

10-Q 1 a2170150z10-q.txt 10-Q UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM 10-Q /X/ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the Quarterly Period Ended March 31, 2006 or // TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the Transition Period from \_\_\_\_\_ to \_\_\_\_\_ Commission file number 1-7657 AMERICAN EXPRESS COMPANY (Exact name of registrant as specified in its charter) New York 13-4922250

(State or other jurisdiction of (I.R.S. Employer Identification No.) incorporation or organization) World Financial Center, 200 Vesey Street, New York, NY 10285

(Address of principal executive offices) (Zip Code) Registrant's telephone number, including area code (212) 640-2000

None Former

name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes /X/ No // Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act). (Check one): Large accelerated filer /X/ Accelerated filer // Non-accelerated filer // Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes // No /X/ Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

Class  
Outstanding at  
April 24, 2006

-----  
-----  
-----  
-----

-----  
Common  
Shares (par  
value \$.20 per  
share)  
1,233,834,977  
shares

AMERICAN EXPRESS COMPANY FORM 10-Q INDEX

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PART I. FINANCIAL INFORMATION ITEM 1. FINANCIAL STATEMENTS AMERICAN EXPRESS COMPANY CONSOLIDATED  
STATEMENTS OF INCOME (Millions, except per share amounts) (Unaudited)

Three Months  
Ended March  
31, -----  
-----  
2006 2005 ----  
-----

Revenues:  
Discount  
revenue \$ 2,969  
\$ 2,639  
Cardmember  
lending net  
finance charge

revenue 729  
 592 Net card  
 fees 520 498  
     Travel  
     commissions  
     and fees 418  
     422 Other  
     commissions  
     and fees 639  
     558  
 Securitization  
 income, net 386  
     316 Other  
     investment and  
     interest income,  
     net 275 261  
     Other 396 354

-----  
 ----- Total 6,332  
 5,640 -----

-----  
 Expenses:  
 Marketing,  
 promotion,  
 rewards and  
 cardmember  
 services 1,522  
 1,323 Human  
 resources 1,240  
     1,187  
 Provisions for  
 losses and  
 benefits: Charge  
 card 209 215  
 Cardmember  
 lending 321 295  
 Investment  
 certificates and  
 other 138 79 --

-----  
 --- Total 668  
     589  
 Professional  
 services 561  
 487 Occupancy  
 and equipment  
     346 336  
 Interest 279  
     201  
 Communications  
 113 117 Other  
 278 312 -----

-----  
 Total 5,007  
 4,552 -----

-----  
 Pretax income  
 from continuing  
 operations  
 1,325 1,088  
 Income tax

provision 449  
343-----

-----  
Income from  
continuing  
operations 876  
745 (Loss)

Income from  
discontinued  
operations, net  
of tax (3) 201--

-----  
-- Net income \$  
873 \$ 946  
=====

=====

Earnings per  
Common Share

-- Basic:  
Income from  
continuing  
operations \$  
0.71 \$ 0.60  
(Loss) Income  
from  
discontinued  
operations --  
0.16-----

----- Net  
income \$ 0.71 \$  
0.76  
=====

=====

Earnings per  
Common Share

-- Diluted:  
Income from  
continuing  
operations \$  
0.70 \$ 0.59  
(Loss) Income  
from  
discontinued  
operations  
(0.01) 0.16-----

-----  
Net income \$  
0.69 \$ 0.75  
=====

=====

Average  
common shares  
outstanding for  
earnings per  
common share:

Basic 1,232  
1,239  
=====

=====

Diluted 1,258  
1,264

Cash dividends  
declared per  
common share \$  
0.12 \$ 0.12

See Notes to Consolidated Financial Statements. 1 AMERICAN EXPRESS COMPANY CONSOLIDATED BALANCE SHEETS (Millions,  
except share data) (Unaudited)

March 31,  
December 31, 2006  
2005 -----

-----  
Assets Cash and  
cash equivalents \$  
5,393 \$ 7,126

Accounts receivable  
and accrued interest:

Cardmember  
receivables, less  
reserves: 2006,  
\$978; 2005, \$942  
32,204 33,216

Other receivables,  
less reserves: 2006,  
\$56; 2005, \$66  
1,971 2,281

Investments 21,267  
21,334 Loans:

Cardmember  
lending, less  
reserves: 2006,  
\$1,053; 2005, \$996  
31,620 32,108

International  
banking, less  
reserves: 2006, \$79;  
2005, \$64 7,083

7,049 Other, less  
reserves: 2006, \$30;  
2005, \$37 1,642

1,644 Land,  
buildings and  
equipment — at cost,  
less accumulated  
depreciation: 2006,  
\$2,979; 2005,

\$2,868 2,220 2,230  
Other assets 6,665  
6,972 -----

----- Total  
assets \$ 110,065 \$  
113,960

-----  
-----  
Liabilities and  
Shareholders' Equity  
Customers' deposits  
\$ 20,068 \$ 24,579  
Travelers Cheques

outstanding 6,787  
 7,175 Accounts  
 payable 8,724  
 7,824 Investment  
 certificate reserves  
 7,072 6,872 Short-  
 term debt 15,177  
 15,633 Long-term  
 debt 30,932 30,781  
 Other liabilities  
 10,700 10,547 -----

--- Total liabilities  
 99,460 103,411 ---

----- Shareholders'  
 equity: Common  
 shares, \$.20 par  
 value, authorized 3.6  
 billion shares; issued  
 and outstanding  
 1,233 million shares  
 in 2006 and 1,241  
 million shares in  
 2005 247 248  
 Additional paid-in  
 capital 8,899 8,652  
 Retained earnings  
 1,629 1,788  
 Accumulated other  
 comprehensive  
 income (loss), net of  
 tax: Net unrealized  
 securities gains 59  
 137 Net unrealized  
 derivatives gains 153  
 143 Foreign  
 currency translation  
 adjustments (363)  
 (400) Minimum  
 pension liability (19)  
 (19) -----

----- Total  
 accumulated other  
 comprehensive loss  
 (170) (139) -----

Total shareholders'  
 equity 10,605  
 10,549 -----

-----  
 Total liabilities and  
 shareholders' equity  
 \$ 110,065 \$  
 113,960

31, -----  
 ----- Cash  
     Flows from  
     Operating  
     Activities 2006  
 2005 -----  
     ----- Net  
 income \$ 873 \$  
     946 Loss  
 (Income) from  
 discontinued  
 operations, net  
 of tax 3 (201) --  
 -----  
 -- Income from  
     continuing  
 operations 876  
     745  
 Adjustments to  
 reconcile income  
 from continuing  
 operations to net  
 cash provided  
 by operating  
 activities:  
     Provisions for  
     losses and  
 benefits 656 566  
     Depreciation  
 and amortization  
     161 201  
     Deferred taxes,  
 acquisition costs  
 and other 272  
     299 Stock-  
     based  
 compensation  
 80 77 Changes  
     in operating  
     assets and  
 liabilities, net of  
 effects of  
 acquisitions and  
 dispositions:  
     Accounts  
     receivable and  
 accrued interest  
 149 159 Other  
 operating assets  
     (172) 73  
     Accounts  
     payable and  
 other liabilities  
     390 (195)  
     Decrease in  
     Travelers  
     Cheques  
     outstanding  
 (407) (255) Net  
 cash provided  
 by operating

activities  
attributable to  
discontinued  
operations--172

-----Net cash  
provided by  
operating  
activities 2,005  
1,842-----

-----Cash

Flows from  
Investing

Activities Sale of  
investments

1,622 267

Maturity and  
redemption of

investments

2,906 1,432

Purchase of  
investments

(4,251) (1,436)

Net decrease in  
cardmember

loans/receivables

1,484 1,721

Maturities of  
cardmember

receivable

securitizations--

(750) Proceeds

from  
cardmember

loan

securitizations

1,397 1,196

Maturities of  
cardmember

loan

securitizations

(1,731) (1,000)

Loan operations  
and principal

collections, net

(154) (138)

Purchase of  
land, buildings

and equipment

(138) (119) Sale

of land, buildings  
and equipment

15 123

Dispositions  
(acquisitions);

net of cash  
sold/acquired

182 (14) Net

cash used in  
investing

activities



attributable to  
 discontinued  
 operations –  
 (467) -----  
 ----- Net  
 cash provided  
 by investing  
 activities 1,332  
 815 -----  
 ----- Cash  
 Flows from  
 Financing  
 Activities Net  
 decrease in  
 customers'  
 deposits (4,613)  
 (713) Sale of  
 investment  
 certificates  
 1,533 1,299  
 Redemption of  
 investment  
 certificates  
 (1,350) (1,040)  
 Net decrease in  
 debt with  
 maturities of  
 three months or  
 less (2,251)  
 (1,222) Issuance  
 of debt 5,348  
 1,554 Principal  
 payments on  
 debt (3,058)  
 (2,937) Issuance  
 of American  
 Express  
 common shares  
 and other 338  
 284 Repurchase  
 of American  
 Express  
 common shares  
 (962) (662)  
 Dividends paid  
 (149) (150) Net  
 cash provided  
 by financing  
 activities  
 attributable to  
 discontinued  
 operations – 305

-----  
 ----- Net cash  
 used in financing  
 activities (5,164)  
 (3,282) Effect of  
 exchange rate  
 changes on cash  
 94 (3) -----  
 ----- Net

decrease in cash  
and cash  
equivalents  
(1,733) (628)  
Cash and cash  
equivalents at  
beginning of  
period includes  
cash of  
discontinued  
operations of  
\$2,099 in 2005  
7,126 9,907 ----

-----  
Cash and cash  
equivalents at  
end of period  
includes cash of  
discontinued  
operations of  
\$2,109 in 2005  
\$ 5,393 \$ 9,279  
=====

