by the corresponding line item in which they are recorded in the Condensed Consolidated Statements of Income.

Quarter Ended:	Costs and Expenses		Interest expense, net		Income Tax expense	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Net gains (losses) on foreign currency denominated assets and liabilities	\$ 110	\$ 135	\$ (3)	\$ (15)	\$ (11)	\$ 4
Net gains (losses) on foreign exchange risk management contracts not designated as hedges	(103)	(163)	3	16	14	—
Net gains (losses)	<u>\$ 7</u>	<u>\$ (28)</u>	<u>\$ —</u>	<u>\$ 1</u>	<u>\$ 3</u>	<u>\$ 4</u>
Six Months Ended:						
Net gains (losses) on foreign currency denominated assets and liabilities	\$ (123)	\$ 46	\$ 4	\$ (5)	\$ 12	\$ 27
Net gains (losses) on foreign exchange risk management contracts not designated as hedges	118	(84)	(4)	4	(17)	—
Net gains (losses)	<u>\$ (5)</u>	<u>\$ (38)</u>	<u>\$ —</u>	<u>\$ (1)</u>	<u>\$ (5)</u>	<u>\$ 27</u>

Commodity Price Risk Management

The Company is subject to the volatility of commodities prices and the Company designates certain commodity forward contracts as cash flow hedges of forecasted commodity purchases. Mark-to-market gains and losses on these contracts are deferred in AOCI and are recognized in earnings when the hedged transactions occur, offsetting changes in the value of commodity purchases. The notional amount of these commodities contracts at April 1, 2017 and October 1, 2016 and related gains or losses recognized in earnings for the quarter and six months ended April 1, 2017 and April 2, 2016 were not material.

Risk Management – Other Derivatives Not Designated as Hedges

The Company enters into certain other risk management contracts that are not designated as hedges and do not qualify for hedge accounting. These contracts, which include certain swap contracts, are intended to offset economic exposures of the Company and are carried at market value with any changes in value recorded in earnings. The notional amount and fair value of these contracts at April 1, 2017 and October 1, 2016 were not material. The related gains or losses recognized in earnings were not material for the quarter and six months ended April 1, 2017 and April 2, 2016.

Contingent Features and Cash Collateral

The Company has master netting arrangements by counterparty with respect to certain derivative financial instrument contracts. The Company may be required to post collateral in the event that a net liability position with a counterparty exceeds limits defined by contract and that vary with the Company's credit rating. In addition, these contracts may require a counterparty to post collateral to the Company in the event that a net receivable position with a counterparty exceeds limits defined by contract and that vary with the counterparty's credit rating. If the Company's or the counterparty's credit ratings were to fall below investment grade, such counterparties or the Company would also have the right to terminate our derivative contracts, which could lead to a net payment to or from the Company for the aggregate net value by counterparty of our derivative contracts. The aggregate fair values of derivative instruments with credit-risk-related contingent features in a net liability position by counterparty were \$129 million and \$86 million on April 1, 2017 and October 1, 2016, respectively.

13. Restructuring and Impairment Charges

The Company recorded \$81 million of restructuring and impairment charges in the prior-year six-month period for an investment impairment and contract termination and severance costs.

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14. New Accounting Pronouncements

Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost

In March 2017, the Financial Accounting Standards Board (FASB) issued guidance that will require the Company to present all components of net periodic pension and postretirement benefit costs, other than service costs, in a line item outside a subtotal of income from operations in the income statement. The service cost component will continue to be presented in the same line items as other employee compensation costs. In addition, the guidance allows only service costs to be eligible for capitalization, for example, as part of a self-constructed fixed asset or a film production. The new guidance is effective beginning with the first quarter of the Company's 2019 fiscal year (with early adoption permitted as of the beginning of an annual period). The guidance is required to be adopted retrospectively with respect to the income statement presentation requirement and prospectively for the capitalization requirement. We do not expect the change in capitalization requirement to have a material impact on our financial statements. See Note 6 of this filing and Note 10 to the Consolidated Financial Statements in the 2016 Annual Report on Form 10-K for the amount of each component of net periodic pension and postretirement benefit costs we have reported historically. The amounts of net periodic pension and postretirement benefit costs in these filings are not necessarily indicative of future amounts that may arise in years following implementation of the new accounting pronouncement.

Restricted Cash

In November 2016, the FASB issued guidance that requires restricted cash to be presented with cash and cash equivalents in the statement of cash flows. The guidance is required to be adopted retrospectively, and is effective beginning in the first quarter of the Company's 2019 fiscal year (with early adoption permitted). At April 1, 2017 and October 1, 2016, the Company held restricted cash of approximately \$125 million and \$150 million, respectively, primarily associated with collateral received from counterparties to its derivative contracts. The Company's restricted cash balances are currently presented in the Condensed Consolidated Balance Sheets as "Other current assets" and "Other assets" based on the maturity dates of the related derivatives. Changes in restricted cash are currently classified as operating activities in the Condensed Consolidated Statements of Cash Flows as a component of changes in "Other assets". Under the new guidance, changes in the Company's restricted cash will generally be classified as either operating activities or investing activities in the Condensed Consolidated Statements of Cash Flows, depending on the nature of the activities that gave rise to the restricted cash balance.

Intra-Entity Transfers of Assets Other Than Inventory

In October 2016, the FASB issued guidance that requires the income tax consequences of an intra-entity transfer of an asset other than inventory to be recognized when the transfer occurs instead of when the asset is sold to an outside party. The new guidance is effective beginning with the first quarter of the Company's 2019 fiscal year (with early adoption permitted as of the beginning of an annual period). The guidance requires prospective adoption with a cumulative-effect adjustment to retained earnings as of the beginning of the adoption period. The Company is assessing the potential impact this guidance will have on its financial statements.

Stock Compensation - Employee Share-based Payments

In March 2016, the FASB issued guidance to amend certain aspects of accounting for employee share-based awards, including accounting for income taxes related to those transactions. The guidance requires that excess tax benefits and tax deficiencies (that result from an increase or decrease in the value of an award from grant date to the vesting date or exercise date) on share-based compensation arrangements are recognized in the tax provision, instead of in equity as under the current guidance. In addition, these amounts are to be classified as an operating activity in the statement of cash flows, instead of as a financing activity. The Company reported excess tax benefits of \$0.2 billion and \$0.3 billion in fiscal 2016 and 2015, respectively.

In addition, cash paid for shares withheld to satisfy employee taxes is to be classified as a financing activity, instead of as an operating activity. Cash paid for employee taxes was \$0.2 billion and \$0.3 billion in fiscal 2016 and 2015, respectively. The fiscal 2016 and 2015 amounts of excess tax benefits and cash paid for employee taxes are not necessarily indicative of future amounts that may arise in years following implementation of the new accounting pronouncement.

The Company adopted the new guidance in the first quarter of fiscal 2017. As of April 1, 2017, the impact of the new guidance was as follows:

- During the quarter and six months ended April 1, 2017, excess tax benefits of \$53 million and \$91 million, respectively, were recognized as a benefit in "Income taxes" in the Condensed Consolidated Statement of Income and classified as a source in operating activities in the Condensed Consolidated Statement of Cash Flows. The guidance required prospective adoption for the statement of income and allowed for either prospective or retrospective adoption for the statement of cash flows. The Company elected to prospectively adopt the effect to the statement of cash flows

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and accordingly, did not restate the Condensed Consolidated Statement of Cash Flows for the quarter and six months ended April 2, 2016.

- During the quarter and six months ended April 1, 2017, cash paid for shares withheld to satisfy employee taxes of \$52 million and \$187 million, respectively, were classified as a use in financing activities in the Condensed Consolidated Statement of Cash Flows. The guidance required retrospective adoption; accordingly, for the quarter and six months ended April 2, 2016, uses of \$129 million and \$223 million, respectively, were reclassified from operating activities to financing activities in the Condensed Consolidated Statement of Cash Flows.

Leases

In February 2016, the FASB issued a new lease accounting standard, which requires the present value of committed operating lease payments to be recorded as right-of-use lease assets and lease liabilities on the balance sheet. As of October 1, 2016, the Company had an estimated \$3.1 billion in undiscounted future minimum lease commitments. The Company is currently assessing the impact of the new guidance on its financial statements. The guidance is required to be adopted retrospectively, and is effective beginning in the first quarter of the Company's 2020 fiscal year (with early adoption permitted).

Revenue from Contracts with Customers

In May 2014, the FASB issued guidance that replaces the existing accounting standards for revenue recognition with a single comprehensive five-step model, eliminating industry-specific accounting rules. The core principle is to recognize revenue upon the transfer of control of goods or services to customers at an amount that reflects the consideration expected to be received. Since its issuance, the FASB has amended several aspects of the new guidance, including provisions that address revenue recognition associated with the licensing of intellectual property. The new guidance, including the amendments, is effective beginning with the first quarter of the Company's 2019 fiscal year (with early adoption permitted at the beginning of fiscal year 2018). The guidance may be adopted either by restating all years presented in the Company's financial statements or by recording the impact of adoption as an adjustment to retained earnings at the beginning of the year of adoption. We are continuing to assess the potential impact of this guidance, including the impact on those areas currently subject to industry-specific guidance such as licensing of intellectual property. In the second quarter we completed our initial review of representative samples of our existing customer contracts across our significant revenue streams. We are currently evaluating our accounting policies for required changes under the new guidance and quantifying the impact of the changes. We expect our assessment to be completed by the end of the year. Our method of adoption will in part be based on the degree of change identified in our assessment.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Item 2: Management's Discussion and Analysis of Financial Condition and Results of Operations

ORGANIZATION OF INFORMATION

Management's Discussion and Analysis provides a narrative of the Company's financial performance and condition that should be read in conjunction with the accompanying financial statements. It includes the following sections:

Consolidated Results and Non-segment Items
Seasonality
Segment Results
Tax Impact of Employee Share-Based Awards
Financial Condition
Commitments and Contingencies
Other Matters
Market Risk

