

QMS Awareness

Authored & Presented by: Process Department







- What is Quality?
- Common Causes of Software Failure
- Examples of Software Failure
- Aspects of Quality
- Ensuring Assurance
- Process
 - What is Process?
 - How to read a Process?
 - Why Follow Processes?
 - Processes @ Cybage
- Q@Core Framework
- Process Implementation Infrastructure and Management
- Project Attributes
 - Q & A



What is Quality?

Quality: A degree to which the system meets specified requirements and user expectations.

"Quality in a product or service is not what the supplier puts in. It is what the customer gets out and is willing to pay for." – **Peter Drucker**

"Degree to which a set of inherent characteristics fulfills requirements." The standard defines requirement as need or expectation. – **ISO 9000**





Common causes of Software Failure

Common problems in the software development?

- Ambiguous or changing requirements
- Unrealistic schedule
- Inaccurate estimates
- Inadequate testing
- Miscommunication
- Lack of Reviews
- Lack of Unit Testing
- Lack of Team commitment
- Lack of Client commitment/collaboration
- Costing/Budgeting issues
- Inappropriate project execution methodology
- Unmanaged Risks etc....





Examples of Software Failure

Google announced its plans to shut down Google+ over the next 10 months after data of almost 500,000 users was compromised due to a bug that was present for more than 2 years. At the same time, the company mentioned that there was no evidence of misuse of any kind of data or any scope for vulnerability.

Over 1 m Nissan vehicles were recalled for an airbag software malfunction that caused a failure in recognizing an adult sitting in the passenger seat. As a result, the airbags would fail to deploy during a mishap of a collision, leading to many fatal accidents.

Students applying for the online Masters of Business
Administration- Common Entrance Test in Pune, India,
complained of a software error after receiving surprisingly low
marks on their exams.









Aspects of Quality

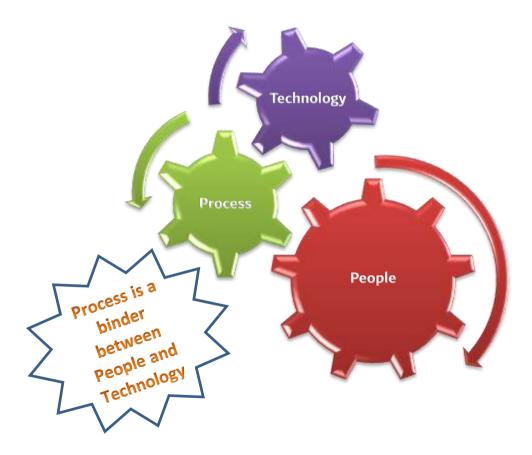
Parameter	Quality Control	Quality Assurance
Focus	Product quality	Process quality
Character	Reactive	Proactive
Goal	Find Defects	Prevent defects
Tools	Testing	Quality audits



Ensuring Assurance

People, Technology and Process have been the cornerstone of success for any organization

- People vary in skills and human traits like common sense, intelligence and whatsoever else constitutes the ability to do the things
- Technology advances with it's own speed
- The *Process* evolves predictably, but people and technology will change in less predictable ways





What is Process?

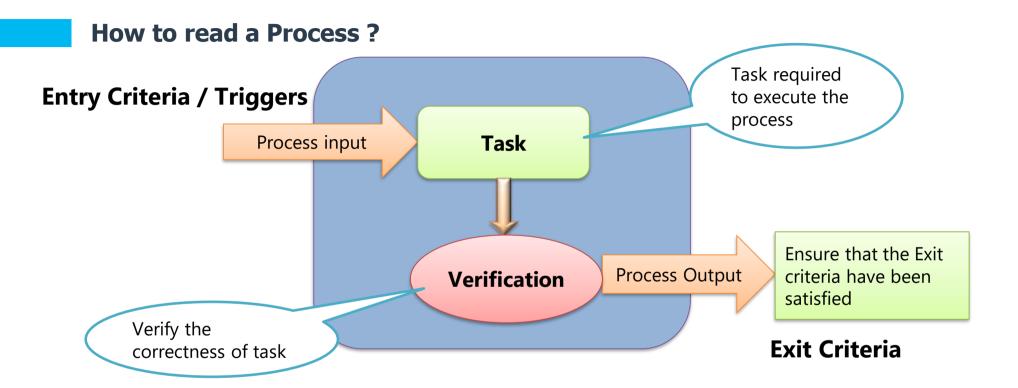
Step by Step approach of doing things



Standard and disciplined approach to achieve a goal/execute a project

Collection of interdependent and related activities when performed collectively addresses a purpose





[Process Writing Method : **ETVX** Model]



Why Follow Processes?

