

# VARANKMUN'24

## ECOFIN Study Guide

*(Economic and Financial Committee)*

**Agenda item:** Taxation of Digital Age / Ensuring  
the Safety of Supply Chains

**Written by:** *Buse Dalgıç-USG*

## **LETTER FROM SECRETARY GENERAL**

**Esteemed delegates,**

**It is my distinct honor and pleasure to welcome you to VarankMUN'24. My name is Barbaros Şıracı, and I am privileged to serve as your Secretary-General for this year's conference.**

**In a world increasingly interconnected, the role of youth in addressing global challenges has never been more critical. At VarankMUN'24, we aspire to cultivate a spirit of diplomacy, collaboration, and innovation among our participants. Over the next few days, you will have the unique opportunity to step into the shoes of international diplomats, engage in thought-provoking debates, and contribute to meaningful resolutions.**

**At VarankMUN'24, we are committed to providing a dynamic and engaging platform for tackling some of the most pressing issues facing our world today. From environmental sustainability to international security and human rights, each committee and topic has been thoughtfully selected to encourage rigorous debate and foster innovative solutions. This conference is not just about discussing problems but about collaboratively exploring ways to build a more equitable and prosperous global community. We believe that your ideas and contributions will play a pivotal role in driving these conversations forward and in crafting actionable resolutions.**

**VarankMUN'24 is more than just a conference; it is a community of passionate and driven individuals from diverse backgrounds. This diversity is our strength, and it is through our collective efforts that we can create a more inclusive and equitable world. I encourage you to embrace this opportunity to learn from one another, challenge your perspectives, and forge lasting friendships.**

**As you prepare for the sessions ahead, I urge you to remain open-minded, respectful, and resilient. Diplomacy requires patience and empathy, and it is through these virtues that true progress is made. Remember, every voice matters, and your contributions are vital to the success of our deliberations.**

**I would also like to extend my gratitude to our academic team, whose tireless efforts have made this conference possible. Their passion and commitment to excellence are the pillars upon which VarankMUN'24 stands.**

**On behalf of the entire VarankMUN'24 team, I wish you an inspiring and rewarding experience. Let us come together with purpose and optimism, ready to shape a better future for all.**

**Welcome to VarankMUN'24. Let the journey begin!**

**Warm regards,**

**Barbaros Şıracı  
Secretary-General**

## LETTER FROM UNDER SECRETARY GENERAL

Esteemed participants,

It is my utmost pleasure to extend a warm welcome to every distinguished delegate as the Under Secretary General of the Economic and Financial Affairs Council committee of the VARANKMUN 2024, which will be held between 4-7 July.

I, Buse Dalgıç, am thrilled to welcome you in person and witness your contributions to this distinguished conference. I consider it is a honor to serve my position as the Under Secretary General of the ECOFIN. By deciding to have a role in this eminent conference, I consider this conference will be a significant step on your academic path and you will have the chance to demonstrate your potential to be a future politician. I do not doubt that you will put your best efforts into making a contribution to come up with new efficient solutions, collaborate with other nations, questioning, understanding and debating about topics that have a grand role in the today's world.

We have put in endless hours to make sure that your experience at VARANKMUN'24 is not only enjoyable but also a once-in-a-lifetime opportunity for academic success. We believe that this conference will motivate you, challenge you, and open a new window to gain a different view for today's world. In addition to the academic part, I am convinced that you will gain unforgettable memories and make friendships that will last lifelong.

To make this conference unique for every participant, I highly encourage every delegate to get all the knowledge of the past and current policies of the country they will be representing and other nations.

I wish you all the best in your preparations and looking forward to an unforgettable conference.

Sincerely,

Buse Dalgıç  
Under Secretary General of ECOFIN

## **INTRODUCTION TO THE COMMITTEE: ECONOMIC AND FINANCIAL AFFAIRS COUNCIL (ECOFIN)**

The Economic and Financial Committee (Second Committee) of the United Nations is in charge of addressing issues pertaining to global finance, economy, and growth and development. All 193 United Nations members contribute to ECOFIN, which means that they all have the same number of votes. It is essentially the organization that formulates policies concerning economics, international finance, and growth in the economy.