CONSOLIDATED RESULTS AND NON-SEGMENT ITEMS

Our summary consolidated results are presented below:

	Quarter Ended		% Change	Six Months Ended		% Change
(in millions, except per share data)	April 1, 2017	April 2, 2016	Better/ (Worse)	April 1, 2017	April 2, 2016	Better/ (Worse)
Revenues:						
Services	\$ 11,487	\$ 11,171	3 %	\$ 23,893	\$ 23,793	— %
Products	1,849	1,798	3 %	4,227	4,420	(4) %
Total revenues	13,336	12,969	3 %	28,120	28,213	— %
Costs and expenses:						
Cost of services (exclusive of depreciation and amortization)	(5,839)	(5,566)	(5) %	(12,859)	(12,622)	(2) %
Cost of products (exclusive of depreciation and amortization)	(1,130)	(1,298)	13 %	(2,516)	(2,865)	12 %
Selling, general, administrative and other	(1,941)	(2,137)	9 %	(3,926)	(4,162)	6 %
Depreciation and amortization	(676)	(605)	(12) %	(1,363)	(1,212)	(12) %
Total costs and expenses	(9,586)	(9,606)	— %	(20,664)	(20,861)	1 %
Restructuring and impairment charges	—	—	nm	—	(81)	100 %
Interest expense, net	(84)	(67)	(25) %	(183)	(91)	>(100) %
Equity in the income of investees	85	150	(43) %	203	624	(67) %
Income before income taxes	3,751	3,446	9 %	7,476	7,804	(4) %
Income taxes	(1,212)	(1,170)	(4) %	(2,449)	(2,618)	6 %
Net income	2,539	2,276	12 %	5,027	5,186	(3) %
Less: Net income attributable to noncontrolling interests	(151)	(133)	(14) %	(160)	(163)	2 %
Net income attributable to Disney	\$ 2,388	\$ 2,143	11 %	\$ 4,867	\$ 5,023	(3) %
Diluted earnings per share attributable to Disney	\$ 1.50	\$ 1.30	15 %	\$ 3.05	\$ 3.04	— %

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

Quarter Results

Revenues for the quarter increased 3%, or \$367 million, to \$13.3 billion; net income attributable to Disney increased 11%, or \$245 million, to \$2.4 billion; and diluted earnings per share attributable to Disney (EPS) increased 15% from \$1.30 to \$1.50. The EPS increase for the quarter was due to higher operating results, the absence of a charge recognized in the prior-year quarter in connection with the discontinuation of the Infinity business (Infinity Charge) (see Note 2 to the Condensed Consolidated Financial Statements) and a decrease in weighted average shares outstanding as a result of our share repurchase program.

Revenues

Service revenues for the quarter increased 3%, or \$316 million, to \$11.5 billion, due to the benefit of the opening of Shanghai Disney Resort in the prior-year third quarter, growth in TV/subscription video on demand (SVOD) distribution revenue, higher fees from Multi-channel Video Distributors (MVPDs) (Affiliate Fees) and increased attendance and guest spending at our domestic parks and resorts. These increases were partially offset by lower merchandise licensing results. In addition, service revenue reflected an approximate 1 percentage point decline due to an unfavorable foreign currency translation impact due to the movement of the U.S. dollar against major currencies including the impact of our hedging program (FX Impact).

Product revenues for the quarter increased 3%, or \$51 million, to \$1.8 billion, due to the benefit of the opening of Shanghai Disney Resort, increased volume and guest spending at the domestic parks and resorts and higher average net effective pricing at our home entertainment distribution business. These increases were partially offset by the discontinuation of the Infinity business and lower retail sales.

Costs and expenses

Cost of services for the quarter increased 5%, or \$273 million, to \$5.8 billion, due to higher sports programming costs, the impact of the opening of Shanghai Disney Resort and domestic parks and resorts cost inflation.

Cost of products for the quarter decreased 13%, or \$168 million, to \$1.1 billion, due to the discontinuation of the Infinity business and lower retail volumes, partially offset by the opening of Shanghai Disney Resort and domestic parks and resorts cost inflation.

Selling, general, administrative and other costs decreased 9%, or \$196 million, to \$1.9 billion, primarily due to lower marketing costs. In addition, selling, general, administrative and other costs reflected an approximate 2 percentage point benefit from a favorable FX Impact.

Depreciation and amortization costs increased 12%, or \$71 million, to \$0.7 billion, due to the opening of Shanghai Disney Resort.

Interest expense, net

Interest expense, net is as follows:

(in millions)	Quarter Ended		% Change Better/(Worse)
	April 1, 2017	April 2, 2016	
Interest expense	\$ (115)	\$ (81)	(42)%
Interest and investment income	31	14	>100 %
Interest expense, net	\$ (84)	\$ (67)	(25)%

The increase in interest expense was due to lower capitalized interest and higher average interest rates. Capitalized interest was lower due to the completion of the majority of construction at Shanghai Disney Resort in the prior-year third quarter.

The increase in interest and investment income for the quarter was primarily due to gains on sales of investments in the current quarter.

Equity in the income of investees

Equity in the income of investees decreased \$65 million to \$85 million for the quarter due to a higher loss from Hulu, lower income from A+E Television Networks (A+E) and a loss from BAMTech, which was acquired in August 2016. The decrease at Hulu was due to higher content, marketing and labor costs, partially offset by higher advertising and subscription revenue. The decrease at A+E was due to lower advertising revenue.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

Effective Income Tax Rate

	Quarter Ended		Change Better/(Worse)
	April 1, 2017	April 2, 2016	
Effective income tax rate	32.3%	34.0%	1.7 ppt

The decrease in the effective income tax rate for the quarter was primarily due to the favorable impact from adoption of a new accounting pronouncement related to the tax impact of employee share-based awards (\$53 million) (see Note 14 to the Condensed Consolidated Financial Statements).

Noncontrolling Interests

(in millions)	Quarter Ended		% Change Better/(Worse)
	April 1, 2017	April 2, 2016	
Net income attributable to noncontrolling interests	\$ 151	\$ 133	(14) %

The increase in net income attributable to noncontrolling interests for the quarter was driven by an improvement at Shanghai Disney Resort and the impact of the Company's increased ownership interest in Disneyland Paris, partially offset by the impact of lower net income at ESPN.

Net income attributable to noncontrolling interests is determined on income after royalties and management fees, financing costs and income taxes.

Six-Month Results

Revenues for the six-month period were comparable to the prior year at \$28.1 billion; net income attributable to Disney decreased 3%, or \$156 million, to \$4.9 billion; and EPS increased from \$3.04 to \$3.05. The increase in EPS for the six-month period was due to a decrease in weighted average shares outstanding as a result of our share repurchase program and the absence of the Infinity Charge as well as restructuring and impairment charges recognized in the prior-year six-month period. These increases were largely offset by the absence of the Vice Gain that was recognized in the prior-year six-month period (see Note 3 to the Condensed Consolidated Financial Statements) and higher net interest expense. Segment results were essentially flat, as decreases in our Consumer Products & Interactive Media, Media Networks and Studio Entertainment segments were largely offset by an increase at our Parks and Resorts segment. In addition, segment results reflected an approximate 1 percentage point decline due to an unfavorable FX Impact.

Revenues

Service revenues for the six-month period were essentially flat at \$23.9 billion, as the benefit of the opening of Shanghai Disney Resort, growth in Affiliate Fees, higher TV/SVOD distribution revenue and an increase in guest spending at our domestic parks and resorts were offset by lower merchandise and games licensing revenue, a decrease from home entertainment and theatrical distribution and a decrease in advertising revenue. In addition, service revenue reflected an approximate 1 percentage point decline due to an unfavorable FX Impact.

Product revenues for the six-month period decreased 4%, or \$0.2 billion, to \$4.2 billion, due to the discontinuation of the Infinity business and lower volumes at our retail and home entertainment distribution businesses. These decreases were partially offset by the benefit of the opening of Shanghai Disney Resort and higher guest spending at our domestic parks and resorts. In addition, product revenue reflected an approximate 1 percentage point decline due to an unfavorable FX Impact.

Costs and expenses

Cost of services for the six-month period increased 2%, or \$0.2 billion, to \$12.9 billion, due to higher programming and production costs, the impact of the opening of Shanghai Disney Resort and domestic parks and resorts cost inflation.

Cost of products for the six-month period decreased 12%, or \$0.3 billion, to \$2.5 billion, due to the discontinuation of the Infinity business and lower retail and home entertainment volumes, partially offset by the impact of the opening of Shanghai Disney Resort and domestic parks and resorts cost inflation.

Selling, general, administrative and other costs for the six-month period decreased 6%, or \$0.2 billion, to \$3.9 billion, due to lower marketing costs. In addition, selling, general, administrative and other costs reflected an approximate 2 percentage point benefit from a favorable FX Impact.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

Depreciation and amortization costs for the six-month period increased 12%, or \$151 million, to \$1.4 billion, due to the opening of Shanghai Disney Resort.

Restructuring and impairment charges

The Company recorded \$81 million of restructuring and impairment charges in the prior-year six-month period for an investment impairment and contract termination and severance costs.

Interest expense, net

Interest expense, net is as follows:

(in millions)	Six Months Ended		% Change Better/(Worse)
	April 1, 2017	April 2, 2016	
Interest expense	\$ (236)	\$ (147)	(61)%
Interest and investment income	53	56	(5)%
Interest expense, net	\$ (183)	\$ (91)	>(100)%

The increase in interest expense for the six-month period was due to lower capitalized interest, higher average interest rates and an increase in our average debt balances. Capitalized interest was lower due to the completion of the majority of construction at Shanghai Disney Resort in the prior-year third quarter.

Equity in the income of investees

Equity in the income of investees decreased 67%, or \$421 million, to \$203 million for the six-month period primarily due to the absence of the \$332 million Vice Gain that was recognized in the prior-year six-month period (See Note 3 to the Condensed Consolidated Financial Statements). The decrease also reflected a higher loss at Hulu, lower operating results at A+E and a loss at BAMTech, which was acquired in August 2016. Results at Hulu reflected higher content, labor and marketing costs, partially offset by higher advertising and subscription revenue. The decrease at A+E was due to lower advertising revenue.