See Notes to Consolidated Financial Statements. 3 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 1. Basis of Presentation The accompanying Consolidated Financial Statements should be read in conjunction with the financial statements which are incorporated by reference in the Annual Report on Form 10-K of American Express Company (the Company) for the year ended December 31, 2005. Certain reclassifications of prior period amounts have been made to conform to the current presentation, including reclassifications contained in the current report on Form 8-K dated April 5, 2006. The interim financial information in this report has not been audited. In the opinion of management, all adjustments necessary for a fair statement of the consolidated financial position and the consolidated results of operations for the interim periods have been made. All adjustments made were of a normal, recurring nature. Results of operations reported for interim periods are not necessarily indicative of results for the entire year. On September 30, 2005, the Company completed the spin-off of Ameriprise Financial, Inc. (Ameriprise), formerly known as American Express Financial Corporation, the Company's financial planning and financial services business. In addition, during the third quarter of 2005, the Company completed certain dispositions including the sale of its tax, accounting and consulting business, American Express Tax and Business Services, Inc. (TBS). The operating results and cash flows related to Ameriprise and certain dispositions (including TBS) have been reflected as discontinued operations in the Consolidated Financial Statements. Cardmember lending net finance charge revenue is presented net of interest expense of \$239 million and \$178 million for the three months ended March 31, 2006 and 2005, respectively. Other investment and interest income is presented net of interest expense of \$90 million and \$70 million for the three months ended March 31, 2006 and 2005, respectively. The Company had securitized cardmember receivables outstanding totaling \$1.2 billion at March 31, 2006 and December 31, 2005, which were included in cardmember receivables on the Consolidated Balance Sheets as they did not qualify for off-balance sheet treatment under Statement of Financial Accounting Standards (SFAS) No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities"; likewise, an equal amount of debt was included in short-term or long-term debt, as appropriate. The Company establishes reserves related to its Membership Rewards program to cover the cost of future reward redemptions for points earned to date. The Company continually evaluates its reserve methodology based on developments in redemption patterns, cost per point redeemed and other factors, in the U.S. and internationally. Rewards costs for the three months ended March 31, 2006, reflected a \$112 million charge (\$73 million after-tax) related to a higher ultimate redemption rate (URR) assumption within the U.S. Membership Rewards reserve model to reflect program redemption trends over the past five years. Prior URR calculations utilized redemptions since the program inception in 1991. Recently Issued Accounting Standards In February 2006, the FASB issued SFAS No. 155, "Accounting for Certain Hybrid Financial Instruments-an amendment of FASB Statements No. 133 and 140" (SFAS No. 155). This Statement addresses the application of beneficial interests in securitized financial assets and is effective January 1, 2007. The Company is currently evaluating the impact of SFAS No. 155 on the Company's Consolidated Financial Statements. In March 2006, the FASB issued SFAS No. 156, "Accounting for Servicing of Financial Assets-an amendment of FASB Statement No. 140" (SFAS No. 156). This Statement simplifies the accounting for servicing assets and liabilities and is effective January 1, 2007. The Company is currently evaluating the impact of SFAS No. 156 on the Company's Consolidated Financial Statements. 4 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 2. Discontinued Operations On September 30, 2005, the Company completed the distribution of Ameriprise common stock to the Company's shareholders in a tax free transaction for U.S. federal income tax purposes. In addition, during the third quarter of 2005, the Company completed certain dispositions including the sale of TBS. The operating results and cash flows of discontinued operations are presented separately in the Company's Consolidated Financial Statements and the notes to the Consolidated Financial Statements have been adjusted to exclude discontinued operations unless otherwise noted. Summary operating results of the discontinued operations for the three months ended March 31, 2006 and 2005 were:

Three Months Ended  
March 31, -----

- (Millions) 2006  
2005 -----

Revenues(a) \$ --\$  
1,902

Pretax (loss) income  
from discontinued  
operations \$ (5) \$  
287 Income tax  
(benefit) provision (2)  
86 -----

----- (Loss)  
Income from  
discontinued  
operations, net of tax  
\$ (3) \$ 201

(a) Includes revenues from certain dispositions other than Ameriprise (principally TBS) of approximately \$130 million for three months ended March 31, 2005. 3. Guarantees The Company provides cardmember protection plans that cover losses associated with purchased products, as well as certain other guarantees that are within the scope of FASB Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others" (FIN 45). In the hypothetical scenario that all claims occur within the next 12 months, the aggregate maximum amount of undiscounted future payments associated with such guarantees would not exceed \$105 billion at March 31, 2006 and \$96 billion at December 31, 2005. The total amount of related liability accrued at March 31, 2006 and December 31, 2005 for such programs was \$200 million and \$203 million, respectively, which management believes to be adequate based on actual experience. The Company generally has no collateral or other recourse provisions related to these guarantees. Expenses relating to actual claims under these guarantees were not material for the three months ended March 31, 2006 and 2005. The Company also provides various guarantees to its international banking customers in the ordinary course of business that are also within the scope of FIN 45, including financial letters of credit, performance guarantees and financial guarantees. Generally, these guarantees range in term from three months to one year. The Company receives a fee related to these guarantees, many of which help to facilitate customer cross-border transactions. At March 31, 2006, the Company held approximately \$932 million of collateral supporting these guarantees. The maximum amount of undiscounted future payments for these guarantees is approximately \$1 billion at March 31, 2006 and December 31, 2005. The total amount of related liability accrued at March 31, 2006 and December 31, 2005 for such programs was \$3 million. 5 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 4. Comprehensive Income The components of comprehensive income, net of related tax, for the three months ended March 31, 2006 and 2005 were as follows:

Three Months Ended  
March 31, -----

- (Millions) 2006  
2005 -----

----- Net  
income \$ 873 \$ 946  
Change in: Net  
unrealized securities  
gains (78) (511) Net  
unrealized derivative  
gains 10 155 Foreign  
currency translation  
adjustments 37 (17) -----

----- Total \$ 842 \$  
573

5. Retirement Plans The components of the net pension cost included in continuing operations for all defined benefit plans accounted for under SFAS No. 87, "Employers' Accounting for Pensions," are as follows:

Three Months Ended  
March 31, -----

-----  
- (Millions) 2006  
2005 -----

-----  
Service cost \$ 29 \$  
26 Interest cost 31 29  
Expected return on  
plan assets (37) (35)  
Recognized net  
actuarial loss 10 7  
Settlement/curtailment  
loss 1 2 -----  
----- Net  
periodic pension  
benefit cost \$ 34 \$ 29  
-----  
-----

In addition, the net periodic postretirement benefit expense recognized was \$10 million and \$9 million for the three months ended March 31, 2006 and 2005, respectively. 6. Stock-Based Compensation Effective July 1, 2005, the Company adopted SFAS No. 123 (revised 2004), "Share-Based Payment (SFAS No. 123(R))," using the modified prospective application. The adoption did not have a material impact on the Company's financial statements since the Company has been expensing share-based awards granted after January 1, 2003 under the provisions of SFAS No. 123, "Accounting for Stock-Based Compensation." For the three months ended March 31, 2006 and 2005, included in net income (including discontinued operations) is expense of \$52 million and \$58 million after-tax, respectively, of stock-based compensation, of which \$13 million and \$23 million after-tax, respectively, related to stock options. If the Company had followed the fair value recognition provisions of SFAS No. 123(R) for all outstanding and unvested stock options and other stock-based compensation for the three months ended March 31, 2005, stock-based compensation (including discontinued operations) would have been \$75 million (including \$9 million in expense for Portfolio Grants) after-tax and would have decreased net income by \$8 million and decreased diluted earnings per common share (EPS) by \$0.01. While the Company recognized expense associated with Portfolio Grants prior to the adoption of SFAS No. 123(R), it did not include such expense in stock-based compensation prior to adoption. 6 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 7. Earnings per Common Share Basic EPS is computed using the average actual shares outstanding during the period. Diluted EPS is basic EPS adjusted for the dilutive effect of stock options, restricted stock awards and other financial instruments that may be converted into common shares. The computations of basic and diluted EPS from continuing and discontinued operations for the three months ended March 31, 2006 and 2005 are as follows:

Three Months Ended  
March 31, -----

(Millions, except per  
share amounts) 2006  
2005 -----

Numerator: Income  
from continuing  
operations \$ 876 \$  
745 (Loss) Income  
from discontinued  
operations, net of tax  
(3) 201 -----

Net  
income \$ 873 \$ 946

Denominator: Basic:  
Weighted-average  
shares outstanding  
during the period  
1,232 1,239 Add:  
Dilutive effect of stock  
options, restricted  
stock awards and  
other dilutive  
securities 26 25 -----

--- Diluted 1,258  
1,264

Basic EPS: Income  
from continuing  
operations \$ 0.71 \$  
0.60 (Loss) Income  
from discontinued  
operations - 0.16 -----

Net income \$  
0.71 \$ 0.76

Diluted EPS: Income  
from continuing  
operations \$ 0.70 \$  
0.59 (Loss) Income  
from discontinued  
operations (0.01)  
0.16 -----

Net  
income \$ 0.69 \$ 0.75

For the three months ended March 31, 2006 and 2005, the dilutive effect of stock options excludes 6 million and 18 million options, respectively, from the computation of diluted EPS because inclusion of the options would have been anti-dilutive. See Notes 8 and 18 to the Consolidated Financial Statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2005, for discussion of the Company's convertible debentures, including the circumstances under which they would affect the computation of EPS and when they would be convertible into the Company's common shares. 7 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 8. Segment Information The following table presents certain operating segment information for the three months ended March 31, 2006 and 2005:

Three Months Ended  
March 31, -----

(Millions) 2006 2005

----- Revenues:

U.S. Card Services \$  
3,180 \$ 2,777

International Card &  
Global Commercial  
Services 2,303 2,146

Global Network &  
Merchant Services

705 638 Corporate &  
Other 144 79 -----

-----  
--Total \$ 6,332 \$  
5,640

Income (loss) from  
continuing operations:

U.S. Card Services \$  
546 \$ 482

International Card &  
Global Commercial  
Services 213 192

Global Network &  
Merchant Services

166 111 Corporate &  
Other (49) (40) -----

-----  
---Total \$ 876 \$ 745

For certain income statement items that are affected by asset securitizations and to reflect certain tax-exempt investment income as if it had been earned on a taxable basis at U.S. Card Services, data are provided on both a basis consistent with U.S. generally accepted accounting principles (GAAP) as presented above, as well as on a managed basis. U.S. Card Services revenues on a managed basis were \$3.4 billion and \$3.0 billion for the three months ended March 31, 2006 and 2005, respectively. Income from continuing operations is the same under both a GAAP and managed basis. For a further discussion of managed basis information, see the U.S. Card Services Results of Operations section of Management's Discussion and Analysis of Financial Condition and Results of Operations. 8 AMERICAN EXPRESS COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) 9. Restructuring Charges In the first quarter of 2006, the Company recorded restructuring charges related to the Company's business travel, Travelers Cheque and international card businesses. The charges related to severance obligations are included in human resources and the other exit costs are included in other expenses in the Company's Consolidated Statements of Income. The following table summarizes by category the Company's restructuring charge activity for each of the Company's operating segments:

International Card & Global Global Network & U.S. Card Commercial Merchant Corporate (Millions) Services	
Services Services & Other Total -----	
Severance Liability at December 31, 2005 \$ 4 \$ 48 \$ 2 \$ 44 \$ 98 Cash paid (1) (12) - (6) (19) Charges 2 11 1 (3) 11	
-----	Liability at March 31, 2006 5 47 3 35
90 -----	Other Liability at December 31,
2005 - 4 - 5 9 Cash paid (2) (1) - (5) (8) Charges 6 1 - 7 -----	
-----	Liability at March 31, 2006 4 4 - 8 -----
-----	Total liability at March 31, 2006 \$ 9 \$ 51 \$ 3 \$ 35 \$ 98

10. Income Taxes The Company is under continuous examination by the Internal Revenue Service (IRS) and tax authorities in other countries and states in which the Company has significant business operations. The tax years under examination vary by jurisdiction. The Company routinely assesses the likelihood of additional assessments in each of the taxing jurisdictions resulting from these examinations. Tax reserves have been established that the Company believes to be adequate in relation to the potential for additional assessments. Once established, reserves are adjusted when there is more information available, a change in circumstance or when an event occurs necessitating a change to the reserves. The effective tax rate for first quarter of 2006 was 34 percent, up from 24 percent for the full year 2005. The 2005 effective tax rate reflected the impact of tax benefits related to the finalization of state tax returns and resolution of IRS audits of previous years' tax returns. 9 ITEM 2. MANAGEMENT'S DISCUSSION AND

ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS American Express Company (the Company) is a leading global payments, network and travel company. The Company offers a broad range of products including charge and credit cards; stored value products such as Travelers Cheques and gift cards; travel agency services and travel, entertainment and purchasing expense management services; network services and merchant acquisition and merchant processing for our network partners and proprietary payments businesses; and international banking products. The Company's various products are sold globally to diverse customer groups, including consumers, small businesses, mid-market companies, large corporations and banking institutions. These products are sold through various channels including direct mail, on-line applications, targeted sales forces and direct response advertising. The Company generates revenue from a variety of sources including global payments, such as charge and credit cards, travel services and stored value products, including Travelers Cheques. Charge and credit cards generate revenue for the Company primarily in four different ways: — Discount revenue, the Company's largest single revenue source, which represents fees charged to merchants when cardmembers use their cards to purchase goods and services on our network; — Finance charge revenue, which is earned on outstanding balances related to the cardmember lending portfolio; — Card fees, which are earned for annual membership, and other commissions and fees such as foreign exchange conversion fees and card-related fees and assessments, and — Securitization income, net which reflects the earnings related to cardmember loans financed through securitization activities. In addition to funding and operating costs associated with these activities, other major expense categories are expenses related to marketing and reward programs that add new cardmembers and promote cardmember loyalty and spending, and provisions for anticipated cardmember credit and fraud losses. The Company believes that its "spend-centric" business model (in which it focuses primarily on generating revenues by driving spending on its cards and secondarily by finance charges and fees) has significant competitive advantages. For merchants, the higher spending represents greater value to them in the form of loyal customers and higher sales, which gives the Company the ability to earn a premium discount rate and invest in greater value-added services for merchants. As a result of the higher revenues generated from higher spending, the Company has the flexibility to offer more attractive rewards and other incentives to cardmembers, which in turn create an incentive to spend more on their cards. On September 30, 2005, the Company completed the spin-off of Ameriprise Financial, Inc. (Ameriprise), formerly known as American Express Financial Corporation, the Company's financial planning and financial services business. In addition, during the third quarter of 2005, the Company completed certain dispositions including the sale of American Express Tax and Business Services, Inc. (TBS), its tax, accounting and consulting business. The operating results and cash flows related to Ameriprise and certain dispositions (including TBS) have been reflected as discontinued operations in the Consolidated Financial Statements. Certain statistical information shown in the table below is presented on a "managed basis," as if, in the U.S. Card Services segment, there had been no cardmember lending securitization transactions, and certain tax-exempt investment income had been earned on a taxable basis. These managed basis adjustments, and management's rationale for such presentation, are discussed further in U.S. Card Services below under "Differences between GAAP and Managed Basis Presentation." Certain of the statements in this Form 10-Q report are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. See the "Forward-Looking Statements" section below. 10 Selected Statistical Information (Billions, except percentages and where indicated)

Three Months  
Ended March 31,

----- 2006  
2005 -----  
----- Card  
billed business(a):  
United States \$  
92.9 \$ 79.6  
Outside the  
United States  
34.3 29.7 -----

-----  
Total \$ 127.2 \$  
109.3  
=====

-----  
Total cards in-  
force (millions)  
(a): United States  
44.0 40.3  
Outside the  
United States  
28.5 25.8 -----

-----  
Total 72.5 66.1  
=====

-----  
Basic cards in-  
force (millions)  
(a): United States  
33.7 30.6  
-----

Outside the  
United States  
23.6 21.3 -----

Total 57.3 51.9

Average discount  
rate(b) 2.58%

2.61% Average  
basic  
cardmember

spending (dollars)  
(a) \$ 2,612 \$

2,412 Average  
fee per card  
(dollars)(a) \$ 34

\$ 35 Travel sales  
\$ 5.3 \$ 5.0

Travel  
commissions and  
fees/sales 7.9%

8.4% Worldwide  
Travelers Cheque

and prepaid  
products: Sales \$  
4.2 \$ 4.2

Average  
outstanding \$ 6.9

\$ 7.1 Average  
investments \$ 7.7

\$ 7.8 Investment  
yield(c) 5.0%

5.2% Tax  
equivalent yield—

managed(c) 7.7%  
8.0%

International  
banking: Total

loans \$ 7.2 \$ 7.0

Private banking  
holdings \$ 20.8 \$

18.9

(a) Card billed business includes activities related to proprietary cards, cards issued under network partnership agreements, cash advances on proprietary cards and certain insurance fees charged on proprietary cards. Cards in force include proprietary cards and cards issued under network partnership agreements. Average basic cardmember spending and average fee per card are computed from proprietary card activities only. (b) Computed as follows: Discount Revenue from all card spending (proprietary and Global Network Services) at merchants divided by all billed business (proprietary and Global Network Services) generating discount revenue at such merchants. Only merchants acquired by the Company are included in the computation. (c) Investment yield represents earnings on certain tax-exempt securities. The tax equivalent yield—managed represents earnings on such tax-exempt securities as if it had been earned on a taxable basis and assumes an income tax rate of 35 percent. See the U.S. Card Services segment for additional information on managed basis presentation. 11 Selected Statistical Information (continued) (Billions, except percentages and where indicated)

Three Months  
Ended March 31,

-----  
----- 2006

2005 -----  
-----

Worldwide  
cardmember

receivables: Total



receivables \$ 33.2  
\$ 30.0 90 days  
past due as a % of  
total 1.8% 1.9%  
Loss reserves  
(millions): \$ 978 \$  
831 % of  
receivables 2.9%  
2.8% % of 90  
days past due  
163% 147% Net  
loss ratio as a % of  
charge volume  
0.19% 0.23%  
Worldwide  
cardmember  
lending—owned  
basis(a): Total  
loans \$ 32.7 \$  
25.9 30 days past  
due loans as a %  
of total 2.6% 2.7%  
Loss reserves  
(millions):  
Beginning balance  
\$ 996 \$ 972  
Provision 299 266  
Net write-offs  
(270) (267) Other  
28 (53) -----  
-----  
Ending balance \$  
1,053 \$ 918  
=====

% of loans 3.2%  
3.6% % of past  
due 123% 134%  
Average loans \$  
32.4 \$ 26.3 Net  
write-off rate 3.3%  
4.1% Net finance  
charge  
revenue(b)/average  
loans 9.1% 9.0%  
Worldwide  
cardmember  
lending—managed  
basis(c): Total  
loans \$ 53.5 \$  
46.3 30 days past  
due loans as a %  
of total 2.5% 2.6%  
Loss reserves  
(millions):  
Beginning balance  
\$ 1,469 \$ 1,475  
Provision 393 471  
Net write-offs  
(404) (474) Other  
96 (53) -----