ECOFIN also coordinates European Union (EU) positions in global gatherings such as World Bank, the International Monetary Fund, and the G20. ECOFIN is also in charge of the financial components of international negotiations on climate change mitigation strategies.

ECOFIN's primary objective is to foster inclusive economic growth by enacting policies that guarantee equitable distribution of resources, opportunities, and advantages of economic advancement among different segments of society. This endeavor seeks to reduce poverty, unemployment, and social inequalities within and among nations. Such an approach is crucial for achieving sustainable development and guaranteeing that every individual in society, especially those who are marginalized and vulnerable, reap the benefits of economic progress.

ECOFIN plays a crucial role in promoting global cooperation and coordination on economic and financial issues. It serves as a platform for dialogue among member countries, international financial institutions, and other relevant parties to address common global economic challenges and prospects.

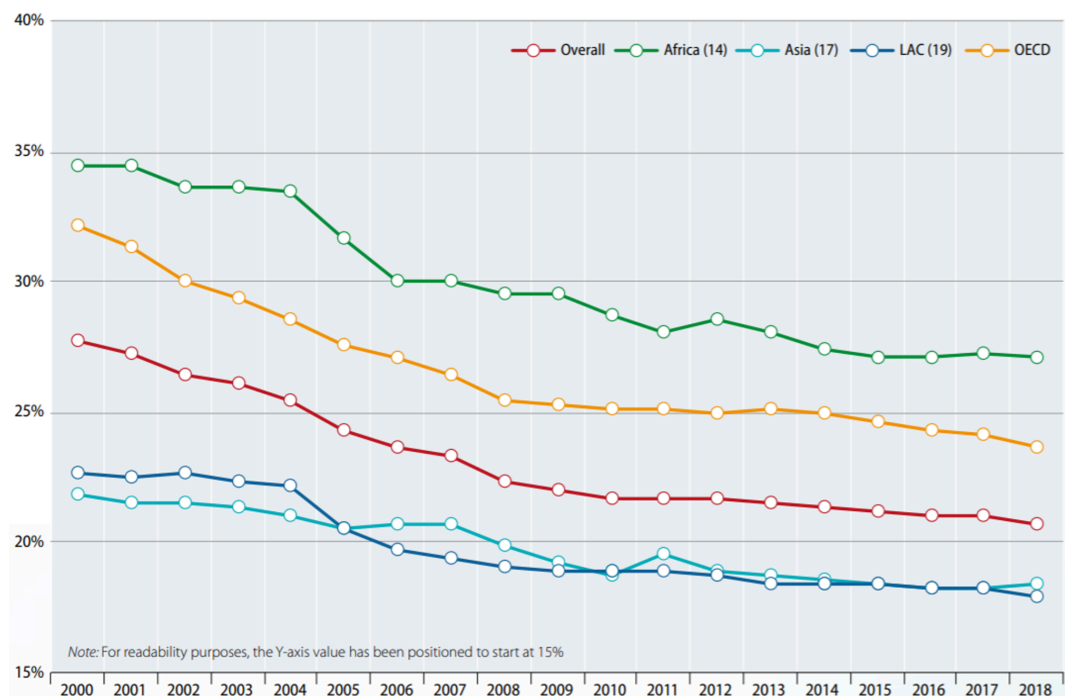
In summary, ECOFIN plays a vital role in the United Nations system by tackling economic issues, supporting sustainable development, and improving worldwide financial stability. With its inclusive and cooperative methods, ECOFIN aims to promote economic progress for all sectors of society, maintain financial stability, and push forward the global sustainable development agenda in an interconnected and interdependent global landscape.

## **INTRODUCTION TO THE TOPIC: TAXATION OF DIGITAL AGE**

The digital revolution has completely transformed the way businesses operate, leading to a surge in e-commerce, digital services, and online platforms. However, this transformation has posed significant challenges to traditional tax systems, which were originally designed for an era when economic activities were primarily physical and limited to specific geographical areas.

In today's digital economy, businesses have the ability to easily operate across borders, offering their services and products without having a physical presence in the countries where their customers are located. This has created a fundamental disconnect between where economic value is generated and where it is taxed. Consequently, governments worldwide are struggling to find effective ways to tax digital transactions and ensure fair revenue collection.