Effective Income Tax Rate

	Six Months Ended		Change Better/(Worse)
	April 1, 2017	April 2, 2016	
Effective income tax rate	32.8%	33.5%	0.7 ppt

The decrease in the effective income tax rate for the six months reflected a favorable impact from adoption of a new accounting pronouncement related to the tax impact of employee share-based awards (\$91 million) (see Note 14 to the Condensed Consolidated Financial Statements), partially offset by an adverse impact of a tax law change (\$31 million).

Noncontrolling Interests

(in millions)	Six Months Ended		% Change Better/(Worse)
	April 1, 2017	April 2, 2016	
Net income attributable to noncontrolling interests	\$ 160	\$ 163	2%

Net income attributable to noncontrolling interests for the six-month period was essentially flat as the impact of lower net income at ESPN was largely offset by an increase from Disneyland Paris and an improvement at Shanghai Disney Resort. The increase from Disneyland Paris was driven by the impact of the Company's increased ownership interest.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

SEASONALITY

The Company's businesses are subject to the effects of seasonality. Consequently, the operating results for the six months ended April 1, 2017 for each business segment, and for the Company as a whole, are not necessarily indicative of results to be expected for the full year.

Media Networks revenues are subject to seasonal advertising patterns, changes in viewership levels and timing of program sales. In general, advertising revenues are somewhat higher during the fall and somewhat lower during the summer months.

Parks and Resorts revenues fluctuate with changes in theme park attendance and resort occupancy resulting from the seasonal nature of vacation travel and leisure activities. Peak attendance and resort occupancy generally occur during the summer months when school vacations occur and during early-winter and spring-holiday periods.

Studio Entertainment revenues fluctuate due to the timing and performance of releases in the theatrical, home entertainment and television markets. Release dates are determined by several factors, including competition and the timing of vacation and holiday periods.

Consumer Products & Interactive Media revenues are influenced by seasonal consumer purchasing behavior, which generally results in increased revenues during the Company's first and fourth fiscal quarter, and the timing and performance of theatrical and game releases and cable programming broadcasts.

SEGMENT RESULTS

The Company evaluates the performance of its operating segments based on segment operating income, which is shown below along with segment revenues:

	Quarter Ended		% Change	Six Months Ended		% Change
(in millions)	April 1, 2017	April 2, 2016	Better/ (Worse)	April 1, 2017	April 2, 2016	Better/ (Worse)
<i>Revenues:</i>						
Media Networks	\$ 5,946	\$ 5,793	3 %	\$ 12,179	\$ 12,125	— %
Parks and Resorts	4,299	3,928	9 %	8,854	8,209	8 %
Studio Entertainment	2,034	2,062	(1) %	4,554	4,783	(5) %
Consumer Products & Interactive Media	1,057	1,186	(11) %	2,533	3,096	(18) %
	<u>\$ 13,336</u>	<u>\$ 12,969</u>	3 %	<u>\$ 28,120</u>	<u>\$ 28,213</u>	— %
<i>Segment operating income:</i>						
Media Networks	\$ 2,223	\$ 2,299	(3) %	\$ 3,585	\$ 3,711	(3) %
Parks and Resorts	750	624	20 %	1,860	1,605	16 %
Studio Entertainment	656	542	21 %	1,498	1,556	(4) %
Consumer Products & Interactive Media	367	357	3 %	1,009	1,217	(17) %
	<u>\$ 3,996</u>	<u>\$ 3,822</u>	5 %	<u>\$ 7,952</u>	<u>\$ 8,089</u>	(2) %

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

The following table reconciles segment operating income to income before income taxes:

(in millions)	Quarter Ended		% Change Better/ (Worse)	Six Months Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016		April 1, 2017	April 2, 2016	
Segment operating income	\$ 3,996	\$ 3,822	5 %	\$ 7,952	\$ 8,089	(2) %
Corporate and unallocated shared expenses	(161)	(162)	1 %	(293)	(298)	2 %
Restructuring and impairment charges	—	—	nm	—	(81)	100 %
Interest expense, net	(84)	(67)	(25) %	(183)	(91)	>(100) %
Vice Gain ⁽¹⁾	—	—	nm	—	332	(100) %
Infinity Charge ⁽²⁾	—	(147)	100 %	—	(147)	100 %
Income before income taxes	\$ 3,751	\$ 3,446	9 %	\$ 7,476	\$ 7,804	(4) %

⁽¹⁾ See Note 3 to the Condensed Consolidated Financial Statements for a discussion of the Vice Gain.

⁽²⁾ See Note 2 to the Condensed Consolidated Financial Statements for a discussion of the Infinity Charge.

Depreciation expense is as follows:

(in millions)	Quarter Ended		% Change Better/ (Worse)	Six Months Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016		April 1, 2017	April 2, 2016	
Media Networks						
Cable Networks	\$ 35	\$ 37	5 %	\$ 71	\$ 74	4 %
Broadcasting	25	24	(4) %	46	45	(2) %
Total Media Networks	60	61	2 %	117	119	2 %
Parks and Resorts						
Domestic	322	318	(1) %	650	636	(2) %
International	157	86	(83) %	313	170	(84) %
Total Parks and Resorts	479	404	(19) %	963	806	(19) %
Studio Entertainment	11	11	— %	23	24	4 %
Consumer Products & Interactive Media	16	16	— %	31	30	(3) %
Corporate	61	61	— %	129	124	(4) %
Total depreciation expense	\$ 627	\$ 553	(13) %	\$ 1,263	\$ 1,103	(15) %

Amortization of intangible assets is as follows:

(in millions)	Quarter Ended		% Change Better/ (Worse)	Six Months Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016		April 1, 2017	April 2, 2016	
Media Networks	\$ 4	\$ 5	20 %	\$ 6	\$ 10	40 %
Parks and Resorts	1	1	— %	2	2	— %
Studio Entertainment	16	19	16 %	32	39	18 %
Consumer Products & Interactive Media	28	27	(4) %	60	58	(3) %
Total amortization of intangible assets	\$ 49	\$ 52	6 %	\$ 100	\$ 109	8 %

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

Media Networks

Operating results for the Media Networks segment are as follows:

(in millions)	Quarter Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016	
Revenues			
Affiliate fees	\$ 3,228	\$ 3,115	4 %
Advertising	1,931	1,947	(1) %
TV/SVOD distribution and other	787	731	8 %
Total revenues	5,946	5,793	3 %
Operating expenses	(3,101)	(2,904)	(7) %
Selling, general, administrative and other	(646)	(675)	4 %
Depreciation and amortization	(64)	(66)	3 %
Equity in the income of investees	88	151	(42) %
Operating Income	\$ 2,223	\$ 2,299	(3) %

Revenues

The increase in affiliate fees was due to growth of 7% from higher contractual rates, partially offset by a decrease of 3% from fewer subscribers.

The decrease in advertising revenues was due to a decrease of \$34 million at Broadcasting, from \$1,034 million to \$1,000 million, partially offset by an increase of \$18 million at Cable Networks, from \$913 million to \$931 million. Broadcasting advertising revenues reflected a 6% decrease from lower network impressions, a 3% decrease from other advertising and a 1% decrease from the owned television stations due to lower political advertising. These decreases were partially offset by a 6% increase from higher network rates. The increase at Cable Networks was due to a 6% increase from higher rates, partially offset by a 3% decrease from lower impressions, both of which were positively impacted by the shift in timing of College Football Playoff (CFP) bowl games relative to our fiscal quarter end. One CFP game was aired in the second quarter of the prior year, whereas four CFP games were aired in the current quarter.

TV/SVOD distribution and other revenue increased \$56 million, from \$731 million to \$787 million due to higher program sales, partially offset by an unfavorable FX impact. The increase in program sales was driven by the sale of *Iron Fist* and higher sales of *How to Get Away with Murder* in the current quarter compared to the sale of *Daredevil* in the prior-year quarter.

Costs and Expenses

Operating expenses include programming and production costs, which increased \$225 million, from \$2,614 million to \$2,839 million. At Cable Networks, programming and production costs increased \$196 million due to the timing of CFP games and contractual rate increases for NBA programming. These increases were partially offset by lower Freeform and Disney Channels programming costs due to the timing of airing new seasons and a lower cost mix of Freeform programming. At Broadcasting, programming and production costs increased \$29 million primarily due to higher cost mix of network programming and contractual rate increases.

Selling, general, administrative and other costs decreased \$29 million, from \$675 million to \$646 million primarily due to lower marketing costs at ABC primetime.

Equity in the Income of Investees

Income from equity investees decreased \$63 million, from \$151 million to \$88 million due to a higher loss at Hulu, lower income from A+E and a loss at BAMTech, which was acquired in August 2016. Results at Hulu reflected higher content, marketing and labor costs, partially offset by higher advertising and subscription revenue. The decrease at A+E was due to lower advertising revenue.

Segment Operating Income

Segment operating income decreased \$76 million, to \$2,223 million due to a decrease at ESPN, lower income from equity investees and a decrease at the owned television stations, partially offset by higher program sales income from ABC titles and increases at the Disney Channels and Freeform.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

The following table provides supplemental revenue and segment operating income detail for the Media Networks segment:

	Quarter Ended		% Change
(in millions)	April 1, 2017	April 2, 2016	Better/ (Worse)
<i>Revenues</i>			
Cable Networks	\$ 4,062	\$ 3,955	3 %
Broadcasting	1,884	1,838	3 %
	<u>\$ 5,946</u>	<u>\$ 5,793</u>	3 %
<i>Segment operating income</i>			
Cable Networks	\$ 1,791	\$ 1,846	(3) %
Broadcasting	344	302	14 %
Equity in the income of investees	88	151	(42) %
	<u>\$ 2,223</u>	<u>\$ 2,299</u>	(3) %

Parks and Resorts

Operating results for the Parks and Resorts segment are as follows:

	Quarter Ended		% Change
(in millions)	April 1, 2017	April 2, 2016	Better/ (Worse)
Revenues			
Domestic	\$ 3,556	\$ 3,421	4 %
International	743	507	47 %
Total revenues	4,299	3,928	9 %
Operating expenses	(2,583)	(2,427)	(6) %
Selling, general, administrative and other	(483)	(472)	(2) %
Depreciation and amortization	(480)	(405)	(19) %
Equity in the loss of investees	(3)	—	nm
Operating Income	\$ 750	\$ 624	20 %

Revenues

Parks and Resorts revenues increased 9%, or \$371 million, to \$4.3 billion due to increases of \$236 million at our international operations and \$135 million at our domestic operations. Results were unfavorably impacted by the timing of the Easter holiday, which occurred in the second quarter of the prior year compared to the third quarter of the current year. This impact was partially offset by the shift of the New Year's holiday relative to our fiscal periods. The New Year's holiday fell in the second quarter of the current year whereas it fell in the first quarter of the prior year.

