The shortest path to data science excellence

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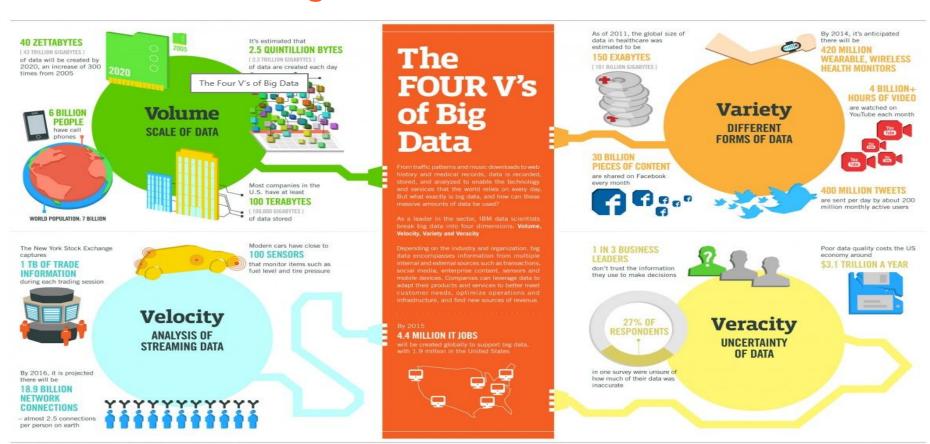
University of Reading, October 2018

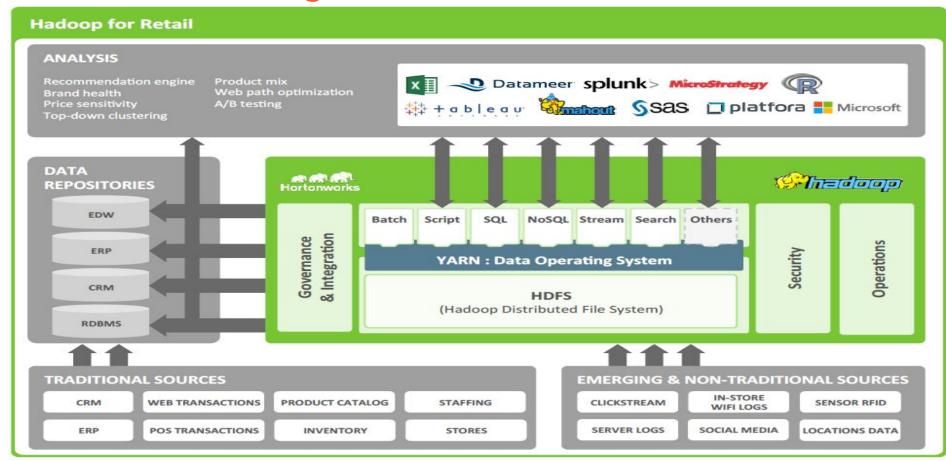
1. Overview of data science and Al

2. Creating data scientists

3. Recruiting data scientists

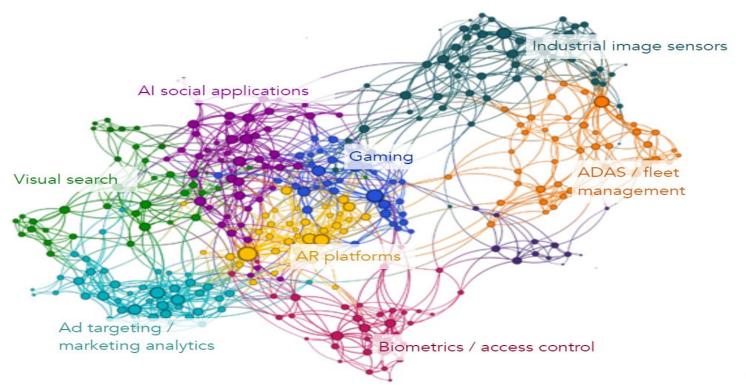
- **2002:** Doug Cutting and Mike Cafarella started an Apache project called to build an open source search engine
- June 2003: Successful 100-million-page demonstration of Nutch
- Oct 2003: Google File System paper released
- Dec 2004: Google MapReduce paper released
- **2005:** Cutting and Cafarella built a file system and processing framework based on concepts from Google's papers and ported Nutch on top to create the Hadoop core
- **2006:** Cutting joined Yahoo. Yahoo and Cutting spun out the storage and processing parts into an Apache project called
- 2007 to 2008: Yahoo invests heavily in building out Hadoop
- 2008: Cloudera, the first commercial Hadoop support company, is formed
- 2009: Facebook develops Hive, an SQL-like framework for Hadoop
- 2011: Yahoo spun out HortonWorks. Yahoo's Hadoop cluster has 42,000 nodes and hundreds of PT
- **2012:** Apache Hadoop v1.0 released. YARN introduced.
- 2013: Support for running Hadoop on Windows introduced in v2.2
- 2014: Apache Spark wins the Terrasort contest
- **2015**: Deep learning is everywhere
- 2016 : Bots, Spark, Deep learning
- 2017: AI takes over : alpha Go
- **2018**: AlphaZero and Kubbernetes