The emergence of digital platforms such as Amazon, Google, and Netflix, as well as numerous smaller entities, has blurred the boundaries of national borders in the economic landscape. Companies can establish a significant economic presence in a country without the need for any physical infrastructure, making it difficult to apply traditional tax concepts like permanent establishment. This disconnect has resulted in a situation where digital companies can generate substantial revenues from users in different countries while paying minimal taxes in those jurisdictions, often by routing profits through low-tax or no-tax countries.



*Average statutory corporate income tax rates (2000-2018) Image: OECD*

Furthermore, the intangible nature of digital products and services complicates the application of existing tax rules. Unlike physical goods, which can be easily tracked and taxed as they cross borders, digital goods and services can be delivered electronically with little trace, making it challenging to determine where the value is created and consumed. This ambiguity allows for aggressive tax planning strategies where profits are shifted to low-tax jurisdictions, thereby reducing the tax base of countries with higher tax rates.

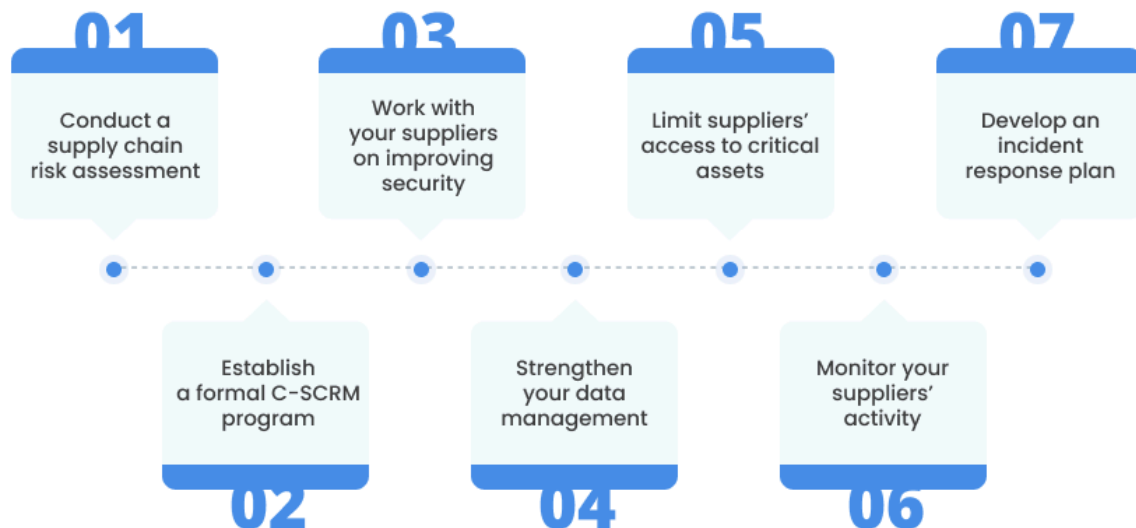
To address these issues, governments and international organizations such as the Organization for Economic Co-operation and Development (OECD) and the European Union (EU) are actively seeking solutions.