---

Ending balance \$  
1,554 \$ 1,419

---

% of loans 2.9%

3.1% % of past

due 116% 120%

Average loans \$

53.7 \$ 46.4 Net

write-off rate 3.0%

4.1% Net finance

charge

revenue(b)/average

loans 9.2% 9.1%

(a) "Owned" or GAAP basis measurement reflects only cardmember loans included in the Company's Consolidated Balance Sheets. (b) Computed on an annualized basis. (c) Includes on-balance sheet cardmember loans and off-balance sheet securitized cardmember loans. The difference between the "owned basis" (GAAP) information and "managed basis" information is attributable to the effects of securitization activities. See the U.S. Card Services segment for additional information on managed basis presentation. \*\*\* The following discussions regarding Consolidated Results of Operations and Consolidated Liquidity and Capital Resources are presented on a basis consistent with GAAP. 12 Consolidated Results of Operations for the Three Months Ended March 31, 2006 and 2005 The Company's 2006 consolidated income from continuing operations rose 18 percent to \$876 million and diluted earnings per share (EPS) from continuing operations rose 19 percent to \$0.70. The Company's consolidated net income decreased 8 percent to \$873 million and diluted EPS decreased 8 percent to \$0.69 in the three-month period ended March 31, 2006 as compared to a year ago. Net income includes a loss of \$3 million from discontinued operations compared to \$201 million of income from discontinued operations a year ago. On a trailing 12-month basis, return on average shareholders' equity (ROE) was 27 percent, up from 23 percent a year ago. Both the Company's revenues and expenses are affected by changes in the relative values of non-U.S. currencies to the U.S. dollar. The currency rate changes reduced both revenue and expense growth by approximately one percentage point for the three months ended March 31, 2006 and 2005. Results from continuing operations for the three months ended March 31, 2006 included: - A \$112 million (\$73 million after-tax) charge related to a higher ultimate redemption rate (URR) assumption within the U.S. Membership Rewards reserve model, - A \$72 million (\$47 million after-tax) net reduction in finance charge revenues and securitization income related to higher than anticipated cardmember completion of consumer debt repayment programs and certain associated payment waivers, - A \$63 million (\$53 million after-tax) higher provision for losses in Taiwan due primarily to the impact of industry-wide credit issues, - An estimated favorable impact of \$150 million (\$98 million after-tax) from lower early credit write-offs, primarily related to bankruptcy legislation enacted in 2005 and lower than expected costs associated with Hurricane Katrina, and - An \$88 million (\$40 million after-tax) gain related to the completion of the sale of the Company's investment in Egyptian American Bank (EAB). Results from continuing operations for the three month periods ended March 31, 2006 and 2005 also included \$25 million (\$16 million after-tax) and \$21 million (\$14 million after-tax), respectively, of costs related to reengineering efforts in the Company's business travel and international card areas in both periods, and within the Company's Travelers Cheque business in the first quarter of 2006 and finance and technology areas in the first quarter of 2005. Reengineering costs for the three month period ended March 31, 2006 included \$18 million (\$12 million after-tax) of restructuring costs. In March, 2006, the Company announced an agreement to sell its card and related operations in Brazil to Banco Bradesco S. A. (Bradesco), for approximately \$490 million upon closing, which is expected to occur in the second quarter of 2006. Bradesco will have the exclusive right for a minimum of 10 years to issue in Brazil the classic Green, Gold and Platinum cards which carry the American Express Centurion logo. This agreement does not preclude our other network partners, HSBC and BankBoston, from operating as Network Card Licensees within the market. Revenues Consolidated revenues were \$6.3 billion, up 12 percent from \$5.6 billion in the same period a year ago. Revenues increased due to higher discount revenues, increased cardmember lending net finance charge revenue, higher other commissions and fees and greater securitization income, net. Discount revenue rose 13 percent to \$3.0 billion as compared to a year ago as a result of a 16 percent increase in worldwide billed business, offset in part by a lower average discount rate. The decrease in the discount rate compared to last year continues to reflect selective repricing initiatives and ongoing changes in mix of spending between various merchant segments. Selective repricing initiatives, continued changes in the mix of business and volume-related pricing discounts will likely continue to result in some erosion of the average discount rate over time. The 16 percent increase in worldwide billed business is related to an 8 percent increase in average spending per proprietary basic card and 10 percent growth in cards-in-force. U.S. billed business was up 17 percent reflecting growth of 15 percent within the Company's consumer card business, a 19 percent increase in small business spending, a 17 percent improvement in Corporate Services volumes and an 8 percent increase in average spending per proprietary basic card. Excluding the impact of foreign exchange translation, worldwide billed business and spending per proprietary basic card in force increased 17 percent and 9 percent, respectively. Total billed business outside the U.S. increased 19 percent reflecting double-digit proprietary growth in all regions with the largest increases in Canada and Europe. Additionally, within the proprietary business, billed business outside the U.S. reflected 16 percent growth in consumer and small business spending, as well as a 24 percent increase in Corporate Services volumes and an 11 percent increase in average spending per proprietary basic card. Billed business related to Global Network Services increased 25 percent during the first quarter of 2006. The increase in overall cards-in-force reflected within both proprietary and Global Network Services reflected continued robust card acquisitions. In the U.S. and non-U.S. businesses, 1 million and 500,000 cards were added during the three months ended March 31, 2006, respectively. Cardmember lending net finance charge revenue of \$729 million rose 23 percent, reflecting 23 percent growth in average worldwide lending balances on an owned basis and a relatively flat portfolio yield. Other commissions and fees increased 15 percent to \$639 million on higher card-related assessment and conversion revenues. Securitization income, net increased 22 percent to \$386 million as a greater average balance of securitized loans, a higher trust portfolio yield and a decrease in the trust portfolio write-offs, primarily related to the 2005

U.S. bankruptcy legislation, were partially offset by greater interest expense due to a higher coupon rate paid to certificate holders and the impact of higher than anticipated cardmember completion of consumer debt repayment programs and certain associated payment waivers. Included in securitization income, net for the three months ended March 31, 2006 is excess spread related to securitized loans, including servicing income, of \$400 million offset by a net decrease of \$14 million due to the impact related to maturities which were greater than issuances. For the three months ended March 31, 2005 the excess spread was approximately \$316 million. Securitization income, net excludes the credit provision impact related to issuances and maturities. Expenses Consolidated expenses were \$5.0 billion, up 10 percent from \$4.6 billion for the same period in 2005. The increase in the first quarter of 2006 was primarily driven by higher marketing, promotion, rewards and cardmember services expenses, greater provisions for losses and benefits, increased interest costs, higher professional services costs and greater expenses for human resources, partially offset by lower other expenses. Consolidated expenses included a \$112 million charge related to a higher estimated redemption rate for U.S. Membership Rewards and a \$63 million higher provision for credit losses in Taiwan. These items were more than offset by the favorable impact of \$150 million from lower credit write-offs and lower than expected costs associated with Hurricane Katrina and the \$88 million gain on the sale of the Company's investment in EAB. Marketing, promotion, rewards and cardmember services expenses increased 15 percent to \$1.5 billion versus a year ago, reflecting greater rewards costs and modestly higher marketing and promotion expenses. The higher rewards costs continued to reflect volume growth, a higher redemption rate, and strong cardmember loyalty program participation. Rewards costs also reflected the \$112 million charge related to a higher ultimate redemption rate (URR) assumption within the U.S. Membership Rewards reserve model 14 to reflect program redemption trends over the past five years. Prior URR calculations utilized redemptions since the program inception in 1991. Marketing expenses continued to reflect relatively high levels of spending related to various other business-building initiatives. However, the Company's ongoing global "MyLife, MyCard (SM)" brand-related advertising costs were lower than last year, when the campaign was in its early stages. Human resources expenses increased 4 percent to \$1.2 billion due to higher headcount, merit increases and larger benefit costs, partially offset by lower management incentive expenses. Human resources expenses also included \$11 million of restructuring related severance. Total provisions for losses and benefits increased 13 percent over last year to \$668 million as the lending and investment certificate and other provisions growth of 9 percent and 75 percent, respectively, was slightly offset by a 3 percent decline in the charge card provision. The increase in the lending provision was driven by the impact of industry-wide credit issues in Taiwan and higher volumes, partially offset by the favorable impact of lower early credit write-offs, primarily related to the 2005 U.S. bankruptcy legislation and lower than expected costs related to Hurricane Katrina. The investment certificate and other provision rose due to higher interest rates on larger investment certificate balances. Professional services expenses increased 15 percent to \$561 million reflecting increased technology costs related to higher business and service-related volumes. Interest expense rose 39 percent to \$279 million due to a higher effective cost of funds and higher receivable balances. Other expenses decreased 11 percent to \$278 million due primarily to the inclusion of the \$88 million gain related to the completion of the sale of the Company's investment in EAB, partially offset by increased business volumes. Other expenses also included \$7 million of restructuring related non-severance exit costs. The effective tax rate was 34 percent and 32 percent for the three month periods ended March 31, 2006 and 2005, respectively. The first quarter of 2006 rate reflected a relatively high effective tax rate related to the gain on the sale of the Company's investment in EAB, resulting from foreign exchange translation impacts, in addition to a relatively low effective tax rate benefit on the credit losses in Taiwan. (Loss) income from discontinued operations, net of tax for the three months ended March 31, 2006 and 2005 was \$(3) million and \$201 million, respectively. Consolidated Liquidity and Capital Resources Capital Strategy The Company believes allocating capital to its growing businesses with a return on risk-adjusted equity in excess of their cost of capital will continue to build shareholder value. The Company's philosophy is to retain earnings sufficient to enable it to meet its growth objectives, and, to the extent capital exceeds investment opportunities, return excess capital to shareholders. Assuming the Company achieves its financial objectives of 12 to 15 percent EPS growth, 28 to 30 percent return on shareholders' equity and at least 8 percent revenue growth, on average and over time, it will seek to return to shareholders an average of 65 percent of capital generated, subject to business mix, acquisitions and rating agency requirements. During the three months ended March 31, 2006, the Company paid \$149 million in dividends and continued share repurchases as discussed below. Including share repurchases and dividends, during the first quarter of 2006, the Company returned approximately 93 percent of total capital generated to shareholders. On a cumulative basis, since the inception of the share repurchase program in 1994, approximately 66 percent of capital generated has been returned to shareholders. 15 Share Repurchases The Company has in place a share repurchase program to return equity capital in excess of its business needs to shareholders. These share repurchases both offset the issuance of new shares as part of employee compensation plans and reduce shares outstanding. The Company repurchases its common shares primarily by open market purchases. Common shares may also be purchased from the Company-sponsored Incentive Savings Program (ISP) to facilitate the ISP's required disposal of shares when employee-directed activity results in an excess common share position. Such purchases are made at market price without commissions or other fees. During the three months ended March 31, 2006, the Company purchased 18 million common shares at an average price of \$53.39. The Company repurchased a higher level of shares during the first quarter of 2006 after activity was reduced last year due to the impact of the September 30, 2005 spin-off of Ameriprise. There are approximately 22 million shares remaining at March 31, 2006 under authorizations to repurchase shares approved by the Company's Board of Directors. Cash Flows Cash Flows from Operating Activities from Continuing Operations The Company generated net cash provided by operating activities in amounts greater than net income for both the three months ended March 31, 2006 and 2005 primarily due to provisions for losses and benefits, which represent expenses in the Consolidated Statements of Income but do not require cash at the time of provision. Similarly, depreciation and amortization represent non-cash expenses. In addition, net cash was used by fluctuations in other operating assets and liabilities. These accounts vary significantly in the normal course of business due to the amount and timing of various payments. Management believes cash flows from operations, available cash balances and short-term borrowings will be sufficient to fund the Company's operating liquidity needs. Cash Flows from Investing Activities from Continuing Operations The Company's investing activities primarily include the funding of cardmember loans and receivables and the Company's Available-for-Sale investment portfolio. For the three months ended March 31, 2006 and 2005, net cash was provided by investing activities primarily due to net decreases in cardmember receivables and loans. Cash Flows from Financing Activities from Continuing Operations The Company's financing activities primarily include the issuance of debt and taking customer deposits in addition to sales of investment certificates. The Company also regularly repurchases its common shares. For the three months ended March 31, 2006, net cash was used in financing activities primarily due to a net decrease in customers' deposits and an increase in share repurchase activity. For the three months ended March 31, 2005, net cash was used in financing activities primarily due to a net decrease in total debt, a net decrease in customers' deposits and share repurchase