- Systematic Approach
- Consistency
- Transparency
- Clarity

- Better Risk Management
- Makes project activities person independent and process dependent

- High quality delivery
- Improved productivity
- Higher client satisfaction

Processes are integral part of project execution



Processes @Cybage

- Processes at Cybage are inherited from a world class Process Model CMMI
- Processes defined in Cybage are published as Quality Management System [Q@Core]
- Q@Core at Cybage is compliant to CMMI (DEV), Version 1.3, Level 5
- Adherence to Processes is monitored through Audits by Process Department









Q@Core Framework



Apex Manual

- Organization information
- Policies and Processes
- Lifecycles and Execution Models
- Roles and responsibilities



Process Manual

- •SDLC
- Project Management
- Horizontal
- Business Review Process



Departmental Manual

- Content Services
- Admin
- Human Resource
- Information Systems
- Support Services



Process Manual

Processes used for managing the software project. This contains processes for Project kickoff, Estimation, Project Planning and Monitoring, Risk Management, Change Management and Project Closure etc.

SDLC

Deals with the core processes used for software development. This includes the processes for Requirement, Design, Coding (Construction), Testing, Build and Release, and Deployment.

Project Management

These processes helps Cybage Management to collaborate with Executive Management of the Customer for account level synchronization and growth opportunities. It includes Business review (QBR/MBR) and Net Promoter Score(NPS).

Business Processes

Horizontal

Horizontal processes are phase independent processes and are applicable throughout the life cycle of the project execution. These include processes such as Review, Configuration Mgmt., Audits, etc.



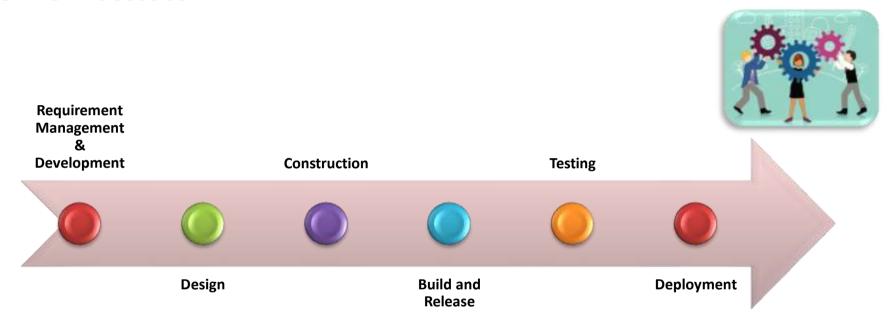
Quick Look at Processes

P **Reviews Project Kickoff** Requirement Management & Development R MET STREET **Audits** 0 Н Design **Project** -Configuration **Planning Continuous** 0 Management **Project Estimation Process** R **Monitoring** Construction **Improvement** Resource M **Build and Release** Risk Management / 0 I de A Management N Ν **Training &** Change Testing A **Development** Management I CONTRACT G Α Causal Analysis 2 Knowledge Deployment М Management ė **Project Closure Decision Analysis** N & Resolution 1

