**RAG Status Definitions (Current V Proposed)**

**Overall Delivery Confidence**

**Current**

|  |  |
| --- | --- |
| **Overall Delivery Confidence** | |
| Successful programme / project delivery appears unachievable. There are major issues which are not manageable. The project/programme may need re-baselining. | **R** |
| Successful programme / project delivery is in doubt. Urgent action needed to ensure significant risks and issues are managed. | **A/R** |
| Successful programme / project delivery appears feasible. Significant issues exist but appear resolvable. | **A** |
| Successful programme / project delivery appears probable, although constant attention needed to ensure risks do not materialise into major issues threatening delivery. | **A/G** |
| Successful programme / project delivery to time, cost and quality appears highly likely and there are no major outstanding issues that threaten delivery success. | **G** |
| Programme / Project has been delivered. | **C** |

**Proposed**

No change to Overall Delivery Confidence

**Delivery Against Plan**

**Current**

Although Key says next 3 months, this is currently reported against the whole delivery.

|  |  |
| --- | --- |
| **Delivery Against Plan** | |
| Delivery of key milestones is behind current baselined plan. Milestones are unlikely to be met and may require re-baselining. | **R** |
| Delivery of key milestones is behind current baselined plan but there are realistic plans to recover. | **A** |
| Delivery of key milestone is on schedule or ahead of current baseline plan. | **G** |
| Activity or milestone completed. | **C** |

**Proposed**

Proposed that Delivery against plan is used to show the outcomes so that there is a clear picture of where the programme is with their delivery of outcomes. (this assumes that Deliverables should be linked to an outcome)

|  |  |
| --- | --- |
| **Deliver Against Plan** | |
| Delivery of key outcome milestone is behind current baselined plan. Outcomes are unlikely to be met and may require re-baselining. | **R** |
| Delivery of key outcome milestone is behind current baselined plan but there are realistic plans to recover. | **A** |
| Delivery of outcome milestone is on schedule or ahead of current baseline plan. | **G** |
| Activity or outcome milestone completed. | **C** |

**Finances**

**Current**

|  |  |
| --- | --- |
| **Current Year Financial Forecast vs Budget** | |
| Programme / project is currently forecasting >0.5% overspend against budget. | **R (O)** |
| Programme / project is currently forecasting >5% underspend against budget. | **R (U)** |
| Programme / project is currently forecasting 3% to 5% underspend against budget. | **A** |
| Programme / project is currently forecasting <0.5% overspend to <3% underspend against budget. | **G** |

**Proposed**

This needs to be discussed with Finance and looked at in light of the next restrictions around the £50k limit and having to then provide a path to green.

**Resources**

**Current**

|  |  |
| --- | --- |
| **Resourcing Against Plan** | |
| Significant shortfall in resources, staffing at <70% of plan or 2 or more key roles missing. | **R** |
| Shortfall in resources, staffing at >70% but <90% of plan or 1 key role missing. | **A** |
| Adequate resources in place in place, staffing at >90% of resource plan and all key roles filled. | **G** |

**Proposed**

Need to talk to finance/workforce to see if they are still happy with this, if we use a % only of Staff then this can be automated.

**Benefits**

**Current**

|  |  |
| --- | --- |
| **Benefits realisation confidence (minimum / threshold ratio for value for money [vfm] is 1:2.4 or 1:4, as agreed in the approved Business Case)** | |
| < 60% of baselined benefits expected to be realised or vfm ratio is reduced below threshold\*. | **R** |
| 60 - 80% of baselined benefits expected to be realised but minimum\* vfm ratio is still met. | **A** |
| 80 - 100+% of baselined benefits expected to be realised and minimum\* vfm ratio still met. | **G** |
| Programme / project does not yet have an approved Investment justification. | **N/A** |

**Proposed**

|  |  |
| --- | --- |
| **Benefits** | |
| 80% or more of baselined benefits, and VfM ratio expected to be realised. All benefits management documentation are in place and being actively used (i.e. plans, profiles, maps, comms plans). Benefits have owners that report progress on realisation to the board. Strong links exist between interdependent programmes, ensuring challenges to delivery are communicated and benefits forecasts adjusted accordingly. All financial and non-financial benefits are being monitored, measured and reported. | **R** |
| 60-80% of baselined benefits and VfM ratio expected to be realised. Most benefits management documentation are in place and being actively used (i.e. plans, profiles, maps, comms plans). Benefits have owners that report progress on realisation to the board. Strong links exist between interdependent programmes, ensuring challenges to delivery are communicated and benefits forecasts adjusted accordingly. Most financial and non-financial benefits are being monitored, measured and reported. | **A** |
| Less than 60% of baselined benefits and VfM ratio expected to be realised. Most benefits management documentation are missing and/or not actively being actively used (i.e. plans, profiles, maps, comms plans). Benefits have owners are not in place and/or do not report progress on realisation to the board. Strong links do not exist between interdependent programmes, ensuring challenges to delivery are communicated and benefits forecasts adjusted accordingly. Most financial and non-financial benefits are not being monitored, measured and reported. | **G** |
| No suggestion | **N/A** |

There needs to be an idea of how we report on benefits of enabling programmes

**Milestones**

**Current**

There has been no defined milestone guidance, programmes have been using there own interpretation for different areas, the closet that could be used is the bellow table.

|  |  |
| --- | --- |
| **Milestone delivery** | |
| Delayed – the milestone will not complete by the baselined date (current forecast is later than the baselined date). The milestone (and potentially the plan) requires rebaselining. | **R** |
| At Risk – there is a risk the milestone will not complete by the baselined date (current forecast is the same as the baselined date but date is at risk) | **A** |
| On Track – will complete on baselined date (current forecast and baseline date are the same) | **G** |
| Milestone completed | **C** |

**Proposed**

|  |  |
| --- | --- |
| **Milestones** | |
| Delivery of milestones is serious delay (forecast date is past baseline date by over 2 months) | **R** |
| Delivery of milestones is Delayed (forecast date it past baseline date by up to 2 months) | **A** |
| Delivery of milestone is on track (forecast date is the same as or before baseline date) | **G** |
| Activity or milestone completed. | **C** |

Using the new table would allow us to automate RAG status’s and to make sure that everyone was talking about the same data. You could then put in pland to recover Forecast date or if you know you wont then request re-base line of milestone.