activity. **Financing Activities** The Company funds its cardmember receivables and loans using various funding sources, such as short- and long-term debt, including medium-term notes, and sales of cardmember receivables and loans through securitizations. Net accounts receivable and cardmember loans decreased as compared to December 31, 2005 primarily as a result of seasonal spending at year-end. Short-term debt decreased from December 31, 2005 primarily as a result of scheduled maturities or payments using funds generated from operations. Long-term debt increased slightly from December 31, 2005. Funding As of March 31, 2006, the Company maintained total bank lines of credit of \$13.3 billion, of which \$10.4 billion was available under these facilities. American Express Travel Related Services (TRS), a wholly-owned subsidiary of the Company; American Express Centurion Bank (Centurion Bank), a 16 wholly-owned subsidiary of TRS; American Express Credit Corporation (Credeo), a wholly-owned subsidiary of TRS; American Express Overseas Credit Corporation Limited, a wholly-owned subsidiary of Credeo; and American Express Bank Ltd. (AEB) have established a program for the issuance, outside the United States, of debt instruments to be listed on the Luxembourg Stock Exchange. The maximum aggregate principal amount of debt instruments outstanding at any one time under the program will not exceed \$6.0 billion through March 31, 2006. At March 31, 2006, \$3.1 billion was outstanding under this program. In April 2006, the capacity under the program was increased to \$10.0 billion. At March 31, 2006, the Parent Company had \$4.3 billion of debt or equity securities available for issuance under shelf registrations filed with the Securities and Exchange Commission (SEC). As of March 31, 2006, Credeo had the ability to issue approximately \$2.4 billion of debt securities under shelf registration statements filed with the SEC following the issuance of \$800 million of medium-term notes during the three months ended March 31, 2006. In addition, Credeo had approximately \$1.9 billion of medium-term notes available for issuance as of March 31, 2006 under a Canadian shelf registration. During the three months ended March 31, 2006, Credeo issued approximately \$435 million of fixed rate notes from this shelf registration. The Board of Directors authorized a Parent Company commercial paper program. This program would be supported by a \$2.1 billion multi-purpose bank credit facility that expires incrementally through 2009. There was no Parent Company commercial paper outstanding during the three months ended March 31, 2006 and no borrowings have been made under its bank credit facility.

**Airline Industry Matters** Historically, the Company has not experienced significant revenue declines resulting from a particular airline's scaling-back or closure of operations due to bankruptcy or other financial challenges because the volumes generated from the airline are typically shifted to other participants in the industry that accept the Company's card products. Nonetheless, the Company is exposed to business and credit risk in the airline industry primarily through business arrangements where the Company has remitted payment to the airline for a cardmember purchase of tickets that have not yet been used or "flown." This creates a potential exposure for the Company in the event that the cardmember is not able to use the ticket and the Company, based on the facts and circumstances, credits the cardmember for the unused ticket. Historically, this type of exposure has not generated any significant losses for the Company because of the need for an airline that is operating under bankruptcy protection to continue accepting credit and charge cards and honoring requests for credits and refunds in the ordinary course of business, and in furtherance of its reorganization and its formal assumption, with bankruptcy court approval, of its card acceptance agreement, including approval of the Company's right to hold cash to cover these potential exposures to provide credits to cardmembers. Typically, as an airline's financial situation deteriorates the Company delays payment to the airline thereby increasing cash held to protect itself in the event of an ultimate liquidation of the airline. The Company's goal in these distressed situations is to hold sufficient cash over time to ensure that upon liquidation the cash held is equivalent to the credit exposure related to any unused tickets. As part of Delta Airlines' (Delta) decision to file for protection under Chapter 11 of the Bankruptcy Code, the Company lent to Delta \$350 million as part of Delta's post-petition, debtor-in-possession (DIP) financing under the Bankruptcy Code. At March 31, 2006, the remaining principal balance was \$300 million. This post-petition facility continues to be structured as an advance against the Company's obligations to purchase Delta SkyMiles rewards points under the Company's co-brand and Membership Rewards agreements and will be amortized ratably each month beginning in July 2006 through September 2007. Given the depth of the Company's business relationships with Delta through the SkyMiles Credit Card and Delta's participation as a key partner in the Company's Membership Rewards program, in the event Delta's reorganization under the bankruptcy laws is not successful or otherwise negatively impacts the Company's relationship with Delta, the Company's future financial results could be adversely impacted. As previously disclosed, American Express' Delta SkyMiles Credit Card co-brand portfolio accounts for less than 10 percent of the Company's worldwide billed business and less than 15 percent of worldwide managed lending receivables.

**17 BUSINESS SEGMENT RESULTS** As discussed more fully below, U.S. Card Services' results are presented on a managed basis and International Card & Global Commercial Services', Global Network & Merchant Services' and Corporate & Other results are presented on a basis consistent with GAAP. U.S. Card Services Differences between GAAP and Managed Basis Presentation The Company presents certain information on a managed basis because that is the way the Company's management views and manages the business. For U.S. Card Services, managed basis means the presentation assumes there have been no securitization transactions, i.e., all securitized cardmember loans and related income effects are reflected as if they were in the Company's balance sheets and income statements, respectively. Management believes that a full picture of trends in the Company's cardmember lending business can only be derived by evaluating the performance of both securitized and non-securitized cardmember loans. Asset securitization is just one of several ways for the Company to fund cardmember loans. Use of a managed basis presentation, including non-securitized and securitized cardmember loans, presents a more accurate picture of the key dynamics of the cardmember lending business, avoiding distortions due to the mix of funding sources at any particular point in time. The Company does not currently securitize international loans. The managed basis presentation for U.S. Card Services also reflects an increase to interest income recorded to enable management to evaluate tax exempt investments on a basis consistent with taxable investment securities. On a GAAP basis, interest income associated with tax exempt investments is recorded based on amounts earned. Accordingly, information presented on a managed basis assumes that tax exempt securities earned income at rates as if the securities produced taxable income with a corresponding increase in the provision for income taxes. U.S. Card Services' owned portfolio is primarily comprised of cardmember receivables generated by the Company's charge card products and unsecuritized cardmember loans. The Company securitizes cardmember loans as part of its financing strategy; consequently, the level of unsecuritized cardmember loans is primarily a function of the Company's financing requirements. Delinquency, reserve coverage and net write-off rates have historically been broadly comparable between the Company's owned and managed portfolios. On a GAAP basis, results reflect net securitization income, which is comprised of the non-credit provision components of the net gains and charges from securitization activities, the amortization and related impairment charges, if any, of the interest-only strip, excess spread related to securitized loans, net finance charge revenue on retained interests in securitized loans, and servicing income, net of related discounts or fees. Excess spread, which is the net positive cash flow from interest and fee collections allocated to the investor's interests after deducting the interest paid on investor certificates, credit losses, contractual servicing fees and other expenses, is recognized

in securitization income as it is earned. See Selected Statistical Information below for data relating to U.S. Card Services' owned loan portfolio. During the three months ended March 31, 2006, U.S. Card Services recognized a net decrease in income, including the credit components, of \$22 million (\$14 million after-tax) from net securitization activities. The net decrease consisted of \$46 million of income from the securitization of \$1.4 billion of cardmember loans, including the impact of the related credit reserves on the sold loans. This amount was offset by \$68 million of charges related to the maturity of \$1.8 billion of previously outstanding issuances. During the three months ended March 31, 2005, U.S. Card Services recognized net gains of \$6 million (\$4 million after-tax) from net securitization activities. The net gains consisted of \$41 million of income from the securitization of \$1.2 billion of cardmember loans. This amount was partially offset by \$35 million of charges related to the maturity of \$1.0 billion of securitizations. Management views any net gains from securitizations as discretionary benefits to be used for card acquisition expenses, which are reflected in both marketing, promotion, rewards and cardmember services and other operating expenses. Consequently, the managed-basis presentation assumes the impact of this net activity was offset by higher marketing, promotion, rewards and cardmember services expenses and other operating expenses. Accordingly, the incremental expenses, as well as the impact of the net lending securitization activity, are eliminated in the three months ended March 31, 2005. During the three months ended March 31, 2006, net securitization activity generated a net decrease in income, due to the impact related to more maturities than issuances, the result of which was an increase of \$13 million and \$9 million, respectively, in the managed-basis marketing, promotion, rewards and cardmember services expenses and human resources and other operating expenses, reflecting the assumption that spending on a GAAP basis was lower due to the net decrease in income. Selected Income Statement Data The following tables reconcile the GAAP basis for certain U.S. Card Services income statement line items to the managed-basis information, where different.

Securitization

Tax
Equivalent
(Millions)
GAAP Basis
Effect Effect
Managed
Basis -----
-----
-----
-----
-----
----- Three
Months
Ended
March 31,
2006 2005
2006 2005
2006 2005
2006 2005 -
-----
-----
-----
-----

---
Revenues:
Discount
revenue, net
card fees
and other \$
2,314 \$
2,059 \$ 48 \$
53 \$ 55 \$ 57
\$ 2,417 \$
2,169
Cardmember
lending:
Finance
charge
revenue 674
522 733 609
1,407 1,131
Interest

expense 194  
120 247 140  
441 260

----- Net  
finance  
charge 480  
402 486 469  
966 871  
revenue  
Securitization  
income, net  
386 316  
(386) (316)

----- Total  
revenues  
3,180 2,777  
148 206 55  
57 3,383  
3,040

-----  
Expenses:  
Marketing,  
promotion,  
rewards and  
cardmember  
services  
1,034 837  
13 (4) 1,047  
833

Provision for  
losses 307  
342 126 212  
433 554

Human  
resources  
and other  
operating  
expenses  
1,043 895 9  
(2) 1,052  
893

----- Total  
expenses  
2,384 2,074  
\$ 148 \$ 206  
2,532 2,280

-----  
-----  
-----  
-----  
-----

----- Pretax  
segment  
income 796  
703-55-57  
851-760  
Income tax  
provision  
250-221-\$  
55-\$-57-\$  
305-\$-278-----

-----  
-----

-----  
Segment  
income-\$  
546-\$-482  
=====

19 Selected Statistical Information (Billions, except percentages and where indicated)

Three Months  
Ended March 31,

-----  
----- 2006  
2005 -----

----- Card  
billed business-\$  
75.3-\$-65.0 Total  
cards-in-force  
(millions) 38.3  
35.5 Basic cards-  
in-force (millions)  
28.4 26.1 Average  
quarterly basic  
cardmember  
spending (dollars)  
\$ 2,690 \$ 2,506