Revenue growth at our international operations reflected an increase of 49% from higher volumes, partially offset by a decrease of 4% from an unfavorable FX impact. The increase in volumes was due to the opening of Shanghai Disney Resort in the prior-year third quarter and, to a lesser extent, higher attendance at Hong Kong Disneyland Resort and Disneyland Paris.

Revenue growth at our domestic operations reflected a 3% increase from higher volumes and a 1% increase from higher average guest spending. Higher volumes were due to attendance growth. Guest spending growth was primarily due to increased food and beverage spending.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

The following table presents supplemental park and hotel statistics:

	Domestic		International ⁽²⁾		Total	
	Quarter Ended		Quarter Ended		Quarter Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Parks						
Increase/(decrease)						
Attendance	4%	—%	70%	(7) %	17 %	(1) %
Per Capita Guest Spending	—%	8%	—%	3 %	(3) %	8 %
Hotels ⁽¹⁾						
Occupancy	88%	88%	82%	80 %	87 %	86 %
Available RoomNights (in thousands)	2,561	2,584	719	614	3,280	3,198
Per Room Guest Spending	\$310	\$308	\$231	\$222	\$294	\$293

(1) Per room guest spending consists of the average daily hotel room rate, as well as food, beverage and merchandise sales at the hotels. Hotel statistics include rentals of Disney Vacation Club units.

(2) Per capita guest spending growth rate is stated on a constant currency basis. Per room guest spending is stated at the fiscal 2016 second quarter average foreign exchange rate.

Costs and Expenses

Operating expenses include operating labor, which increased \$60 million, from \$1,155 million to \$1,215 million, infrastructure costs, which increased \$17 million, from \$474 million to \$491 million, and cost of sales, which increased \$38 million, from \$347 million to \$385 million. The increase in operating labor was driven by inflation and the opening of Shanghai Disney Resort, partially offset by efficiency initiatives. Higher infrastructure costs were due to the opening of Shanghai Disney Resort. The increase in cost of sales was primarily due to the opening of Shanghai Disney Resort. Other operating expenses, which include costs for such items as supplies, commissions, and entertainment offerings, increased primarily due to the opening of Shanghai Disney Resort, inflation and new guest offerings, partially offset by efficiency initiatives.

Selling, general, administrative and other costs increased \$11 million from \$472 million to \$483 million due to higher marketing spending, partially offset by lower technology spending.

The increase in depreciation and amortization was due to the opening of Shanghai Disney Resort.

Segment Operating Income

Segment operating income increased 20%, or \$126 million, to \$750 million due to growth at our international and domestic operations.

Studio Entertainment

Operating results for the Studio Entertainment segment are as follows:

	Quarter Ended		% Change
(in millions)	April 1, 2017	April 2, 2016	Better/ (Worse)
Revenues			
Theatrical distribution	\$ 710	\$ 732	(3) %
Home entertainment	419	396	6 %
TV/SVOD distribution and other	905	934	(3) %
Total revenues	2,034	2,062	(1) %
Operating expenses	(864)	(877)	1 %
Selling, general, administrative and other	(487)	(613)	21 %
Depreciation and amortization	(27)	(30)	10 %
Operating Income	\$ 656	\$ 542	21 %

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

Revenues

The decrease in theatrical distribution revenue reflected the timing of Disney feature animated film releases, the performance of *Rogue One: A Star Wars Story* in the current quarter compared to the exceptional performance of *Star Wars: The Force Awakens* in the prior-year quarter and the international performance of *The Good Dinosaur* in the prior-year quarter compared to no Pixar title in release in the current quarter. These decreases were partially offset by the success of our live action film, *Beauty and the Beast* in the current quarter compared to *The Finest Hours* in the prior-year quarter. The Disney feature animated film, *Moana*, was released in the first quarter of the current year, whereas *Zootopia* was released in the second quarter of the prior year.

The increase in home entertainment revenue was due to growth of 17% from higher average net effective pricing, partially offset by a decrease of 10% from lower unit sales. The increase in average net effective pricing was due to a higher sales mix of new release and Blu-ray titles, which have a higher relative sales price compared to catalog and DVD titles, respectively. The decrease in unit sales was driven by lower sales of Star Wars Classic titles. This decrease was partially offset by sales of *Moana* and *Doctor Strange* in the current quarter compared to *The Good Dinosaur* and the continuing performance of *Ant-Man* in the prior-year quarter. Net effective pricing is the wholesale selling price adjusted for discounts, sales incentives and returns.

Lower TV/SVOD distribution and other revenue was due to a decrease of 8% from lower revenue share with the Consumer Products & Interactive Media segment due to stronger performance of merchandise based on Star Wars and *Frozen* in the prior-year quarter. This decrease was partially offset by an increase of 5% from TV/SVOD distribution primarily due to international growth and higher domestic rates, partially offset by the timing of domestic title availabilities.

Costs and Expenses

Operating expenses include an increase of \$43 million in film cost amortization, from \$547 million to \$590 million, driven by a higher average film cost amortization rate for theatrical releases, partially offset by lower film cost impairments and the impact of lower revenue share from the Consumer Products & Interactive Media segment. The higher average film cost amortization rate for theatrical releases was due to *Beauty and the Beast* and *Rogue One: A Star Wars Story* in the current quarter compared to the exceptional performance of *Star Wars: The Force Awakens* in the prior-year quarter. Operating expenses also include cost of goods sold and distribution costs, which decreased \$56 million, from \$330 million to \$274 million driven by lower theatrical distribution costs and lower home entertainment unit sales.

Selling, general, administrative and other costs decreased \$126 million from \$613 million to \$487 million primarily due to lower theatrical marketing costs driven by spending on one release, *Beauty and the Beast*, in the current quarter compared to two, *Zootopia* and *The Finest Hours*, in the prior-year quarter and lower marketing expense for *Rogue One: A Star Wars Story* compared to *Star Wars: The Force Awakens* driven by the timing of international spending. Additionally, pre-release marketing costs were higher in the prior-year quarter due to spending for *The Jungle Book*, which was released in the third quarter of the prior year, with no comparable title to be released in the third quarter of the current year.

Segment Operating Income

Segment operating income increased 21%, or \$114 million, to \$656 million driven by growth in TV/SVOD distribution, lower film cost impairments and an increase in home entertainment results. These increases were partially offset by lower revenue share from the Consumer Products & Interactive Media segment.

Consumer Products & Interactive Media

Operating results for the Consumer Products & Interactive Media segment are as follows:

(in millions)	Quarter Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016	
Revenues			
Licensing, publishing and games	\$ 727	\$ 829	(12) %
Retail and other	330	357	(8) %
Total revenues	1,057	1,186	(11) %
Operating expenses	(421)	(509)	17 %
Selling, general, administrative and other	(225)	(277)	19 %
Depreciation and amortization	(44)	(43)	(2) %
Operating Income	\$ 367	\$ 357	3 %

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

Revenues

Lower licensing, publishing and games revenue was due to decreases of 5% from our games business, 4% from our merchandise licensing business and 3% from our publishing business. The decrease in games revenue was due to the discontinuation of the Infinity business in the prior-year quarter. The decrease at merchandise licensing and publishing was driven by lower revenue in the current quarter from products based on Star Wars and *Frozen* and an unfavorable FX impact. These decreases were partially offset by a decrease in revenue share with the Studio Entertainment segment and a benefit from licensee settlements.

Lower retail and other revenue was driven by a decrease of 8% from our retail business due to lower comparable store sales, reflecting higher sales of *Frozen* and Star Wars merchandise in the prior-year quarter. This decrease was partially offset by sales of *Moana* merchandise in the current quarter.

Costs and Expenses

Operating expenses include a \$44 million decrease in cost of goods sold and distribution costs, from \$276 million to \$232 million and a \$41 million decrease in product development expense, from \$91 million to \$50 million. Labor and occupancy costs were flat at \$131 million. The decrease in cost of goods sold and distribution costs was due to the discontinuation of Infinity and lower retail sales. Lower product development expense was driven by the discontinuation of Infinity and fewer mobile game titles in development.

Selling, general, administrative and other costs decreased \$52 million from \$277 million to \$225 million driven by the discontinuation of Infinity and the absence of a contract termination charge recognized in the prior-year quarter.

Segment Operating Income

Segment operating income increased 3%, or \$10 million, to \$367 million, due to an improvement at our games business, largely offset by lower results at our publishing, merchandise licensing and retail businesses.

BUSINESS SEGMENT RESULTS - Six Month Results

Media Networks

Operating results for the Media Networks segment are as follows:

(in millions)	Six Months Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016	
Revenues			
Affiliate Fees	\$ 6,303	\$ 6,075	4 %
Advertising	4,460	4,566	(2) %
TV/SVOD distribution and other	1,416	1,484	(5) %
Total revenues	12,179	12,125	— %
Operating expenses	(7,399)	(7,259)	(2) %
Selling, general, administrative and other	(1,279)	(1,319)	3 %
Depreciation and amortization	(123)	(129)	5 %
Equity in the income of investees	207	293	(29) %
Operating Income	\$ 3,585	\$ 3,711	(3) %

Revenues

The increase in Affiliate Fees reflected an increase of 7% from higher contractual rates, partially offset by a decrease of 3% from subscribers.