## INTRODUCTION TO THE TOPIC: ENSURING THE SAFETY OF SUPPLY CHAINS

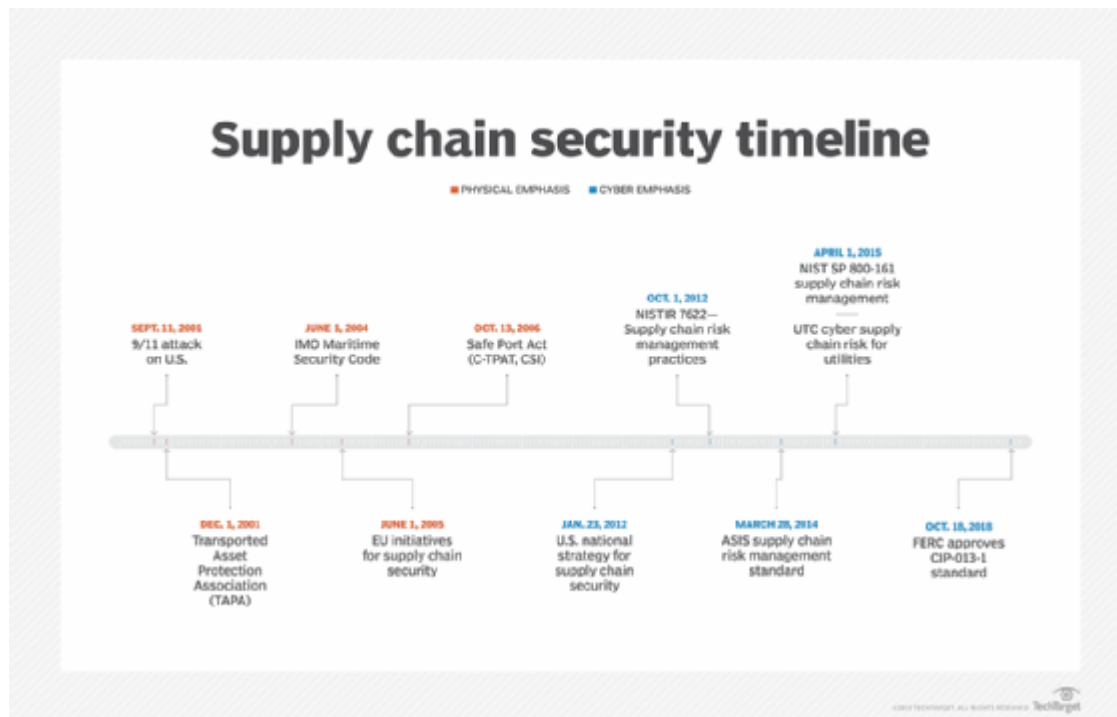
The security and durability of supply chains play an important role in maintaining the stability and effectiveness of the global economy. Today's supply chains are important networks that connect various countries and industries, enabling the smooth

production and distribution of goods and services to meet the demands of consumers and businesses. This complex system, involving suppliers, manufacturers, and distributors, serves as the foundation of international trade; it also supports a wide range of products from everyday items to essential medical supplies and advanced technological components.

### 7 best practices to protect your supply chain



However, supply networks' intricacy also puts them at danger in a variety of circumstances. Natural catastrophes such as hurricanes, floods, and earthquakes can cause major disruptions to crucial logistics and manufacturing centers, leading to substantial losses and damages. Trade disputes, political upheaval, and sanctions are examples of geopolitical conflicts that can create uncertainty and barriers for the flow of products. Supply chain management has grown increasingly dependent on digital technology, which exposes them to cyber attacks. The COVID-19 pandemic has shown the weaknesses in global supply networks, leading to extensive disruptions and highlighting the need for more flexible and robust systems. Also, logistical problems that arise from labor disputes, transportation problems, or infrastructural failures can set off a domino effect across the supply chain.



Implementing strategic measures such as international cooperation and technological advances is necessary to ensure the security of supply chains. Establishing effective risk management frameworks is an essential phase in strategic efforts as it helps to detect any vulnerabilities and develop backup plans. Companies should routinely conduct simulations and testing to assess how prepared their employees are for a variety of situations, from cyberattacks to natural disasters. The resilience of supply networks against unanticipated interruptions can also be improved by diversifying suppliers and creating other transportation routes.

## DEFINITION OF KEY TERMS

**Digital Economy:** The global network of economic exchanges, transactions, and contacts made possible by digital technology.

**Digital Services:** Includes cloud computing, streaming, and digital advertising. Online services delivered through digital platforms.

**E-commerce:** The online purchase and sale of goods and services.

**The OECD/G20 Inclusive Framework:** Global endeavor that aims to tackle tax issues that arise from the economy's digitization.

**Cross-border Operations:** Commercial operations carried out outside national boundaries, frequently enabled by digital technology.

**The Digital Services Tax (DST):** Tax levied on the revenue received by a nation from the provision of digital services.

**Supply Chain Safety:** Involves the policies and procedures put in place to guard against interruptions in supply networks and guarantee an ongoing supply of products and services.

**Global Economy:** Alludes to the networked structure of economic exchanges and activities that cuts across national boundaries and continents, affecting the sustainability and ongoing operation of global supply chains.

**Profit Shifting:** Strategies employed by multinational corporations to shift earnings to countries with lower tax rates in order to reduce the amount they must pay in taxes.