Q@Core can be customized / tailored based on Project Context and need



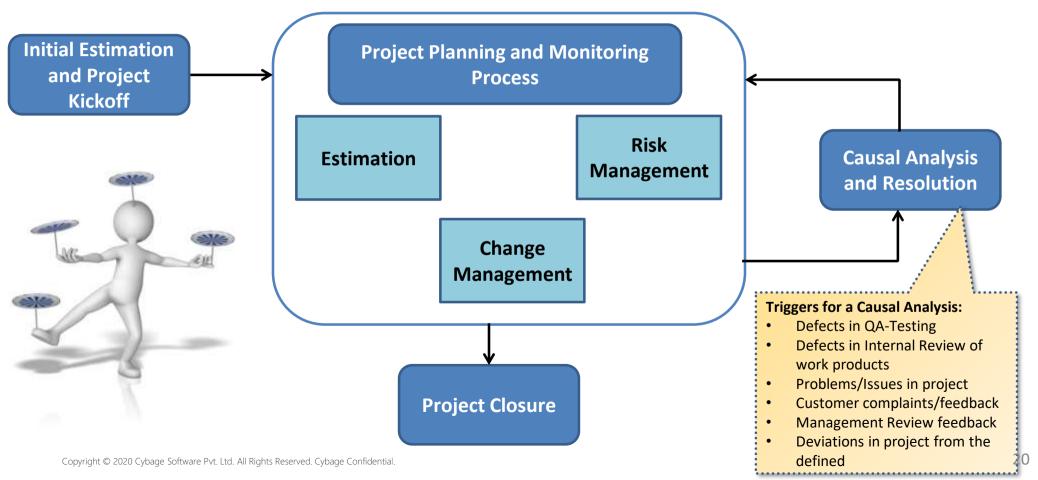
SDLC Processes



SDLC processes are applied to all software development projects irrespective of internal or external customers

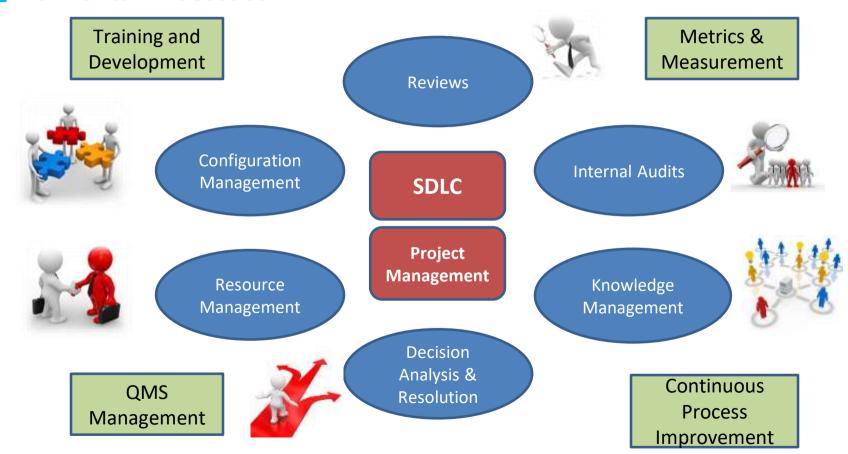


Project Management Processes





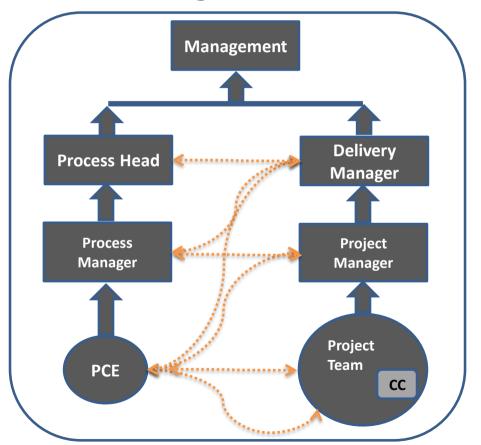
Horizontal Processes





Process Implementation Infrastructure and Management

Steering Committee (CxOs) **Software Engineering Process Group** (SEPG) **Work Groups** (Process, Risk Mgmt., Agile Process, etc.) **Practitioners** (All @ Cybage)





Project Attributes

Project Management Model

- Cybage Managed:

 Jointly managed, largely
 Cybage managed
- Client Managed :
 Staff Augmentation Cybage premises
- Staff Augmentation : Staff Augmentation -Client premises

Project Execution Model

- Waterfall / Iterative
- Agile
- Non-standard
- Support Services

Project Type

- Development
- Sustained Engineering
- Maintenance Prod. Support
- Pure-Testing
- Support Services
- Content Services
- UX
- Non-standard

Project Size

- Tiny
 (Resource Count 0 to <1)
- Small: (Resource Count 1 to <=3)
- **Medium :** (Resource Count >3 and <=9)
- Large : (Resource Count >9)

- ✓ Applicable processes 'for every combination' is published in Q@Core
- ✓ Q@Core can be customized / tailored based on Project Context and need



Where are these Processes?









Test Your Knowledge

- 1. What is Process?
- What are the benefits of Process?
- 3. Where are the Processes at Cybage published?
- 4. What are the sections in Q@Core?
- 5. Apex Manual Contains.....
- 6. Name the categories in the Process Manual
- 7. State Processes in Project Management section in Q@Core
- 8. State Processes in Horizontal section in Q@Core
- 9. What are the type of projects executed in Cybage?
- 10. What are the Project Categories available in Cybage?



Thank You!

