

# THE

© 2011 PiL for use in training with The BUILDING an Accountable Culture Track®



### **Activity vs. Results**

Activity: Actions people take that lead to results.

Results: The desired and undesired *outcomes* of

taking actions.



# The Results Pyramid®





#### **Cultural Transition**

Changing the way people think and act within the organization in order to achieve the desired results.



# **Manage Your Culture**

Either you will manage your culture, or it will manage you!



# World's Best Excuse



When I woke up in the morning I remembered I did not do my homework, so while I took a shower I did my home work. It got a little wet but it was still readable. When I got out of the shower I needed to blow dry my hair and thought I could blow dry my paper. After a while little chunks of the paper went everywhere. I taped it back together. I was making my lunch and by accident my paper made it into my lunch, it looked so good I ate it.

Martina



#### Rules Of "The Blame Game"

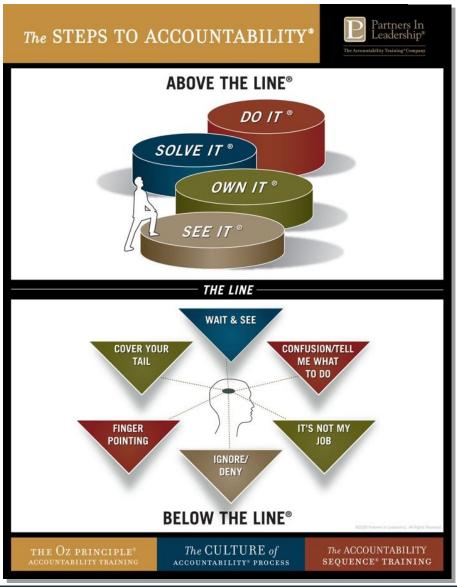
No. 1: Never blame someone that has a better excuse than you.



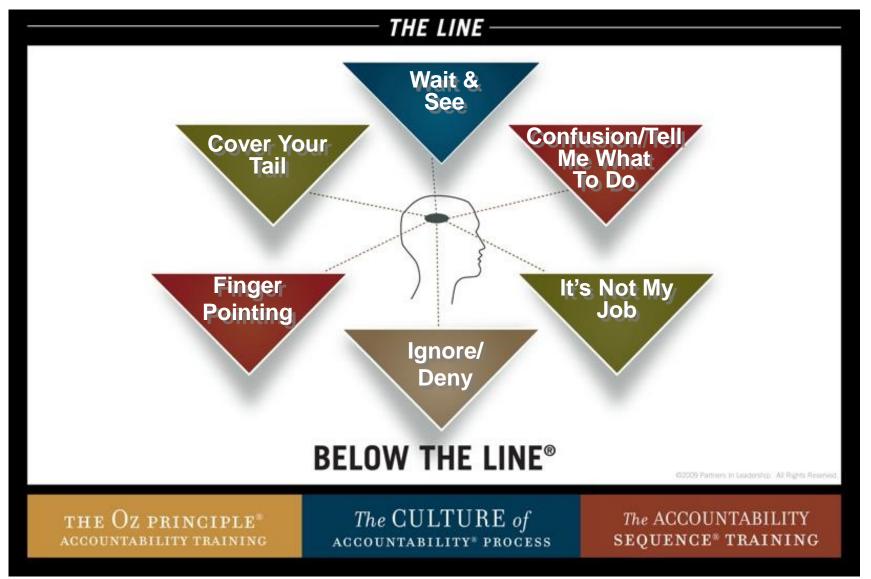
#### Rules Of "The Blame Game"

No. 2: Always be prepared to pass the buck, pin the blame or point the finger; particularly when its really your fault.







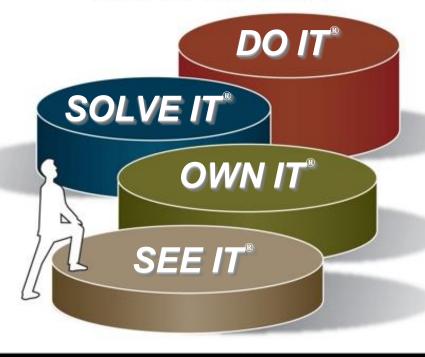




#### The STEPS TO ACCOUNTABILITY®



#### **ABOVE THE LINE®**



THE LINE



#### **16 Best Practices**

#### See It®

Obtaining the perspectives of others

Communicating openly and candidly

Asking for and offering feedback

Hearing the hard things to see reality

#### Own It®

Being personally invested

Learning from both successes and failures

Aligning my work with desired company results

Acting on the feedback that I receive

#### Solve It®

Constantly asking, "What else can I do?"

Overcoming cross-functional boundaries

Creatively dealing with obstacles

Taking the necessary risks

#### Do It®

Doing the things I say I'll do

Focusing on the top priorities

Staying Above The Line® by not blaming others

Sustaining an environment of trust



# A Change the Culture Definition of Taking Accountability

A personal choice to rise above one's circumstances and demonstrate the ownership necessary for achieving desired results; to See It," Own It," Solve It," and Do It."



#### **Reasons And Excuses**

Reasons become excuses whenever you stop working on finding solutions.







## Four Kinds Of People

People who <u>make</u> it happen!

People who watch it happen.

People who wonder what happened.

People who <u>never</u> knew anything happened.



# Roger Connors and Tom Smith on Accountability

"Only when you assume full accountability for your thoughts, feelings, actions, and results can you direct your own destiny; otherwise, someone or something else will."