**Production and Distribution:** The procedures involved in producing matters and delivering them to final customers or businesses via supply chains while guaranteeing their accessibility and availability.

**Vulnerability:** The ability of supply chains to be exposed to several types of threats, which include cyberattacks, catastrophes caused by nature, and geopolitical unrest that may cause disruptions to daily operations.

**Base Erosion:** The process that occurs when a nation's tax base is diminished as a result of tax evasion and profit shifting

## **.GENERAL OVERVIEW**

### **TAXATION OF DIGITAL AGE**

The digital age has brought about significant changes in various industries, altering how businesses function, communicate, and make money worldwide. This shift has transformed economic practices and also presented challenges to conventional tax systems, which were initially created for a largely physical economy. In this in-depth review, we investigate the intricate nature of digital-age taxation, analyzing key problems, emerging patterns, and developing approaches to tackle these issues.

The focal point of the conversation revolves around comparing digital presence with physical presence. Unlike conventional businesses that depend on physical offices or storefronts, digital companies can flourish and produce significant revenue without a physical presence in the areas where their customers are located. This situation brings up essential inquiries about the creation of economic value and the appropriate application of taxation to align with this digital paradigm.

Profit shifting and base erosion, a pressing issue, involves multinational digital corporations exploiting international tax loopholes to transfer profits to low-tax jurisdictions. This leads to a decrease in their tax responsibilities in higher-tax countries, highlighting the necessity for equitable and efficient tax regulations that can adapt to digital business models.

Furthermore, traditional tax bases are complicated by the intangible nature of digital goods and services, as software, digital content, and online advertising can be distributed worldwide with minimal physical presence. This presents a challenge to



authorities to develop new methods to ensure fair and compliant taxation across borders.

Some nations have implemented Digital Services Taxes (DSTs) to levy taxes on income earned from digital services offered within their borders in reaction to these difficulties. These levies aim to capture value from digital transactions, demonstrating efforts to harmonize tax regulations with the practicalities of the digital economy.

The absence of a global agreement on digital taxation has led to regulatory disarray, as nations implement independent measures that may impose compliance challenges and the risk of double taxation for multinational companies. Initiatives such as the OECD/G20 BEPS Project are actively working to revamp international tax regulations and institute a universal minimum tax in order to guarantee fair taxation of digital enterprises on a global scale. In the future, there is an increasing push for establishing a cohesive worldwide

strategy for digital taxation. This strategy would take into account elements like user engagement, online presence, and the generation of value when distributing tax rights across nations, with the goal of ensuring fair competition and minimizing tax conflicts.

Advancements in technology, such as blockchain and data analytics, are crucial in improving tax compliance and enforcement in the digital economy. These technologies provide better transparency, traceability, and precision in overseeing digital transactions globally, which helps governments tackle tax evasion and promote equitable tax collection.

Exploring innovative policy frameworks to update tax systems for the digital age involves revising the definitions of permanent establishment, modifying transfer pricing rules, and implementing policies that promote innovation and economic growth. These efforts demonstrate an ongoing commitment to navigating the intricate landscape of digital taxation and creating a tax environment that fosters global economic prosperity and equity.

## **ENSURING THE SAFETY OF SUPPLY CHAINS**

Guaranteeing the durability and effectiveness of supply chains is essential for upholding international trade, enabling the smooth movement of products and services, and fulfilling customer needs in various markets. This in-depth analysis explores the crucial elements, notable obstacles, and proactive approaches needed to protect supply chains in the current interconnected and ever-changing business landscape.

Global commerce relies heavily on supply chains, which facilitate the manufacturing, distribution, and transportation of products to customers around the world. Economic stability, industry expansion, and the generation of employment opportunities are heavily dependent on the dependability of these supply chains, making a substantial impact on overall prosperity and advancement. Nevertheless, the intricate nature of modern supply networks, with involvement from multiple stakeholders across different locations, heightens the susceptibility to disruptions originating from a

variety of factors such as natural disasters, geopolitical tensions, cyber threats, and changes in market dynamics.