U.S. Consumer  
Travel Travel sales  
\$ 0.5 \$ 0.4 Travel  
commissions and  
fees/sales 8.1%  
9.0% Worldwide  
Travelers Cheque  
and prepaid  
products: Sales-\$  
4.2 \$ 4.2 Average  
outstanding 6.9 7.1

Average  
investments 7.7  
7.8 Investment  
yield(a) 5.0%  
5.2% Tax  
equivalent yield-  
managed(a) 7.7%  
8.0% Total

segment assets \$  
66.6 \$ 57.7

Segment capital \$  
5.0 \$ 4.4 Return  
on segment  
capital(b) 39.4%  
39.4%

Cardmember  
receivables: Total  
receivables \$ 17.2  
\$ 15.7 90 days  
past due as a % of  
total 2.3% 2.3%

Net loss ratio as a  
% of charge  
volume 0.20%  
0.25%

Cardmember  
lending—owned  
basis (c): Total  
loans \$ 24.3 \$  
18.7 30 days past  
due loans as a %  
of total 2.4% 2.6%

Average loans \$  
24.0 \$ 19.2 Net  
write-off rate 2.6%  
3.9% Net finance  
charge

revenue(d)/average  
loans 8.1% 8.4%

Cardmember  
lending—managed  
basis (c): Total  
loans \$ 45.1 \$  
39.2 30 days past  
due loans as a %  
of total 2.4% 2.5%

Average loans \$  
45.3 \$ 39.3 Net  
write-off rate 2.6%  
4.1% Net finance  
charge

revenue(d)/average  
loans 8.7% 8.9%

(a) Investment yield represents earnings on certain tax-exempt securities. The tax equivalent yield—managed represents earnings on such tax-exempt securities as if it had been earned on a taxable basis and assumes an income tax rate of 35 percent. (b) Computed on a trailing 12-month basis using segment income and equity capital allocated to segments based upon specific business operational needs, risk measures and regulatory capital requirements. (c) "Owned" or GAAP basis measurement reflects only cardmember loans included in the Company's Consolidated Balance Sheets. (d) Computed on an annualized basis. (e) Includes on-balance sheet cardmember loans and off-balance sheet securitized cardmember loans. As discussed above, the difference between the "owned basis" (GAAP) information and "managed basis" information is attributable to the effects of securitization activities. Results of Operations for the Three Months Ended March 31, 2006 and 2005 The following discussion of U.S. Card Services' segment results of operations for the three months ended March 31, 2006 and 2005 is presented on a managed basis. U.S. Card Services' reported segment income of \$546 million, a 13 percent increase from \$482 million for the same period a year ago. 20 U.S. Card Services' revenues increased 11 percent due to higher discount revenue, net card fees and other, and increased cardmember lending net finance charge revenue. Discount revenue, net card fees and other of \$2.4 billion rose 11 percent from a year ago largely due to increases in billed business volumes. The 16 percent increase in billed business reflected a 7 percent increase in spending per proprietary basic card and an 8 percent growth in cards in force. Within the U.S. consumer business, billed business grew 15 percent and small business volumes rose 19 percent. Cardmember lending net finance charge revenue of \$966 million rose 11 percent as compared to the same periods a year ago, primarily due to 15 percent growth in the average lending balances. U.S. Card Services' expenses increased 11 percent, primarily due to higher marketing, promotion, rewards and cardmember services costs, greater human resources expenses and other operating expenses partially offset by lower provision for losses. Marketing, promotion, rewards and cardmember services



expenses of \$1.0 billion increased 26 percent as compared to the same periods a year ago, due to the higher Membership Rewards redemption rate estimate discussed above, higher volume-related rewards costs, and increased marketing and promotion costs due to the continuation of business-building activities. Total provisions for losses decreased 22 percent to \$433 million reflecting the favorable impact of lower early credit write-offs due primarily to the effect of last year's bankruptcy legislation, and lower than expected costs related to Hurricane Katrina, partially offset by higher volumes. Human resources and other operating expenses of \$1.1 billion increased 18 percent from a year ago. The increase was due to greater interest expense and higher human resources costs. In addition, operating expenses rose reflecting volume-related costs. The effective tax rate was 36 percent and 37 percent for the three months ended March 31, 2006 and 2005, respectively. International Card & Global Commercial Services Selected Income Statement Data

Three Months  
Ended (Millions)  
March 31, -----

--- 2006 2005 --

----- Revenues:  
Discount revenue,  
net card fees and  
other \$ 2,109 \$  
1,982

Cardmember  
lending; Finance  
charge revenue  
293 247 Interest  
expense 99 83 --

----- Net finance  
charge revenue  
194 164 -----

Total revenues  
2,303 2,146 -----

--- Expenses:  
Marketing,  
promotion,  
rewards and  
cardmember  
services 343 310  
Provision for  
losses and  
benefits 349 228  
Human resources  
and other  
operating  
expenses 1,300  
1,366 -----

Total expenses  
1,992 1,904 -----

--- Pretax  
segment income  
311 242 Income  
tax provision 98  
50 -----

Segment income  
\$ 213 \$ 192

Three Months  
Ended March 31,

----- 2006 2005

-----  
---- Card billed  
business \$ 45.2 \$  
39.1 Total cards-  
in force (millions)  
23.2 21.7 Basic  
cards in force  
(millions) 18.4  
17.2 Average  
quarterly basic  
cardmember  
spending (dollars)  
\$ 2,494 \$ 2,275  
Global Corporate  
& International  
Consumer Travel  
Travel sales \$ 4.8  
\$ 4.6 Travel  
commissions and  
fees/sales 7.8%  
8.4% International  
banking: Total  
loans \$ 7.2 \$ 7.0  
Private banking  
holdings \$ 20.8 \$  
18.9 Total segment  
assets \$ 53.0 \$  
48.5 Segment  
capital \$ 4.3 \$ 3.8  
Return on segment  
capital(a) 23.2%  
21.3%  
Cardmember  
receivables: Total  
receivables \$ 15.6  
\$ 14.4 90 days  
past due as a % of  
total 1.3% 1.4%  
Net loss ratio as a  
% of charge  
volume 0.17%  
0.22%  
Cardmember  
lending: Total loans  
\$ 8.4 \$ 7.1 30  
days past due  
loans as a % of  
total 3.2% 2.8%  
Average loans \$  
8.4 \$ 7.2 Net  
write-off rate 5.5%  
4.3% Net finance  
charge  
revenue(b)/average  
loans 9.4% 9.2%

(a) Computed on a trailing 12-month basis using segment income and equity capital allocated to segments based upon specific business operational needs, risk measures and regulatory capital requirements. (b) Computed on an annualized basis. Results of Operations for the Three Months Ended

March 31, 2006 and 2005 International Card & Global Commercial Services reported segment income of \$213 million for the three months ended March 31, 2006, an 11 percent increase from \$192 million for the same period a year ago. International Card & Global Commercial Services' discount revenue, net card fees and other revenues of \$2.1 billion, rose 6 percent compared to a year ago, driven primarily by the higher level of card spending, as well as modest growth in international banking revenues, partially offset by a decline in travel commissions and fees. The 16 percent increase in billed business reflected a 10 percent increase in spending per proprietary basic card and a 7 percent growth in cards-in-force. Excluding the impact of foreign exchange translation, billed business and spending per proprietary basic card in force increased 18 percent and 12 percent, respectively. All of the Company's major geographic regions experienced double-digit growth. International consumer and small business spending rose 16 percent and global corporate spending rose 19 percent. Cardmember lending net finance charge revenue of \$194 million rose 18 percent compared to the same period a year ago, primarily due to 17 percent growth in the average lending balances. 22 International Card & Global Commercial Services' expenses increased 5 percent to \$2.0 billion due to increased provisions for losses and benefits, higher marketing and promotion expenses and greater reward costs partially offset by lower human resources and other operating expenses. Marketing, promotion, rewards and cardmember services expenses of \$343 million increased 11 percent compared to a year ago, reflecting greater rewards costs and higher marketing and promotion expenses. Total provisions for losses and benefits increased 53 percent compared to a year ago, due primarily to industry-wide credit issues in Taiwan and higher interest rates on larger investment certificate balances. Human resources and other operating expenses decreased 5 percent as higher interest expense, human resources and other operating expenses were more than offset by the \$88 million EAB gain discussed earlier. The effective tax rate was 32 percent and 21 percent for the three months ended March 31, 2006 and 2005, respectively. The first quarter of 2006 tax rate reflects a relatively high effective tax rate related to the gain on the sale of the Company's investment in EAB, resulting from foreign exchange translation impacts, in addition to a relatively low effective tax rate benefit on the credit losses in Taiwan. Global Network & Merchant Services Selected Income Statement Data

(Millions) Three

Months Ended

March 31, -----

-----

--- 2006 2005

-----

Revenues:  
Discount  
revenue, fees  
and other \$ 705  
\$ 638 -----

Expenses:  
Marketing and  
promotion 135  
165 Provision  
for losses 10 17  
Human  
resources and  
other operating  
expenses 298  
285 -----

Total expenses  
443 467 -----

Pretax segment  
income 262 171  
Income tax  
provision 96 60  
-----

----- Segment  
income \$ 166 \$  
111  
=====

23 Selected Statistical Information (Billions, except percentages and where indicated)

Three  
Months  
Ended  
March 31,  
-----  
-----  
---- 2006  
2005 -----  
-----  
-----

Global  
Card billed  
business(a)  
\$ 127.2 \$  
109.3  
Global  
Network &  
Merchant  
Services:  
Total  
segment  
assets \$  
5.7 \$ 4.6  
Segment  
capital \$  
1.3 \$ 1.1  
Return on  
segment  
capital(b)  
51.7%  
53.6%  
Global  
Network  
Services(c):  
Card billed  
business \$  
6.6 \$ 5.3  
Total  
cards-in-  
force  
(millions)  
11.0 8.9

