

Big M method or  
Charnes's Big M method or  
Primal penalty method or  
Artificial variable Technique.

If some of the constraints are of '=' or  $\geq$  type, then they will not contain any basic variables.

Just to have a basic variable in each of them, a new variable called Artificial variable will be introduced in each of such constraints with a positive unit coefficient.

If the objective function is of maximization type, then the coefficient of the artificial variable in the objective function should be  $-M$ .

otherwise, it should be  $+M$  where  $M$  is a very large value.

→ Rules in simplex method.

• To convert general to standard form

$\leq$  add a slack variable

$\geq$  subtract a surplus variable

$=$  Nothing.



Big M method.

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To convert general to standard form  
 $\leq$  add a slack variable (+s)

$>$  subtract a surplus variable (-s) and add an artificial variable

$=$  Add an artificial variable.

Artificial variable.

These variables are fictitious and have no physical meaning

They assume the role of slack variables in the first iteration, only to be replaced at a later iteration.

It is merely a device to get the starting basic feasible solution so that the simplex procedure may be applied as usual until the optimal solution is obtained.