To effectively handle these risks, strong risk assessment frameworks and proactive management strategies are essential. Companies need to be ready and plan for potential disruptions by using scenario planning, business continuity plans, and agile response mechanisms. Supply chain visibility and resilience can be improved through technological advancements such as IoT, blockchain, AI, and predictive analytics, which enable real-time monitoring, data transparency, and predictive capabilities. In addition, having a variety of suppliers, production facilities, and transportation paths decreases reliance on individual sources and improves adaptability in addressing interruptions. Incorporating backup plans into essential operations guarantees ongoing operations during emergencies, and cultivating cooperative relationships among suppliers, logistics companies, and government organizations encourages the exchange of effective strategies and synchronized crisis management. Embedding sustainability principles and ethical benchmarks into supply chain processes is becoming more and more crucial, in line with worldwide environmental and societal objectives. By incorporating sustainable supply chain management, companies can not only reduce future risks but also bolster their brand image and adaptability in a cutthroat business environment.

To ensure the integrity of the supply chain, it is important to navigate intricate networks, manage various risks, utilize technological advancements, promote cooperation, and adopt sustainable methods. These endeavors are crucial for upholding the integrity of the supply chain, guaranteeing the uninterrupted operation of businesses, and bolstering economic development in a globally interconnected economy.

## **MAJOR PARTIES INVOLVED**

Global national governments have a significant influence on the development of tax legislation addressing challenges related to the digital economy. Their main goals are to protect tax revenues, ensure equitable taxation, and update tax laws to meet the needs of the digital era.

Enforcing these tax rules and regulations is the responsibility of the tax authorities in each nation. Their responsibilities go beyond stopping tax evasion; they also supervise compliance and provide interpretations of tax rules, particularly as they relate to international and digital transactions.

The Organization for Economic Co-operation and Development, or OECD, plays a key role in organizing global efforts to modernize international tax laws. The Base Erosion and Profit Shifting (BEPS) project is one of its main efforts, which aims to change tax laws. In order to address the tax complications brought about by digital breakthroughs, the OECD urges nations to collaborate.

The G20, which includes the largest economies in the world, gathers to discuss issues related to the economy as a whole, including the complexities of digital taxes. It supports OECD programs and provides a platform for international collaboration

among nations in the development of tax policies.

Tax consulting businesses are consultants and expert advisers that focus on tax planning, compliance, and strategic help for multinational corporations participating in the digital economy.

Attorneys and other legal experts offer their expertise in international tax legislation, transfer pricing policies, and ensuring compliance with regulations controlling digital transactions.

NGOs and advocacy groups are organizations that champion fair taxation, transparency, and accountability in global tax policies.

Academic institutions consist of researchers and scholars who study how digitalization affects tax systems, propose reforms, and contribute to discussions on policy-making.

## **SOLUTIONS IN THE PAST**

Previously, businesses and governments encountered considerable difficulties in handling taxes and supply chains through conventional methods. Typically, taxation was linked to a company's physical location, requiring them to have a physical office or storefront in a country to be liable for taxes, as stipulated by the Physical Presence Rule and Permanent Establishment (PE) Concept. These regulations guaranteed that companies were taxed based on the income generated in locations where they had a physical presence, such as an office or store.

The regulations on transfer pricing played a crucial role in preventing companies from manipulating prices in transactions between related entities in order to evade taxes. At the same time, Source-Based Taxation mandated that income should be taxed in the jurisdiction where the economic activities generating that income took place. While this method was effective for conventional businesses, it became more complicated with the emergence of digital companies capable of operating globally without physical offices in every market.

The management of supply chains has developed along with methods such as Just-in-Time (JIT) Inventory, in which companies ordered materials only when necessary to cut costs and enhance effectiveness. Yet, this method heightened susceptibility to interruptions if supplies were delayed. To handle these risks, companies introduced Dual Sourcing, obtaining materials from several suppliers to spread risks and guarantee continuity. Buffer Stock tactics entailed keeping surplus inventory as a backup against unforeseen supply or demand disturbances.

Standard practices for verifying that suppliers met strict standards for reliability, quality, and ethical practices involved Supplier Audits and Certifications. The audits played a critical role in minimizing risks related to unreliable suppliers and maintaining stability in the supply chain.

Businesses have continually adjusted to evolving economic and technological landscapes. At the same time, they have worked to comply with tax laws and bolster the resilience of supply chains, as evidenced by these historical strategies.