The decrease in advertising revenues was due to decreases of \$63 million at Cable Networks, from \$2,401 million to \$2,338 million, and \$43 million at Broadcasting, from \$2,165 million to \$2,122 million. The decrease at Cable Networks was due to a 5% decrease from lower impressions, partially offset by a 3% increase from higher rates. The decrease at Broadcasting was due to an 8% decrease from lower network impressions and a 2% decrease from other advertising, partially offset by a 7% increase in network rates and a 1% increase at the owned television stations driven by higher political advertising. The decrease

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

in network impressions was due to lower average viewership and, to a lesser extent, fewer network units delivered driven by higher political coverage in the current period.

TV/SVOD distribution and other revenue decreased \$68 million from \$1,484 million to \$1,416 million due to an unfavorable FX impact and lower program sales. The decrease in program sales was due to lower sales of cable programs, partially offset by higher sales of ABC titles.

Costs and Expenses

Operating expenses include programming and production costs, which increased \$177 million from \$6,673 million to \$6,850 million. At Cable Networks, programming and production costs increased \$230 million due to rate increases for NBA, NFL and college sports programming, partially offset by lower Freeform and Disney Channels programming costs due to the timing of airing new seasons and a lower cost mix of Freeform programming. At Broadcasting, programming and production costs decreased \$53 million due to lower cost write-downs for network programming and a lower cost mix of program sales. These decreases were partially offset by a higher cost mix of network programming aired and contractual rate increases.

Selling, general, administrative and other costs decreased \$40 million from \$1,319 million to \$1,279 million due to a favorable FX Impact and lower marketing costs at ABC and ESPN.

Equity in the Income of Investees

Income from equity investees decreased \$86 million from \$293 million to \$207 million due to a higher loss at Hulu, lower operating results at A+E and a loss at BAMTech, which was acquired in August 2016. Results at Hulu reflected higher content, labor and marketing costs, partially offset by growth in advertising and subscription revenues. The decrease at A+E was due to lower advertising revenue.

Segment Operating Income

Segment operating income decreased 3%, or \$126 million, to \$3,585 million due to a decrease at ESPN and lower income from equity investees, partially offset by higher income from program sales of ABC titles and increases at the ABC Network, the Disney Channels and the owned television stations.

The following table provides supplemental revenue and segment operating income detail for the Media Networks segment:

(in millions)	Six Months Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016	
Revenues			
Cable Networks	\$ 8,490	\$ 8,476	— %
Broadcasting	3,689	3,649	1 %
	<u>\$ 12,179</u>	<u>\$ 12,125</u>	— %
Segment operating income			
Cable Networks	\$ 2,655	\$ 2,821	(6) %
Broadcasting	723	597	21 %
Equity in the income of investees	207	293	(29) %
	<u>\$ 3,585</u>	<u>\$ 3,711</u>	(3) %

Restructuring and Impairment Charges

The Company recorded restructuring and impairment charges of \$81 million related to Media Networks in the prior-year six-month period due to an investment impairment and contract termination and severance costs.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

Parks and Resorts

Operating results for the Parks and Resorts segment are as follows:

(in millions)	Six Months Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016	
Revenues			
Domestic	\$ 7,296	\$ 7,095	3 %
International	1,558	1,114	40 %
Total revenues	8,854	8,209	8 %
Operating expenses	(5,130)	(4,902)	(5) %
Selling, general, administrative and other	(894)	(894)	— %
Depreciation and amortization	(965)	(808)	(19) %
Equity in the loss of investees	(5)	—	nm
Operating Income	\$ 1,860	\$ 1,605	16 %

Revenues

Parks and Resorts revenues increased 8%, or \$645 million, to \$8.9 billion due to increases of \$444 million at our international operations and \$201 million at our domestic operations. Results were unfavorably impacted by the timing of the Easter holiday, which occurred in the second quarter of the prior year compared to the third quarter of the current year.

Revenue growth at our international operations reflected an increase of 40% from the opening of Shanghai Disney Resort in the prior-year third quarter and higher volumes at Disneyland Paris, partially offset by a decrease of 2% from an unfavorable FX Impact. Higher volumes at Disneyland Paris were primarily due to higher attendance.

Revenue growth at our domestic operations reflected an increase of 3% from higher average guest spending, partially offset by a decrease of 1% from lower volumes. The increase in average guest spending was due to higher average ticket prices for theme park admissions and for cruise line sailings as well as increased food and beverage spending. Lower volumes were due to a decrease in attendance at Disneyland Resort, which benefited from the 60th Anniversary celebration in the prior year, and lower occupied room nights at our resorts, partially offset by an increase in attendance at Walt Disney World Resort. The decrease in occupied room nights at our resorts was primarily due to fewer room nights being available.

The following table presents supplemental park and hotel statistics:

	Domestic		International ⁽²⁾		Total	
	Six Months Ended		Six Months Ended		Six Months Ended	
	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016	April 1, 2017	April 2, 2016
Parks						
Increase/(decrease)						
Attendance	(1) %	5%	59 %	(7) %	11 %	3%
Per Capita Guest Spending	4 %	7%	(2) %	4 %	(1) %	7%
Hotels ⁽¹⁾						
Occupancy	90 %	90%	80 %	78 %	88 %	88%
Available Room Nights (in thousands)	5,129	5,191	1,450	1,234	6,579	6,425
Per Room Guest Spending	\$317	\$311	\$259	\$251	\$305	\$301

(1) Per room guest spending consists of the average daily hotel room rate, as well as food, beverage and merchandise sales at the hotels. Hotel statistics include rentals of Disney Vacation Club units.

(2) Per capita guest spending growth rate is stated on a constant currency basis. Per room guest spending is stated at the fiscal 2016 six-month average foreign exchange rate.

Costs and Expenses

Operating expenses include operating labor, which increased \$100 million from \$2,317 million to \$2,417 million, infrastructure costs, which increased \$16 million from \$937 million to \$953 million, and cost of sales, which increased \$46

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

million from \$758 million to \$804 million. The increase in operating labor was due to inflation, the opening of Shanghai Disney Resort and new guest offerings, partially offset by efficiency initiatives. Higher infrastructure costs were primarily due to the opening of Shanghai Disney Resort, partially offset by efficiency initiatives. The increase in cost of sales was due to the opening of Shanghai Disney Resort. Other operating expenses, which include costs for such items as supplies, commissions, and entertainment offerings, increased due to the opening of Shanghai Disney Resort and inflation.

The increase in depreciation and amortization was due to the opening of Shanghai Disney Resort.

Segment Operating Income

Segment operating income increased 16%, or \$255 million, to \$1,860 million due to growth at our domestic and international operations.

Studio Entertainment

Operating results for the Studio Entertainment segment are as follows:

(in millions)	Six Months Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016	
Revenues			
Theatrical distribution	\$ 1,671	\$ 1,749	(4) %
Home entertainment	966	1,118	(14) %
TV/SVOD distribution and other	1,917	1,916	— %
Total revenues	4,554	4,783	(5) %
Operating expenses	(1,871)	(1,941)	4 %
Selling, general, administrative and other	(1,130)	(1,223)	8 %
Depreciation and amortization	(55)	(63)	13 %
Operating Income	\$ 1,498	\$ 1,556	(4) %

Revenues

The decrease in theatrical distribution revenue was driven by the comparison of *Rogue One: A Star Wars Story* in the current period to the performance of *Star Wars: The Force Awakens* in the prior-year period. This decrease was partially offset by the success of the live action film, *Beauty and the Beast* in the current period compared to *Bridge of Spies* and *The Finest Hours* in the prior-year period. Other significant titles in the current period included *Doctor Strange* and *Moana*, whereas the prior-year period included *Zootopia* and *The Good Dinosaur*.

The decrease in home entertainment revenue was due to a decrease of 21% from lower unit sales, partially offset by an increase of 8% from higher average net effective pricing. The decrease in unit sales was due to lower sales of Star Wars Classic titles and *Frozen*, as well as the absence of a Disney Classic release in the current period, partially offset by the current period release of *Moana* compared to no Disney animated release in the prior-year period. *Aladdin* Diamond Edition was released in the prior-year period, whereas no Disney Classic was released in the current period. Other new releases in the current period included *Finding Dory* and *Doctor Strange*, whereas the prior-year period included *Inside Out* and *Ant-Man*. The increase in average net effective pricing was primarily due to a higher sales mix of new release and Blu-ray titles, which have a higher relative sales price compared to catalog and DVD titles, respectively. Net effective pricing is the wholesale selling price adjusted for discounts, sales incentives and returns.

TV/SVOD distribution and other revenue was flat as an increase of 7% from TV/SVOD distribution was offset by a decrease of 8% from lower revenue share with the Consumer Products & Interactive Media segment due to the stronger performance of merchandise based on Star Wars and *Frozen* in the prior-year period. The increase in TV/SVOD distribution was primarily due to international growth and higher domestic rates, partially offset by the timing of domestic title availabilities.

Costs and Expenses

Operating expenses include a decrease of \$9 million in film cost amortization, from \$1,265 million to \$1,256 million driven by the impact of lower revenues and a reduction in film cost impairments, which were largely offset by a higher average film cost amortization rate in the current period. Operating expenses also include cost of goods sold and distribution costs, which decreased \$61 million, from \$676 million to \$615 million driven by lower home entertainment unit sales.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)

Selling, general, administrative and other costs decreased \$93 million from \$1,223 million to \$1,130 million driven by lower theatrical marketing costs due to higher spend on *Star Wars: The Force Awakens* in the prior-year period compared to *Rogue One: A Star Wars Story* in the current period. Additionally, pre-release marketing costs were higher in the prior-year period due to spending for *The Jungle Book*, which was released in the third quarter of the prior year, with no comparable title to be released in the third quarter of the current year.