(a) Global Card billed business includes activities related to proprietary cards, cards issued under network partnership agreements, cash advances on proprietary cards and certain insurance fees charged on proprietary cards. (b) Computed on a trailing 12-month basis using segment income and equity capital allocated to segments based upon specific business operational needs, risk measures and regulatory capital requirements. (c) First quarter 2006 billed business and cards-in-force reflect the transfer to International Card & Global Commercial Services' segment of corporate card accounts in certain emerging markets that had been managed within Global Network Services. Results of Operations for the Three Months Ended March 31, 2006 and 2005 Global Network & Merchant Services reported segment income of \$166 million for the three month period ended March 31, 2006, a 50 percent increase from \$111 million for the same period a year ago. Global Network & Merchant Services revenue increased 11 percent to \$705 million, due to higher discount revenue, fees and other revenues primarily due to growth in network-related discount revenues generated from the 16 percent increase in global card billed business, partially offset by the impact of the decline in the overall discount rate discussed above. Global Network & Merchant Services' expenses decreased 5 percent reflecting lower marketing and promotion offset by an increase in human resources and other operating expenses. Marketing and promotion expenses decreased 18 percent reflecting lower marketing and promotion costs due to a reduction in spending on brand-related activities. Human resources and other operating expenses of \$298 million increased 5 percent reflecting higher business volumes and greater salary and benefit costs, partially offset by a larger interest expense credit related to internal transfer pricing which recognizes the merchant services' accounts payable-related funding benefit. The effective tax rate was 37 percent and 35 percent for the three months ended March 31, 2006 and 2005, respectively. Corporate & Other Results of Operations for the Three Months Ended March 31, 2006 and 2005 Corporate & Other had net expense of \$49 million compared with a net expense of \$40 million for the same period a year ago. OTHER REPORTING MATTERS Accounting Developments See "Recently Issued Accounting Standards" section of Note 1 to the Consolidated Financial Statements. 24 ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK Market risk is the risk of the loss in value of portfolios and financial instruments due to adverse changes in market variables. The Company's non-trading related market risk consists primarily of interest rate risk

in the card and certificate businesses and foreign exchange risk in international operations. There were no material changes in these market risks since December 31, 2005.

**ITEM 4. CONTROLS AND PROCEDURES** The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective. There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**Forward-Looking Statements** This report includes forward-looking statements, which are subject to risks and uncertainties. The words "believe," "expect," "anticipate," "optimistic," "intend," "plan," "aim," "will," "may," "should," "could," "would," "likely," and similar expressions are intended to identify forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. The Company undertakes no obligation to update or revise any forward-looking statements. Factors that could cause actual results to differ materially from these forward-looking statements include, but are not limited to, the following: the Company's ability to generate sufficient net income to achieve a return on equity on a GAAP basis of 28 percent to 30 percent; the Company's ability to grow its business and meet or exceed its return on shareholders' equity target by reinvesting approximately 35 percent of annually-generated capital, and returning approximately 65 percent of such capital to shareholders, over time, which will depend on the Company's ability to manage its capital needs and the effect of business mix, acquisitions and rating agency requirements; consumer and business spending on the Company's credit and charge card products and Travelers Cheques and other prepaid products and growth in card lending balances, which depend in part on the ability to issue new and enhanced card and prepaid products, services and rewards programs, and increase revenues from such products, attract new cardmembers, reduce cardmember attrition, capture a greater share of existing cardmembers' spending, sustain premium discount rates on its card products in light of regulatory and market pressures, increase merchant coverage, retain cardmembers after low introductory lending rates have expired, and expand the Global Network Services business; the Company's ability to introduce new products, reward program enhancements and service enhancements on a timely basis during 2006; the success of the Global Network Services business in partnering with banks in the United States, which will depend in part on the extent to which such business further enhances the Company's brand, allows the Company to leverage its significant processing scale, expands merchant coverage of the network, provides Global Network Services' bank partners in the United States the benefits of greater cardmember loyalty and higher spend per customer, and merchant benefits such as greater transaction volume and additional higher spending customers; the continuation of favorable trends, including increased travel and entertainment spending, and the overall level of consumer confidence; the costs and integration of acquisitions; the success, timeliness and financial impact (including costs, cost savings and other benefits including increased revenues), and beneficial effect on the Company's operating expense to revenue ratio, both in the short-term and over time, of reengineering initiatives being implemented or considered by the Company, including cost management, structural and strategic measures such as vendor, process, facilities and operations consolidation, 25 outsourcing (including, among others, technologies operations), relocating certain functions to lower-cost overseas locations, moving internal and external functions to the Internet to save costs, and planned staff reductions relating to certain of such reengineering actions; the Company's ability to reinvest the benefits arising from such reengineering actions in its businesses; the ability to control and manage operating, infrastructure, advertising and promotion expenses as business expands or changes, including the ability to accurately estimate the provision for the cost of the Membership Rewards program; the Company's ability to manage credit risk related to consumer debt, business loans, merchant bankruptcies and other credit trends and the rate of bankruptcies, which can affect spending on card products, debt payments by individual and corporate customers and businesses that accept the Company's card products and returns on the Company's investment portfolios; bankruptcies, restructurings or similar events affecting the airline or any other industry representing a significant portion of the Company's billed business, including any potential negative effect on particular card products and services and billed business generally that could result from the actual or perceived weakness of key business partners in such industries; the triggering of obligations to make payments to certain co-brand partners, merchants, vendors and customers under contractual arrangements with such parties under certain circumstances; a downturn in the Company's businesses and/or negative changes in the Company's and its subsidiaries' credit ratings, which could result in contingent payments under contracts, decreased liquidity and higher borrowing costs; risks associated with the Company's agreements with Delta Air Lines to prepay \$300 million for the future purchases of Delta SkyMiles rewards points; fluctuations in foreign currency exchange rates; fluctuations in interest rates, which impact the Company's borrowing costs and return on lending products; accuracy of estimates for the fair value of the assets in the Company's investment portfolio and, in particular, those investments that are not readily marketable, including the valuation of the interest-only strip relating to the Company's lending securitizations; the potential negative effect on the Company's businesses and infrastructure, including information technology, of terrorist attacks, disasters or other catastrophic events in the future; political or economic instability in certain regions or countries, which could affect lending and other commercial activities, among other businesses, or restrictions on convertibility of certain currencies; changes in laws or government regulations; outcomes and costs associated with litigation and compliance and regulatory matters; and competitive pressures in all of the Company's major businesses. A further description of these and other risks and uncertainties can be found in the Company's Annual Report on Form 10-K for the year ended December 31, 2005, and its other reports filed with the SEC.

**PART II. OTHER INFORMATION**

**AMERICAN EXPRESS COMPANY ITEM 1. LEGAL PROCEEDINGS** The Company and its subsidiaries are involved in a number of legal and arbitration proceedings, including class actions, concerning matters arising in connection with the conduct of their respective business activities. The Company believes it has meritorious defenses to each of these actions and intends to defend them vigorously. The Company believes that it is not a party to, nor are any of its properties the subject of, any pending legal or arbitration proceedings that would have a material adverse effect on the Company's consolidated financial condition, results of operations or liquidity. However, it is possible that the outcome of any such proceedings could have a material impact on results of operations in any particular reporting period as the proceedings are resolved. Certain legal proceedings involving the Company are described below. For a discussion of certain other legal proceedings involving the Company and its subsidiaries, please refer to the Company's Annual Report on Form 10-K for the year ended December 31, 2005.

**Corporate Matters** In January 2006, a purported class action captioned Paula Kritzman, individually and on behalf of all others similarly situated v. American Express Retirement Plan et al. was filed in the U.S. District Court for the Southern District of New York. The plaintiff alleges that when the American Express Retirement Plan