## POSSIBLE SOLUTIONS

In international tax law, traditional standards have historically connected tax responsibilities with physical presence, meaning that companies had to have offices or physical operations in a country to be liable for taxes there. This fundamental concept, known as the Permanent Establishment (PE) rule, mandates that a company must have a physical office or fixed place of business in a specific jurisdiction in order to be obligated to pay taxes on income earned within that territory. Additionally, transfer pricing regulations have been crucial in ensuring that transactions between related entities, such as subsidiaries in multinational corporations, are priced in a way that reflects market rates between unrelated parties. These regulations are designed to prevent the manipulation of intra-group transactions for the purpose of profit shifting and tax avoidance strategies.

The traditional tax norms have been fundamentally challenged by the rise of digital technologies and globalized business models. Digital companies can generate significant global revenues while operating across borders with minimal physical infrastructure, unlike traditional businesses that rely on physical presence. As a result, tax frameworks are being reassessed to tackle the specific challenges presented by the digital economy.

In light of these difficulties, governments and international organizations are considering different tax strategies. A significant change is the implementation of Digital Services Taxes (DSTs), which aim to tax the income generated from digital services offered to users within a specific area, regardless of whether the company has a physical presence there. DSTs are designed to acquire the value produced by digital platforms and services, which frequently receive substantial economic advantages from local markets without conventional physical infrastructure.

Also, there is a growing focus on taxation models that are based on users, with taxes being imposed depending on the user's or consumer's location regarding digital services. This method aims to better match tax obligations with where the value is believed to be generated from digital activities, recognizing the substantial contribution of users in generating income for digital platforms.

The concept of Significant Economic Presence (SEP) is gaining popularity, broadening the traditional PE concept to encompass significant digital and economic interactions within a country, even without a physical presence. SEP criteria might encompass factors like the number of users, the volume of digital transactions, or the amount of data collected within a jurisdiction, demonstrating the changing nature of economic activity in the digital era.

Ongoing discussions revolve around a Digital Transaction Tax (DTT), with a focus on imposing taxes specifically on digital transactions such as online advertising, data sales, and transactions on digital marketplaces. The objective of a DTT is to generate revenue from these digital activities irrespective of the company's physical location, addressing concerns about tax base erosion in the digital economy.

The changing methods of taxation highlight the broader trend of adjusting tax policies to accommodate the global and often intangible aspects of digital business activities. With digital transformation persistently reshaping economies and business practices across the globe, it is crucial for governments and international organizations to prioritize the development of strong and fair tax structures.

Companies used to be taxed according to their physical presence, which meant they had to have a store or office in a nation in order to be charged there. This theory, referred to as the Permanent Establishment (PE) notion, held that a business could not be taxed on its income received in a given nation unless it maintained a physical office there. In order to prohibit profit manipulation and tax evasion schemes, transfer pricing restrictions were implemented to guarantee that transactions between connected firms were priced fairly. However, the rise of digital business models has made these rules more complex, as digital companies can operate globally without having a physical presence in every market where they earn income, thus challenging traditional tax frameworks based on physical location.

Businesses have utilized strategies like Just-in-Time (JIT) inventory management in the past to handle supply chain disruptions. This method helps in reducing storage costs but increases the susceptibility to supply chain interruptions when materials are delayed. Another approach is dual sourcing, which involves obtaining materials from two suppliers to mitigate risks arising from a disruption in a single source. Additionally, maintaining buffer stock includes holding extra inventory as a precaution against supply chain disturbances. Furthermore, the conduction of supplier audits and certifications ensures that suppliers adhere to reliability and quality standards, thereby reducing the chances of disruptions caused by unreliable partners in the supply chain.

## **USEFUL LINKS AND DOCUMENTS**

[https://commission.europa.eu/about-european-commission/departments-and-executive-agencies/economic-and-financial-affairs\\_en](https://commission.europa.eu/about-european-commission/departments-and-executive-agencies/economic-and-financial-affairs_en)

<https://www.consilium.europa.eu/en/policies/digital-taxation/>

<https://kpmg.com/kpmg-us/content/dam/kpmg/pdf/2023/digitalized-economy-taxation-developments-summary.pdf>

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