Segment Operating Income

Segment operating income decreased 4%, or \$58 million, to \$1,498 million due to a lower revenue share with the Consumer Products & Interactive Media segment and a decrease in home entertainment results. These decreases were partially offset by growth in TV/SVOD distribution and lower film cost impairments.

Consumer Products & Interactive Media

Operating results for the Consumer Products & Interactive Media segment are as follows:

(in millions)	Six Months Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016	
Revenues			
Licensing, publishing and games	\$ 1,663	\$ 2,129	(22) %
Retail and other	870	967	(10) %
Total revenues	2,533	3,096	(18) %
Operating expenses	(975)	(1,238)	21 %
Selling, general, administrative and other	(459)	(553)	17 %
Depreciation and amortization	(91)	(88)	(3) %
Equity in the income of investees	1	—	nm
Operating Income	\$ 1,009	\$ 1,217	(17) %

Revenues

Lower licensing, publishing and games revenue was due to decreases of 11% from our games business, 8% from our merchandise licensing business and 2% from our publishing business. Lower games revenue was due to the discontinuation of the Infinity business in the prior-year period and decreased licensing revenue from *Star Wars: Battlefront*. The decrease at our merchandise licensing business was due to lower revenue in the current period from merchandise based on *Star Wars* and *Frozen* and an unfavorable FX Impact. These decreases were partially offset by a benefit from licensee settlements and higher minimum guarantee shortfall recognition. The decrease at our publishing business was due to lower *Star Wars* and *Frozen* licensing revenue, a decrease in comic book sales and an unfavorable FX Impact.

Lower retail and other revenue was due to a decrease of 10% from our retail business primarily due to lower comparable store and online sales, reflecting higher sales of *Frozen* and *Star Wars* in the prior-year period, partially offset by sales of *Moana* merchandise in the current year.

Costs and Expenses

Operating expenses included a \$191 million decrease in cost of goods sold and distribution costs, from \$765 million to \$574 million, a \$7 million decrease in labor and occupancy costs, from \$272 million to \$265 million, and a \$59 million decrease in product development expense, from \$170 million to \$111 million. The decrease in cost of goods sold and distribution costs was due to the discontinuation of Infinity and lower retail sales. Lower product development expense was primarily due to the discontinuation of Infinity and fewer mobile game titles in development.

Selling, general, administrative and other costs decreased \$94 million from \$553 million to \$459 million driven by the discontinuation of Infinity.

Segment Operating Income

Segment operating income decreased 17%, or \$208 million, to \$1,009 million due to lower results at our merchandise licensing, retail, and publishing businesses, partially offset by an improvement at our games business.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

Restructuring and Impairment Charges

In the prior-year six-month period, the Company recorded the Infinity Charge, which totaled \$147 million and has been excluded from segment operating income (See Note 2 to the Condensed Consolidated Financial Statements).

TAX IMPACT OF EMPLOYEE SHARE-BASED AWARDS

As disclosed in Note 14 to the Condensed Consolidated Financial Statements, the Company adopted new accounting guidance in the first quarter of the current year with respect to the tax impacts (i.e. excess tax benefits or tax deficiencies) associated with employee share-based awards. For the current quarter and six-month period, the Company recognized \$53 million and \$91 million, respectively, of excess tax benefits in "Income Taxes" in the Condensed Consolidated Statement of Income. Based on expected vesting/forfeiture/exercise of employee awards over the remainder of the year, we estimate that for the full year fiscal 2017 we will recognize approximately \$110 million of excess tax benefits in "Income Taxes". The market price of Company common stock and actual exercise decisions of employee option holders will determine the actual excess tax benefits or tax deficiencies and, accordingly, the excess tax benefit that we recognize may be different than this estimate.

FINANCIAL CONDITION

The change in cash and cash equivalents is as follows:

(in millions)	Six Months Ended		% Change Better/ (Worse)
	April 1, 2017	April 2, 2016	
Cash provided by operations	\$ 4,698	\$ 5,985	(22) %
Cash used in investing activities	(2,390)	(3,038)	21 %
Cash used in financing activities	(3,049)	(2,204)	(38) %
Impact of exchange rates on cash and cash equivalents	(69)	3	nm
Change in cash and cash equivalents	\$ (810)	\$ 746	nm

Operating Activities

Cash provided by operating activities decreased 22% to \$4.7 billion for the current six-month period compared to \$6.0 billion in the prior-year six-month period due to an increase in contributions to the Company's pension plans and lower operating cash flow at Studio Entertainment. Lower operating cash flow at Studio Entertainment was due to higher film and television spending and lower operating cash receipts driven by lower revenue.

Film and Television Costs

The Company's Studio Entertainment and Media Networks segments incur costs to acquire and produce feature film and television programming. Film and television production costs include all internally produced content such as live-action and animated feature films, animated direct-to-video programming, television series, television specials, theatrical stage plays or other similar product. Programming costs include film or television product licensed for a specific period from third parties for airing on the Company's broadcast and cable networks and television stations. Programming assets are generally recorded when the programming becomes available to us with a corresponding increase in programming liabilities. Accordingly, we analyze our programming assets net of the related liability.

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF
FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)**

The Company's film and television production and programming activity for the six months ended April 1, 2017 and April 2, 2016 are as follows:

(in millions)	Six Months Ended	
	April 1, 2017	April 2, 2016
Beginning balances:		
Production and programming assets	\$ 7,547	\$ 7,353
Programming liabilities	(1,063)	(989)
	6,484	6,364
Spending:		
Television program licenses and rights	3,980	3,414
Film and television production	2,632	2,513
	6,612	5,927
Amortization:		
Television program licenses and rights	(4,205)	(3,738)
Film and television production	(1,979)	(2,224)
	(6,184)	(5,962)
Change in film and television production and programming costs	428	(35)
Other non-cash activity	30	30
Ending balances:		
Production and programming assets	8,107	7,461
Programming liabilities	(1,165)	(1,102)
	\$ 6,942	\$ 6,359

Investing Activities

Investing activities consist principally of investments in parks, resorts and other property and acquisition and divestiture activity. The Company's investments in parks, resorts and other property for the six months ended April 1, 2017 and April 2, 2016 are as follows:

(in millions)	Six Months Ended	
	April 1, 2017	April 2, 2016
Media Networks		
Cable Networks	\$ 60	\$ 33
Broadcasting	33	44
Total Media Networks	93	77
Parks and Resorts		
Domestic	1,093	1,131
International	579	1,172
Total Parks and Resorts	1,672	2,303
Studio Entertainment	47	44
Consumer Products & Interactive Media	8	20
Corporate	103	112
	\$ 1,923	\$ 2,556

Capital expenditures for the Parks and Resorts segment are principally for theme park and resort expansion, new attractions, cruise ships, capital improvements and systems infrastructure. The decrease at our international parks and resorts was due to lower spending for Shanghai Disney Resort.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)

Capital expenditures at Media Networks primarily reflect investments in facilities and equipment for expanding and upgrading broadcast centers, production facilities and television station facilities.

Capital expenditures at Corporate primarily reflect investments in corporate facilities, information technology infrastructure and equipment.

The Company currently expects its fiscal 2017 capital expenditures will be approximately \$0.2 billion lower than fiscal 2016 capital expenditures of \$4.8 billion primarily due to decreased investments at our international parks and resorts, partially offset by increased investments at our domestic parks and resorts.

Other Investing Activities

During the current six-month period, the Company acquired an incremental 18% interest in BAMTech for \$557 million. During the prior-year six-month period, the Company acquired an 11% interest in Vice for \$400 million.

Financing Activities

Cash used in financing activities was \$3.0 billion in the current six-month period, which reflected repurchases of common stock of \$3.5 billion and dividends of \$1.2 billion, partially offset by net cash inflows from borrowings of \$1.7 billion.

Cash used in financing activities of \$3.0 billion was \$0.8 billion more than the \$2.2 billion used in the prior-year six-month period. The increase from the prior-year six-month period reflected lower borrowings of \$2.1 billion (\$1.7 billion in the current six-month period compared to \$3.8 billion in the prior-year six-month period). This impact was partially offset by \$0.9 billion less spending on share repurchases (\$3.5 billion in the current six-month period compared to \$4.4 billion in the prior-year six-month period).

See Note 4 to the Condensed Consolidated Financial Statements for a summary of the Company's borrowing activities during the six months ended April 1, 2017 and information regarding the Company's bank facilities. The Company may use commercial paper borrowings up to the amount of its unused bank facilities, in conjunction with term debt issuance and operating cash flow, to retire or refinance other borrowings before or as they come due.

See Note 8 to the Condensed Consolidated Financial Statements for a summary of the Company's dividends in fiscal 2017 and 2016 and share repurchases during the six months ended April 1, 2017.

We believe that the Company's financial condition is strong and that its cash balances, other liquid assets, operating cash flows, access to debt and equity capital markets and borrowing capacity, taken together, provide adequate resources to fund ongoing operating requirements and future capital expenditures related to the expansion of existing businesses and development of new projects. However, the Company's operating cash flow and access to the capital markets can be impacted by macroeconomic factors outside of its control. In addition to macroeconomic factors, the Company's borrowing costs can be impacted by short- and long-term debt ratings assigned by nationally recognized rating agencies, which are based, in significant part, on the Company's performance as measured by certain credit metrics such as interest coverage and leverage ratios. As of April 1, 2017, Moody's Investors Service's long- and short-term debt ratings for the Company were A2 and P-1, respectively, with stable outlook; Standard & Poor's long- and short-term debt ratings for the Company were A and A-1, respectively, with stable outlook; and Fitch's long- and short-term debt ratings for the Company were A and F1, respectively, with stable outlook. On May 3, 2017, Standard & Poor's upgraded our long- and short-term debt ratings to A+ and A-1+, respectively, with stable outlook. The Company's bank facilities contain only one financial covenant, relating to interest coverage, which the Company met on April 1, 2017 by a significant margin. The Company's bank facilities also specifically exclude certain entities, including the International Theme Parks, from any representations, covenants or events of default.