(the "AXP Plan") was amended effective July 1, 1995, to convert from a final average pay formula to a "cash 26 balance" formula for the calculation of benefits, the terms of the amended AXP Plan violated the Employee Retirement Income Security Act, as amended ("ERISA"), in at least the following ways: (i) the AXP Plan violated ERISA's prohibition on reducing rates of benefit accrual due to the increasing age of a plan participant; (ii) the AXP Plan violated ERISA's prohibition on forfeiture of accrued benefits; and (iii) the AXP Plan violated ERISA's present value calculation rules. The plaintiff seeks, among other remedies, injunctive relief entitling the plaintiff and the purported class to benefits that are the greater of (x) the benefits to which the members of the class would have been entitled without regard to the conversion of the benefit payout formula of the AXP Plan to a cash balance formula and (y) the benefits under the AXP Plan with regard to the cash balance formula. The plaintiff also seeks pre- and post-judgment interest and attorneys fees and expenses. The Company filed a motion with the Court seeking to dismiss the complaint. U.S. Card Services and Global Merchant Services Matters The Company has been named in a number of purported class actions in which the plaintiffs allege an unlawful antitrust tying arrangement between the Company's charge cards, credit cards and debit cards in violation of various state and federal laws, including the following: (i) Cohen Reese Gallery et al. v. American Express Company et al., U.S. District Court for the Northern District of California (filed July 2003); (ii) Italian Colors Restaurant v. American Express Company et al., U.S. District Court for the Northern District of California (filed August 2003); (iii) DRF Jeweler Corp. v. American Express Company et al., U.S. District Court for the Southern District of New York (filed December 2003); (iv) Hayama Inc. v. American Express Company et al., Superior Court of California, Los Angeles County (filed December 2003); (v) Chez Noelle Restaurant v. American Express Company et al., U.S. District Court for the Southern District of New York (filed January 2004); (vi) Mascari Enterprises d/b/a Sound Stations v. American Express Company et al., U.S. District Court for the Southern District of New York (filed January 2004); (vii) Mims Restaurant v. American Express Company et al., U.S. District Court for the Southern District of New York (filed February 2004); and (viii) The Marcus Corporation v. American Express Company et al., U.S. District Court for the Southern District of New York (filed July 2004). The plaintiffs in these actions seek injunctive relief and an unspecified amount of damages. Upon motion to the Court by the Company, the venue of the Cohen Reese and Italian Colors actions was moved to the U.S. District Court for the Southern District of New York ("SDNY") in December 2003. Each of the above-listed actions (except for Hayama) is now pending in the SDNY. In April 2004, the Company filed a motion to dismiss all the actions filed prior to such date that were pending in the SDNY, and on March 15, 2006, such motion was granted, with the Court finding the claims of the plaintiffs to be subject to arbitration. Plaintiffs have asked the Court to reconsider its dismissal. In addition, during the pendency of the motion in the SDNY, the Company had asked the California Superior Court hearing the Hayama action referenced above to stay that action pending resolution of such motion. The Hayama Court has asked the parties to file a status report on July 7, 2006 to report on, among other matters, the March 15th decision of the SDNY. The Company also filed a motion to dismiss the action filed by the Marcus Corporation, which was denied in July 2005. Nonetheless, the Company continues to believe that it has meritorious defenses and will continue to vigorously defend against the Marcus action. In December 2004, a purported class action captioned National Supermarkets Association, Inc., Mascari Enterprises, Inc. d/b/a Sound Stations, and Bunda Starr Corp. d/b/a Brite Wines and Spirits v. MBNA America Bank, N.A., MBNA Corp., Citibank (South Dakota) N.A. and Citigroup, Incorporated, was filed in the SDNY. The action is a lawsuit related to the antitrust tying actions described in the preceding paragraph. Although the Company is not named as a defendant, the plaintiffs in this action are also plaintiffs in the direct actions against American Express described in the preceding paragraph. This lawsuit alleges that, by agreeing to issue cards accepted on the American Express network, MBNA and Citibank have conspired with the Company in the alleged wrongful tying arrangement described in the preceding paragraph. The Company believes this lawsuit is without merit and is contrary to the Department of Justice's successful efforts to render unenforceable Visa's and MasterCard's rules that prevented banks from issuing American Express branded cards in the United States. The Company also believes that this lawsuit is susceptible to the same defenses available to the Company in the direct actions filed against it, which are described in the preceding paragraph. In the March 15, 2006 27 decision described in the preceding paragraph, the SDNY denied the request of the Company to intervene in this action and denied the motion of MBNA and Citibank to dismiss the action. The Court did, however, stay the action against MBNA and Citibank pending the arbitration of the claims made against the Company in the actions described in the preceding paragraph. In August 2005 a purported class action captioned Performance Labs Inc. v. American Express Travel Related Services Company, Inc. ("TRS"), MasterCard International Incorporated, Visa USA, Inc. et al. was filed in the U. S. District Court for the District of New Jersey. The action was then transferred to the U.S. District Court for the Eastern District of New York. The complaint alleged that the Company's policy prohibiting merchants from imposing restrictions on the use of American Express cards that are not imposed equally on other forms of payment violates U.S. antitrust laws. The suit sought injunctive relief. TRS moved to dismiss the complaint. In addition, the Company learned that two additional purported class actions that made allegations similar to those made in the Performance Labs action had also been filed: 518 Restaurant Corp. v. American Express Travel Related Services Company, Inc., MasterCard International Incorporated, Visa USA, Inc. et al. (filed in August 2005 in the United States District Court for the Eastern District of Pennsylvania) and Lepkowski v. American Express Travel Related Services Company, Inc., MasterCard International Incorporated, Visa USA, Inc. et al. (filed in October 2005 in the U.S. District Court for the Eastern District of New York). The plaintiffs in these actions sought injunctive relief. The 518 Restaurant Corp. action was voluntarily withdrawn without TRS ever having been served with the complaint. The complaint in the Lepowski action was also never served. The Lepowski and Performance Labs cases were consolidated in the U.S. District Court for the Eastern District of New York for pre-trial purposes in a larger multi-district litigation involving other named defendants not affiliated with the Company, and all proceedings in the consolidated action were stayed pending the filing of a consolidated amended complaint. Such consolidated amended complaint was filed on April 24, 2006, but the Company was not named in that action. Other defendants, not affiliated with the Company, were named. However, on April 18, 2006, Performance Labs, Inc., Joseph Lepkowski, DDS d/b/a Oak Park Dental Studio, and Jasa Inc. filed an action in the SDNY against American Express Company and American Express Travel Related Services Company, Inc. This complaint challenges the Company's "Anti-Steering" rules as unlawful under the antitrust laws. As alleged by plaintiffs, these rules prevent merchants from offering consumers incentives to use alternative forms of payments when consumers wish to use an American Express-branded card. The plaintiffs seek only injunctive relief. These plaintiffs have agreed that, subject to their motion for reconsideration of the Court's March 15, 2006 ruling (discussed above), a stay would be imposed with regard to their respective actions. International Matters In March 2006, in a matter captioned Ptack v. Amex Bank of Canada, filed in the Superior Court of Quebec, District of Montreal (originally filed in March 2004), the Court authorized a class action against Amex Bank of Canada. The class includes all persons who were holders of an American Express Credit Card who paid their credit card account via internet, telephone and/or automatic banking machine, on or before the due date and incurred a finance charge as a result of the alleged payment processing

policy of Amex Bank. The class claims reimbursement per class member of finance charges, CDN \$100 in punitive damages and CDN \$100 for waste of time, interest and fees and costs. Amex Bank believes it has meritorious defenses and will defend against this action. 28 ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS (c) ISSUER PURCHASES OF SECURITIES The table below sets forth the information with respect to purchases of the Company's common stock made by or on behalf of the Company during the quarter ended March 31, 2006:

Total  
Number  
Maximum  
of Shares  
Number of  
Purchased  
as Shares  
that Part of  
May Yet  
Be Publicly  
Purchased  
Total  
Number  
Announced  
Under of  
Shares  
Average  
Price Plans  
or the Plans  
or Period  
Purchased  
Paid Per  
Share  
Programs

(3)  
Programs -  
-----  
-----  
-----  
-----  
-----  
-----  
-----

January 1-  
31, 2006  
Repurchase  
program

(1)  
3,826,100  
\$ 52.90  
3,826,100  
36,077,123

Employee  
transactions  
(2)  
131,818 \$  
53.03 N/A  
N/A

February  
1-28, 2006  
Repurchase  
program

(1)  
9,327,500

\$ 53.32  
 9,327,500  
 26,749,623  
 Employee  
 transactions  
 (2)  
 954,441 \$  
 53.04 N/A  
 N/A March  
 1-31, 2006  
 Repurchase  
 program  
 (1)  
 4,855,200  
 \$ 53.91  
 4,855,200  
 21,894,423  
 Employee  
 transactions  
 (2) 39,614  
 \$ 53.60  
 N/A N/A --  
 -----  
 -----  
 Total  
 Repurchase  
 program  
 (1)  
 18,008,800  
 \$ 53.39  
 Employee  
 transactions  
 (2)  
 1,125,873  
 \$ 53.06

(1) The Board of Directors of the Company authorized the repurchase of 120 million shares of common stock in November 2002. At March 31, 2006, there are approximately 21.9 million shares remaining under such authorization. Such authorization does not have an expiration date, and at present, there is no intention to modify or otherwise rescind such authorization. Since September 1994, the Company has acquired 548.1 million shares of common stock under various Board authorizations to repurchase up to an aggregate of 570 million shares, including purchases made under agreements with third parties. (2) Includes: (1) shares delivered by or deducted from holders of employee stock options who exercised options (granted under the Company's incentive compensation plans) in satisfaction of the exercise price and/or tax withholding obligation of such holders and (2) restricted shares withheld (under the terms of grants under the Company's incentive compensation plans) to offset tax withholding obligations that occur upon vesting and release of restricted shares. The Company's incentive compensation plans provide that the value of the shares delivered or attested to, or withheld, shall be the average of the high and low price of the Company's common stock on the date the relevant transaction occurs. (3) Share purchases under publicly announced programs are made pursuant to open market purchases or privately negotiated transactions (including with employee benefit plans) as market conditions warrant and at prices the Company deems appropriate. 29 ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS The Company's annual meeting of shareholders was held on April 24, 2006. The matters that were voted upon at the meeting, and the number of votes cast for, against or withheld, as well as the number of abstentions and broker non-votes, as to each such matter, where applicable, are set forth below:

Votes Broker Votes For  
 Votes Against Withheld  
 Abstentions Non-Votes  
 -----  
 -----

Ratification of  
 PricewaterhouseCoopers  
 LLP's selection as its  
 independent registered  
 public accounting firm for  
 2006 1,086,100,411



5,559,712--11,688,320

--Shareholder proposal  
relating to stock options

21,381,405

917,972,769--

15,680,395

148,313,874

Shareholder proposal  
relating to majority voting  
for directors

304,117,503

622,674,298--

28,242,768

148,313,874

Shareholder proposal  
relating to the Company's  
employment policies

17,366,230

890,608,771--

47,059,568

148,313,874

Shareholder proposal  
relating to reimbursement  
of expenses for certain  
shareholder-nominated  
director candidates

35,380,438

884,576,423--

35,077,708

148,313,874 Election of  
Directors: D.F. Akerson

1,077,934,186--

25,414,257---C.

Barshefsky

1,046,169,459--

57,178,984---U.M.

Burns 1,086,906,536--

16,441,907---K. I.

Chenault 1,078,312,017

--25,036,426---P.

Chernin 1,084,081,221--

19,267,222---P. R.

Dolan 1,082,717,720--

20,630,723---V. E.

Jordan, Jr.

1,040,198,077--

63,150,366---J.

Leschly 1,082,623,004--

20,725,439---R. A.

McGinn 1,010,360,575

--92,987,868---E. D.

Miller 1,082,625,250--

20,723,193---F. P.

Popoff 1,052,450,712--

50,897,731---R. D.

Walter 1,085,173,475--

18,174,968---

ITEM 6. EXHIBITS The list of exhibits required to be filed as exhibits to this report are listed on page E-1 hereof, under "Exhibit Index," which is incorporated herein by reference. 30 SIGNATURES Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized. AMERICAN EXPRESS COMPANY

----- (Registrant) Date: May 5, 2006 By /s/ Gary L. Crittenden ----- Gary L. Crittenden Executive Vice President and

Exhibit  
Description  
-----  
----- 12  
Computation  
in Support  
of Ratio of  
Earnings to  
Fixed  
Charges:  
31.1  
Certification  
of Kenneth  
I. Chenault  
pursuant to  
Rule 13a-  
14(a)  
promulgated  
under the  
Securities  
Exchange  
Act of 1934,  
as amended:  
31.2  
Certification  
of Gary L.  
Crittenden  
pursuant to  
Rule 13a-  
14(a)  
promulgated  
under the  
Securities  
Exchange  
Act of 1934,  
as amended:  
32.1  
Certification  
of Kenneth  
I. Chenault  
and Gary L.  
Crittenden  
pursuant to  
18 U.S.C.  
Section  
1350, as  
adopted  
pursuant to  
Section 906  
of the  
Sarbanes-  
Oxley Act of  
2002:  
E-1