INDUSTRY	USE CASE	DATA TYPE								
		Sensor	Server Logs	Text	Social	Geographic	Machine	Clickstream	Structured	Unstructured
Financial Services	New Account Risk Screens		~	~						
	Trading Risk		~							
	Insurance Underwriting	~		~		~				
Telecom	Call Detail Records (CDR)					~	~			
	Infrastructure Investment		~				~			
	Real-time Bandwidth Allocation		~	~	~					
Retail	360° View of the Customer			~				~		
	Localized, Personalized Promotions					~				
	Website Optimization							~		
Manufacturing	Supply Chain and Logistics	~								
	Assembly Line Quality Assurance	~								
	Crowd-sourced Quality Assurance				~					
Healthcare	Use Genomic Data in Medial Trials	~							~	
	Monitor Patient Vitals in Real Time									
Pharmaceuticals	Recruit and Retain Patients for Drug Trials				~			~		
	Improve Prescription Adherence				~	~				~
Oil & Gas	Unify Exploration & Production Data	~				~				~
	Monitor Rig Safety in Real Time	~								~

Computer Vision startup ecosystem











Low

Stars

- Narrow set of information
- Information is specific
- Richer view of customers only
- Non-scalable outside

Cash Cows

- Lot of dimensions captured
- Integrates with other sources
- Works with tangential orgs
- Data is monetizable

Question Marks

- Data capture is bad
- Data storage is questionable
- Value not derived from data

Dogs

- Lot of dimensions captured
- Used for internal analyses
- Quality of data is not good

Low

Data Granularity

High

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Obstacles on the road to AI excellence

- 1. Legacy systems and architectures
 - The 'all or nothing' approach
 - The system compatibility issues
- 2. Skills gap and team resistance
 - Limited amount of skilled employees with the necessary combination of skills
 - Efficient data science teams should include people with Business, engineering & statistics backgrounds
- 3. Irrational expectations

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Recruiting data scientists: the leader

- 1. Start your journey with very experienced hire (5-10+ years)
- 2. The first hire should be a **communicator**
- 3. The first hire must have data engineering and **infrastructure know how**
- 4. The first hire must have algorithmic training
- 5. The first hire must have **statistical analysis knowledge**
- 6. The first hire must have business experience

Recruiting data scientists: the set up

- 1. Initially, pick a couple of test projects with short development cycles to evidence success
- 2. Express strong managerial support by including him in strategic meetings and identify pockets of resistance
- 1. Ask him to devote 10% of his time for internal training
- 2. Find a way to let existing IT managers and analysts be part of the process
- 3. Ask the devops team to be fully available to him to set up the environment from day 1: it is going to much take longer than they both think

Recruiting data scientists: the team

- 1. Don't let the leader recruit alone
- 2. Communication skills almost as important as technical skills
- 1. Mix Phds and Non Phds
- 1. Physicists, economists and biochemists often doing well, don't reject psychology grads and hire as many linguists as possible
- 2. Have a portfolio strategy, there is no unicorn: mix optimization, statistics, nlp, graph analytics, data mining expert
- 3. Beware claims about deep learning mastery

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