COMMITMENTS AND CONTINGENCIES

Legal Matters

As disclosed in Note 10 to the Condensed Consolidated Financial Statements, the Company has exposure for certain legal matters.

Guarantees

See Note 10 to the Condensed Consolidated Financial Statements for information regarding the Company's guarantees.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)

Tax Matters

As disclosed in Note 9 to the Consolidated Financial Statements in the 2016 Annual Report on Form 10-K, the Company has exposure for certain tax matters.

Contractual Commitments

See Note 14 to the Consolidated Financial Statements in the 2016 Annual Report on Form 10-K for information regarding the Company's contractual commitments.

OTHER MATTERS

Accounting Policies and Estimates

We believe that the application of the following accounting policies, which are important to our financial position and results of operations require significant judgments and estimates on the part of management. For a summary of our significant accounting policies, including the accounting policies discussed below, see Note 2 to the Consolidated Financial Statements in the 2016 Annual Report on Form 10-K.

Film and Television Revenues and Costs

We expense film and television production, participation and residual costs over the applicable product life cycle based upon the ratio of the current period's revenues to the estimated remaining total revenues (Ultimate Revenues) for each production. If our estimate of Ultimate Revenues decreases, amortization of film and television costs may be accelerated. Conversely, if our estimate of Ultimate Revenues increases, film and television cost amortization may be slowed. For film productions, Ultimate Revenues include revenues from all sources that will be earned within ten years from the date of the initial theatrical release. For television series, Ultimate Revenues include revenues that will be earned within ten years from delivery of the first episode, or if still in production, five years from delivery of the most recent episode, if later.

With respect to films intended for theatrical release, the most sensitive factor affecting our estimate of Ultimate Revenues (and therefore affecting future film cost amortization and/or impairment) is theatrical performance. Revenues derived from other markets subsequent to the theatrical release (e.g., the home entertainment or television markets) have historically been highly correlated with the theatrical performance. Theatrical performance varies primarily based upon the public interest and demand for a particular film, the popularity of competing films at the time of release and the level of marketing effort. Upon a film's release and determination of the theatrical performance, the Company's estimates of revenues from succeeding windows and markets are revised based on historical relationships and an analysis of current market trends. The most sensitive factor affecting our estimate of Ultimate Revenues for released films is the level of expected home entertainment sales. Home entertainment sales vary based on the number and quality of competing home entertainment products, as well as the manner in which retailers market and price our products.

With respect to television series or other television productions intended for broadcast, the most sensitive factors affecting estimates of Ultimate Revenues are program ratings and the strength of the advertising market. Program ratings, which are an indication of market acceptance, directly affect the Company's ability to generate advertising revenues during the airing of the program. In addition, television series with greater market acceptance are more likely to generate incremental revenues through the licensing of program rights worldwide to television distributors, SVOD services and in home entertainment formats. Alternatively, poor ratings may result in cancellation of the program, which would require an immediate write-down of any unamortized production costs. A significant decline in the advertising market would also negatively impact our estimates.

We expense the cost of television broadcast rights for acquired series, movies and other programs based on the number of times the program is expected to be aired or on a straight-line basis over the useful life, as appropriate. Amortization of those television programming assets being amortized on a number of airings basis may be accelerated if we reduce the estimated future airings and slowed if we increase the estimated future airings. The number of future airings of a particular program is impacted primarily by the program's ratings in previous airings, expected advertising rates and availability and quality of alternative programming. Accordingly, planned usage is reviewed periodically and revised if necessary. We amortize rights costs for multi-year sports programming arrangements during the applicable seasons based on the estimated relative value of each year in the arrangement. The estimated value of each year is based on our projections of revenues over the contract period, which include advertising revenue and an allocation of affiliate revenue. If the annual contractual payments related to each season approximate each season's estimated relative value, we expense the related contractual payments during the applicable season. If planned usage patterns or estimated relative values by year were to change significantly, amortization of our sports rights costs may be accelerated or slowed.

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)

Costs of film and television productions are subject to regular recoverability assessments, which compare the estimated fair values with the unamortized costs. The net realizable values of television broadcast program licenses and rights are reviewed using a daypart methodology. A daypart is defined as an aggregation of programs broadcast during a particular time of day or programs of a similar type. The Company's dayparts are: primetime, daytime, late night, news and sports (includes broadcast and cable networks). The net realizable values of other cable programming assets are reviewed on an aggregated basis for each cable network. Individual programs are written off when there are no plans to air or sublicense the program. Estimated values are based upon assumptions about future demand and market conditions. If actual demand or market conditions are less favorable than our projections, film, television and programming cost write-downs may be required.

Revenue Recognition

The Company has revenue recognition policies for its various operating segments that are appropriate to the circumstances of each business. See Note 2 to the Consolidated Financial Statements in the 2016 Annual Report on Form 10-K for a summary of these revenue recognition policies.

We reduce home entertainment revenues for estimated future returns of merchandise and for customer programs and sales incentives. These estimates are based upon historical return experience, current economic trends and projections of customer demand for and acceptance of our products. If we underestimate the level of returns or sales incentives in a particular period, we may record less revenue in later periods when returns or sales incentives exceed the estimated amount. Conversely, if we overestimate the level of returns or sales incentives for a period, we may have additional revenue in later periods when returns or sales incentives are less than estimated.

We recognize revenues from advance theme park ticket sales when the tickets are used. We recognize revenues from expiring multi-use tickets ratably over the estimated usage period. The estimated usage periods are derived from historical usage patterns. If actual usage is different than our estimated usage, revenues may not be recognized in the periods the related services are rendered. In addition, a change in usage patterns would impact the timing of revenue recognition.

Pension and Postretirement Medical Plan Actuarial Assumptions

The Company's pension and postretirement medical benefit obligations and related costs are calculated using a number of actuarial assumptions. Two critical assumptions, the discount rate and the expected return on plan assets, are important elements of expense and/or liability measurement, which we evaluate annually. Refer to the 2016 Annual Report on Form 10-K for estimated impacts of changes in these assumptions. Other assumptions include the healthcare cost trend rate and employee demographic factors such as retirement patterns, mortality, turnover and rate of compensation increase.

The discount rate enables us to state expected future cash payments for benefits as a present value on the measurement date. A lower discount rate increases the present value of benefit obligations and increases pension expense. The guideline for setting this rate is a high-quality long-term corporate bond rate. The Company's discount rate was determined by considering yield curves constructed of a large population of high-quality corporate bonds and reflects the matching of the plans' liability cash flows to the yield curves.

To determine the expected long-term rate of return on the plan assets, we consider the current and expected asset allocation, as well as historical and expected returns on each plan asset class. A lower expected rate of return on pension plan assets will increase pension expense.

Goodwill, Other Intangible Assets, Long-Lived Assets and Investments

The Company is required to test goodwill and other indefinite-lived intangible assets for impairment on an annual basis and if current events or circumstances require, on an interim basis. Goodwill is allocated to various reporting units, which are generally an operating segment or one level below the operating segment. The Company compares the fair value of each reporting unit to its carrying amount to determine if there is a potential goodwill impairment. If the fair value of a reporting unit is less than its carrying value, an impairment loss is recorded to the extent that the fair value of the goodwill within the reporting unit is less than the carrying value of the goodwill.

To determine the fair value of our reporting units, we generally use a present value technique (discounted cash flows) corroborated by market multiples when available and as appropriate. We apply what we believe to be the most appropriate valuation methodology for each of our reporting units. The discounted cash flow analyses are sensitive to our estimates of future revenue growth and margins for these businesses. We include in the projected cash flows an estimate of the revenue we believe the reporting unit would receive if the intellectual property developed by the reporting unit that is being used by other reporting units was licensed to an unrelated third party at its fair market value. These amounts are not necessarily the same as

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)

those included in segment operating results. We believe our estimates of fair value are consistent with how a marketplace participant would value our reporting units.

In times of adverse economic conditions in the global economy, the Company's long-term cash flow projections are subject to a greater degree of uncertainty than usual. If we had established different reporting units or utilized different valuation methodologies or assumptions, the impairment test results could differ, and we could be required to record impairment charges.

The Company is required to compare the fair values of other indefinite-lived intangible assets to their carrying amounts. If the carrying amount of an indefinite-lived intangible asset exceeds its fair value, an impairment loss is recognized for the excess. Fair values of other indefinite-lived intangible assets are determined based on discounted cash flows or appraised values, as appropriate.

The Company tests long-lived assets, including amortizable intangible assets, for impairment whenever events or changes in circumstances (triggering events) indicate that the carrying amount may not be recoverable. Once a triggering event has occurred, the impairment test employed is based on whether the intent is to hold the asset for continued use or to hold the asset for sale. The impairment test for assets held for use requires a comparison of cash flows expected to be generated over the useful life of an asset group to the carrying value of the asset group. An asset group is established by identifying the lowest level of cash flows generated by a group of assets that are largely independent of the cash flows of other assets and could include assets used across multiple businesses or segments. If the carrying value of an asset group exceeds the estimated undiscounted future cash flows, an impairment would be measured as the difference between the fair value of the group's long-lived assets and the carrying value of the group's long-lived assets. The impairment is allocated to the long-lived assets of the group on a pro rata basis using the relative carrying amounts, but only to the extent the carrying value of each asset is above its fair value. For assets held for sale, to the extent the carrying value is greater than the asset's fair value less costs to sell, an impairment loss is recognized for the difference. Determining whether a long-lived asset is impaired requires various estimates and assumptions, including whether a triggering event has occurred, the identification of the asset groups, estimates of future cash flows and the discount rate used to determine fair values. If we had established different asset groups or utilized different valuation methodologies or assumptions, the impairment test results could differ, and we could be required to record impairment charges.

The Company has cost and equity investments. The fair value of these investments is dependent on the performance of the investee companies, as well as volatility inherent in the external markets for these investments. In assessing the potential impairment of these investments, we consider these factors, as well as the forecasted financial performance of the investees and market values, where available. If these forecasts are not met or market values indicate an other-than-temporary decline in value, impairment charges may be required.

Allowance for Doubtful Accounts

We evaluate our allowance for doubtful accounts and estimate collectability of accounts receivable based on our analysis of historical bad debt experience in conjunction with our assessment of the financial condition of individual companies with which we do business. In times of domestic or global economic turmoil, our estimates and judgments with respect to the collectability of our receivables are subject to greater uncertainty than in more stable periods. If our estimate of uncollectible accounts is too low, costs and expenses may increase in future periods, and if it is too high, costs and expenses may decrease in future periods.

Contingencies and Litigation

We are currently involved in certain legal proceedings and, as required, have accrued estimates of the probable and estimable losses for the resolution of these proceedings. These estimates are based upon an analysis of potential results, assuming a combination of litigation and settlement strategies and have been developed in consultation with outside counsel as appropriate. From time to time, we may also be involved in other contingent matters for which we have accrued estimates for a probable and estimable loss. It is possible, however, that future results of operations for any particular quarterly or annual period could be materially affected by changes in our assumptions or the effectiveness of our strategies related to legal proceedings or our assumptions regarding other contingent matters. See Note 10 to the Condensed Consolidated Financial Statements for more detailed information on litigation exposure.

Income Tax Audits

As a matter of course, the Company is regularly audited by federal, state and foreign tax authorities. From time to time, these audits result in proposed assessments. Our determinations regarding the recognition of income tax benefits are made in

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS — (continued)

consultation with outside tax and legal counsel, where appropriate, and are based upon the technical merits of our tax positions in consideration of applicable tax statutes and related interpretations and precedents and upon the expected outcome of proceedings (or negotiations) with taxing and legal authorities. The tax benefits ultimately realized by the Company may differ from those recognized in our future financial statements based on a number of factors, including the Company's decision to settle rather than litigate a matter, relevant legal precedent related to similar matters and the Company's success in supporting its filing positions with taxing authorities.

New Accounting Pronouncements

See Note 14 to the Condensed Consolidated Financial Statements for information regarding new accounting pronouncements.

MARKET RISK

The Company is exposed to the impact of interest rate changes, foreign currency fluctuations, commodity fluctuations and changes in the market values of its investments.

Policies and Procedures

In the normal course of business, we employ established policies and procedures to manage the Company's exposure to changes in interest rates, foreign currencies and commodities using a variety of financial instruments.

Our objectives in managing exposure to interest rate changes are to limit the impact of interest rate volatility on earnings and cash flows and to lower overall borrowing costs. To achieve these objectives, we primarily use interest rate swaps to manage net exposure to interest rate changes related to the Company's portfolio of borrowings. By policy, the Company targets fixed-rate debt as a percentage of its net debt between minimum and maximum percentages.

Our objective in managing exposure to foreign currency fluctuations is to reduce volatility of earnings and cash flow in order to allow management to focus on core business issues and challenges. Accordingly, the Company enters into various contracts that change in value as foreign exchange rates change to protect the U.S. dollar equivalent value of its existing foreign currency assets, liabilities, commitments and forecasted foreign currency revenues and expenses. The Company utilizes option strategies and forward contracts that provide for the purchase or sale of foreign currencies to hedge probable, but not firmly committed, transactions. The Company also uses forward and option contracts to hedge foreign currency assets and liabilities. The principal foreign currencies hedged are the euro, British pound, Japanese yen and Canadian dollar. Cross-currency swaps are used to effectively convert foreign currency denominated borrowings to U.S. dollar denominated borrowings. By policy, the Company maintains hedge coverage between minimum and maximum percentages of its forecasted foreign exchange exposures generally for periods not to exceed four years. The gains and losses on these contracts offset changes in the U.S. dollar equivalent value of the related exposures. The economic or political conditions in a country could reduce our ability to hedge exposure to currency fluctuations in the country or our ability to repatriate revenue from the country.

Our objectives in managing exposure to commodity fluctuations are to use commodity derivatives to reduce volatility of earnings and cash flows arising from commodity price changes. The amounts hedged using commodity swap contracts are based on forecasted levels of consumption of certain commodities, such as fuel oil and gasoline.

It is the Company's policy to enter into foreign currency and interest rate derivative transactions and other financial instruments only to the extent considered necessary to meet its objectives as stated above. The Company does not enter into these transactions or any other hedging transactions for speculative purposes.

Item 3. Quantitative and Qualitative Disclosures about Market Risk.

See Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures – We have established disclosure controls and procedures to ensure that the information required to be disclosed by the Company in the reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms and that such information is accumulated and made known to the officers who certify the Company's financial reports and to other members of senior management and the Board of Directors as appropriate to allow timely decisions regarding required disclosure.

Based on their evaluation as of April 1, 2017, the principal executive officer and principal financial officer of the Company have concluded that the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934) are effective.

There have been no changes in our internal controls over financial reporting during the second quarter of fiscal 2017 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. Legal Proceedings

As disclosed in Note 10 to the Condensed Consolidated Financial Statements, the Company is engaged in certain legal matters, and the disclosure set forth in Note 10 relating to certain legal matters is incorporated herein by reference.

ITEM 1A. Risk Factors

The Private Securities Litigation Reform Act of 1995 (the Act) provides a safe harbor for “forward-looking statements” made by or on behalf of the Company. We may from time to time make written or oral statements that are “forward-looking,” including statements contained in this report and other filings with the Securities and Exchange Commission and in reports to our shareholders. All forward-looking statements are made on the basis of management’s views and assumptions regarding future events and business performance as of the time the statements are made and the Company does not undertake any obligation to update its disclosure relating to forward-looking matters. Actual results may differ materially from those expressed or implied. Such differences may result from actions taken by the Company, including restructuring or strategic initiatives (including capital investments or asset acquisitions or dispositions), as well as from developments beyond the Company’s control, including: changes in domestic and global economic conditions, competitive conditions and consumer preferences; adverse weather conditions or natural disasters; health concerns; international, political or military developments; and technological developments. Such developments may affect entertainment, travel and leisure businesses generally and may, among other things, affect the performance of the Company’s theatrical and home entertainment releases, the advertising market for broadcast and cable television programming, demand for our products and services, expenses of providing medical and pension benefits and performance of some or all company businesses either directly or through their impact on those who distribute our products. Additional factors are discussed in the 2016 Annual Report on Form 10-K under the Item 1A, “Risk Factors.”

ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

(a) On February 15, 2017, the Company issued 1,357,657 shares of its common stock in an unregistered transaction. The shares were issued to Kingdom 5-KR-11, Ltd (“Kingdom”) in exchange for 70,502,859 shares of the common stock of Euro Disney SCA held by Kingdom, and the issuance of the Company’s shares was exempt from registration under the private offering exemption provided by Section 4(2) of the Securities Act. On the date of issuance, the Company filed a shelf registration statement on Form S-3 relating to the resale of the shares by Kingdom.

(c) The following table provides information about Company purchases of equity securities that are registered by the Company pursuant to Section 12 of the Exchange Act during the quarter ended April 1, 2017:

Period	Total Number of Shares Purchased ⁽¹⁾	Weighted Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs ⁽²⁾
January 1, 2017 - January 31, 2017	5,797,304	\$ 107.29	5,580,000	261 million
February 1, 2017 - February 28 2017	5,864,053	109.96	5,842,500	255 million
March 1, 2017 - April 1, 2017	7,169,232	111.31	7,141,860	248 million
Total	<u>18,830,589</u>	109.65	<u>18,564,360</u>	248 million

(1) 266,229 shares were purchased on the open market to provide shares to participants in the Walt Disney Investment Plan (WDIP). These purchases were not made pursuant to a publicly announced repurchase plan or program.

(2) Under a share repurchase program implemented effective June 10, 1998, the Company is authorized to repurchase shares of its common stock. On January 30, 2015, the Company’s Board of Directors increased the share repurchase authorization to a total of 400 million shares as of that date. The repurchase program does not have an expiration date.

ITEM 6. Exhibits

See Index of Exhibits.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE WALT DISNEY COMPANY

(Registrant)

By:

/s/ CHRISTINE M. MCCARTHY

Christine M. McCarthy,

Senior Executive Vice President and Chief Financial Officer

May 9, 2017
Burbank, California

INDEX OF EXHIBITS

Number and Description of Exhibit (Numbers Coincide with Item 601 of Regulation S-K)	Document Incorporated by Reference from a Previous Filing or Filed Herewith, as Indicated below
10.1 364 Day Credit Agreement dated as of March 10, 2017	Exhibit 10.1 to the Current Report on Form 8-K of the company dated March 8, 2017
10.2 Amendment dated March 22, 2017, to Amended and Restated Employment Agreement, dated as of October 6, 2011, between the company and Robert A. Iger.	Exhibit 10.1 to the Current Report on Form 8-K of the company dated March 22, 2017
12.1 Ratio of Earnings to Fixed Charges	Filed herewith
31(a) Rule 13a-14(a) Certification of Chief Executive Officer of the Company in accordance with Section 302 of the Sarbanes-Oxley Act of 2002	Filed herewith
31(b) Rule 13a-14(a) Certification of Chief Financial Officer of the Company in accordance with Section 302 of the Sarbanes-Oxley Act of 2002	Filed herewith
32(a) Section 1350 Certification of Chief Executive Officer of the Company in accordance with Section 906 of the Sarbanes-Oxley Act of 2002*	Furnished
32(b) Section 1350 Certification of Chief Financial Officer of the Company in accordance with Section 906 of the Sarbanes-Oxley Act of 2002*	Furnished
101 The following materials from the Company's Quarterly Report on Form 10-Q for the quarter ended April 1, 2017 formatted in Extensible Business Reporting Language (XBRL): (i) the Condensed Consolidated Statements of Income, (ii) the Condensed Consolidated Statements of Comprehensive Income, (iii) the Condensed Consolidated Balance Sheets, (iv) the Condensed Consolidated Statements of Cash Flows, (v) the Condensed Consolidated Statements of Equity and (vi) related notes	Filed

* A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.